COVER SHEET							
	1 5 3 9 3						
	S.E.C. Registration Number						
H         O         U         S         E         O         F         I         N         V         E         S         T	M E N T S I N C .						
(Company's Fu	ill Name)						
3 / F L O O R G R E P A L I	F         E         B         U         I         L         D         I         N         G         2         1         9						
SEN. GILL PUYAT	A V E N U E M A K A T I						
(Business Address: No. Stree							
Mr. Jose Ma. G. Castillo III	815-96-36						
Contact Person	Company Telephone Number						
	<b>EFINITIVE SEC</b> 0         7         1         7						
Month Day FORM TY	I 20 - IS         Image: Month         Day						
Fiscal Year	Annual Meeting						
Secondary Li	cense Type, If Applicable						
Dept. Requiring this Doc.	Amended Articles Number/Section						
	Total Amount of Borrowings						
Total No. Of Stockholders	Demostia						
	Domestic Foreign						
To be accomplished by SEC Personnel concerned							
File Number	LCU						
Document I.D.	Cashier						
STAMPS							

Remarks= pls. Use black ink for scanning purposes



# NOTICE OF ANNUAL STOCKHOLDERS' MEETING

NOTICE IS HEREBY GIVEN that the Annual Stockholders' Meeting of **HOUSE OF INVESTMENTS, INC.** will be held on **Friday, July 17, 2015** at 2:30 P.M. at Rooms 527-528 Yuchengco Institute for Advanced Studies, 5<sup>th</sup> Floor, Tower II, RCBC Plaza, Ayala Avenue corner Sen. Gil J. Puyat Avenue, Makati City, Philippines.

- 1. Call to Order
- 2. Proof of Notice and Certification of a Quorum
- 3. Approval of the Minutes of the Annual Meeting of the Stockholders held on July 17, 2014
- 4. Approval of the Management Report and Audited Financial Statements for 2014
- Ratification and confirmation of the acts, resolutions and proceedings of the Board of Directors, Executive Committee, Other Committees and the Officers of the Company during the year 2014
- 6. Election of Directors for 2015-2016
- 7. Appointment of External Auditors
- 8. Such other business that may properly come before the meeting
- 9. Adjournment

Only stockholders of record at close of business on June 17, 2015 shall be entitled to vote at said meeting or any adjournment thereof.

Should you be unable to attend the meeting in person, you may execute the necessary proxy and file the same with the office of the Corporate Secretary at 3/F, Grepalife Bldg., 219 Sen. Gil Puyat Avenue, Makati City, Philippines on or before 10:00 am of July 16, 2015.

For your convenience in registering your attendance, please have available some form of identification such as passport, driver's license or voter's I.D.

Makati City, June 3, 2015.

1/1/1

TTY. SAMUEL V. TORRES Corporate Secretary

Date	:	17 July 2014
Time	:	2:30 P.M.
Place	:	Rooms 527-528 YIAS, 5/F Tower II
		RCBC Plaza, 6819 Ayala Avenue
		Makati City, Metro Manila

#### I. CALL TO ORDER.

The Chairperson, Ms. Helen Y. Dee, called the meeting to order and asked the Corporate Secretary, Atty. Samuel V. Torres, whether proper notices of the meeting were sent out to the stockholders to which Atty. Torres replied in the affirmative.

As proof, Atty. Torres presented the Certification executed by Mr. Ronaldo T. Buena, General Manager of Tri-Load Express Systems, certifying to the sending out of notices of the meeting, and the Affidavit of Publication issued by Manila Bulletin, attesting to the publication of the notice on 17 June 2014, as part of the records to show that the qualified stockholders were duly notified of the meeting.

#### **II. DETERMINATION OF QUORUM.**

S .....

The Chairperson then asked the Corporate Secretary if there was a quorum for the transaction of business, to which the Corporate Secretary certified as follows:

No. of Common/Preferred Shares

Stockholders Present in Person or By Proxy Total	451,789,851 (Common) 901,481,832 (Preferred) 1,353,271,683 Shares
Outstanding No. of Shares Entitled to Vote Total	616,196,757 (Common) <u>927,884,131 (Preferred)</u> 1,544,080,888 Shares
Percentage of Attendance	87.00%

which was more than two third (2/3) of the outstanding number of shares entitled to vote. Whereupon, the Corporate Secretary certified the presence of a legal quorum and the Chairperson declared the agenda open for deliberation.

Minutes of the Annual Stockholders' Meeting of HOUSE OF INVESTMENTS, INC. 17 July 2014 Page 2

#### DIRECTORS PRESENT

- 1. Ms. Helen Y. Dee
- 2. Ms. Yvonne S. Yuchengco
- 3. Mr. Medel T. Nera
- 4. Atty. Wilfrido E. Sanchez Chairman, Good Governance Committee
  - Chairman, Compensation Committee
- 5. Dr. Reynaldo B. Vea
- 6. Dr. Roberto F. De Ocampo Independent Director

Chairman, Audit Committee

- 7. Mr. Renato C. Valencia Independent Director
- 8. Mr. Antonino L. Alindogan, Jr. Independent Director

Chairman, Risk Management Committee

# III. <u>APPROVAL OF THE MINUTES OF THE PREVIOUS ANNUAL</u> <u>STOCKHOLDERS' MEETING</u>

The Minutes of the last Annual Stockholders' Meeting held on 19 July 2013 were presented to the stockholders for approval. On motion duly made and seconded, the reading of the said Minutes was dispensed with, and there being no objection or correction to the same, the Minutes was considered approved to be correct.

# IV. <u>APPROVAL OF THE 2013 MANAGEMENT REPORT AND THE AUDITED</u> FINANCIAL STATEMENTS.

The Management Report and the Audited Financial Statements of the Company for year ending 31 December 2013 were presented to the stockholders for approval.

The President and CEO, Mr. Medel T. Nera, reported on the various actions, performance and results of the operation of the Company, including that of its subsidiaries, for the one (1) year period ended 31 December 2013. Copies of said Management Report and Audited Financial Statements of the Company for the year ending 31 December 2013 are hereto attached and made integral parts of these Minutes.

There being no further comments, the stockholders present approved the Management Report and the Audited Financial Statements of the Company for the year ended 31 December 2013, as certified by Mr. Michael C. Sabado of SGV & Co., upon motion duly made and seconded.

Thereafter, the Chairperson informed the stockholders that the Board of Directors had earlier approved the declaration of a cash dividend of Six and a Half Centavos (Php0.065) per common share and One and 5/7 Centavos (Php0.01733) per preferred share, for a total amount of Fifty Six Million One Hundred Thirty Three Thousand and Twenty One Pesos (Php56,133,021.00), from the company's unrestricted retained earnings as of 31 December 2013 to the Company's stockholders of record as of 14 August 2014. The payment date is on 05 September 2014.

# V. <u>AMENDMENT TO ARTICLE FIRST OF THE COMPANY'S ARTICLES OF</u> INCORPORATION

The Chairperson presented to the stockholders the matter of amending Article First of the Company's Articles of Incorporation and the Bylaws to include in the Corporate Name the business names of the new car dealerships, Honda Cars Marcos Highway and Isuzu Leyte, pursuant to the Securities and Exchange Commission's Memorandum Circular No. 12, Series of 2008.

Upon motion made and duly seconded, the following resolutions were unanimously approved:

"RESOLVED, as it is hereby resolved, that the Corporation be authorized to amend Article First of its Articles of Incorporation and the Bylaws to include in its corporate name the business names of the new car dealerships, Honda Cars Marcos Highway and Isuzu Leyte.

RESOLVED, FURTHER, that Article First of the Articles of Incorporation of the Corporation be amended to read as follows:

FIRST - That the name of said corporation shall be: House of Investments, Inc. doing business also under the names of Honda Cars Quezon City, Honda Cars Manila, Honda Cars Marikina, Honda Cars Fairview, Honda Cars Tandang Sora, Honda Cars Marcos Highway, Isuzu Manila, Isuzu Commonwealth, Isuzu Greenhills, and Isuzu Leyte.

RESOLVED, FURTHER, that the corporate name in the Bylaws of the Corporation be amended to read as follows:

House of Investments, Inc. doing business also under the names of Honda Cars Quezon City, Honda Cars Manila, Honda Cars Marikina, Honda Cars Fairview, Honda Cars Tandang Sora, Honda Cars Marcos Highway, Isuzu Manila, Isuzu Commonwealth, Isuzu Greenhills, and Isuzu Leyte.

RESOLVED, FINALLY, that the Amendment to Article First of the Articles of Incorporation of the Corporation and the corporate name in the Bylaws, as amended and approved by the Board of Directors, be ratified and approved."  $\cdot$ 

# VI. <u>AMENDMENT TO ARTICLE THIRD OF THE COMPANY'S ARTICLES OF</u> INCORPORATION

The Chairperson also presented to the stockholders the matter of amending Article Third of the Company's Articles of Incorporation, in compliance with the Securities and Exchange Commission Memorandum Circular No. 6, Series of 2014, which requires existing corporations to specify in their Articles of Incorporation the specific and complete address of their principal office.

Upon motion made and duly seconded, the following resolutions were unanimously approved:

"RESOLVED, as it is hereby resolved, that the Corporation be authorized to amend Article Third of its Articles of Incorporation to specify therein its complete principal office address pursuant to SEC Memorandum Circular No. 6, Series of 2014.

RESOLVED, FURTHER, that Article Third of the Articles of Incorporation of the Corporation be amended to read as follows:

THIRD - That the place where the principal office of the corporation is to be established or located is at 3<sup>rd</sup> Floor, Grepalife Building, 219 Sen. Gil Puyat Avenue, Makati City, Metro Manila, Philippines.

RESOLVED, FINALLY, that the Amendment to Article Third of the Articles of Incorporation of the Corporation, as amended and approved by the Board of Directors, be ratified and approved."

# VII. <u>RATIFICATION AND CONFIRMATION OF THE ACTS, RESOLUTIONS AND</u> <u>PROCEEDINGS OF THE BOARD OF DIRECTORS, OFFICERS AND VARIOUS</u> <u>COMMITTEES OF THE COMPANY DURING THE YEAR IN REVIEW.</u>

On motion duly made and seconded, the stockholders present ratified and confirmed all the acts, resolutions and proceedings of the Board of Directors, various Committees and Officers of the Company during the year in review under the following resolution.

"RESOLVED, That all the acts, resolutions and proceedings of the Board of Directors, various Committees and Officers of the Company during the preceding year be, as the same are hereby affirmed and ratified."

# VIII. ELECTION OF DIRECTORS FOR 2014-2015.

The Chairperson declared the table open for the election of directors for the ensuing year.

The Corporate Secretary presented the names of the nominees who have accepted their respective nominations, further stating that the Nomination Committee has pre-screened and evaluated their qualifications and have found them to have all the qualifications and none of the disqualifications of a director.

The following stockholders were thereafter elected.

#### As Regular Directors:

- 1. Amb. Alfonso T. Yuchengco
- 2. Ms. Helen Y. Dee
- 3. Ms. Yvonne S. Yuchengco
- 4. Mr. Medel T. Nera
- 5. Atty. Wilfrido E. Sanchez
- 6. Dr. Reynaldo B. Vea

# As Independent Directors:

- 7. Mr. Renato C. Valencia
- 8. Dr. Roberto F. De Ocampo
- 9. Mr. Antonino L. Alindogan, Jr.
- 10. Mr. Francisco H. Licuanan III

# IX. APPOINTMENT OF EXTERNAL AUDITOR.

As recommended by the Audit Committee, on motion duly made and seconded, SYCIP GORRES VELAYO & CO. was re-appointed as the external auditor of the Company for the fiscal year ending 31 December 2014 under the following resolution:

"RESOLVED, that Sycip Gorres Velayo & Co. be re-appointed as the external auditor of the Company for the fiscal year ending 31 December 2014."

# X. <u>OTHER MATTERS.</u>

The Chairperson inquired if there are other matters, which the stockholders would like to take up. A stockholder, Mr. Guillermo F. Gili, Jr., then stated that he earlier noted the declaration of a cash dividend and that he would like to know the percentage of the same against the Retained Earnings. Ms. Ma. Esperenza F. Joven, the Company's VP-Finance, replied that it is 5%. Mr. Gili stated that he is satisfied with the percentage and congratulated Management and the Board for their good performance.

Minutes of the Annual Stockholders' Meeting of HOUSE OF INVESTMENTS, INC. 17 July 2014 Page 6

# XI. ADJOURNMENT.

There being no further business to discuss, the meeting was adjourned at 3:00 p.m. on motion duly made and seconded.

SAMUEL V. TORRES Corporate Secretary

ATTEST:

**DEE HELEN** Chairperson

#### HOUSE OF INVESTMENTS, INC.

## <u>PROXY</u>

I, the undersigned holder of shares of stock of House of Investments, Inc. ("Corporation"), do hereby constitute, name and appoint the **Chairman of the Meeting**, or in his absence, **the Secretary of the Meeting**, as my attorney and proxy, to represent me and to vote all the shares registered under my name in the Books of the Corporation at the Annual Meeting of the Stockholders of the Corporation on **July 17**, **2015** and any adjournment(s) thereof. In particular, I hereby direct my said proxy to vote on the matters set forth below as I have expressly indicated by marking the same with an "X". **If I fail to indicate my vote on the items specified below**, **I authorize my proxy full discretion to act and I understand that my proxy shall vote in accordance with the recommendation of the Management. Management recommends a "FOR ALL" vote for proposal 1 and a "FOR" for proposals 2 through 5.** 

PROPOSAL	ACTION		
	FOR ALL WITHHOLD EXCEP FOR ALL		
1. Election of Management's Nominees as Directors			
Management Nominees are:			
1. Alfonso T. Yuchengco			
2. Helen Y. Dee			
3. Medel T. Nera			
4. Yvonne S. Yuchengco			
5. Wilfrido E. Sanchez			
6. Reynaldo B. Vea			
Independent Directors:			
1. Antonino L. Alindogan Jr.			
2. Roberto F. De Ocampo			
3. Francisco H. Licuanan III			
4. Juan B. Santos			
5. Renato C. Valencia			
Above nominees are incumbent directors of the Company			
<b>INSTRUCTIONS:</b> To withhold authority to vote for any			
individual nominee(s) of Management, please mark Exception box and list name(s) under.			
	FOR	AGAINST	ABSTAIN
2. Approval of the Minutes of the Annual Stockholders' Meeting held on July 17, 2014.			
3. Approval of the Management Report and Audited Financial	<u> </u>		
Statements for 2014.			
4. Ratification and confirmation of the acts, resolutions and			
proceedings of the Board of Directors, Executive Committee			
and the Officers of the Company during the year 2014.			
5. Appointment of SGV as External Auditors			

THIS PROXY, SOLICITED ON BEHALF OF THE INCUMBENT BOARD OF DIRECTORS OF HOUSE OF INVESTMENTS, INC. SHOULD BE RECEIVED BY THE CORPORATE SECRETARY ON OR BEFORE 10:00 A.M OF JULY 16, 2015, THE DEADLINE FOR SUBMISSION OF PROXIES.

#### **REVOCABILITY OF PROXY**

THE SHAREHOLDER MAY REVOKE THE PROXY ISSUED BY HIM AT ANY TIME PRIOR TO ITS USE BY THE PARTY WHO IS THEREBY AUTHORIZED TO EXERCISE THE SAME. THE PERSON SIGNING THE PROXY HAS THE RIGHT TO REVOKE THE PROXY BY ATTENDING THE MEETING IN PERSON OR EXECUTION OF A PROXY AT A LATER DATE.

#### PERSONS MAKING THE SOLICITATION

THIS PROXY IS SOLICITED ON BEHALF OF THE MANAGEMENT. THE PROXY STATEMENT AND THE ENCLOSED PROXY SHALL BE SENT BY THE SECRETARY OF THE CORPORATION EITHER BY MAIL, POSTAGE PREPAID, OR BY PERSONAL DELIVERY TO EACH STOCKHOLDER AT HIS ADDRESS APPEARING IN THE RECORDS OF THE CORPORATION. DULY EXECUTED PROXIES MAY BE RETURNED BY MAIL, FAX, OR BY HAND TO THE OFFICE OF THE CORPORATE SECRETARY ON OR BEFORE 10:00 A.M. ON JULY 16, 2015.

SOLICITATIONS OF PROXIES WILL BE MAINLY CONDUCTED THROUGH MAIL. IN ADDITION TO SOLICITATION OF THE PROXIES BY MAIL, OFFICERS AND EMPLOYEES OF THE COMPANY MAY ALSO SOLICIT PROXIES PERSONALLY OR BY TELEPHONE. THE COST OF SOLICITATION, APPROXIMATELY **P** 110,000 WILL BE BORNE BY THE COMPANY.

THERE IS NO MATERIAL CONSIDERATION CONTRACT OR ARRANGEMENT FOR THE SOLICITATION. THE COMPANY IS NOT A PARTY TO ANY ARRANGEMENT OR UNDERSTANDING WITH ANY PERSON WITH RESPECT TO ANY MATTER TO BE ACTED UPON THE MEETING.

THIS PROXY SHALL BE VALID FOR FIVE (5) YEARS FROM THE DATE HEREOF UNLESS OTHERWISE INDICATED IN THE BOX HEREIN PROVIDED:

THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED IN THE MANNER AS DIRECTED HEREIN BY THE STOCKHOLDER(S). IF NO DIRECTION IS MADE, THIS PROXY WILL BE VOTED "FOR" THE ELECTION OF ALL NOMINEES AND FOR SUCH MATTERS AS MAY PROPERLY COME BEFORE THE MEETING, INCLUDING MATTERS WHICH THE SOLICITOR(S) DO NOT KNOW A REASONABLE TIME BEFORE THE SOLICITATION ARE TO BE PRESENTED AT THE MEETING, IN THE MANNER DESCRIBED IN THE INFORMATION STATEMENT AND/OR AS RECOMMENDED BY MANAGEMENT OR THE BOARD OF DIRECTORS.

INTEREST OF CERTAIN PERSONS IN OR OPPOSITION TO MATTERS TO BE ACTED UPON:

- 1. Except for Alfonso T. Yuchengco, no other current director or officer of the Company, or nominee for election as directors of the Company or any associate thereof, has any substantial interest, direct or indirect, by security holdings or otherwise, in any matter to be acted upon other than the election to office. Alfonso T. Yuchengco owns 57.16% of the Company's preferred shares.
- 2. No director has informed the Company in writing that he intends to oppose any action to be taken by the registrant at the meeting.

THIS PROXY SHALL CONFER DISCRETIONARY AUTHORITY TO VOTE WITH RESPECT TO ANY OF THE FOLLOWING MATTERS:

- 1. MATTERS WHICH THE COMPANY DOES NOT KNOW DURING A REASONABLE TIME BEFORE THIS SOLICITATION ARE TO BE PRESENTED AT THE MEETING.
- 2. MATTERS INCIDENT TO THE CONDUCT OF THE MEETING.

Printed Name	Signature of Stockholder	No. of Shares	Date

Address and Telephone Number

# THIS PROXY IS BEING SOLICITED IN BEHALF OF THE MANAGEMENT OF HOUSE OF INVESTMENTS, INC.

Please mail this proxy form to :

THE CORPORATE SECRETARY House of Investments, Inc. 3/F Grepalife Bldg. 219 Sen. Gil Puyat Avenue OR FAX TO: 816-11-27 / 815-99-81 Makati City Metro Manila

# SECURITIES AND EXCHANGE COMMISSION <u>AMENDED SEC FORM 20-IS</u> INFORMATION STATEMENT PURSUANT TO SECTION 20 OF THE SECURITIES REGULATION CODE

- 1. Check the appropriate box:
  - [] Preliminary Information Statement [ $\sqrt{}$ ] Definitive Information Statement
- 2. Name of Registrant as specified in its charter House of Investments, Inc.
- 3. <u>Makati City, Metro Manila, Philippines</u> Province, country or other jurisdiction of incorporation or organization
- 4. SEC Identification Number <u>15393</u>
- 5. BIR Tax Identification Code <u>000-463-069-000</u>
- 6. <u>3F, Grepalife Bldg., 219 Sen. Gil J. Puyat Ave., Makati City, Metro Manila, Phil. 1200</u> Address of principal office Postal Code
- 7. Registrant's telephone number, including area code (<u>632) 815-9636 to 38</u>
- Date, Time and place of the meeting of security holders
   July 17, 2015, 2:30 P.M., Rooms 527-528 Yuchengco Institute for Advanced Studies, 5<sup>th</sup> Floor, Tower II, RCBC Plaza, Ayala Avenue corner Sen. Gil J. Puyat Avenue, Makati City, Philippines.
- 9. Approximate date on which the Information Statement is first to be sent or given to security holders June 26, 2015.
- 10. In case of Proxy Solicitations:

<u>Name of Person Filing the Statement/Solicitor: Atty. Samuel V. Torres</u> <u>Address: House of Investments, Inc., 3/F Grepalife Building, 219 Sen. Gil Puyat Avenue, Makati</u> <u>City, Metro Manila</u> Telephone No.: 815-96-36

11. Securities registered pursuant to Sections 8 and 12 of the Code (information on number of shares and amount of debt is applicable only to corporate registrants):

Title of Each Class **Common** (1.25 billion shares authorized PV  $\not\models$  1.50) **Preferred** (2.50 billion shares authorized PV  $\not\models$  0.40) *Outstanding Amount of Debt as of March 31, 2015*  Number of Shares Outstanding 615,896,757 million shares 838,517,653 million shares ₱ 16.14 billion

11. Are any or all of registrant's securities listed on a Stock Exchange?

Yes  $(\sqrt{)}$  No \_\_\_\_\_ Common Stocks

The common stock of the Corporation is listed on the **Philippine Stock Exchange, Inc.** 

## PART 1

# INFORMATION REQUIRED IN INFORMATION STATEMENT

# A. GENERAL INFORMATION

# Item 1: Date, Time and Place of Meeting of Security Holders:

Date of meeting Time of meeting	:	July 17, 2015 2:30 pm
Place of meeting	:	Rooms 527-528 Yuchengco Institute for Advanced Studies 5 <sup>th</sup> Floor, Tower II, RCBC Plaza Ayala Avenue corner Sen. Gil J. Puyat Avenue Makati City, Philippines
Approximate mailing date of this statement	:	
Registrant's mailing address	:	3/F, Grepalife Building 219 Sen. Gil J. Puyat Avenue Makati City, Metro Manila, Philippines

#### Item 2: Dissenters' Right of Appraisal

Pursuant to Section 81 of the Corporation Code of the Philippines, any stockholder of the Corporation shall have the right to dissent and demand payment of the fair value of his shares on any matter that may be acted upon such as in the following instances.

- 1. In case any amendment to the articles of incorporation has the effect of changing or restricting the rights of any stockholders or class of shares, or of authorizing preferences in any respect superior to those of outstanding shares of any class, or of extending or shortening the term of corporate existence.
- 2. In case of sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporate property and assets; and
- 3. In case of merger or consolidation.

There are no matters in the Agenda that may give rise to a possible exercise of appraisal right by any stockholder.

#### Item 3: Interest of Certain Persons in or Opposition to Matters to be Acted Upon

- a) Except for Alfonso T. Yuchengco, no other current director of officer of the Company, or nominee, for election as directors of the Company or any associate thereof, has any substantial interest, direct or indirect, by security holdings or otherwise, in any matter to be acted upon other than the election to office. Alfonso T. Yuchengco owns 57.16% of the Company's preferred shares
- b) No director has informed the Company in writing that he intends to oppose any action to be taken by the registrant at the meeting.

# **B. CONTROL AND COMPENSATION INFORMATION**

# **Item 4: Voting Securities and Principal Holders Thereof**

#### (a) Class of Voting shares as of April 30, 2015:

Common Stocks	615,896,757 shares
Preferred Stocks	860,018,106 shares

Both common and preferred shares of the Company's capital stock are entitled to notice and to vote at the Annual Stockholders' Meeting. Each share is entitled to one (1) vote.

### (b) Record Date: June 17, 2015

Only stockholders of record at the close of business on **June 17**, **2015** are entitled to vote at the meeting either in person or by proxy.

#### (c) Election of Directors and Cumulative Voting Rights

In all items for approval except election of directors, each share of stock entitles its registered owner to one (1) vote.

In case of election of Directors, each stockholder may vote the number of shares of stock standing in his own name as of the record date of the meeting for as many persons as there are directors to be elected or he may cumulate said shares and give one candidate as many votes as the number of directors to be elected multiplied by the number of his shares shall equal, or he may distribute them on the same principle among as many candidates as he shall see fit; Provided, that the total number of votes cast by him shall not exceed the number of shares owned by him as shown in the books of the Corporation multiplied by the whole number of directors to be elected.

#### Security Ownership of Certain Beneficial Owners and Management

As of April 30, HI knows of no one who beneficially owns in excess of 5% of HI's common and preferred stock except as set forth in the tables below:

#### 1. Owners of more than 5% of voting securities as of April 30, 2015.

The following table shows the beneficial owners directly or indirectly owning more than 5% of the Company's capital stock as of April 30, 2015:

# **COMMON STOCK**

SHARE CLASS	NAME AND ADDRESS OF RECORD OWNER	NAME OF BENEFICIAL OWNER & RELATIONSHIP WITH RECORD OWNER	CITIZENSHIP	NUMBER OF SHARES BENEFICIALLY OWNED	% OF TOTAL
Common	PAN MALAYAN MANAGEMENT & INVESTMENT CORP. (PMMIC) 48/F, Yuchengco Tower, RCBC Plaza, 6819 Ayala Ave., Makati City Principal Stockholder	A management & Holding company of the family of Amb. Alfonso T. Yuchengco, a director and the father of Ms. Helen Y. Dee, Chairperson. <b>Ms. Helen Y. Dee</b> is authorized to direct voting of the shares.	Filipino	294,758,580	47.84%

Common	<b>PCD NOMINEE CORP.</b> <i>G/F MSE Bldg., 6767Ayala</i> <i>Ave., Makati City</i>	PCD Nominee Corp. is a wholly owned subsidiary of the Philippine Central Depository, Inc. (PCD). It is the registered owner of the shares in the books of the Company's stock and transfer agent. The beneficial owners of the shares are the PCD Participants, who hold the shares on the on behalf or on behalf of their clients	Filipino	242,195,715	39.32%
Common	RCBC SECURITIES, INC. 7/F Yuchengco Tower, RCBC Plaza, 6819 Ayala Ave., Makati City	A stockbrokerage unit of Rizal Commercial Banking Corp. (RCBC), a member of the Yuchengco Group of Companies (YGC). <b>Mr. Raul Ruiz</b> <i>VP - Research</i> is authorized to direct voting of the shares held by RCBC Securities, Inc.	Filipino	90,228,135	14.65%
Common	BPI SECURITIES CORP. 8/F BPI Head Office Bldg., Ayala Ave.,cor.Paseo de Roxas Makati City	A stockbrokerage unit of the Bank of the Philippine Is. (BPI). Mr. Michaelangelo R. Oyson President & CEO is authorized to direct voting of the shares held by BPI Securities Corp.	Filipino	42,541,414	6.89%

# PREFERRED STOCK

SHARE CLASS	NAME AND ADDRESS OF RECORD OWNER	NAME OF BENEFICIAL OWNER & RELATIONSHIP WITH RECORD OWNER	CITIZENSHIP	NUMBER OF SHARES BENEFICIALLY OWNED	% OF TOTAL
Preferred	YUCHENGCO, ALFONSO T. 48/F, Yuchengco Tower, RCBC Plaza, 6819 Ayala Ave., Makati City <i>Principal Stockholder</i>	Not Applicable	Filipino	491,594,676	57.16%
Preferred	PAN MALAYAN MANAGEMENT & INVESTMENT CORP. (PMMIC) 48/F, Yuchengco Tower, RCBC Plaza, 6819 Ayala Ave., Makati City	A management & Holding company of the family of Amb. Alfonso T. Yuchengco, a director. <b>Ms. Helen Y. Dee</b> is authorized to direct voting of the shares.	Filipino	322,458,738	37.49%

<sup>&</sup>lt;sup>1</sup> The Company has no record of beneficial owners of shares lodged with PCD. Only RCBC Securities, Inc. and BPI Securities Corp. have shares registered under their names under PCD Nominee Corp. that are equivalent to more than 5% of the voting securities of the Company.

There are no arrangements that may result in change in control.

## 2. Security Ownership of Management

Securities beneficially owned by the directors, nominees, officers, other than qualifying shares, as of April 30, 2015 according to the records of its stock and transfer agent, Rizal Commercial Banking Corp. (RCBC):

NAME OF BENEFICIAL OWNER	CITIZENSHIP	NATURE OF OWNERSHIP	SHARES OWNED	% OF CLASS
Helen Y. Dee	Filipino	Direct	1,125,345	0.1826%
		Indirect	528,520	0.0858%
Amb. Alfonso T. Yuchengco	Filipino	Direct	794,450	0.1289%
Medel T. Nera	Filipino	Direct	5	0.0000%
Yvonne S Yuchengco	Filipino	Direct	90,255	0.0146%
Atty. Wilfrido E. Sanchez	Filipino	Direct	5	0.0000%
Dr. Reynaldo B. Vea	Filipino	Direct	10	0.0000%
Antonino L. Alindogan, Jr.	Filipino	Direct	500	0.0001%
Francisco H. Licuanan III	Filipino	Direct	500	0.0001%
Roberto F. de Ocampo	Filipino	Direct	5	0.0000%
Juan B. Santos	Filipino	Direct	5	0.0000%
Renato C. Valencia	Filipino	Direct	1,000	0.0002%
Sub-Total			2,540,600	0.4123%
<b>Total Common Shares</b>			615,896,757	100%

# **COMMON STOCK**

## **PREFERRED STOCK**

NAME OF BENEFICIAL OWNER	CITIZENSHIP	NATURE OF OWNERSHIP	SHARES OWNED	% OF CLASS	
Amb. Alfonso T. Yuchengco	Filipino	Direct	491,594,676	57.16%	
Sub-Total	491,594,676	57.16%			
Total Preferred Shares	Total Preferred Shares				

None of the officers have direct or indirect shares other than those mentioned above.

#### **CHANGES IN CONTROL**

There had been no change in control in the Company that had occurred since the beginning of last year.

# **VOTING TRUST HOLDERS OF 5% AND MORE**

There are no shareholdings holding any Voting Trust Agreement or any such similar agreement.

#### **OWNERSHIP OF FOREIGNERS PER CLASS**

As of April 30, 2015, there are 31,818,930 shares or 5.17% of the common stock that are held by foreigners. There is no foreign ownership in the preferred stock.

# Item 5: Directors and Executive Officers of the Issuer

# **Board of Directors & Executive Officers**

# (a.) (1) Directors for 2014-2015

HI's Board of Directors (BOD) has eleven (11) members elected by and from among the stockholders. The Board is accountable for providing overall management and direction of the firm. Board meetings are held on a regular basis or as often as required to discuss HI's operations, business strategy, policies, and other corporate matters.

Following are the names, ages, positions, and period of service of all incumbent directors, executive officers, and all persons nominated or chosen to become such:

DIRECTORS				
NAME	AGE	CITIZENSHIP	POSITION	PERIOD DURING WHICH INDIVIDUAL HAS SERVED
	-			
Helen Y. Dee	71	Filipino	Chairperson	Nov. 2001 to present
Alfonso T. Yuchengco	92	Filipino	Director	Sept. 2005 to present
Medel T. Nera	59	Filipino	President & CEO	Jul. 2011 to present
Yvonne S. Yuchengco	61	Filipino	Director	Aug. 2007 to present
Wilfrido E. Sanchez	78	Filipino	Director	2000 to 2008
				2009 to present
Reynaldo B. Vea	63	Filipino	Director	2011 to present
Antonino L. Alindogan, Jr.	77	Filipino	Independent	Aug. 2006 to present
		_	Director	
Roberto F. De Ocampo	69	Filipino	Independent	2000 to present
_		_	Director	
Juan B. Santos	75	Filipino	Independent	Oct. 2014 to present
			Director	*
Renato C. Valencia	73	Filipino	Independent	Mar. 2005 to present
		_	Director	_
Francisco H. Licuanan III	71	Filipino	Independent	Mar. 2006 to present
			Director	

EXECUTIVE OFFICERS	EXECUTIVE OFFICERS			
NAME	AGE	CITIZENSHIP	POSITION	PERIOD DURING WHICH INDIVIDUAL HAS SERVED
Mr. Porfirio S. de Guzman, Jr.	76	Filipino	SVP – Internal Audit	1993 to present
Mr. Jose Ma. G. Castillo III	71	Filipino	SVP-Finance & Treasurer, Compliance & Chief Information Officer	1992 to present
Mr. Alexander Anthony G. Galang	54	Filipino	SVP – Internal Audit	Jul. 2009 to present 2004-Jun. 2009 (VP)
Ms. Ruth C. Francisco	52	Filipino	SVP Seconded to Mapua as EVP- CFO	2010 to present

EXECUTIVE OFFICERS				PERIOD DURING WHICH
NAME	AGE	CITIZENSHIP	POSITION	INDIVIDUAL HAS SERVED
Ms. Ma. Esperanza F. Joven	44	Filipino	VP – Finance	Feb. 2014 to present
Ms. Ma. Elisa E. Delara	46	Filipino	VP - Internal Audit	Jan. 2011 to present
Ms. Maria Teresa T. Bautista	42	Filipino	AVP and Corporate Controller	Dec., 2010 to present
Mr. Jose A. Tanjangco III	53	Filipino	AVP and Chief Risk Officer	Oct. 2011 to present
Ms. Sonia P. Villegas	46	Filipino	AVP and Human Resources Head	Dec. 2013 to present
Atty. Maria Eloisa R. Gan	45	Filipino	AVP Seconded to Mapua as VP- Operations	Jul. 2012 to present
Mr. Aloysius Nathaniel S. Costales	56	Filipino	AVP Seconded to MCL as CFO	Mar. 2010 to present
Ms. Marina B. Bayag	65	Filipino	AVP Seconded to Mapua as Asst. Treasurer	2002 to present
Atty. Samuel V. Torres	50	Filipino	Corporate Secretary	Mar. 2006 to present
Atty. Ma. Elvira Bernadette G. Gonzalez	38	Filipino	Asst. Corporate Secretary	Jul. 2014 to present

Except for Mr. Juan B. Santos who is currently the Chairman of the Social Security System (SSS), none of the above-mentioned Directors, Independent Directors, and Executive Officers of the Company is appointed to or is an employee of any Government Agency in compliance with Article 9(B) Section 8 of the Philippine Constitution. (Please see Annex 6)

# Directors, Nominees and Executive Officers with other Directorship Held in Reporting Companies and Business Experience during the past five (5) years

The information below includes positions currently held by the directors and executive officers, as well as positions held during the past five years.

<b>BOARD OF DIRECTORS</b>		
Amb. Alfonso T. Yuchengco		
Ms. Helen Y. Dee	Mr. Antonino L. Alindogan, Jr.	
Mr. Medel T. Nera	Dr. Roberto F. de Ocampo	
Ms. Yvonne S. Yuchengco	Mr. Francisco H. Licuanan III	
Atty. Wilfrido E. Sanchez	Mr. Juan B. Santos	
Dr. Reynaldo B. Vea	Mr. Renato C. Valencia	

AMB. ALFONSO T. YUCHENGCO (92, Filipino): Director	
Position	Company
Chairman	AY Foundation
	Bantayog ng mga Bayani
	Confederation of Asia-Pacific Chambers of Commerce and Industries
	Enrique T. Yuchengco, Inc.
	GPL Holdings, Inc.
	Great Life Financial Assurance Corp.
	Honda Cars Kalookan, Inc.

	La Salle-FEU MBA-JD Program
	Malayan Colleges Laguna Inc.
	Malayan Insurance Co. (HK) Ltd.
	MICO Equities
	Pan Malayan Management and Investment Corp.
	Philippine Ambassadors Foundation Inc.
	Philippine Integrated Advertising Agency Inc.
	RCBC Realty Corp.
	Y Realty Corp.
	YGC Corporate Services, Inc.
	Yuchengco Center
	Yuchengco Group of Companies
	Yuchengco Museum
Honorary Chairman	Compania Operatta ng Pilipinas, Inc.
	Rizal Commercial Banking Corp.
CEO	Pan Malayan Management and Investment Corp.
Director	GPL Holdings, Inc.
	Great Pacific Life Assurance Corp.
	International Insurance Society (IIS)
	Malayan Insurance Co., Inc.
	Malayan Securities Corp.
	RCBC Land Inc.
	Sunlife Grepa Financial Inc.
Chairman of Board of Trustees	Bayanihan Folk Arts Foundation, Inc Philippine Women's University
	EEI Corp.
	Malayan Colleges, Inc. operating under the name Mapua Institute of Technology
Vice Chairman of the Board of	Blessed Teresa of Calcutta Awards
Judges	
Chairman Emeritus	Philippine Ambassadors Foundation Inc.
	Philippine Constitutional Association
Member of Board of Governors	Pacific Forum based in Honolulu, Hawaii
Trustee Emeritus	The Asia Society, New York
	University of San Francisco
Member of the International Advisory Board	University of Alabama - Culverhouse College of Commerce & Business Administration
	University of San Francisco, USA
	Waseda Institute for Asia Pacific Studies
Member of Advisory Board	Confederation of Asia-Pacific Chambers of
	Ritsumeikan Asia Pacific University
President Emeritus	Confederation of Asia-Pacific Chambers of
Member of Board of Trustees	University of St. La Salle
Honorary Member	Dabaw Kaisa Foundation, Inc.
Member of Honors Committee	International Insurance Society (IIS)
Member	International Insurance Society (IIS)
	Philippines-Japan Society, Inc.
	Philippines-Japan Economic Cooperation Committee (PHILJEC)

	University of San Francisco, USA
Council Adviser	Philippines-Japan Society, Inc.
	Philippines-Japan Economic Cooperation Committee (PHILJEC)
Member of Board of Overseas	Columbia University, Business School

Position	Filipino): Chairperson
	Company
Chairman	Financial Brokers Insurance Agency, Inc.
	HI-Eisai Pharmaceuticals, Inc.
	Hydee Management & Resources, Inc.
	La Funeraria Paz Sucat, Inc.
	Landev Corp.
	Maibarara Geothermal, Inc.
	Malayan High School of Science Inc
	Malayan Insurance Co., Inc.
	Manila Memorial Park Cemetery, Inc.
	Mapua Information Technology Center, Inc.
	Mijo Holdings, Inc.
	National Reinsurance Corp. of the Philippines
	Pan Malayan Realty Corp.
	PetroEnergy Resources Corp.
	PetroGreen Energy Corp
	Petrowind Energy Inc
	RCBC Leasing & Finance Corp.
	RCBC Savings Bank
	Rizal Commercial Banking Corp.
	Seafront Resources Corp.
	Tameena Resources, Inc.
	Xamdu Motors, Inc.
Wiss Obsister	
Vice Chairman	Pan Malayan Management & Investment Corp.
	West Spring Development Corp.
Director	AY Holdings, Inc.
	Great Life Financial Assurance Corp.
	Honda Cars Kalookan, Inc.
	Honda Cars Philippines, Inc.
	iPeople, Inc.
	Isuzu Philippines, Inc.
	Luisita Industrial Park Corp.
	Maibarara Geothermal, Inc.
	Malayan Insurance Co., Inc.
	MICO Equities, Inc.
	Nth Millenium Foundation of the Philippines Inc
	Pan Malayan Express, Inc.
	Pan Malayan Management & Investment Corp.
	Petro Energy Resources Corp.
	PetroGreen Energy Corp

	Philippine Integrated Advertising Agency, Inc.
	Philippine Long Distance Telephone Co.
	RCBC Forex Brokers Corp.
	RCBC Realty Corp.
	Seafront Resources Corp.
	Sunlife Grepa Financial, Inc.
	Y Realty Inc
President	Financial Brokers Insurance Agency, Inc.
	GPL Holdings, Inc.
	Hydee Management & Resources, Inc.
	Mijo Holdings, Inc.
	Moira Management, Inc.
	Nth Millenium Foundation of the Philippines Inc
	YGC Corporate Services, Inc.
CEO	Tameena Resources, Inc.
Board Member	EEl Corp.
	Rizal Commercial Banking Corp.
Excom Member	Great Life Financial Assurance Corp.
Board Member Trustee	Malayan Colleges Laguna Inc
	Philippine Business for Education, Inc.
	Philippine Philharmonic Society Inc
Member	Mapua Board of Trustees
	Philippine Insurers Club
	Worlds Presidents Organization
Advisory Board Member	Asean Insurance Council
Treasurer	Business Harmony Realty, Inc.
	Philippine Philharmonic Society Inc
Chairman of EXCOM	RCBC Forex Brokers Corp.
1	

Position	Company
Chairman	Greyhounds Security & Investigation Corp.
	Hexagon Lounge
	Management Association of the Philippines (Nomination and Election Committee)
President	Honda Cars Kalookan, Inc.
	RCBC Realty Corp.
Director	Blackhounds Security & Investigation Agency Corp.
	CRIBS Foundation, Inc.
	EEI Corp.
	EEI Realty
	Greyhounds Security & Investigation Agency Corp.
	Hexagon Lounge
	Hi-Eisai Pharmaceuticals, Inc.
	Honda Cars Kalookan, Inc.
	Investment Managers, Inc.

	iPeople, inc.
	Landev Corp.
	Malayan Colleges Laguna, Inc.
	Manila Memorial Park Cemetery, Inc.
	People eServe Corp.
	RCBC Forex
	RCBC Realty Corp.
	Rizal Commercial Banking Corp.
	Seafront Resources Corp.
	Sino Motors, Inc.
	YGC Corporate Services, Inc.
Independent Director	National Reinsurance Corp. of the Philippines
Treasurer	CRIBS Foundation, Inc.
	Seafront Resources Corp.
Nomination Committee Member	Management Association of the Philippines (Nomination and Election
	Committee)
Election Committee Member	Management Association of the Philippines (Nomination and Election Committee)
Former Senior Partner	Sycip, Gorres, Velayo and Co., CPAs, Financial Services Practice Head

Position	Company		
Tax Counsel	Quiason Makalintal Barot Torres & Ibarra Law Offices		
Director	Adventure International Tours, Inc.		
	Amon Trading Corp.		
	Center for Leadership & Change, Inc.		
	EEI Corp.		
	Eton Properties Philippines, Inc.		
	EMCOR, Inc.		
	J-DEL Investment and Management Corp.		
	JVR Foundation, Inc.		
	Jubilee Shipping Corp.		
	Kawasaki Motor Corp.		
	K Servico, Inc.		
	Magellan Capital Holdings Corp.		
	PETNET, Inc.		
	Rizal Commercial Banking Corp.		
	LT Group, Inc.		
	Transnational Diversified Corp.		
	Transnational Diversified Group, Inc.		
	Transnational Financial Services, Inc.		
	Universal Robina Corp.		
Other Positions Held			
Managing Director	Tax Division, SGV & Co.		

Chairman	Taxes & Tariff of the Philippine Committee, American Chamber of Commerce Tax Committee, Philippine Chamber of Commerce
Head	Tax Division, SGV & Co.
	Tax Division, Goh Tab & Go (Singapore)
Legal Researcher	Court of Appeals

Position	Company		
President	iPeople, inc.		
	Mapua Institute of Technology		
	Malayan Colleges Laguna, Inc.		
	Malayan High School of Science		
	Mapua IT Center, Inc.		
	Mapua Techserv		
CEO	Mapua Institute of Technology		
Trustee	AY Foundation		
	Yuchengco Center of De La Salle University		
Other Positions Held	Other Positions Held		
Director	Grepalife Dollar Bond Fund		
	Grepalife Fixed Income Fund		
	iPeople, inc.		
	Maibarara Geothermal, Inc.		
	Petrogreen, Inc.		
	Petrowind, Inc.		
	Rizal Commercial Banking Corp.		
	Seafront Resources Corp.		
Member	Philippine Fullbright Commission		
	UNESCO National Commission		
Trustee	National Research Council of the Philippines		
Chairman	Committee on Science and Technology in UNESCO National Commission		
	Engineering Sciences and Technology Division, National Academy of Science and Technology		
Dean	UP College of Engineering		
	Philippine Association Colleges and Universities		

YVONNE S. YUCHENGCO (61, Filipino): Director	
Position	Company
Chairman	First Nationwide Asurance Corp.
	Malayan Securities Corp.
	RCBC Capital Corp.
	The Malayan Plaza Condominium Owners Asso. Inc.
	XYZ Assets Corp.

	Y Tower II Office Condominium Corp
	Yuchengco Tower Office Condominium Corp.
Vice Chairman	Yuchengco Museum, Inc.
President	Alto Pacific Corp.
	Malayan Insurance Co., Inc.
	Malayan Securities Corp.
	MICO Equities, Inc.
	Philippine Integrated Advertising Agency, Inc.
	Y Tower II Office Condominium Corp
	Yuchengco Tower Office Condominium Corp.
Vice President	Pan Managers, Inc.
Director	Asia-Pac Reinsurance Co., Ltd.
	Alto Pacific Corp.
	AY Holdings, Inc.
	Honda Cars Kalookan, Inc.
	HYDee Management & Resource Corp
	iPeople, Inc.
	La Funenaria Paz Sucat, Inc.
	Luisita Industrial Park Corp.
	Malayan Colleges, Inc.
	Malayan Colleges Laguna, Inc.
	Malayan High School of Science, Inc.
	Malayan Insurance (H.K.)
	Malayan Insurance Co., Inc.
	Malayan International Insurance Corp
	Manila Memorial Park Cemetery, Inc.
	MICO Equities, Inc.
	Mona Lisa Development Corp.
	National Reinsurance Corp. of the Philippines
	Pan Malayan Management & Investment Corp.
	Pan Malayan Realty Corp.
	Pan Pacific Computer Center, Inc.
	Petro Energy Resources Corp.
	Philippine Integrated Advertising Agency, Inc.
	Pan Malayan Express, Inc.
	Pan Managers Inc
	RCBC Capital Corp.
	Seafront Resources Corp.
	Shayamala Corp.
	YGC Corporate Services, Inc.
Treasurer	Honda Cars Kalookan, Inc.
	Malayan High School of Science, Inc.
	Mona Lisa Development Corp.
	Then how be recomment corp.

	Pan Malayan Management & Investment Corp.
	Petro Energy Resources Corp.
	Pan Managers, Inc.
Assistant Treasurer	Enrique T. Yuchengco, Inc.
Trustee	AY Foundation, Inc.
	The Malayan Plaza Condominium Owners Association. Inc.
	Yuchengco Museum, Inc.
Advisory Board Member	Rizal Commercial Banking Corp.

ANTONINO L. ALINDOGAN, JR. (77, Filipino) Independent Director	
Position	Company
Chairman	AN-Cor Holdings, Inc.
	Landrum Holdings, Inc.
President	Landrum Holdings, Inc.
Independent Director	ETON Properties Philippines, Inc.
	Great Life Financial Assurance
	LT Group, Inc.
	PAL Holdings, Inc.
	RCBC Bankard Serivces Corp.
	RCBC Forex Brokers Corp.
	Rizal Commercial Banking Corp.
Other Positions Held	
Chairman	Development Bank of the Philippines
Member of Monetary Board	Bangko Sentral ng Pilipinas
Chairman of AuditCom	Philippine Air Lines
EXCOM Member	Bankard Inc.
	ETON Properties Phil Inc.
	Great Life Financial Assurance LT Group
	Rizal Commercial Banking Corp.

Position	Company
Chairman	AIM Conference Center Manila (ACCM)
	Asian Aerospace, Inc.
	British Alumni Association
	Centennial Asia Advisors Pte Ltd. (Singapore)
	EastBay Resorts, Inc.
	Foundation for Economic Freedom
	Intervest Project Inc. (IPI)
	Libera International Advisory Board (London)
	MoneyTree Publishing, Inc.
	Philam Asset Management Inc. (PAMI)
	Philippine Veterans Bank
	Public Finance Institute of the Philippines
	Stradcom Corp.

	Tollways Association of the Philippines
Vice Chairman	Agus 3 Hydro Power Corp.
	La Costa Development
	Makati Business Club
	Montalban Methane Power Corp.
	Seaboard Eastern Insurance Co.
	Tranzen Group
	Universal LRT Corp.
CEO	Philippine Veterans Bank
Vice President	Center for Philippine Futuristics Studies and Management Inc.
Director	AB Capital & Investment Corp.
	Alaska Milk Corp.
	Bankard, Inc.
	Beneficial Life Insurance Co., Inc.
	BOAO Forum for Asia
	DFNN, Inc.
	EEI Corp.
	Global Reporting Initiative (GRI)
	Governance Commission for Government Owned or Controlled Corp. (GCG)
	Investment & Capital Corp. of the Philippines (ICCP)
	Manila Polo Club
	Pacific Gaming Investments Pte. Ltd.
	Philippine Phosphate Fertilizer Corp. PHINMA Corp.
	Psi Technologies, Inc.
	Rizal Commercial Banking Corp.
	Robinsons Land Corp.
	Salcon Power Corp.
	Thunderbird Resorts, Inc.
	United Overseas Bank Philippines
Founding Director	Centennial Group (Washington), D.C.
C C	Emerging Markets Forum
Founding Trustee	A Life for Others Foundation
Board of Trustees	Angeles University Foundation
	Asian Institute of Management
	Children's Hour
	Navis Investment Partners
	Ramos Peace and Development Foundation
	SGV Foundation
Advisory Council Member	Health Justice Philippines
Chairman of Board of Advisers	RFO Center for Public Finance and Regional Economic Cooperation
Board of Advisers Member	AES Corp. (Philippines)
	Argosy Fund, Inc.
	Corporate Governance Institute of the Philippines
	Philippine Cancer Society
	Philippine Quality & Productivity Movement, Inc
	Teach for the Philippines
Global Advisory Member	The Conference Board (New York)

EXCOM Chairman	Ramos Peace and Development Foundation
Asia Pacific Group	Trilateral Commission
Representing ASEAN Member	
Stategic Advisor	Renewable Energy Asia Fund (Berkeley Energy, UK)
Member	CIMB Group International Advisory Panel
Executive Director	AIM – Gov. Jose B. Fernandez Jr. Center for Banking and Finance

FRANCISCO H. LICUANAN, III (71, Filipino) Independent Director	
Position	Company
Chairman	Geo State Development Corp.
	New Pacific Resource Management
	Battery Park Investments, Inc.
President	Innovative Property Solutions, Inc.
	Stonebridge Corp.
CEO	Innovative Property Solutions, Inc.
	Geo State Development Corp.
	Battery Park Investments, Inc.
	New Pacific Resource Management

JUAN B. SANTOS (75, Filipino): Independent Director	
Position	Company
Chairman	Social Security System
Director	Alaska Milk Corp.
	First Philippine Holdings Corp.
	Philex Mining Corp.
	Philippine Investment Management
	Philippine Long Distance Telephone Co.
	Sun Life Grepa Financial, Inc.

RENATO C. VALENCIA (72, Filipino): Independent Director	
Position	Company
Chairman	iPeople, Inc
President	Roxas Holdings, Inc.
CEO	Roxas Holdings, Inc.
Director	Anglo Philippine Holdings Corp.
	Bases Conversion Development Authority
	Fort Bonifacio Development Corp.
	GT Capital Holdings, Inc.
	i-People, Inc
	Malayan Insurance Company, Inc.
	Metropolitan Bank and Trust Company
	Philippine Veterans Bank
	Roxas and Company, Inc.
	Roxas Holdings, Inc.
	Vulcan Industrial & Mining Corp.

Board Adviser	Philippine Veterans Bank	
Member	Financial Executives Institute of the Phil.	
Member, Board of Advisors	Coca-Cola FEMSA Asia Division	
	East-West Seeds Co., Inc.	
Trustee	Ramon Magsaysay Award Foundation	
	St. Luke's Medical Center	
Consultant	Marsman-Drysdale Group of Companies	
	Management Association of the Philippines	

#### **RESIGNATION OF DIRECTORS**

To date, no director has resigned or declined to stand for re-election for the Board of Directors due to any disagreement with the Corporation relative to the Corporation's operations, policies and practices.

# **ELECTION OF DIRECTORS**

The Directors of HI are elected at the annual stockholders' meeting to hold office until the next succeeding annual meeting or until their respective successors have been elected and qualified.

# **APPOINTMENT OF OFFICERS**

Officers are appointed or elected annually by the Board of Directors at its first meeting following the Annual Meeting of Stockholders, each to hold office until the corresponding meeting of the Board of Directors in the next year or until a successor shall have been elected, appointed or shall have qualified.

KEY OFFICERS	POSITION	AGE	CITIZENSHIP
Ms. Helen Y. Dee	Chairperson	71	Filipino
Mr. Medel T. Nera	President & CEO	59	Filipino
Mr. Porfirio S. de Guzman, Jr.	SVP – Internal Audit	76	Filipino
Mr. Jose Ma. G. Castillo III	SVP-Finance & Treasurer and	71	Filipino
	Compliance & Chief		_
	Information Officer		
Mr. Alexander Anthony G. Galang	SVP – Internal Audit	54	Filipino
Ms. Ruth C. Francisco	SVP Seconded to Mapua as	52	Filipino
	EVP- CFO		_
Ms. Ma. Esperanza F. Joven	VP – Finance	44	Filipino
Ms. Ma. Elisa E. Delara	VP - Internal Audit	45	Filipino
Ms. Maria Teresa T. Bautista	AVP and Corporate Controller	42	Filipino
Mr. Jose A. Tanjangco III	AVP and Chief Risk Officer	53	Filipino
Ms. Sonia P. Villegas	AVP and Human Resources	46	Filipino
	Head		
Mr. Aloysius Nathaniel S. Costales	AVP Seconded to MCL as CFO	56	Filipino
Ms. Marina B. Bayag	AVP Seconded to Mapua as	65	Filipino
	Asst. Treasurer		
Atty. Maria Eloisa R. Gan	AVP Seconded to Mapua as	46	Filipino
	VP-Operations		
Atty. Samuel V. Torres	Corporate Secretary	50	Filipino
Atty. Ma. Elvira Bernadette G.	Asst. Corporate Secretary	38	Filipino
Gonzalez			

For the past ten (10) years, Mrs. Helen Y. Dee, Mr. Porfirio S. de Guzman, Jr., and Mr. Jose Ma. G. Castillo III have been officers of HI and have held the positions indicated opposite their respective names.

**Porfirio S. De Guzman, Jr., 76, Filipino**, has been a Senior Vice President for more than ten (10) years. He is a director of Landev Corp., Grepaland, Inc., and Philippine Integrated Advertising Agency. He is the Vice President & Deputy CFO of Pan Malayan Management & Investment Corp., Enrique T. Yuchengco, Inc., and Y Realty Corp. He was a former partner of Sycip Gorres Velayo & Co.

**Jose Ma. G. Castillo III, 71, Filipino**, has been Senior Vice President, Treasurer, Chief Information Officer, and Compliance Officer of HI and IPO for more than ten (10) years. He is a Director, Chief Financial Officer, and Treasurer of Landev Corp., Greyhounds Security & Investigation Agency Corp., and Mapua Information Technology Center. He is also the Chief Financial Officer and Treasurer of Pan Pacific Computer Center, Inc., and HI-Eisai Pharmaceutical, Inc. He is a Director of Malayan Colleges Laguna, Inc., Zamboanga Industrial Finance Corp., and Manila Memorial Park Inc. He is also the Chief Financial Officer of RCBC Realty Corp. He is the Treasurer of Malayan Colleges Laguna, Inc.

**Alexander Anthony G. Galang , 54, Filipino,** was appointed as Vice President of HI in 2004 and became a Senior Vice President in 2009. Prior to joining HI, he was Vice President for Audit & Special projects of Anglo Asian Strategic Management Inc. from 1993-2004. He was also a regional auditor of Triumph International, and Senior International Corporate Auditor of International Semi-Tech Microelectronics, Inc. He was an Internal Audit Manager of Honda Philippines, Inc., prior to that, Finance Comptroller of Midas Touch Foods Corp. He was a senior auditor with SGV and Co. He is a Certified Public Accountant and placed 12<sup>th</sup> in the 1981 board exams for accountancy. He also holds a global certification as a Certified Fraud Examiner.

**Ruth C. Francisco, 52, Filipino**, is the Senior Vice President for Finance seconded to Malayan Colleges, Inc. as Executive Vice President and Chief Finance Officer. She is also the Treasurer of the MIT Retirement Fund, Inc. from 2010 up to the present. Prior to joining HI in 2010, she was the Vice President for Finance and Administration of PhilamCare Health Systems, Inc.

**Ma. Esperanza F. Joven, 44, Filipino**, is the Vice President for Finance. She is also currently a Director of HI-Esisai Pharmaceuticals, Inc., People eServe Corp., Zamboanga Industrial Finance Corp., and Blackhounds Security & Investigation Agency, Inc. and the Vice President for Finance at iPeople, inc. Prior to re-joining HI in 2014, she was the Asst. Vice President for Financial Reporting at J.P.Morgan Chase Bank N.A. and a General Securities Principal at E\*TRADE Securities LLC where she held the Series 7, 63, and 24 licenses under the Financial Industry Regulatory Authority (FINRA)/USA. Ms. Joven is currently an Assistant Professional Lecturer and the Program Coordinator for the Master of Science in Computational Finance at the College of Business of De La Salle University-Manila.

**Maria Elisa E. De Lara, 46, Filipino**, joined the Company in October 2010 and was appointed as Assistant Vice President for Group Internal Audit effective January 2011. In 2013, she was then promoted to Vice President. She was the Sales and Operations Management Senior Manager from February 2009 to December 2010 and the Compliance and Risk Manager from July 2008 to January 2009 of IDS (Philippines), Inc., a member of Li & Fung Group of Hong Kong. She was the Financial Controller and a Director of JDH Philippines, Inc., a member of Li & Fung Group of Hong Kong from October 2004 to June 2008. She was a Senior Audit Manager of Isla Lipana & Co., a Philippine member firm of the PwC global network from 1993-2004.

**Maria Teresa T. Bautista, 42, Filipino**, was appointed as Assistant Vice President and Corporate Controller in October 2011. Prior to her appointment, she was the Group Finance Manager of Prime Orion Philippines, Inc. She also worked for over 14 years with the Insular Life Assurance Company, where she specialized in audit, project management, and business analysis. She is a Certified Public Accountant, a Certified Internal Auditor, and holds a Six Sigma Green Belt.

**Jose A. Tanjangco III, 53, Filipino**, is an Assistant Vice President and Chief Risk Officer of HI effective December 2010. He is also currently a Director of Manila Memorial Park Cemetery, Inc., Zamboanga Industrial Finance Corp., and Blackhounds Security & Investigation Agency, Inc. Prior to joining HI, he was an Associate Director at the Philippine Dealing System (PDS) Group of Companies from December 2007 to October 2010. His other previous employers include: Buenaventura Echauz & Partners Financial Services, as Associate; Carlos T. Soriano, as Executive Assistant; and International Container Terminal Services, Inc., as Finance Manager.

**Sonia P. Villegas, 46, Filipino**, is an Assistant Vice President for Human Resources since 2013 and was with the Human Resources Department and the Administrative Executive Assistant of the SVP for Finance & Treasurer, Chief Information Officer, Chief Compliance Officer since 2000. She was with the Business Development Department as a Research Assistant from 1990 to 1993.

Aloysius Nathaniel S. Costales, 56, Filipino, is an Assistant Vice President and Deputy CFO/Controller. From March 2010, he has been seconded to the Malayan Colleges Laguna Inc. as Chief Finance Officer. Prior to his current position, he was an Internal Audit Manager from March 2002 to March 2010 with brief stints as Acting General Manager of Greyhounds Security & Investigation Agency Corp. and Acting Head of the YGC Coordinating Center for Procurement. Prior to joining HI, he was the Financial Controller of SKF Philippines Inc. and Finance and Administration Manager of Shoden Philippines, Inc. He is currently the Chairman of the Board of Directors of Bluehounds Security and Investigation Agency Inc.

Marina B. Bayag, 65, Filipino, is the Assistant Vice President of House of Investments, Inc. duly seconded to Malayan Colleges, Inc. (operating under the name Mapua Institute of Technology, Inc.). She joined HI in 1975 as Financial Analyst and has held several positions in the organization until she was seconded to Mapua Institute of Technology in 2000 as its Assistant Treasurer for the Mapua Group, namely, Malayan Colleges Laguna, Inc., Malayan High School of Science, Inc., Mapua Information Technology Center, and Mapua Techserv, Inc. She is also a member of the Board of Directors of Bluehounds Security and Investigation Agency, Inc.

**Maria Eloisa Gan, 44, Filipino**, is Assistant Vice President – Legal and Administrative Head. She was formerly the Chief Legal and Compliance Officer of Great Life Financial Assurance Corp., head of the Legal Department and Assistant Corporate Secretary of Sun Life Grepa Financial, Inc. (formerly Great Pacific Life Assurance Corp.) as well as Assistant Corporate Secretary of Grepalife Asset Management Corp., Grepalife Fixed Income Fund Corp., Grepalife Dollar Bond Fund Corp., and Grepalife Bond Fund Corp. Until September 2005, Atty. Gan was head of the Complaints and Investigations Division, Compliance and Enforcement Department (now the Enforcement and Prosecution Department) of the Securities and Exchange Commission.

Samuel V. Torres, 50, Filipino, is the Corporate Secretary of HI. His other present positions include: General Counsel & Corporate Secretary of Pan Malayan Management & Investment Corp., and Corporate Secretary of RCBC Bankard Services, Inc., Great Pacific Life Assurance Corp., First Malayan Leasing and Finance Corp., GPL Cebu Tower Office Condominium Corp., iPeople, inc., RCBC Land, Inc., RCBC Forex Brokers Corp., RCBC Realty Corp., RCBC Securities, Inc., Malayan High School of Science, Inc., Mapua Information Technology Center, Inc., Malayan Colleges, Inc., GPL Holdings, Petro Energy Resources Corp., Seafront Resources Corp., Pan Pacific Computer Center, Inc., Honda Cars Kalookan, Inc., Hi-Eisai Pharmaceuticals, Inc., People eServe Corp., La Funeraria Paz Sucat, Inc., Landev Corp., Pan Malayan Realty Corp., First Nationwide Assurance Corp., Malayan Insurance Co., Inc., Malayan Reinsurance Corp., Malayan Zurich Insurance Corp., MICO Equities, Inc., and Tokio Marine Malayan Insurance Corp. He was formerly the International Counsel, South Pacific for Federal Express Corp.

**Ma. Elvira Bernadette C. Garcia-Gonzalez 38, Filipino**, is the Assistant Corporate Secretary. She is also the Assistant General Counsel of Pan Malayan Management & Investment Corp. Her other present positions include being the Corporate Secretary of Blackhounds Security and Investigation Agency, Inc. and the Assistant Corporate Secretary of iPeople, Inc., Yuchengco Tower Office Condominium Corp., and Y Tower II Office Condominium Corp. She was a former Legal Counsel and Assistant Corporate Secretary of Coca-Cola Bottlers Philippines, Inc. and was also the Assistant Corporate Secretary of Philippine Bottlers, Inc. and Luzviminda Land Holdings, Inc.

#### Nominations for Independent Directors and Procedures for Nomination

Following rules and procedures shall apply to the nomination and election of Independent Directors.

a) There shall be at least two (2) independent directors. An independent director is one who is independent of management and free from business or other relationship which could, or could reasonably be perceived to, materially interfere with his exercise of independent judgment in carrying out his

responsibilities as director, and must possess all of the qualifications, and none of the disqualifications as prescribed by the Bangko Sentral Ng Pilipinas, Securities and Exchange Commission and other regulatory authorities, from time to time.

- b) A Nomination Committee composed of at least three (3) members, one of whom is an independent director, shall promulgate the guidelines or criteria to govern the conduct of the nominations:
- c) Nomination of independent director shall be conducted by the Nomination Committee prior to the stockholders' meeting. All recommendations shall be signed by the nominating stockholders together with the acceptance and conformity by the would-be nominees.
- d) The Nomination Committee shall pre-screen the qualifications and prepare a final list of all candidates and put in place screening policies and parameters to enable it to effectively review the qualifications of the nominees for independent directors;
- e) After the nomination, the Nominations Committee shall prepare a Final List of Candidates which shall contain all the information about all the nominees for independent directors, as required by existing and applicable rules, which list, shall be made available to the Commission and to all stockholders through the filing and distribution of the Information Statement, or in such other reports the Company is required to submit to the Commission. The name of the person or group of persons who recommended the nomination of the independent director shall be identified in such report including any relationship with the nominee;
- f) Only nominees whose names appear on the Final List of Candidates shall be eligible for election as Independent Directors. No other nominations shall be entertained after the Final List of Candidates shall have been prepared. No further nominations shall be entertained or allowed on the floor during the actual annual stockholders' meeting.
- g) Election of Independent Directors
  - Subject to pertinent existing rules and regulation of SEC, the conduct of the election of independent directors shall be made in accordance with the standard election procedures of the By-laws.
  - It shall be the responsibility of the Chairman of the Meeting to inform all stockholders in attendance of the mandatory requirement of electing independent directors. He shall ensure that independent directors are elected during the stockholders' meeting.
  - Specific slots for independent directors shall not be filled up by unqualified nominees.

In case of failure of elections for independent directors, the Chairman of the Meeting shall call a separate election during the same meeting to fill up the vacancy.

The following were nominated to the position of directors of the Company for the year 2015-2016:

#### **Regular Directors**

- 1) Ms. Helen Y. Dee
- 2) Sec. Alfonso T. Yuchengco
- 3) Mr. Medel T. Nera
- 4) Ms. Yvonne S. Yuchengco
- 5) Atty. Wilfrido E. Sanchez
- 6) Dr. Reynaldo B. Vea

#### **Independent Directors**

- 1) Mr. Antonino L. Alindogan, Jr.
- 2) Dr. Roberto F. de Ocampo
- 3) Mr. Francisco H. Licuanan III
- 4) Mr. Juan B. Santos
- 5) Mr. Renato C. Valencia

The above-mentioned nominees are all incumbent members of the Board of Directors.

The nominees for independent directors are neither officers nor employees, consultants or retainers, legal or otherwise, of the Company or any of its affiliates, and do not have any relationship with the Company which

would interfere with the exercise of independent judgment in carrying out the responsibilities of a director. The nomination committee passed upon their qualifications and found no disqualifications, as provided for in the by-laws and in accordance with SRC Rule 38.

The Company adopted the SEC mandatory Term Limits for Independent Directors of 5-year term, 2-year cool off period, another 5-year term, then permanently barred from servicing as Independent Director of the Company. The nominees for independent directors are within the Term Limits of the SEC Memorandum Circular No. 9, Series of 2011, which took effect on January 1, 2012.

Ms. Virginia Rances, a stockholder of the Company, who is not in any way related to the nominees, nominated Messrs. Antonino L. Alindogan, Jr., Roberto F, de Ocampo, Francisco H. Licuanan III, Juan B. Santos, and Renato C. Valencia as independent directors.

The Nomination Committee reviews and evaluates the qualifications of all persons nominated as director as well as those to be nominated to other positions requiring appointment by the Board of Directors. With respect to the independent directors, their nomination and qualification by the Nomination Committee were in compliance with the Company's By-Laws, Manual of Corporate, and SRC Rule 38. The directors so nominated possess all the qualifications and none of the disqualifications for independent directors. (Attached as Annexes 1 to 6 are the Certifications of Independent Directors)

# <u>HI amended its By-Laws last July 16, 2004 to incorporate the provisions of the Securities Regulation code</u> with respect to independent directors.

# Period in Which the Directors and Executive Officers Should Serve

The Directors of the Company are elected at the annual stockholders' meeting to hold office until the next succeeding annual meeting or until their respective successors have been elected and qualified.

Officers are appointed or elected annually by the Board of Directors at its first (organizational) meeting following the Annual Meeting of Stockholders, each to hold office until the corresponding meeting of the Board of Directors in the next year or until a successor shall have been elected, appointed or shall have qualified.

#### Terms of Office of a Director

Pursuant to the Company By-Laws, the directors who shall be stockholders are elected annually by the stockholders for the term of one year and shall serve until the election and acceptance of their duly qualified successors.

#### **Committee Membership of Directors (2014-2015)**

#### **Executive** Committee

Helen Y. Dee	Chairman
Medel T. Nera	Member
Wilfrido E. Sanchez	Member
Renato C. Valencia	Member

#### **Compensation Committee**

Wilfrido E. Sanchez	Chairman
Renato C. Valencia	Member
Antonino L. Alindogan	Member

#### **Risk Management Committee**

Antonino L. Alindogan	Chairman
Wilfrido E. Sanchez	Member
Renato C. Valencia	Member
Yvonne S. Yuchengco	Member

#### Audit Committee

Roberto F. de Ocampo	Chairman
Wilfrido E. Sanchez	Member
Antonino L. Alindogan, Jr.	Member

#### **Good Governance Committee**

Wilfrido E. Sanchez	Chairman
Renato C. Valencia	Member
Antonino L. Alindogan, Jr.	Member

#### Nomination Committee

Juan B. Santos	Chairman
Roberto F. de Ocampo	Member
Wilfrido E. Sanchez	Member
Jose Ma. G. Castillo III	(non-voting member)

#### **Significant Employees**

There is no person who is not an executive officer that is expected by the issuer to make a significant contribution to the business.

#### **Family Relationships**

Mrs. Helen Y. Dee and Ms. Yvonne S. Yuchengco are siblings. They are also the daughters of Amb. Alfonso T. Yuchengco.

Other than what is disclosed above, there are no other family relationships known to the registrant.

#### Interest on Certain Matters to be Acted Upon

No director or officer of the Company has substantial interest, direct or indirect, in any matter to be acted upon in the meeting.

#### **Certain Relationships and Related Transactions**

There is no director, executive officer, nominee for director, beneficial holder, or any family member involved in any business transaction with HI.

Please refer to **Annex B**, **Note22**, **pages 61-66**, of the Notes to the Financial Statements for the full details of the Group's related party transactions. As discussed in the notes, in the normal conduct of business, aside from transactions disclosed in Loans Payable and Long-term Debt, other transactions with certain affiliates include sharing in general and administrative expenses and cash advances.

# **Involvement in Legal Proceedings**

The Company is not aware and none of the directors and officers or persons nominated to become directors or officers has informed the Company of the following events during the past five years until April 30, 2015:

(a) any bankruptcy petition filed by or against any business of which any of its director or executive officers was a general partner or executive officer either at the time of bankruptcy or within two (2) years prior to that time.

(b) any conviction by final judgment of any director or senior executive in a criminal proceeding domestic or foreign or being subject to a pending criminal proceeding domestic or foreign, of any director, executive officer or person nominated to be a director

(c) any director or senior executive being subject to any order, judgment or decree not subsequently reversed suspended or vacated of any court of competent jurisdiction, domestic or foreign permanently or temporarily enjoining barring, suspending or otherwise limiting such directors' or executive officer's involvement in any type of business securities, commodities or banking activities

(d) any executive officer or director found by a domestic or foreign court of competent jurisdiction, the Commission or other foreign body or a domestic or foreign Exchange or other organized trading market or self-regulatory organization to have violated a securities or commodities law or regulation and the judgment has not been reversed, suspended, or vacated.

# **Item 6: Compensation of Directors and Executive Officers**

Information as to the aggregate compensation paid or accrued during the last two fiscal years and to be paid in the ensuing fiscal year to the Company's Chief Executive Officer and other officers follows:

NAME AND POSITION	YEAR	SALARY	BONUS	OTHER ANNUAL COMPENSATION
The top 5 executives of the Company are as				
follows:				
1. Medel T. Nera, President and CEO				
2. Porfirio S. de Guzman, SVP-Internal				
Audit				
3. Jose Ma. G. Castillo, III, SVP-Finance,				
Treasurer, Chief Information Officer,				
Compliance Officer				
4. Alexander Anthony G. Galang, SVP-	2015	P18.6M (est)	PO	P0
Internal Audit	2014	P18.6M	PO	P0
5. Ruth C. Francisco, SVP Seconded to	2013	P20.5M	PO	P0
Mapua as EVP-CFO				
All other officers and directors as	2015	P19.8M (est)	PO	P1.2M (est)
a group unnamed.	2014	P19.1M	PO	P1.2M
	2013	18.0M	PO	P1.2M
TOTALS	2015	P38.4 (est)	PO	P1.2M (est)
	2014	37.7M	PO	P1.2M
	2013	38.5M	PO	P1.2M

Directors are paid a per diem of P25,000 for attendance in a Board meeting. Board meetings are scheduled every quarter in a year. A director is also paid a per diem of P10,000 for participation in Audit and Risk committee meetings and P5,000 in other committee meetings..

# **Item 7: Independent Public Auditors**

The Accounting firm of Sycip Gorres Velayo and Company (SGV & Co.), with office address at 6760 Ayala Avenue, SGV Building, Makati City, Philippines, has been the Company's Independent Auditors since the Company's incorporation, and has been recommended to serve as such for the current year.

Pursuant to SRC Rule 68, paragraph 3(b)(iv) and Memorandum Circular No. 8, series of 2003 (Five (5) Year Rotation of External Auditors), the Company has engaged Mr. Michael C. Sabado, as the Engagement Partner of SGV & Co. effective 2013 until 2017.

The engagement of the external auditors was favorably endorsed by the Audit Committee to the Board of Directors. The engagement is ultimately submitted for approval of the stockholders.

#### Disagreement with Accountants on Accounting and Financial Disclosure

There was no event for the last 5 years where SGV & Co. had any disagreement with regard to any matter relating to accounting principles or practices, financial statement disclosure or auditing scope or procedure.

# Attendance of Accountants at the Meeting

Representatives of SGV & Co. are expected to be present at the annual stockholders meeting on July 17, 2015 with the opportunity to make any statement, if they so desire, and will be available to respond to appropriate questions on the Company's financial statements.

#### External Audit Fees and Services

The Company has engaged SGV & Co. as the external auditor, and is tasked to conduct the financial audit of the Company. For this service, SGV & Co. has billed the company the following amounts:

Year	Audit Fee Billing
2014	P2,774,970
2013	P2,800,374

The Company has not engaged SGV & Co. for any other services aside from its annual audit for the last five (5) years.

#### Tax Fees

The Company has not engaged the services of the external auditor for tax accounting, compliance, advice, planning and any other form of tax services.

#### All Other Fees

There are no other fees billed in each of the last two years for the products and services provided by the external auditor, other than the services reported under the items mentioned above.

#### **Item 8: Compensation Plans**

No action shall be taken with respect to any plan pursuant to which cash or non-cash compensation may be paid or distributed.

# C. ISSUANCE AND EXCHANGE OF SECURITIES

# Item 9: Authorization or Issuance of Securities Other than for Exchange

- No action is to be taken with respect to the following:
  - 1. modification or exchange of securities
  - 2. financial and other information
  - 3. mergers, consolidation, acquisition and similar matters
  - 4. restatement of accounts

# Item 10. Modification or Exchange of Securities

No action is to be taken with respect to the modification of any class of securities of the registrant, or the issuance or authorization for issuance of one class of securities of the registrant in exchange for outstanding securities of another class.

# Item 11: Financial and Other Information

The audited financial statements as of December 31, 2014, Management Discussion and Analysis, Market Price of Shares and Dividends and other date related to the Company's financial information are attached hereto as **Annex "B"** and **"Annex A"**, respectively.

# Item 12: Mergers, Consolidations, Acquisitions and Similar Matters

No action is to be taken with respect to any transaction involving the following:

- 1. the merger or consolidation of the registrant into or with any other person or of any other person into or with the registrant;
- 2. the acquisition by the registrant or any of its security holders of securities of another person;
- 3. the acquisition by the registrant of any other going business or of the assets thereof;
- 4. the sale or other transfer of all or any substantial part of the assets of the registrant; or
- 5. the liquidation or dissolution of the registrant.

# Item 13: Acquisition or Disposition of Property

No action is to be taken with respect to the acquisition or disposition of any property.

# **Item 14: Restatement of Accounts**

No action is to be taken with respect to the restatement of any asset, capital, or surplus account of the registrant.

# **D. OTHER MATTERS**

### Item 15: Action With Regard to Reports

The Minutes of the previous stockholders meeting held on July 17, 2014 and the Management Report as set forth in the Annual Report will be submitted for stockholders approval.

Approval of the July 17, 2014 Minutes constitutes a ratification of the accuracy and faithfulness of the Minutes of the events that transpired during the said meeting, such as (a) 2013 annual report and audited financial statements, (b) approval of the amendment to the Company's corporate name, as indicated in Article First of the Articles of Incorporation and the Bylaws of the Company, (c) approval of the amendment to Article Third of the Company's Articles of Incorporation in order to indicate therein the complete principal office address of the Company, (d) ratification of the actions of the Board of Directors, different Committees and Management during the year 2014, (e) elections of directors, and (f) appointment of external auditors.

Approval of the Annual Report constitutes a ratification of the Company's performance during the previous calendar years as contained in the Annual Report.

Ratification and confirmation of all the acts, resolutions and proceedings of the Board of Directors, Executive Committee and officers of the Company. This pertains to all acts resolutions, proceedings and approval made by the Board of Directors, Executive Committee and Officers of the Company from the last stockholders' meeting on July 17, 2014 for the period 2014 up to the date of meeting (July 17, 2015). This includes, among others, those that involve the day to day operations, administrations and management of the corporate affairs such as; a) opening of bank accounts/ bank signatories, b) approval of loans, c) declaration of cash dividends, and d) appointment of officers.

Copies of the minutes of the stockholders' meeting shall be given to the stockholders at the meeting.

# Item 16: Matters Not Required to be Submitted

Ratification of acts of management and of the Board of Directors referred to in the Notice of the Annual Meeting of Stockholders refers only to acts done in the ordinary course of business and operation of HI, which have been duly disclosed to the SEC and the PSE in accordance with law. Ratification is being sought in the interest of transparency and as a matter of customary practice or procedure undertaken at every annual meeting of HI stockholders.

This pertains to all acts, resolutions, proceedings and approval made by the Board of Directors, Executive Committee and Officers of the Company from the last stockholders' meeting in July 17, 2014 for the period 2014 up to the date of meeting (July 17, 2015). This includes, among others, those that include day to day operations, administration and management of the corporate affairs such as (a) designation of authorized signatories, (b) renewal of credit facilities, (c) new/additional investments, (d) declaration of cash dividends payable to preferred shareholders, (e) sale of company vehicles, (f) conversion of preferred shares to common shares, (g) redemption of preferred shares, (h) acceptance of resignation and election of new members of the Board of Directors, and (i) appointment of new officers.

Copies of the minutes of the stockholders' meeting shall be given to stockholders before the start of meeting.

## Item 17: Amendment of Charter, Bylaws or Other Documents

None.

## **Item 18: Other Proposed Action**

The following matters will be submitted to a vote at the meeting:

- 1. Approval of the Minutes of the Annual Stockholders' Meeting held on July 17, 2014.
- 2. Approval of the Management Report and the Audited Financial Statements of the Company for the year ended December 31, 2014;
- 3. Ratification and confirmation of all acts, resolutions and proceedings of the Board of Directors, Executive Committee and Officers of the Company during the year 2014.
- 4. Election of Directors for 2015-2016.
- 5. Appointment of External Auditors

## **Item 19: Voting Procedures**

At all elections of Directors, each stockholder may vote the shares registered in his name in person or by proxy for as many persons as there are Directors, or he may cumulate said shares and give one candidate as many votes, as the number of Directors to be elected multiplied by the number of his share, or he may distribute them on the same principle among as many candidates as he shall see fit; provided, however, that the whole number of votes cast by him shall not exceed the number of shares owned by him as shown on the Company's stock transfer books multiplied by the number of Directors to be elected.

The voting procedure for election and approval of corporate action in which Stockholders' approval will be required shall be by "viva voce" unless voting by ballot is decided upon during the meeting. The methods by which vote will be counted, except in cases where voting by ballots is applicable, voting and counting shall be by "viva voce". If by ballot, counting shall be supervised by external auditors.

The Company will not declare stock dividends during the year.

#### SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this report is true, complete and correct. This report is signed in Makati City on June 3, 2015.

House of Investments, Inc. By:

ty. Samuel V. Torres

Corporate Secretary

398 NC. ND. 51 AGE NO. \_ 300K NO. . ERIES OF 2010

A.R IREZ RUBE

NOTAR PUBLIC UNTE. DEC. 31, 2015 2734 M. AURORA ST., MAKATI CITY APPT. NO. M-17 (2014-2015) IBP NO. 978780 / CY-2015 ROLL NO. 28947/MCLE-4 NO. 0006324/6-19-12 PTR NO. MKT 4750751/1-5-15 MAKATI CITY

## **MANAGEMENT REPORT**

## **Financial and Other Information**

## **Audited Financial Statements**

The Statement of Management's Responsibility and Consolidated Audited Financial Statements of the Group as at December 31, 2014 are attached hereto as **Annex "B"**.

## **Changes in and Disagreements with Accountants in Accounting and Financial Disclosure** None

## Management Discussion and Analysis of Financial Condition and Plan of Operations

## **Item 1: Description of Business**

House of Investments, Inc. (HI) was incorporated in 1959 as an investment bank, the first of such bank to be organized in the Philippines in 1959. However, since investment banking had yet to be developed, HI decided to create its own investments and evolved into an investment holding company with a diversified portfolio.

Throughout its history, HI has successfully acquired, organized, invested, and divested in various corporate institutions and industries while focusing its corporate goal of contributing to the economic development of the country and providing employment while at the same time fostering a corporate culture of integrity and excellence. As of the end of 2014, it has a total consolidated asset base of PhP28.8 billion. Consolidated revenues for 2014 summed to PhP24.72billion, with consolidated net income of PhP1.96 billion.

Using funding raised through various sources (internally generated cash, equity, debt, or a combination) HI seeks to buy entire businesses (or take majority control in a friendly transaction) with a view towards increasing the returns from such enterprises. By taking control of high return businesses, management seeks to increase the enterprise value of the company as the earnings stream and cash flows from such investments grow.

These returns are then channelled to stockholders primarily through dividends.

HI does have the alternative of exiting investments via sale of such assets. This is also a tool for leaving low-return businesses with the objective of investing additional capital in higher return businesses.

At present, HI's portfolio is organized in seven distinct sectors:

## CAR DEALERSHIP

HI operates two car retailing groups: *Honda Cars Quezon City (HCQC Group)* and *Isuzu Manila, Inc. (IMI). HCQC Group* operates five dealerships – Honda Cars Quezon City (HCQC), Honda Cars Manila (HCMA), Honda Cars Marikina (HCMK), Honda Cars Fairview (HCFV), Honda Cars Marcos Highway (HCMH) and one service center in Tandang Sora (HCTS). *IMI* operates four dealerships in Manila (IMI), Commonwealth (ICW), Greenhills (IGH), and Leyte (ILY). HI also owns a majority stake in Honda Cars Kalookan (HKI) that operates two dealerships in Kalookan (HCKI) and Greenhills (HCGH)

## **CONSTRUCTION**

HI owns a majority stake in one of the largest Philippine construction and general contracting firms, EEI Corp. (EEI). EEI has international operations spanning from the Kingdom of Saudi Arabia to Africa and Asia. It is also a market leader in the domestic construction and contracting sector.

## **EDUCATION AND INFORMATION TECHNOLOGY**

HI owns a majority stake in iPeople, inc. (IPO). IPO is the vehicle for our investments in the education and information technology sectors.

## Education

IPO (together with HI) wholly owns the Malayan Colleges, Inc. (MCI) which operates under the name of Mapua Institute of Technology. MCI is widely considered to be the leading engineering and I.T. school in the country.

MCI also has two other wholly-owned subsidiaries, the Malayan Colleges Laguna, Inc. (MCL) and the Malayan High School of Science (MHSS).

#### Information Technology

IPO wholly owns Pan Pacific Computer Center, Inc. (PPCC). PPCC services the I.T. related requirements of the Yuchengco Group of Companies (YGC) and select clients.

#### AFTERLIFE SERVICES

HI owns material stakes in both Manila Memorial Park Cemetery, Inc. (MMPCI) and La Funeraria Paz-Sucat, Inc. (LFPSI).

MMPCI is the recognized market leader in afterlife services. It sells memorial lots and owns, operates, and maintains memorial parks. LFPSI provides mortuary services to the bereaved and their loved ones.

## LEASING AND CONSUMER FINANCE

HI owns 50% of Zamboanga Industrial Finance Corp. (ZIFC). ZIFC provides consumer finance services (personal loans, secured loans, equipment leasing) in Zamboanga City.

## PROPERTY MANAGEMENT, PROJECT MANAGEMENT, SECURITY

HI wholly owns Landev Corp. (LANDEV). LANDEV is primarily engaged in property management and project management for the YGC.

Landev owns a subsidiary named Greyhounds Security and Investigation Agency Corp. (GSIA). GSIA provides comprehensive security services to leading installations.

## **PHARMACEUTICALS**

HI owns 50% of HI-Eisai Pharmaceuticals, Inc. which is a joint venture with the Eisai Company of Japan.

HI-Esai imports pharmaceuticals from Japan which it sells in the Philippine market through established drug distributors.

The operations of each business in the portfolio, along with a discussion of risks and 2013 performance, will be discussed in the appropriate section.

# THE HOLDING COMPANY

Executive management monitors the business performance of companies in the portfolio very closely. Through regular review of actual results compared to budgets and previous year performance, HI is able to determine if the Group is able to perform as expected.

In particular, management watches operating metrics very closely and how these impact the financial metrics. By monitoring operating metrics and financial metrics, executive management can always determine whether the capital deployed to various businesses within the portfolio is being used efficiently, and generating returns that meet hurdle rates.

Executive management also engages in a continuous business development program. These business development activities range from assisting portfolio companies in identifying growth opportunities in existing businesses; assisting portfolio businesses by helping them develop new products and services that increase organic growth; or buying entire companies or controlling stakes in companies which show high growth potential and the returns of which meet hurdle rates.

## **Competition**

HI is subject to competition in the segments in which each of its portfolio companies operate. *Please refer to the related section of each business; there is also a discussion of risks each portfolio company faces.* 

HI faces competition in some cases when it is in the process of bidding on prospective deals. There are other holding companies or business groups that are very active in expanding their Philippine portfolio of earning assets. In some situations, HI might find itself bidding against such competitors when prime assets of businesses are for sale.

## **RISKS AT THE HOLDING COMPANY LEVEL**

The following covers the risk management policies at the holding company (HI) level. For a discussion of risks faced by each portfolio company, please refer to the appropriate section in this report.

## **Interest Rate Risk**

HI is exposed to interest rate risk because it has borrowings from local banks. It is a company policy to use excess liquidity to pay down borrowings in order to decrease financing costs, and reduce exposure to rising interest rates.

It is also a company policy to actively discuss with lending banks on how to lower financing costs. When possible, HI will use lower cost debt to pay down higher cost debt. HI does not have a practice of speculating on the direction of interest rates. The main objective is to lower financing costs as much as possible.

## Foreign Exchange Risk

HI's exposure to foreign exchange risk is minimal. The company does have excess funds denominated in U.S. dollars. Where possible and when warranted, it is the company practice to pay dollar liabilities with its excess dollar funds. The company does not speculate on the direction of foreign exchange rates.

## **Liquidity Risk**

HI seeks to manage its liquidity to be able to service maturing debts, finance capital requirements, and pay for existing operations. HI maintains a consistent level of funding to be able to pay for its day to day operations. HI constantly monitors its projected cash flows through risk meetings that occur on a weekly basis. When major acquisitions pop up on the radar screen, HI assesses market conditions to be able to source the funding as inexpensively as possible.

## **Credit Risk**

HI's holding of cash and short term securities exposes the company to the credit risk of the counterparty. Given HI's diverse body of counterparties, it does not have a concentrated credit risk exposure.

## **Price Risk**

Available for sale (AFS) financial instruments are held and are subject to price fluctuation. These securities are vulnerable to price risk due to changes in market values because of specific factors related to these securities, or because of factors related to the overall market for financial assets. These prices change depending on how market participants act in the market.

HI has core holdings in its AFS investments, and non-core holdings in its AFS investments. As a general rule, HI would not sell its core holdings.

For non-core holdings, HI's investment policy is to monitor developments in the market and to monitor these securities very closely. The company regularly assesses the opportunity cost of holding these securities. When a more appropriate use of the funds is determined, it is HI's intention to sell these investments and put the excess cash to work.

## **Business Continuity Risk**

HI is acutely conscious of the risks posed by natural disasters, acts of God, or other man-made actions that can have an adverse impact on the continuity of regular operations. The firm works to make sure that its business continuity plans are up to date

## Succession Risk

The company knows that people are an important resource and that its executive management team is a significant contributor to the value-adding activities of the firm. In order to preserve the management chain of succession and institutional knowledge that comes with it, each member of executive management is accountable for putting a succession plan in place that includes the identification and development of his or her successor.

The respective company presidents, general managers, and chief risk officers of each portfolio company are accountable for making sure that their risk management policies line up with the risk management policies of the holding company. Group internal audit (GIA) provides valuable input to risk management support by conducting regular business unit audits that also incorporate the evaluation of risk management practices.

The Risk Management Committee of the Board meets regularly and exercises and oversight role on executive management who are accountable for managing the risks that arise out of regular business operations.

## **BUSINESS UNIT OPERATIONS**

## **CAR DIVISIONS**

HI operates two car retailing groups: HCQC Group and Isuzu Manila Group. HI also owns 55% of Honda Cars Kalookan, Inc. (HKI)

## HONDA CARS QUEZON CITY GROUP AND HONDA CARS KALOOKAN GROUP

HCQC Group has six locations: Quezon Avenue, Manila, Fairview, Marikina, Marcos Highway, and Tandang Sora. HKI has two locations along E. de los Santos Avenue in Balintawak and in Greenhills. Taken together, HI's Honda dealership group is a significant player in the retailing of Honda cars in Metro Manila.

## **Products & Business Lines**

HCQC and HCKI are engaged in retailing new automobiles under the Honda brand. They also generate higher margin revenue through repair services, the sale of replacement and aftermarket parts, and the sale of third party finance and insurance products.

In 2014, Honda introduced four new models, namely: All New Honda City, All New Honda Jazz, Honda Brio, and Honda Brio Amaze

We believe our various income streams help to lower the impact of the cyclicality found in the automotive sector. Revenues from higher margin service and parts sales are typically less cyclical than retail vehicle sales, and generate the largest part of our gross profit. HCQC and HCKI retail a vehicle line up in the passenger cars and commercial vehicle category.

#### **ISUZU MANILA GROUP**

IMI Group on the other hand has four locations: Manila, Commonwealth, Greenhills, and Leyte.

IMI represents the Isuzu automobile brand and conducts essentially the same business activities as the other members of HI's car division.

In 2014, Isuzu introduced the Isuzu Mu-X.

New vehicle unit sales are cyclical. Changes in unit sales are driven by factors like manufacturer incentives, interest rates, fuel prices, unemployment, inflation, weather, the level of personal discretionary spending, credit availability, consumer confidence and others. Car retailers have historically been less vulnerable than car manufacturers and car parts suppliers to declines in new vehicle sales. We believe this is due to the more flexible expense structure of retailers (they don't own the factories) and their diversified revenue streams. Car manufacturers may also offer various dealer incentives which help to decrease earnings volatility for car retailers.

## **Risk Factors at the Car Divisions**

**Macro-economic conditions.** The Car Divisions' performance is impacted by general economic conditions overall, and in particular, by economic conditions in the markets in which we operate. These economic conditions include: levels of new and used vehicle sales; availability of consumer credit; changes in consumer demand; consumer confidence levels; fuel prices; personal discretionary spending levels; interest rates; and unemployment rates.

Automotive manufacturers exercise significant control over us. Our dealerships operate under a franchise agreement with Honda and with Isuzu. These agreements govern almost every aspect of the operation of our dealerships, and give manufacturers the discretion to terminate or not renew our franchise agreements for a variety of reasons. Without franchise agreements, we would be unable to sell new vehicles or perform manufacturer authorized warranty service. If our franchise agreement with either Honda or Isuzu were to be terminated, we would be materially affected.

**Restructuring, bankruptcy or other adverse condition affecting a significant automotive manufacturer or supplier.** Our success depends on the overall success of the automotive industry and in particular on the success of Honda and Isuzu. Significant adverse events that interrupt vehicle or parts supply to our dealerships, would likely have a significant and adverse impact on the industry as a whole, including us, particularly if the events relate to any of the manufacturers whose franchises generate a significant percentage of our revenue.

**Our business is very competitive**. We generally compete with: other franchised automotive dealerships in our markets; private market buyers and sellers of used vehicles; local service and repair shops and parts retailers; and automotive manufacturers (those that own their own dealerships). Buying decisions by consumers when shopping for a vehicle are extremely price sensitive. The level of competition in the market can lead to lower selling prices and related profits

**Property loss, business interruption or other liabilities.** Our business is subject to substantial risk of loss due to: the significant concentration of property values, including vehicle and parts inventories, at our operating locations; claims by employees, customers, and third parties for personal injury or property damage; and fines and penalties in connection with alleged violations of regulatory requirements.

While we have insurance for many of these risks, we retain risk relating to certain of these perils and certain perils are not covered by our insurance. If we experience significant losses that are not covered by our insurance, whether due to adverse weather conditions or otherwise, or we are required to retain a significant portion of a loss, it could have a significant and adverse effect on us.

**Leverage.** Our debt from inventory financing exposes us to a number of risks. A significant portion of the cash flow we generate must be used to service the interest and principal payments relating to our various financial commitments. A sustained or significant decrease in our operating cash flows could lead to an inability to meet our debt service requirements.

**Availability of financing.** Because we finance the majority of our operating and strategic initiatives using a variety of credit facilities, we are dependent on continued availability of these sources of funds. If these agreements are terminated or we are unable to access them because of a breach of financial or operating covenants or otherwise, we will likely be materially affected.

**Interest rate variability.** The interest rates we are charged on a substantial portion of our debt are variable, increasing or decreasing based on changes in certain published interest rates. Increases to such interest rates would likely result in significantly higher interest expense for us, which would negatively affect our operating results. Because many of our customers finance their vehicle purchases, increased interest rates may also decrease vehicle sales, which would negatively affect our operating results.

**Information Technology.** Our information systems are fully integrated into our operations. If these systems go down, our business could be significantly disrupted. In addition, to the extent our systems are subject to intentional attacks or unintentional events that allow unauthorized access that disrupts our systems, our business could be significantly disrupted.

**Regulatory issues.** We are subject to a wide variety of regulatory activities, including: government regulations, claims and legal proceedings. Government regulations affect almost every aspect of our business, including taxation, and the treatment of our employees.

In the event of regulation restricting our ability to generate revenue from arranging financing for our customers, we could be adversely affected. We could also be susceptible to claims or related actions if we fail to operate our business in accordance with applicable laws. Claims arising out of actual or alleged violations of law which may be asserted against our dealers by individuals, through class actions, or by governmental entities in civil or criminal investigations and proceedings, may expose us to substantial monetary damages which may adversely affect us.

**Environmental regulations.** We are subject to a wide range of environmental laws and regulations, including those governing: discharges into the air and water; the operation and removal of storage tanks; and the use, storage and disposal of hazardous substances. In the normal course of our operations we use, generate and dispose of materials covered by these laws and regulations. We face potentially significant costs relating to claims, penalties and remediation efforts in the event of non-compliance with existing and future laws and regulations.

Accounting rules and regulations. If the Securities and Exchange Commission adopts new accounting standards governed by International Financial Reporting Standards (IFRS) such changes may significantly affect our reported financial position, earnings, and cash flows.

# THE CONSTRUCTION SECTOR

## **EEI CORP. AND SUBSIDIARIES**

HI owns a majority stake (50.75%) in one of the largest Philippine construction and general contracting firms, EEI Corp.

EEI was established on April 17, 1931 as Engineering Equipment and Supply Company, Inc. as a trading establishment with exclusive distributorship in the Philippines for manufacturers of industrial equipment, including tools, materials, and machines used by the local gold mining industry. In the past 83 years, EEI expanded into construction services and the distribution of a broader range of industrial machinery and systems. Today, EEI is one of the country's leading construction companies with a respectable track record in general contracting and specialty works.

Through its long years of working and collaborating with global contractors, EEI has achieved world-calibre project management and execution expertise with the use of better construction technologies in all disciplines of the construction industry.

EEI has worked successfully, with a long track record of successful projects, in the following areas:

- property & building construction (high rise structures, commercial developments, hotels, industrial parks, schools, hospitals, public buildings, and others);
- heavy infrastructure (roads, bridges, seaports, airports, dams and similar structures);
- heavy industry (power plants, oil refineries, cement plants, mining projects, and other installations);
- light industry (manufacturing plants spanning semiconductors, pharmaceuticals, processed foods, automotive assembly; beverages, and similar operations)
- steel fabrication the company has a world class steel fabrication shop in Bauan, Batangas that provides structures and assemblies for industrial installations and massive infrastructure projects.
- power generation EEI participates in the power generation business through its subsidiary EEI
  Power Corp., which operates a 15-megawatt Heavy Fuel Oil (HFO) power plant in the City of Tagum,
  Davao del Norte. It also has investments in renewable energy through its 20% participation in Petro
  Wind Energy, Inc.

Driven by a commitment to Philippine development and to have a greater presence in the economy, EEI has continually strived to expand its core business to a wide array of construction competencies. The company has also ventured into doing construction projects overseas spanning from the Kingdom of Saudi Arabia to Africa and Asia.

## **Principal Activities**

## A. Property and Building Construction

Building and property construction are a core competency of EEI. EEI is a leader in the construction of highrise office buildings, condominiums, hotels & serviced apartments, mixed-use commercial developments, industrial parks, factory buildings, schools, hospitals, and government facilities.

EEI has constructed many landmark structures in the Philippines. EEI continues to build on its expertise in this area. It has forged partnerships with global suppliers to acquire new technology, capabilities, and management practices used in high-rise engineering and construction.

## **B.** Infrastructure

The use of basic public facilities contributes to the development of any economy. Roads and bridges that span the country, seaports and airports which serve as entry and exit points, and dams that harness water for various uses (including power generation) are all vital installations.

EEI has been a leader in building such installations. It has technology and capability to build almost any type of major infrastructure. Aside from building hundreds of kilometres of national highways across the Philippines, EEI are currently working on the following major projects:

- PetroGreen 59 MW Nabas Wind Power Plant
- MNTC Phase 2 Segment 9 Northernlink Expressway
- Manila North Harbor Pier 16
- Air Traffic Management (ATM) Package 1
- DOTC/Sumitomo CNS/ATM, Phase 2
- Saranggani SM 200 Phase 2 Jetty Works for Alson Power Plant
- Caticlan Airport Development Design & Build for Interim Runaway Extension
- Caparispisan Wind Farm Project-Phase 2
- Metro Manila Skyway Section 3 and 4
- Panglao Bohol Airport

## C. Light Industry

EEI has built a number of manufacturing installations for both Philippine and multi-national corporations. The firm has built factories for companies in the following sectors: pharmaceuticals, processed foods, automotive assembly, semiconductors, confectionery; carbonated beverages, and alcoholic beverages. EEI has done work for companies like San Miguel, Nestle, Intel, Philips Semiconductors, Ford, Isuzu, Wrigley's, and Coca Cola.

## **D. Steel Fabrication**

EEI has a world-class steel fabrication shop in Bauan, Batangas. The ISO 9001:2008 certified shop is vital to the company's capability to fabricate and erect structures and assemblies for industrial and infrastructure projects.

The Bauan shop has made tanks, silos, pressure vessels, drums, heat exchangers, boiler parts, and other steel structures. It has assembled these together with pumps, motors, and instrumentation equipment for the country's oil and gas plants, power plants, food and beverage plants, breweries, sugar mills, and other manufacturing installations. EEI also exports steel structures and modules to overseas projects.

The Bauan shop has an annual estimated capacity of 30,000 metric tons. It has the latest process tools and machines for bending, rolling, and welding steel. The shop also has heat treatment ovens, and blasting and painting lines. The shop also has its own power sub-station, slipways, and jetty. In-house, non-destructive testing facilities and strict quality control procedures assure clients of the highest quality and satisfaction in fabricated steel products.

The shop has a modular assembly facility for the fabrication and assembly of plant modules. This includes a customs bonded manufacturing warehouse, which allows duty-free entry of materials and tax-free export of finished assemblies. Over many years, the shop has assembled boilers, turbines, and power plant modules which were shipped in entire structures to customers worldwide.

EEI's Bauan shop has earned the distinction from the American Society of Mechanical Engineers (ASME) the right to stamp the ASME seal on pressure vessels, pressure piping, and power boiler parts that it fabricates and assembles. This makes it one of the leaders in the fabrication of mechanical and structural steel assemblies in the Philippines.

## E. Power Generation

EEI Power Corp.'s (EEIPC) 15-megawatt Heavy Fuel Oil (HFO) power plant in the City of Tagum, Davao del Norte achieved and was granted commercial operations status last December 26, 2013. The plant serves the peaking power requirement of the Davao Del Norte Electric Cooperative (DANECO) under a 10-year Power Supply Agreement (PSA) as approved by the Energy Regulatory Commission (ERC). EEIPC is now registered as an Independent Power Producer (IPP) with the Philippine Department of Energy. This is a significant achievement for EEIPC.

EEI also engages on the general business of generating, transmitting and/or distributing power derived from renewable energy sources such as, but not limited to wind, biomass, hydro, solar, geothermal, ocean, wave

and such other renewable sources of power. Incorporated on March 06, 2013 with SEC Reg. No. CS201304226.

## F. International Projects

EEI Corp. is the Philippines' most reliable construction company in the international market.

EEI has been providing overseas construction services since 1974 when it first ventured into the United Arab Emirates and the Kingdom of Saudi Arabia. Since then the company has won major contracts for large-scale industrial projects including petroleum refineries, power plants, and industrial installations in Saudi Arabia, Kuwait, Iraq, Algeria, Libya, Brunei, Qatar, Malaysia, and New Caledonia.

In 1983, EEI was awarded a US\$186 million subcontract work to build the Mina Abdullah Refinery in Kuwait where it deployed over 8,500 personnel and logged more than 30 million man-hours for the four-year project. Moreover, EEI was the first Philippine contractor in Kuwait that performed fire fighting and reconstruction works for the Kuwait Oil Company with the global engineering company, Bechtel, after the Gulf War in 1991. EEI deployed a Filipino contingent of over 5,000 workers.

EEI maintains its presence in some foreign markets through alliances with domestic partners. In the Kingdom of Saudi Arabia, EEI has forged a joint venture with engineering and construction giant Al-Rushaid Petroleum Investment Group of Companies and formed Al Rushaid Construction Company, Ltd. (ARCC), which has implemented numerous projects in its more than 30 years of existence.

In Saudi Arabia, EEI has undertaken numerous oil and gas refinery projects, gas oil separators, desalination terminals, and tank farms for Saudi Aramco. Recently, ARCC obtained the American Society of Mechanical Engineer (ASME) certification for Pipe Spool Fabrication Plant to apply the "NB" mark and register boiler, pressure vessels, or other pressure retaining items with the National Board in accordance with its provisions and also, authorized to use the "R" symbol for Metallic repairs and/or alterations and extended for field repairs and/or alterations.

The company has a presence in the South Pacific island state of New Caledonia. Since 2006, this subsidiary has been doing construction work in the Inco Goro Nickel Mining Plant, of which several modular plant assemblies were fabricated in the EEI Fabrication Shop in Batangas and shipped to the mining site in New Caledonia.

EEI has established offices in Guam, Papua New Guinea and Singapore.

## **Risk Factors at the Construction Sector**

**EEI may experience reduced profits or losses under contracts if costs increase above estimates.** We conduct our business under various types of contractual arrangements where costs are estimated in advance. If we fail to accurately estimate the resources and time necessary for these contracts, or fail to complete these contracts within the timeframes and costs we have agreed upon, there could be a material impact on our financial results as well as our reputation.

Risks under our contracts which could result in cost overruns, project delays or other problems can include:

- Difficulties related to the performance of our subcontractors, suppliers, equipment providers or other third parties;
- Changes in local laws or difficulties in obtaining permits, rights of way or approvals;
- Unanticipated technical problems, including issues with regard to the design or engineering phases of contracts;
- Unforeseen increases in the cost of raw materials, components, equipment, labor, or the inability to timely obtain them;
- Delays caused by weather conditions;
- Incorrect assumptions related to productivity, scheduling estimates or future economic conditions; and

• Project modifications creating unanticipated costs or delays.

**Intense competition in the engineering and construction industry could reduce EEI's market share and profits.** We serve markets that are highly competitive and in which a large number of domestic and multinational companies compete. In particular, the engineering and construction markets are highly competitive and require substantial resources and investment in technology and skilled personnel.

Competition also places downward pressure on our contract prices and profit margins. Intense competition is expected to continue in these markets, presenting us with significant challenges in our ability to maintain strong growth rates and acceptable profit margins. If we are unable to meet these competitive challenges, we could lose market share to our competitors and experience an overall reduction in our profits.

**EEI's revenue and earnings are largely dependent on the award of new contracts which we do not directly control.** A substantial portion of our revenue and earnings is generated from large-scale and increasingly international project awards. The timing of when project awards will be made is unpredictable and outside of our control.

We operate in highly competitive markets where it is difficult to predict whether and when we will receive awards since these awards and projects often involve complex and lengthy negotiations and bidding processes. These processes can be impacted by a wide variety of factors including governmental approvals, financing contingencies, commodity prices, environmental conditions and overall market and economic conditions.

**Global economic conditions will likely affect a portion of our client base, partners, subcontractors, and suppliers and could materially affect our backlog and profits.** Current global economic conditions have reduced and continue to negatively impact our client's willingness and ability to fund their projects. These conditions make it difficult for our clients to accurately forecast and plan future business trends and activities, thereby causing our clients to slow or even curb spending on our services, or seek contract terms more favorable to them.

Financial market conditions and adverse credit market conditions could adversely affect our clients', our partners' or our own borrowing capacity, which support the continuation and expansion of projects worldwide, and could result in contract cancellations or suspensions, project delays, payment delays or defaults by our clients. Our ability to expand our business would be limited if, in the future, we are unable to access sufficient credit capacity, including capital market funding, bank credit, such as letters of credit, and surety bonding on favorable terms or at all. These disruptions could materially impact our backlog and profits.

If we experience delays and/or defaults in client payments, we could suffer liquidity problems or we could be unable to recover all expenditures. Because of the nature of our contracts, we sometimes commit resources to projects prior to receiving payments from the client in amounts sufficient to cover expenditures as they are incurred.

In difficult economic times, some of our clients may find it increasingly difficult to pay invoices for our services timely, increasing the risk that our accounts receivable could become uncollectible and ultimately be written off.

Delays in client payments may require us to make a working capital investment, which could impact our cash flows and liquidity. If a client fails to pay invoices on a timely basis or defaults in making its payments on a project in which we have devoted significant resources, there could be a material adverse effect on our results of operations or liquidity.

**EEI is vulnerable to the cyclical nature of the markets it serves.** The demand for our services and products is dependent upon the existence of projects with engineering, procurement, construction and management needs.

**EEI has international operations that are subject to foreign economic and political uncertainties.** Unexpected and adverse changes in the foreign countries in which we operate could result in project disruptions, increased cost and potential losses. Our business is subject to fluctuations in demand and to changing international economic and political conditions which are beyond our control. We expect that a significant portion of our revenue and profits will continue to come from international projects for the foreseeable future.

Operating in the international marketplace exposes EEI to a number of special risks including:

- abrupt changes in foreign government policies, regulations or leadership;
- embargoes;
- trade restrictions or restrictions on currency movement;
- tax increases;
- currency exchange rate fluctuations;
- changes in labor conditions and difficulties in staffing and managing international operations;
- international hostilities; and
- local unrest.

**Civil strife, acts of war, terrorism and insurrection.** In addition, military action or continued unrest, especially in the Middle East, could impact the supply or pricing of oil, disrupt our operations in the region and elsewhere, and increase our security costs. Our level of exposure to these risks will vary with respect to each project, depending on the particular stage of each such project.

To the extent that our international business is affected by unexpected and adverse foreign economic and political conditions, we may experience project disruptions and losses. Project disruptions and losses could significantly reduce our overall revenue and profits.

**If EEI guarantees the timely completion or performance standards of a project, it could incur additional cost to cover its guarantee obligations.** In some instances and in many of our fixed-price contracts, we guarantee a client that we will complete a project by a scheduled date. We sometimes commit that the project, when completed, will also achieve certain performance standards. If we subsequently fail to complete the project as scheduled, or if the project subsequently fails to meet guaranteed performance standards, we may be held responsible for cost impacts to the client resulting from any delay or the cost to cause the project to achieve the performance standards, generally in the form of contractually agreed-upon liquidated damages. The total cost of the project could exceed our original estimates and we could experience reduced profits or, in some cases, a loss for that project.

**EEI can be involved in litigation proceedings, potential liability claims and contract disputes which may reduce its profits.** We may be subject to a variety of legal proceedings, liability claims or contract disputes. We engage in engineering and construction activities for large facilities where design, construction or systems failures can result in substantial injury or damage to third parties. In addition, the nature of our business results in clients, subcontractors and vendors occasionally presenting claims against us for recovery of cost they incurred in excess of what they expected to incur, or for which they believe they are not contractually liable. We have been and may in the future be named as a defendant in legal proceedings where parties may make a claim for damages or other remedies with respect to our projects or other matters.

**EEI's failure to recover adequately on claims against project owners or subcontractors for payment or performance could have a material effect on its financial results.** We occasionally bring claims against project owners for additional costs exceeding the contract price or for amounts not included in the original contract price. Similarly, we present change orders and claims to our clients and subcontractors. If we fail to properly document the nature of claims or change orders, or are otherwise unsuccessful in negotiating a reasonable settlement, we could incur reduced profits, cost overruns and in some cases a loss on the project.

**EEI is dependent upon third parties to complete many of its contracts**. Much of the work performed under our contracts is actually performed by third-party subcontractors. We also rely on third-party suppliers to provide much of the equipment and materials used for projects. If we are unable to hire qualified subcontractors or find qualified suppliers, our ability to successfully complete a project could be impaired.

The success of EEI's joint venture depends on the satisfactory performance by its joint venture partner of its joint venture obligations. The failure of our joint venture partner to perform its joint venture obligations could impose on us additional financial and performance obligations that could result in reduced profits or, in some cases, significant losses for us with respect to the joint venture.

#### EEI's businesses could be materially and adversely affected by events outside of its control.

Extraordinary or force majeure events beyond our control, such as natural or man-made disasters, could negatively impact our ability to operate. For example, example, from time to time we face unexpected severe weather conditions which may result in weather-related delays. We may remain obligated to perform our services after any such natural or man-made event, unless a force majeure clause or other contractual provision provides us with relief from our contractual obligations.

If we are not able to react quickly to such events, our operations may be significantly affected, which could have a negative impact on our operations. In addition, if we cannot complete our contracts on time, we may be subject to potential liability claims by our clients which may reduce our profits.

**EEI's backlog is subject to unexpected adjustments and cancellations and, therefore, may not be a reliable indicator of our future revenue or earnings**. Our backlog generally consists of projects for which we have an executed contract or commitment with a client and reflects our expected revenue from the contract or commitment, which is often subject to revision over time. We cannot guarantee that the revenue projected in our backlog will be realized or profitable.

Project cancellations, scope adjustments or deferrals may occur, from time to time, with respect to contracts reflected in our backlog and could reduce the absolute amount of our backlog and the revenue and profits that we actually earn.

**EEI's government contracts and contracting rights may be terminated or otherwise adversely impacted at any time**. We enter into significant government contracts, from time to time. Government contracts are subject to various uncertainties, restrictions and regulations, including oversight audits by government representatives and profit and cost controls, which could result in withholding or delay of payments to us.

Government contracts are also exposed to uncertainties associated with Congressional funding. Changes in these priorities, which can occur due to policy changes or changes in the economy, are unpredictable and may impact our revenues.

In addition, government contracts are subject to specific regulations. These laws impact how we transact business with our governmental clients and, in some instances, impose significant costs on our business operations. If we fail to comply with any of these regulations, requirements or statutes, our existing government contracts could be terminated, and we could be temporarily suspended or even debarred from government contracting or subcontracting.

**EEI could suffer from a temporary liquidity crisis if the financial institutions who hold its cash and investments fail.** Our cash balances and short-term investments are maintained in accounts held by major banks and financial institutions located primarily in the Philippines. Some of our accounts hold deposits that exceed available insurance. Although none of the financial institutions in which we hold our cash and investments have gone into bankruptcy or forced receivership, there remains the risk that this could occur in the future.

**EEI's project execution activities may result in liability for faulty engineering services.** Because our projects are often large and complicated, our failure to make judgments and recommendations in accordance with applicable professional standards could result in large damages. Our engineering practice involves professional judgments regarding the planning, design, development, construction, operations, and management of industrial facilities and public infrastructure projects. While we do not generally accept liability for consequential damages, and although we have adopted a range of insurance, risk management and risk avoidance programs designed to reduce potential liabilities, a catastrophic event at one of our project sites or completed projects resulting from the services we have performed could result in significant professional or

product liability, warranty or other claims against us as well as reputational harm, especially if public safety is impacted.

**Changes in EEI's effective tax rate and tax positions may vary.** We are subject to income taxes in the Philippines. A change in tax laws, treaties or regulations, or their interpretation, in any country in which we operate could result in a higher tax rate on our earnings, which could have a material impact on our earnings and cash flows from operations.

We are regularly under audit by tax authorities. Although we believe that our tax estimates and tax positions are reasonable, they could be materially affected by many factors including the final outcome of tax audits and related litigation, the introduction of new tax accounting standards, legislation, regulations and related interpretations, our global mix of earnings, the realizability of deferred tax assets and changes in uncertain tax positions. A significant increase in our tax rate could have a material adverse effect on our profitability and liquidity.

**Systems and information technology interruption and breaches in data security could adversely impact EEI's ability to operate and its operating results**. As a company with international operations, we are heavily reliant on computer, information and communications technology and related systems in order to properly operate. From time to time, we experience system interruptions and delays. If we are unable to continually add software and hardware, effectively upgrade our systems and network infrastructure and take other steps to improve the efficiency of and protect our systems, systems operation could be interrupted or delayed or our data security could be breached.

In addition, our computer and communications systems and operations could be damaged or interrupted by natural disasters, power loss, telecommunications failures, acts of war or terrorism, acts of God, computer viruses, physical or electronic break-ins and similar events or disruptions.

Any of these or other events could cause system interruption, delays and loss of critical data, could delay or prevent operations including the processing of transactions and reporting of financial results, could result in the unintentional disclosure of client or our information (including proprietary intellectual property) and could adversely affect our operating results. While management has taken steps to address these concerns by implementing sophisticated network security and internal control measures, there can be no assurance that a system failure or loss or data security breach will not materially adversely affect our financial condition and operating results.

**EEI may need to raise additional capital in the future for working capital, capital expenditures and/or acquisitions**. It may not be able to do so on favorable terms or at all, which would impair its ability to operate its business or achieve its growth objectives. Our ongoing ability to generate cash is important for the funding of our continuing operations and the servicing of our indebtedness. To the extent that existing cash balances and cash flow from operations, together with borrowing capacity under our credit facilities, are insufficient to make future investments, make acquisitions or provide needed working capital, we may require additional financing from other sources.

Our ability to obtain such additional financing in the future will depend in part upon prevailing capital market conditions, as well as conditions in our business and our operating results; and those factors may affect our efforts to arrange additional financing on terms that are acceptable to us.

**Foreign exchange risks may affect EEI's ability to realize a profit from certain projects.** We do enter into contracts that subject us to currency risk exposure, particularly to the extent contract revenue is denominated in a currency different than the contract costs. We attempt to minimize our exposure from currency risks by entering into hedging instruments, when there is currency risk exposure that is not naturally mitigated via our contracts.

However, these actions may not always eliminate all currency risk exposure. The company does not enter into derivative instruments or hedging activities for speculative purposes. Our operational cash flows and cash

balances, though predominately held in Philipppine Pesos, may consist of different currencies at various points in time in order to execute our project contracts globally.

**EEI's employees work on projects that are inherently dangerous and a failure to maintain a safe work site could result in significant losses.** We often work on large-scale and complex projects, frequently in geographically remote locations. Our project sites can place our employees and others near large equipment, dangerous processes or highly regulated materials, and in challenging environments.

Safety is a primary focus of our business and is critical to our reputation. Often, we are responsible for safety on the project sites where we work. Many of our clients require that we meet certain safety criteria to be eligible to bid on contracts, and some of our contract fees or profits are subject to satisfying safety criteria. Unsafe work conditions also have the potential of increasing employee turnover, increasing project costs and raising our operating costs.

**Past and future environmental, safety and health regulations could impose significant additional cost on us that reduce EEI's profits.** We are subject to numerous environmental laws and health and safety regulations. Our projects can involve the handling of hazardous and other highly-regulated materials which, if improperly handled or disposed of, could subject us to civil and criminal liabilities.

**EEI may be unable to win new contract awards if it cannot provide clients with letters of credit, bonds, or other security or credit enhancements.** In certain of our business lines, it is industry practice for customers to require bonds, letters of credit, bank guarantees or other forms of credit enhancement. These bonds, letters of credit or guarantees indemnify our clients if we fail to perform our obligations under our contracts.

Historically, we have had strong surety bonding capacity due to our industry leading credit rating, but, bonding is provided at the surety's sole discretion. With regard to letters of credit, we believe we have adequate capacity under our credit facilities but any amounts required in excess of our credit limits would be at our lenders' sole discretion. Failure to provide credit enhancements on terms required by a client may result in an inability to compete for or win a project.

**EEI's continued success requires it to hire and retain qualified personnel**. The success of our business is dependent upon being able to attract and retain personnel, including engineers, project management and craft employees around the globe and who have the necessary and required experience and expertise. Competition for these kinds of personnel is intense. In addition, as some of our key personnel approach retirement age, we need to provide for smooth transitions, and our operations and results may be negatively affected if we are not able to do so.

It can be very difficult or expensive to obtain the insurance EEI needs for its business operations. As part of business operations, we maintain insurance both as a corporate risk management strategy and in order to satisfy the requirements of many of our contracts. Although we have in the past been generally able to cover our insurance needs, there can be no assurances that we can secure all necessary or appropriate insurance in the future.

Any acquisitions, dispositions or other investments may present risks or uncertainties. We have made and expect to continue to pursue selective acquisitions or dispositions of businesses, or investments in strategic business opportunities. We cannot assure you that we will be able to locate suitable acquisitions or investments, or that we will be able to consummate any such transactions on terms and conditions acceptable to us, or that such transactions will be successful.

Acquisitions may bring us into businesses we have not previously conducted and expose us to additional business risks that are different from those we have traditionally experienced. We also may encounter difficulties identifying all significant risks during our due diligence activities or integrating acquisitions and successfully managing the growth we expect to experience from these acquisitions.

**EEI maintains a workforce based upon current and anticipated workloads. If it does not receive future contract awards or if these awards are delayed, significant cost may result.** Our estimates of future performance depend on, among other matters, whether and when we will receive certain new contract awards, including the extent to which we utilize our workforce.

The rate at which we utilize our workforce is impacted by a variety of factors including our ability to manage attrition, our ability to forecast our need for services which allows us to maintain an appropriately sized workforce, our ability to transition employees from completed projects to new projects or between internal business groups, and our need to devote resources to non-chargeable activities such as training or business development.

While our estimates are based upon our good faith judgment, these estimates can be unreliable and may frequently change based on newly available information. In the case of large-scale domestic and international projects where timing is often uncertain, it is particularly difficult to predict whether and when we will receive a contract award.

The uncertainty of contract award timing can present difficulties in matching our workforce size with our contract needs. If an expected contract award is delayed or not received, we could incur cost resulting from reductions in staff or redundancy of facilities that would have the effect of reducing our profits.

# **THE EDUCATION SECTOR**

# MALAYAN COLLEGES INC. (OPERATING UNDER THE NAME OF MAPUA INSTITUTE OF TECHNOLOGY)

MCI is widely considered to be the leading engineering and I.T. school in the country.

Don Tomas Mapúa, the first registered Filipino architect, founded Mapúa Institute of Technology (MIT) on January 25, 1925. MIT has grown to be the Philippines' biggest engineering school, with at least 15 undergraduate and 18 graduate engineering programs. Mapua now offers the following courses of study:

#### **Engineering & Sciences**

- BS Biological Engineering
- BS Chemical Engineering
- BS Chemistry
- BS Civil Engineering
- BS Computer Engineering
- BS Electrical Engineering
- BS Electronics Engineering
- BS Environmental & Sanitary Engineering
- BS Geological Science & Engineering
- BS Geology
- BS Industrial Engineering
- BS Manufacturing Engineering
- BS Materials Science & Engineering
- BS Mechanical Engineering

#### **Social Sciences**

- AB Psychology
- BS Psychology
- BS Technical Communication

## **Engineering Management**

- BS Construction & Engineering Management
- BS Management Science and Engineering
- BS Service Engineering & Management

## Architecture & Design

- BS Architecture
- BS Industrial Design
- BS Interior Design

#### **Information Technology**

- BS Computer Science
- BS Information Systems
- BS Information Technology

#### **Business & Management**

- BS Accountancy
- BS Business Administration
- BS Entrepreneurship
- BS Hotel & Restaurant Management

#### **Graduate Studies**

#### **Multimedia Arts and Sciences**

BS Multimedia Arts & Sciences

- Graduate Programs
- Joint programs
- BS-MS Programs

## **Continuing Education**

Mapua has a student population of about 15,000 spread across two campuses (Intramuros and Makati). It is the first engineering school in Asia that has received the prestigious accreditation from the Accreditation Board of Engineering and Technology (ABET) in the United States. This means that the graduates from those degree programs which have received ABET accreditation are considered to have received education and training comparable to similar degree programs in the U.S. and Europe which have also received ABET accreditation.

## Vision

Mapua shall be among the best universities in the world.

## Mission

The Institute shall provide a learning environment in order for its students to acquire the attributes that will make them globally competitive.

The Institute shall engage in economically viable research, development, and innovation.

The Institute shall provide state-of-the-art solutions of the problems of industries and communities.

## **Core Values**

Mapúa Institute of Technology aims at the empowerment of the youth by providing education grounded on academic excellence and strength of character. Students are expected to develop the passion for mental knowledge and meritorious performance as well as the recognition of moral values as essential to growth of character. The integration of humanities and the social sciences into the technical curriculum has paved the way to the achievement of this goal.

Mapúa upholds the reinforcement of time honored values learned in school and at home directed towards the development in the student of a strong moral fiber that will contribute to his/her personal well-being as well as that of other members of society.

MAPÚA emphasizes the importance of the following core values:

- DISCIPLINE
- EXCELLENCE
- COMMITMENT
- INTEGRITY
- RELEVANCE

By ensuring that these core values are learned in the classroom and outside, MAPÚA shall have done its share in producing men and women who lived fulfilled and meaningful lives.

## **Educational Philosophy**

The MAPÚA INSTITUTE OF TECHNOLOGY offers its students professional and advanced scientific and engineering education with a healthy dose of the arts, letters, philosophy and social sciences to form men and women who shall possess not only technological expertise but also the human values and perspective that promote moral development.

Mapúa upholds academic excellence and social responsibility as core values.

Mapúa provides quality academic curricula that are current in content and state-of-the-art in delivery.

Mapúa provides a learning environment that encourages the exercise of creativity and the experience of discovery.

Mapúa captures the full synergy among instruction, research and extension work to heighten the learning experience of its students.

Mapúa builds linkages with industry and government in order to maintain the relevance of its academic programs and to engage in collaborative research.

#### **Integrated Management System Policy**

Mapua commits to continually improve the effectiveness of the management system in order to satisfy its clients' expectations as contained in our statement of program educational objectives and student outcomes.

Mapua commits to have a quality management system that is compliant with all statutory, regulatory, and other requirements applicable to the organization's business and environmental dimensions of operations.

Mapua commits to strategic initiatives on pollution prevention, energy conservation, and resource-use optimization.

#### **Integrated Management System Policy**

- 1. Enhance customer satisfaction by managing all related activities and resources efficiently and effectively.
- 2. Meet the organizational goals through improved teamwork and reinforced interfaces among different departments and functions.
- 3. Improve the processes for cost effectiveness.
- 4. Comply with all legal and statutory requirements with regard to the organization's environmental dimensions of operations.
- 5. Meet the set of goals on pollution prevention, energy conservation, resource-use optimization.

#### **Strategic Initiatives**

- I ICT as a competitive edge
- G Geographic Expansions
- O International OJT and other Programs
- F Recruitment of Foreign Students
- O Online and Outcomes-Based Education
- R Research on Sustainable Development and Reduction of Environmental Footprint
- V- Vertical Articulation of Academic Programs
- A Accreditation
- L Licensure Exam Performance
- U University Status
- E English Proficiency as a Competitive Edge

#### **General Objectives**

The Institute seeks to become an international Center of Excellence in integrated engineering, architecture and IT education. It seeks to develop young Filipinos into highly competent engineers, architects and IT professionals in order to meet local and global human resource requirements. It seeks to generate new knowledge to heighten the nation's competitiveness in today's knowledge-based and global economy. It seeks to apply knowledge in order to make the world a better place for Filipinos and humankind.

## **Special Objectives**

Aside from the objectives stated above, the Institute declares the following for itself:

1. Develop in the student quality values and attitudes needed to produce moral and ethical professionals.

- 2. Provide opportunities to develop critical thinking and sound judgment essential in the practice of one's profession.
- 3. Foster strong ties among the faculty, students and alumni.
- 4. Develop workable technologies that could tap the potentials of the country's resources.

Its enrolees account for at least 16% of the total student population in B.S. in Chemical (ChE), Civil (CE), Computer (CpE), Electrical (EE), Electronics (ECE), Environmental and Sanitary (EnSE), Industrial (IE), and Mechanical Engineering (ME) programs of the top 10 engineering schools in the country, based on Commission on Higher Education's (CHED) enrolment data.

MIT's program offerings in other fields of study have also expanded particularly in Architecture and Design, Information Technology (IT), Business and Management, Multimedia Arts and Sciences, Social Sciences, and Health Science.

MIT's efforts to continuously improve the quality of its education have been notable. For demonstrating high standards in classroom instruction, research, and extension service, CHED declared the Institute as National Center of Development for CE, CpE, CS (Computer Science), EE, ECE, IE, IT, and ME programs.

Industry partnerships have also been given more focus in the recent years by the Institute. Currently, it has tie-ups with hundreds of local and international educational institutions, organizations, and companies for its faculty development, collaborative researches, and student internships. Such efforts enabled MIT to consistently produce topnotchers in licensure examinations. On record, the Institute's board heroes have reached close to 330 since 2002.

MIT moves to fine-tune its teaching standards with a series of accreditations. The Philippine Association of Colleges and Universities Commission on Accreditation (PACUCOA) affirmed the Institute's high standards in educational operations, granting Level IV accreditation to its CE program and Level III accreditation to its CpE, EE, ECE, EnSE, and IE programs.

Alongside its pursuit of academic excellence, MIT also endeavors to be part of the solution to the global issue of climate change. MIT has long been an advocate of environment conservation and engineering for the environment, beginning with the opening of its B.S. Environmental and Sanitary Engineering (EnSE) program in 1958, followed by the opening of its Master of Science in Environmental Engineering program in 2001 and Ph.D. in Environmental Engineering program in 2004. EnSE's curriculum currently includes 17 three-unit courses related to the protection and conservation of the environment and its engineering.

Furthermore, the Institute has also included environmental engineering and environmental science courses in all of its engineering and non-engineering programs, respectively. MIT believes that these courses are enough introductions for all the students to understand the real situation of the environment. It is also believed that these courses are sufficient to train them to be able to design, construct, and implement sustainable solutions to environmental problems.

To complement its instruction, MIT included in its 2010–2020 initiatives the reduction of its carbon footprint. To initiate an institutional effort of carbon footprint reduction (CFR), the Institute formed a core group led by the Subject Chairperson for Chemical Engineering (ChE) Dr. Alvin R. Caparanga.

Some ChE students were commissioned to conduct an initial study to compute the Institute's total carbon footprint. Upon the presentation of results, the CFR committee convened to come up with necessary actions to be taken by the Institute to reduce its carbon footprint, which is mainly produced by its consumption of energy, water, and paper.

Together with the different schools and offices, the CFR committee has gathered best practices for the conservation of its resources. MIT has moved to replace all of its lamps with more energy-efficient ones. This will immediately be followed by the school's replacement of its air-conditioning units. The CFR group is currently in the process of setting targets and monitoring guidelines for this effort, aiming for full implementation in 2016.

Apart from its internal efforts, MIT also has extension services dedicated to address environmental concerns through education. Under its Social Orientation and Community Involvement Program (SOCIP), the Institute has conducted seminars on recycling, energy conservation, and use of renewable energy; information drive about global warming and pollution in the community; and tree-planting and clean-and-green projects in partnership with the government and non-government organizations.

MIT also has three other wholly-owned operating subsidiaries, Malayan Colleges Laguna (MCL), Mapua Information Technology Center (MITC), and the Malayan High School of Science (MHSS).

## MALAYAN COLLEGES LAGUNA

MCL's campus is located in Cabuyao, Laguna where there are several science and industrial parks. MIT sought to extend the Mapua brand to the south by offering programs in engineering, computer science, information technology, business, accountancy, and hotel & restaurant management to students that prefer to stay closer to home. This move has been successful as the campus now over 4,700 students.

Driven by passion for knowledge MCL seeks to meet the challenges of globalization in order to produce graduates who can exercise their skills in the global labor market. Given its excellent location, the MCL campus gives students the opportunity to train and apprentice in technology-driven companies during their academic years.

With its excellent facilities, technologically advanced and IT integrated curricula, MCL is envisioned to be a Center of Excellence for science and technology education in Southern Luzon.

In November 2006, the Commission on Higher Education (CHED) gave the approval for MCL to offer eight (8) programs of study in Engineering, Information Technology, and Business. This was after MCL's satisfactory compliance with the standards of the CHED's Regional Quality Assurance Team.

Three (3) colleges were established under Malayan Colleges Laguna namely the Mapua Institute of Technology at Laguna, E.T. Yuchengco College of Business at Laguna, and the College of Information Technology.

#### Mission

- 1. To educate students to have the entry-level technical competencies, soft skills and global perspective as to be the most sought-after graduates by industry worldwide.
- 2. To produce social wealth from the generation of new knowledge.
- 3. To help solve industry's and society's problems by the expert application of existing knowledge.

## Vision

Malayan Colleges Laguna shall be a global steeple of excellence in professional education and research.

## **Core Values**

Excellence and Virtue

## MALAYAN HIGH SCHOOL OF SCIENCE

MHSS is a science and math-oriented high school located in Pandacan, Manila. Modelled after similar but publicly-funded science high schools, MHSS offers a rigorous academic program geared towards graduating hard-working, mathematical and scientific-trained students that will excel in their university studies and beyond. The school is focused on optimizing student to teacher time and currently has about 300 students.

MHSS is envisioned to be a global Center of Excellence in secondary education with a special focus on science and technology, thus giving the same quality education that its parent school, Mapua, is known for. It has a top-notch faculty, state-of-the-art facilities, and a curriculum that will allow students to "fully express not only their scientific inclinations but also their artistic bent." At its young age, MHSS has already gained recognitions from numerous academic and non-academic events both here and abroad.

## **Mission & Vision**

The Malayan High School of Science shall be a global Center of Excellence in secondary education especially in the area of science and technology.

## **Program Outcomes**

The Malayan High School of Science shall educate its students to have a very strong foundation in the natural sciences and the mathematics; excellent communications skills; a deep appreciation of the most important technologies of the day; an analytical mind and a creative, innovative spirit; awareness of social, global and environmental issues; love of country and humanity.

## **Core Values**

- DISCIPLINE
- EXCELLENCE
- COMMITMENT
- INTEGRITY
- **RESPONSIBILITY**

## MAPUA INFORMATION TECHNOLOY CENTER (MITC)

MITC caters to professionals, career entrants and career shifters who are seeking to enhance their competencies in a short timeframe. MITC is envisioned to become a leader in non-university type education.

MITC offers a wide range of choices to make participants skilled and completely up-to-date professionals. Learning tracks are pursued in cooperation with the best practices in the industry and are geared towards developing skills with high industry demands and certifications in technologies like Cisco, Microsoft, Linux or Java.

The faculty and trainers are duly-accredited and certified by global industry partners to assure clients of the finest quality training possible.

MITC provides high quality training to the following:

- High School Students
- Non-IT related graduates (Post-graduates) / Career Shifters
- Executives / Professionals

The center offers the following training modules:

- Dot Net
- CCNA Voice
- Cisco
- Custom courses

- English proficiency
- JAVA
- Office Automation
- Project Management

## **Risk Factors at the Education Sector**

Current stockholders of IPO and prospective investors should take into account the following risk factors related to the education business.

**The Commission on Higher Education (CHED) regulates our tuition increases at the university level.** The CHED routinely sets maximum limits on percentage increases in tuition fees. Therefore, the ability of MCI and MCL to increase tuition fees is constrained by what the CHED policy is at any given time. While miscellaneous fees are not regulated by the CHED, MCI and MCL may not cover the cost increases of operations by raising both tuition and miscellaneous fees. The inability of MCI and MCL to increase tuition fees to cover higher operating costs may pose a risk to profits and cash flows over time.

The Department of Education (DepEd) regulates our tuition increases at the secondary level. MHSSI tuition fees are subject to maximum percentage increase guidelines issued by the DepEd

**The government K-12 program change may affect our enrolment levels.** The DepEd has begun a government program to increase the total number of years of education at the pre-university level to 12 years from the current 10 years. The addition of two extra years of schooling prior to the university level means that at some point, universities might end up with two academic years of no entering freshman classes.

The prospective reduction of the student population because of the K+12 programme poses a serious short to medium-term risk to IPO profits and cash flows. Both MCI and MCL can offer non-degree, supplemental 12 courses of study to soften the effects of the K-12 program. However, these measures may not remove the entire impact of a loss of two freshman classes.

**There is also an implementation risk arising from the government K-12 program.** Both the DepEd and the CHED are working together to harmonize the policies related to the K-12 program. In the event of a failure in implementation and coordination of policies between the two regulatory bodies, this would be a problem which will directly impact our expectations of enrolling students both at the university and secondary level. This will also impact the profits and cash flows of the holding company.

**Some student families are dependent on remittances to fund tuition**. A certain portion of the student population depends on family members who are overseas contract workers to pay for their tuition and miscellaneous fees. In the event that there a serious disruption in the size and frequency of inward-bound overseas remittances due to macro-economic or micro-economic conditions beyond our control, this will have an effect on IPO's profits and cash flows.

**Students may default on promissory notes.** There are some students who cannot afford to make the full payment of tuition and miscellaneous fees during an academic quarter. These students sign a promissory note and are expected to settle their accounts prior to the start of the next academic quarter.

In certain cases, students who have signed promissory notes cannot pay these notes. The schools do not aggressively pursue collection of defaulted student debt, though, the default rate is small. Regardless, the schools face a risk that a rise in student defaults on promissory notes would impact profits and cash flows negatively.

The schools depend on high quality faculty to teach the educational programs. To the extent that they can, the schools at both the university and secondary level recruit faculty with excellent academic credentials and teaching skills. The schools might not be able to recruit the desired faculty due to any number of factors, including mismatches between the desired compensation and offer; competing recruitment from other educational institutions; or candidates seeking opportunities abroad.

The schools also work to retain key faculty in certain academic disciplines in order to maintain continuity and reduce turnover. If recruitment and retention efforts suffer, the quality of teaching and the quality of academic programs might suffer. This might have an adverse impact on enrolment and negatively impact IPO's profit and cash flows.

**The schools are vulnerable to sudden changes in the number of matriculating students.** Each entering student class has a ripple effect on school operations over the next four to five years. If an entering student class has a smaller size compared to normal student levels, the opportunity cost of not filling up an entering class will be felt by the schools over the tenure of that class of students. A drop in profit from that entering class would be felt over the next four to five years.

Conversely, the increase in profits because of an outsized entering class would be enjoyed over the next four to five years. This is precisely the reason why the Admissions Office works persistently to recruit students, with the goal of increasing the size of each entering class by a percentage greater than the rate of overall population growth.

MCI has two unions, Faculty Association of MIT (FAMIT) and MIT Labor Union (MITLU). MCI is bound by the collective bargaining agreement (CBA) signed between the institution and the two unions. MCI negotiates with each union separately. The FAMIT represents the faculty members. The MITLU represents the non-teaching staff. To the extent that unions negotiate CBA's with higher increases over time, this would negatively impact the cost structure of MCI and lower the expected value of its profit and cash flows over time.

In the event that a CBA is not negotiated successfully or there is an issue that results in labor unrest, it could have a material adverse impact on the operations of MCI.

The schools are subject to the regulation, recognition of academic programs, and accreditation procedures of both government, and self-regulating private accreditation organizations. MCI and MCL are governed and regulated by the CHED. MHSS is governed and regulated by the DepEd. In addition, MCI and MCL are also accredited by PACUCOA, the leading accreditation body in the Philippines for colleges and universities. MCI is also accredited by the Accreditation Board of Engineering & Technology (ABET).

The failure of any of our schools to pass government standards, or to meet accreditation renewal standards, may negatively impact the perception of the quality of our academic programs and facilities. If this happens we might expect our enrolment to materially decrease, which would have an adverse impact to our profits and cash flow.

We may not be able to get CHED recognition for new programs. Both MCI and MCL work actively to stay at the forefront of various academic disciplines. In the event that either one seeks to offer new courses of study, these are subject to CHED recognition.

The inability to get CHED recognition for new programs may affect the perception that MCI or MCL are not at the cutting edge of their academic fields. This would have a negative impact on enrolment.

**Both MCI and MCL are subject to swings in public perception of the popularity of certain degree courses.** Prospective students and their parents often latch on to degree courses that are popular at any given time (e.g. nursing). The popularity of a certain degree course in general will depend on buzz created in the press; word-of-mouth; and the experience of graduates who are able to get well-paying jobs (particularly of these jobs are located abroad).

If our schools happen to offer "buzz-worthy" courses of study we can expect large enrolment interest in these degree programs. However, if a number of students suddenly decide not to enrol in degree programs which suddenly fall out of fashion, our operations might be significantly affected. Large swings in student enrolment which are caused by shifts in perception regarding certain degree programs can have a large effect on our profitability.

**The schools need capital to grow.** All of our schools pursue growth opportunities, which may involve any of the following actions: building new teaching and non-teaching facilities at existing campuses; building campuses at new locations; or even buying other schools.

In order to grow, our schools will need to raise funding. This fund raising can arise from the sale of equity, selling debt securities, borrowing from existing debt facilities, or borrowing from new debt facilities.

If we sell new equity, existing stockholders may find their shareholdings diluted. If we fund expansion via borrowing, we will be subject to interest expense, which will lower expectations of profit (all things being equal).

If we increase borrowings, we will also be subject to interest rate risk. An increase in our negative carry will also adversely impact our profitability.

**Competition among schools for greater student enrolment is fierce.** We compete against an impressive array of non-profit and for-profit schools. The competitors in the elite school level bring a formidable set of resources to the battle: money, facilities, history, tradition, an active alumni base, a spirited student body, established brands, and large marketing budgets.

While Mapua is an established brand, and also has its own impressive set of resources, if it cannot respond appropriately to fierce competition for students, it will lose the battle to increase enrolment. In the event that MCI loses the battle to increase enrolment over a period of time, this will result in lower profit expectations.

**Our enrolment might drop due to any number of macro and micro factors.** Families of students spend a significant portion of their budget on tuition and school related expenses. In cases where sudden economic shocks result in other expenses claiming a rising share of the family budget (for example, higher fuel prices, higher food prices) a subset of students may be forced to temporarily drop out and continue their education at a later time.

Our schools face the risk that these students might not return either because they have to permanently stop school, or they decide to transfer to another school. In the event that adverse macro-economic or micro-economic factors hit the country, our enrolment may be negatively impacted and this will have a negative effect on our profitability.

We are subject to acts of God. Our schools, like many other enterprises, are subject to adverse occurrences beyond our control, which include (but are not limited to) earthquakes, floods, and similar natural phenomena.

We believe we carry enough insurance to hedge against the monetary damages caused by these events. In the event that the damage to our facilities arising from said events are severe and our insurance is not enough to cover it, our operations and ability to return to normal conditions might be severely affected.

# THE INFORMATION TECHNOLOGY SECTOR

## PAN PACIFIC COMPUTER CENTER

IPO owns PPCC. PPCC services the I.T. related requirements of the YGC and select clients.

PPCC operates in the following businesses:

- reselling computer hardware and peripherals
- reselling software licenses and packages; and
- providing value-added I.T. services (server hosting, document management, help-desk assistance).

## **<u>Risk Factors at the Information Technology Sector</u>**

Current stockholders of IPO and prospective investors should take into account the following risk factors related to the IT business.

**Our business may be adversely impacted as a result of changes in demand.** Economic and political uncertainty may adversely impact our customers' demand for our services.

Our ability to continue to develop and expand our service offerings to address emerging business demands and technological trends will impact our future growth. If we are not successful in meeting these business challenges, our results of operations and cash flows will be materially and adversely affected. Our ability to implement solutions for our customers incorporating new developments and improvements in technology which translate into productivity improvements for our customers and to develop service offerings that meet the current and prospective customers' needs are critical to our success.

The markets we serve are highly competitive. Our competitors may develop solutions or services which make our offerings obsolete. Our ability to develop and implement up to date solutions utilizing new technologies which meet evolving customer needs in consulting and systems integration and technology outsourcing markets will impact our future revenue growth and earnings.

**Our competitors include large, technically competent and well capitalized companies**. As a result, the markets which we serve are highly competitive. This competition may place downward pressure on our operating margins. As a result, we may not be able to maintain our current operating margins for technology outsourcing contracts extended or renewed in the future.

Any reductions in margins will require that we effectively manage our cost structure. If we fail to effectively manage our cost structure during periods with declining margins, our results of operations will be adversely affected.

Our customers may experience financial difficulties or may request out-of-scope work, and we may not be able to collect our receivables, materially and adversely affecting our profitability. Our customers' financial condition may change, affecting their ability to pay their obligations and our ability to collect our fees for services rendered. While we may resort to other methods to pursue our claims or collect our receivables, these methods are expensive and time consuming and success is not guaranteed. Failure to collect our receivables or prevail on our claims would have an adverse effect on our profitability.

If we are unable to accurately estimate the cost of services and the timeline for completion of contracts, the profitability of our contracts may be materially and adversely affected. Our commercial contracts are typically awarded on a competitive basis. Our bids are based upon, among other items, the cost to provide the services. To generate an acceptable return on our investment in these contracts, we must be able to accurately estimate our costs to provide the services required by the contract and to complete the contracts in a timely manner.

**Our ability to provide our customers with competitive services is dependent on our ability to attract and retain qualified personnel.** Our ability to grow and provide our customers with competitive services is partially dependent on our ability to attract and retain highly motivated people with the skills to serve our customers. As we noted above, the markets we serve are highly competitive and competition for skilled employees in the technology markets is intense for both on-shore and offshore locales.

**Generally our contracts contain provisions under which a customer may terminate the contract prior to completion.** Early contract terminations may materially and adversely affect our revenues and profitability. Our contracts contain provisions by which customers may terminate the contract prior to completion of the term of the contract. These contracts generally allow the customer to terminate the contract for convenience upon providing written notice. We may not be able to replace the revenue and earnings from these contracts in the short-term.

**Our performance on contracts, including those on which we have partnered with third parties, may be adversely affected if we or the third parties fail to deliver on commitments.** If we or our partners fail to deliver services or products on time, our ability to complete the contract may be adversely affected, which may have a material and adverse impact on our revenue and profitability.

We are subject to acts of God. Like many other enterprises, PPCC is subject to adverse occurrences beyond our control, which include (but are not limited to) earthquakes, floods, and similar natural phenomena.

We believe we carry enough insurance to hedge against the monetary damages caused by these events. In the event that the damage to our facilities arising from said events are severe and our insurance is not enough to cover it, our operations and ability to return to normal conditions might be severely affected.

# AFTERLIFE SERVICES

## MANILA MEMORIAL PARK CEMETERIES, INC. AND LA FUNERARIA PAZ SUCAT, INC.

HI owns material stakes in both Manila Memorial Park Cemeteries Inc. (MMPCI) and La Funeraria Paz Sucat Inc. (LFPSI).

MMPCI is the recognized market leader in afterlife services. The company sells products to the bereaved who wish to bury their loved ones in seven memorial parks across the Philippines: Sucat, Novaliches, Dasmarinas Cavite, Bulacan, Cebu, and Davao.

MMPCI was the first to recognize the changing customs and habits related to caring for the deceased. It opened the first crematorium in the country in 1985.

The firm also knows that it is important for the families of the departed to know that the memorial parks in which their loved ones rest are well maintained. This is the primary reason why MMPCI's has a separate Perpetual Care Fund (PCF) that provides the earnings to maintain all of the memorial parks. The PCF is a pillar of financial strength.

LFPSI provides mortuary services to the bereaved and their loved ones. The company is located inside the MMPCI Sucat memorial park. It is the recognized market leader for providing mortuary services in the southern metropolis.

#### **Risk Factors at the Afterlife Services Sector**

**Our Perpetual Care Fund owns investments in equity securities, fixed income securities, and other vehicles which are affected by market conditions that are beyond our control**. The Perpetual Care Fund generates income which is used to maintain the memorial parks and facilities. Our earnings and investment gains and losses on these securities held by the PCF are affected by financial market conditions that are beyond our control.

If the investments in our PCF experiences significant declines in subsequent years, there could be insufficient funds in the trusts to cover the costs of delivering services and merchandise or maintaining cemeteries in the future. We may be required to cover any such shortfall with cash flows from operations, which could have a material adverse effect on our financial condition, results of operations, or cash flows.

**Our ability to execute our strategic plan depends on many factors, some of which are beyond our control.** Our strategic plan is focused on cost management and the continued implementation of key revenue initiatives. Many of the factors that impact our ability to execute our strategic plan, such as the number of deaths and general economic conditions, are beyond our control.

We cannot give assurance that we will be able to execute any, or all of our strategic plans. Failure to execute any, or all of our strategic plans could have a material adverse effect on our financial condition, results of operations, or cash flows.

**Changes in operating conditions, such as supply disruptions and labor disputes, could negatively impact our operations**. We have a mature workforce with the commensurate fixed costs. Management continuously works to reduce fixed costs. There is always a risk that workers at the memorial parks will respond negatively to management's cost savings initiatives, and stage a labor dispute. This would have a materially negative effect on our operations, and also have a material adverse impact on our financial results.

**Our inability to achieve the levels of cost savings, productivity improvements, or earnings growth anticipated by management could affect our financial performance.** We operate a mature business in a mature industry. To increase our profit margin and to drive growth in profits, we depend to a certain extent on our ability to implement productivity improvements and cost savings initiatives. If we are not able to meet our productivity and/or our cost savings targets, our performance might be negatively affected. **The mortuary and cemetery industry continues to be increasingly competitive.** The mortuary and cemetery industry is characterized by a large number of locally-owned, independent operations. To compete, our mortuary and memorial parks must maintain good reputations and high professional standards, as well as offer attractive products and services at competitive prices.

In addition, we must market the Company in such a manner as to distinguish us from our competitors. We have historically experienced price competition from independent mortuary and cemetery operators, monument dealers, casket retailers, low-cost funeral providers, and other non-traditional providers of services and merchandise. If we are unable to successfully compete, our financial condition, results of operations, and cash flows could be materially adversely affected.

**Unfavorable publicity could affect our reputation and business.** Since our operations relate to life events involving emotional stress for our client families, our business is dependent on consumer trust and confidence. Unfavorable publicity about our business generally or in relation to any specific location could affect our reputation and consumers' trust and confidence in our products and services, thereby having an adverse impact upon our sales and financial results.

If the number of deaths in our markets declines, the number of funeral services and interments performed by us could decrease and our financial condition, results of operations, and cash flows could be materially adversely affected. We depend on a consistent mortality rate, which leads to a steady flow of business for us. To the extent that people start realizing longer life spans, this might have a negative impact on our operations and financial results.

**Our funeral home and mortuary businesses are high fixed-cost businesses**. Personnel costs are the largest component of our operating expenses. We must incur many of these costs regardless of the number of funeral services or interments performed. Because we cannot necessarily decrease these costs when we experience lower sales volumes, a sales decline may cause our margin percentages to decline at a greater rate than the decline in revenues.

# Compliance with laws, regulations, industry standards, and customs concerning burial procedures and the handling and care of human remains is critical to the continued success of our business.

Litigation and regulatory proceedings regarding these issues could have a material adverse effect on our financial condition, results of operations, and cash flows. We are continually monitoring and reviewing our operations in an effort to ensure that we are in compliance with these laws, regulations, and standards and, where appropriate, taking appropriate corrective action.

A sudden change in the tax law, or sudden change in the interpretation of the tax law by the BIR, may have a material adverse effect on our business. MMP and LFPSI strive towards full tax compliance. However, despite being fully compliant, a sudden change in the tax law or a change in how it is interpreted may result in one or both firms having a tax exposure. Depending on the final resolution of this tax exposure, it may have a material adverse effect on our financial results.

# PROPERTY MANAGEMENT, PROJECT MANAGEMENT, SECURITY AGENCY

# LANDEV CORP., GREYHOUNDS SECURITY AND INVESTIGATION AGENCY AND RCBC REALTY CORP.

HI wholly owns Landev Corp. Landev Corp. is primarily engaged in property management and project management for the YGC. Its large contracts include:

- property management for the RCBC Plaza in Makati and the RCBC Savings Bank Corporate Center in Bonifacio Global City
- property management for RCBC and RCBC Savings Bank branches nationwide

• project management for the construction of Mapua's redevelopment in Intramuros and Laguna and ETY Building in Binondo

Landev owns a subsidiary named Greyhounds Security and Investigation Agency (GSIA). GSIA provides comprehensive security services to leading installations like RCBC Plaza, all RCBC branches, and RCBC Savings Bank branches.

HI owns 10% of RCBC Realty Corp., which owns the YGC flagship property, RCBC Plaza.

The RCBC Plaza is the biggest and most modern office development in the Philippines today. Inaugurated in 2001, the complex consists of the 46-storey Yuchengco Tower, 41-storey Tower 2, and a three-level podium. Also housed in RCBC Plaza are the 450-seat Carlos P. Romulo Auditorium, Yuchengco Museum, 200-seat chapel, a VIP lounge, banking chambers, convenience and service shops, food court, seven-level basement parking, gym and health spa, and open-air courtyard. YGC members such as the RCBC and AY Foundation hold their offices here.

RCBC Plaza is the first IT zone in Makati designated by the Philippine Economic Zone Auhority.

## **Risk Factors at the Property Management and Project Management**

## **General Economic Conditions**

The success of our business is significantly related to general economic conditions and, accordingly, our business could be harmed by an economic slowdown and downturn in commercial real estate asset values, property sales and leasing activities.

Periods of economic weakness or recession, significantly rising interest rates, declining employment levels, declining demand for commercial real estate, falling real estate values, or the public perception that any of these events may occur, may negatively affect the performance of some or all of our business lines.

These economic conditions can result in a general decline in disposition and leasing activity, as well as a general decline in the value of commercial real estate and in rents, which in turn reduces revenue from property management fees and commissions derived from property sales and leasing.

## **Client Financial Distress**

If we experience defaults by multiple clients or counterparties, it could adversely affect our business. We could be adversely affected by the actions and deteriorating financial condition and results of operations of certain of our clients or counterparties if that led to losses or defaults by one or more of them, which in turn, could have a material adverse effect on our results of operations and financial condition.

Any of our clients may experience a downturn in their business that may weaken their results of operations and financial condition. As a result, a client may fail to make payments when due, become insolvent or declare bankruptcy. Any client bankruptcy or insolvency, or the failure of any client to make payments when due, could result in material losses to our company. A client bankruptcy would delay or preclude full collection of amounts owed to us.

Additionally, certain corporate services and property management client agreements require that we advance payroll and other vendor costs on behalf of clients. If such a client were to file bankruptcy or otherwise fail, we may not be able to obtain reimbursement for those costs or for the severance obligations we would incur as a result of the loss of the client.

## **Importance Of Key Personnel**

Our success depends upon the retention of our senior management, as well as our ability to attract and retain qualified and experienced employees. The departure of any of our key employees or the loss of a significant number of key revenue producers, if we are unable to quickly hire and integrate qualified replacements, could cause our business, financial condition and results of operations to suffer.

In addition, the growth of our business is largely dependent upon our ability to attract and retain qualified support personnel in all areas of our business. Competition for these personnel is intense and we may not be able to successfully recruit, integrate or retain sufficiently qualified personnel. If we are unable to attract and retain these qualified personnel, our growth may be limited and our business and operating results could suffer.

#### Litigation Risk

We are subject to substantial litigation risks and may face significant liabilities and damage to our professional reputation as a result of litigation allegations and negative publicity.

In our property management business, we hire and supervise third-party contractors to provide construction services for our managed properties. While our role is limited to that of an agent for the owner, we may be subject to claims for construction defects or other similar actions.

#### Competition

We have numerous significant competitors and potential future competitors, some of which may have greater financial and operational resources than we do.

We compete across a variety of business disciplines within the commercial real estate services industry, including commercial property and corporate facilities management, occupier and property/agency leasing, and property sales.

We face competition from other commercial real estate service providers, including outsourcing companies that traditionally competed in limited portions of our facilities management business and have recently expanded their offerings, in-house corporate real estate departments, and developers.

Some of these firms may have greater financial resources than we do. In addition, future changes in laws could lead to the entry of other competitors. Although many of our competitors are smaller than us, some of these competitors are larger on a local or regional basis. We are also subject to competition from other large national and multinational firms that have similar service competencies to ours.

In general, there can be no assurance that we will be able to compete effectively, to maintain current fee levels or margins, or maintain or increase our market share.

#### Taxation

Landev strives towards full tax compliance. However, despite being fully compliant, a sudden change in the tax law or a change in how it is interpreted may result in one or both firms having a tax exposure. Depending on the final resolution of this tax exposure, it may have a material adverse effect on our financial results.

#### **Regulatory Risk**

If we fail to comply with laws and regulations applicable to us in our role as a property/facility manager, we may incur significant financial penalties.

#### **Environmental Liability**

We may be subject to environmental liability as a result of our role as a property or facility manager or developer of real estate. Various laws and regulations impose liability on real property owners or operators for the cost of investigating, cleaning up or removing contamination caused by hazardous or toxic substances at a property.

In our role as a property or facility manager, we could be held liable as an operator for such costs. This liability may be imposed without regard to the legality of the original actions and without regard to whether we knew of, or were responsible for, the presence of the hazardous or toxic substances.

If we fail to disclose environmental issues, we could also be liable to a buyer or lessee of a property. If we incur any such liability, our business could suffer significantly as it could be difficult for us to sell such

properties. Additionally, liabilities incurred to comply with more stringent future environmental requirements could adversely affect any or all of our lines of business.

## **Risk Factors at the Security Agency**

#### **Additional Financing**

We believe that our existing funds, cash generated from operations, and existing sources of and access to financing are adequate to satisfy our working capital, capital expenditures and debt service requirements for the foreseeable future. However, we cannot assure you that this will be the case, and we may be required to obtain additional financing to maintain and expand our existing operations. The failure by us to obtain such financing, if needed, would have a material adverse effect upon our business, financial condition and results of operations.

## Competition

Our assumptions regarding projected results depend largely upon our ability to retain substantially all of our current customers and obtain new customers. Retention is affected by several factors including, but not limited to, regulatory limitations, the quality of the services that we provide, the quality and pricing of comparable services offered by competitors and continuity of our management and non-management personnel. Our ability to gain or maintain sales, gross margins and/or employees may be limited as a result of actions by our competitors.

#### **Service Contracts**

Our largest expenses are for payroll and related taxes and employee benefits. Competitive pressures in the security services sector may prevent us from increasing our billing rates on contract anniversary or renewal dates. Our profitability will be adversely affected if, due to inflation or other causes, including increases in statutory payroll taxes, we are compelled to increase the wages, salaries and related benefits of our employees in amounts that exceed the amount that we can pass on to our customers through increased billing rates charged under our service contracts.

## Liability

In many cases, our security services contracts require us to indemnify our customers or may otherwise subject us to additional liability for events occurring on customer premises. We maintain insurance programs that we believe provide appropriate coverage for certain liability risks, including personal injury, death and property damage.

Insurance may not be adequate to cover all potential claims or damages. If a plaintiff brings a successful claim against us for punitive damages in excess of our insurance coverage, then we could incur substantial liabilities that would have a material adverse effect on our business, financial condition and results of operations.

#### Staffing

Our business involves the labor-intensive delivery of security services. We derive our revenues through the services rendered by our employees. Our future performance depends in large part upon our ability to attract, train, motivate and retain our skilled operational and administrative staff.

The loss of the services of, or the failure to recruit, the required complement of operational and administrative staff would have a material adverse effect on our business, financial condition and results of operations, including our ability to secure and complete security service contracts.

Additionally, if we do not successfully manage our existing operational and administrative staff, we may not be able to achieve the anticipated gross margins, service quality, overtime levels and other performance measures that are important to our business, financial condition and results of operations.

## **Changes in Accounting Standards and Taxation Requirements**

New accounting standards or pronouncements that become applicable to us and our financial statements from time to time, and changes in the interpretation of existing standards and pronouncements, could have a significant effect on our reported results for the affected periods.

We are also subject various taxes in the numerous Philippine jurisdictions from which we generate revenues. Increases in tax rates or a change in the interpretation of the tax laws may result in a downward adjustment in our business operations and performance.

#### **Cost Management**

Our ability to realize expectations will be largely dependent upon management and our ability to maintain or increase gross margins, which in turn will be determined in large part by management's ability to control our expenses.

Certain costs are not within the control of management, and margins may be adversely affected by a number of items, including litigation expenses, fees incurred in connection with extraordinary business transactions, inflation, labor unrest, increased payroll and related costs. Our business, financial condition and results of operations will be adversely affected if the costs associated with these items are greater than we anticipate.

#### **Collection of Accounts Receivable**

Our business efficiency is highly dependent on our ability to manage our working capital well. If we experience delays in collections of accounts receivable, there will be a major impact on the availability of funding for our day to day operations. Any default by one or more of our significant customers due to bankruptcy or otherwise could have a material adverse impact on our liquidity, results of operations and financial condition.

#### Loss of Large Customers

Our success depends in part upon retaining our large security service customers. Security services companies such as ours face the risk of losing customers as a result of the expiration or termination of a contract, or as a result of a merger or acquisition or business failure involving our large customers, or the selection by such customers of another provider of security services.

We generate a significant portion of our revenues from large security services customers. We cannot assure you that we will be able to retain all or a substantial portion of our long-term or significant customers or develop relationships with new significant customers in the future.

## Loss of Key Management Personnel

Our success depends to a significant extent upon the continuing efforts and abilities of our key executive officers and senior management personnel several of whom have worked in our industry for decades. The loss or unavailability of any such key executives or senior management personnel, due to retirement, resignation or otherwise could have a material adverse effect on our business, financial condition and results of operations.

#### **Changes in Technology**

Technological change that provides alternatives to security officer services or that decrease the number of security officers required to effectively perform their services may decrease our customers' demand for our security officer services.

If such technologies become available generally for use in the industry, these technologies may be proprietary in nature and not be available for use by us in servicing our customers. Even if these technologies are available for use by us, we may not be able to successfully integrate such technologies into our business or we may be less successful in doing so than our competitors or new entrants in the industry. A decrease in the demand for our security officer services or our inability to effectively utilize such technologies may adversely affect our business, financial condition and results of operations.

#### Regulation

We are subject to a large number national and local laws and regulations that apply to security agencies and their guards. Any liability we may have from our failure to comply with these regulations may materially and adversely affect our business by restricting our operations and subjecting us to potential penalties.

## **Catastrophic Events**

We might be exposed to potential claims for catastrophic events, such as acts of terrorism, or based upon allegations that we failed to perform our services in accordance with contractual or industry standards. We believe we carry enough insurance coverage to cover these possible adverse events. In the event that our losses from an event are larger than our coverage, we will have a negative impact on our financial condition and performance results.

# PHARMACEUTICALS SECTOR

## HI-EISAI PHARMACEUTICALS

HI owns 50% of HI-Eisai Pharmaceuticals, which is a joint venture with the Eisai Company of Japan.

HI-ESAI imports pharmaceuticals from Japan which it sells in the Philippine market through established drug distributors. Its drugs are targeted towards the needs of the aged. HI-Eisai sells drugs that combat cancer, gastritis, ulcer, and Alzheimer's disease.

## **Risk Factors at the Pharmaceutical Sector**

HI-Eisai Pharmaceuticals is subject to a number of risk factors. These factors could impair our growth and ability to compete or otherwise cause a material adverse effect on our business, financial position and results of operations.

Our future revenue growth and profitability are dependent upon our ability to introduce new products on a timely basis in relation to our competitors' product introductions. Our failure to do so successfully could have a material adverse effect on our market share and profitability.

Our future revenues and profitability will depend, to an extent, upon our ability to introduce new drugs from the pipeline of Eisai Corp. of Japan.

The development and commercialization process, particularly with regard to new drugs, also requires substantial time, effort and financial resources. If Eisai Corp. is not successful in commercializing any of such products on a timely basis, this might have an adverse effect on our business.

**Our approved products may not achieve expected levels of market acceptance, which could have a material adverse effect on our profitability, business, financial position and results of operations**. Even if we are able to obtain regulatory approvals to distribute new pharmaceutical products, generic or branded, the success of those products is dependent upon market acceptance.

Levels of market acceptance for our new products could be impacted by several factors, including but not limited to:

- the availability of alternative products from our competitors;
- the price of our products relative to that of our competitors;
- the timing of our market entry;
- the ability to market our products effectively to the retail level; and
- the acceptance of our products by government and private formularies.

Some of these factors are not within our control. Additionally, continuing studies of the proper utilization, safety and efficacy of pharmaceutical products are being conducted by the industry, government agencies and others. Such studies, which increasingly employ sophisticated methods and techniques, can call into question the utilization, safety and efficacy of previously marketed products. These situations, should they occur, could have a material adverse effect on our profitability, business, financial position and results of operations.

Our business is highly dependent upon market perceptions of us, our brands and the safety and quality of our products. Our business or brands could be subject to negative publicity, which could have a material adverse effect on our business, financial position and results of operations. Market perceptions of our

business are very important to us, especially market perceptions of our brands and the safety and quality of our products.

If we, or our brands, suffer from negative publicity, or if any of our products or similar products which other companies distribute are subject to market withdrawal or recall or are proven to be, or are claimed to be, harmful to consumers, then this could have a material adverse effect on our business, financial position and results of operations.

Also, because we are dependent on market perceptions, negative publicity associated with product quality, illness or other adverse effects resulting from, or perceived to be resulting from, our products could have a material adverse impact on our business, financial position and results of operations.

The illegal distribution and sale by third parties of counterfeit versions of our products or of stolen products could have a negative impact on our reputation and a material adverse effect on our business, financial position and results of operations. The drug supply has been increasingly challenged by the vulnerability of distribution channels to illegal counterfeiting and the presence of counterfeit products in a growing number of markets.

The World Health Organization ("WHO") estimates that more than 10% of medications being sold globally are counterfeit. Third parties may illegally distribute and sell counterfeit versions of our products, which do not meet the rigorous manufacturing and testing standards that our products undergo. Counterfeit products are frequently unsafe or ineffective, and can be potentially life-threatening.

However, to distributors and users, counterfeit products may be visually indistinguishable from the authentic version. Reports of adverse reactions to counterfeit drugs or increased levels of counterfeiting could materially affect patient confidence in the authentic product. It is possible that adverse events caused by unsafe counterfeit products will mistakenly be attributed to the authentic product.

In addition, thefts of inventory at warehouses, plants or while in-transit, which are not properly stored and which are sold through unauthorized channels could adversely impact patient safety, our reputation and our business. Public loss of confidence in the integrity of pharmaceutical products as a result of counterfeiting or theft could have a material adverse effect on our business, financial position and results of operations.

If we or any partner fail to adequately protect or enforce our intellectual property rights, then we could lose sales to generic copies of our branded products. These risks could cause a material adverse effect on our business, financial position and results of operations. Our success, particularly in our specialty business, depends in part on our ability to obtain, maintain and enforce patents, and protect trade secrets, know-how and other proprietary information.

Our ability to commercialize any branded product successfully will largely depend upon our ability to obtain and maintain patents of sufficient scope to prevent third-parties from developing substantially equivalent products. In the absence of patent and trade secret protection, competitors may adversely affect our branded products business by independently developing and marketing substantially equivalent products.

Any challenge to, or invalidation or circumvention of, our patents or patent applications would be costly, would require significant time and attention of our management, could cause a material adverse effect on our business, financial position and results of operations. It is also possible that we could incur substantial costs if we are required to initiate litigation against others to protect or enforce our intellectual property rights.

We face vigorous competition from other pharmaceutical manufacturers that threatens the commercial acceptance and pricing of our products. Such competition could have a material adverse effect on our business, financial position and results of operations. The pharmaceutical industry is highly competitive. We face competition from many U.S. and foreign manufacturers. Our competitors may be able to develop products and processes competitive with or superior to our own for many reasons. This could have a material adverse effect on our business, financial position and results of operations.

**Movements in foreign currency exchange rates could have a material adverse effect on our business, financial position and results of operations.** We import our supply of pharmaceuticals for sale, the payment of which is made in dollars. If the dollar appreciates significantly against the Philippine Peso, our cost of products for sale will increase. This poses a risk to our gross profit and overall profitability.

We have a contractual relationship with one pharmaceutical distributor. If we run into contractual disagreements which we cannot settle amicably, this may affect our ability to sell our drugs at the retail level. We maintain a distributorship agreement with Zuellig, a major drug distributor. This has been a mutually beneficial business partnership. If in the future HI-Eisai cannot maintain this relationship with Zuellig, this could result in operational issues which would interrupt the smooth distribution of our drugs down to the retail level. Such an event would have an impact on our market share, and overall profitability.

We may experience declines in the sales volume and prices of our products as the result of the dominance of our major customer in the retail pharmacy sector. All of our sales are to one drug distributor who happens to distribute our products to the dominant retail pharmacy in the Philippines. These customers represent an essential part of the distribution chain of pharmaceutical products.

This means that at the retail pharmacy level, the customer has purchasing leverage and consequently increases the pricing pressure facing our business. Any major disagreements with our distributor or our major retail pharmacy customer may have a material adverse effect on our business, financial position and results of operations.

Because the pharmaceutical industry is heavily regulated, we face significant costs and uncertainties associated with our efforts to comply with applicable regulations. Should we fail to comply, we could experience material adverse effects on our business, financial position and results of operations. The pharmaceutical industry is subject to regulation by various governmental authorities. For instance, we must comply with requirements of the BFAD (Bureau of Food and Drugs) and similar requirements of similar agencies in our other markets with respect to the quality, safety, labelling, sale, distribution, marketing, advertising, promotion, and development of pharmaceutical products.

Failure to comply with regulations of the BFAD and other regulators could result in fines, unanticipated compliance expenditures, rejection or delay in approval of applications, recall or seizure of products, total or partial suspension of production and/or distribution, our inability to sell products, the return by customers of our products, suspension of the applicable regulator's review of our submissions, enforcement actions, injunctions and criminal prosecution.

Under certain circumstances, the regulators may also have the authority to revoke previously granted drug approvals. Although we have internal regulatory compliance programs and policies and have had a favorable compliance history, there is no guarantee that these programs, as currently designed, will meet regulatory agency standards in the future.

Additionally, despite our efforts at compliance, there is no guarantee that we may not be deemed to be deficient in some manner in the future. If we were deemed to be deficient in any significant way, or if any of the noted risks occur, our business, financial position and results of operations could be materially affected.

Legislative or regulatory programs that may influence prices of pharmaceutical products could have a material adverse effect on our business, financial position and results of operations. Current or future laws and regulations may influence the prices of drugs and, therefore, could adversely affect the prices that we receive for our products. An example of these includes the laws enacted to provide special discounts to senior citizens as well as to elevate the visibility of generic drugs. Laws like these will have a continuing major impact on our operations and profitability.

Government mandated discounts are essentially government mandated price reductions. When such price cuts occur, pharmaceutical companies have generally experienced significant declines in revenues and profitability and uncertainties continue to exist within the market. Such price reductions could have an adverse effect on our business.

**Our future success is highly dependent on our continued ability to attract and retain key personnel.** Any failure to attract and retain key personnel could have a material adverse effect on our business, financial position and results of operations. It is important that we attract and retain qualified personnel in order to compete effectively. If we fail to attract and retain key technical or management personnel, it could have a material adverse effect on our business, financial position and results of operations.

We are subject to acts of God and other natural phenomena which might disrupt our operations and capability to sell our drugs. Inclement weather has the potential to disrupt our logistics and overall operations.

If the intercompany terms of cross border arrangements we have among our subsidiaries are determined to be inappropriate, our tax liability may increase, which could have a material adverse effect on our business, financial position and results of operations. We have potential tax exposures resulting from the varying application of statutes, regulations and interpretations which include exposures on intercompany terms of cross border arrangements among our subsidiaries in relation to various aspects of our business, including manufacturing, marketing, sales and delivery functions.

Although our cross border arrangements between affiliates are based upon internationally accepted standards, local tax authorities may disagree with and subsequently challenge the amount of profits taxed which may result in increased tax liability, including accrued interest and penalties, which would cause our tax expense to increase. This could have a material adverse effect on our business, financial position and results of operations.

Changes in income tax laws and tax rulings may have a significantly adverse impact on our effective tax rate and income tax expense, which could have a material adverse effect on our business, financial position and results of operations.

#### **Item 2: Properties**

The office space used by HI belongs to an affiliate. As a holding company, HI does not use large amounts of office space. The car division uses leased properties to sell and service vehicles. Each dealership site has lease contracts with their respective landlords. The only exception to this is the property used by Honda Cars Quezon Avenue – this is owned by HI.

PROPERTY DESCRIPTION	DATE ACQUIRED	AREA (SQ. M.)	ТҮРЕ
HOUSE OF INVESTMENTS			
Quezon Avenue	2002	4,604	Industrial
Talayan, Q.C.	2002	2,700	Warehouse
EEI CORP.			
Baguio City	1985	688	Residential
Majada, Canlubang, Laguna	1998	29,481	Equipment yard
Lemery, Batangas	1997	390,049	Industrial
Golden Haven Memorial - Las Pinas	2003	163	Memorial Lot
Minuyan, Norzagaray, Bulacan	2005	138,216	Agricultural
San Jose, Sta Maria, Bulacan	2005	102,633	Industrial
Minuyan, San Jose del Monte, Bulacan	2005	133,371	Agricultural
Bauan, Batangas	2012	118,522	Fabrication Shop
EEI CONSTRUCTION AND MARINE, INC.			
Silang, Cavite	2010	21,197	Fabrication Shop

The following summarizes information on HI and subsidiaries real property ownership as of December 31, 2014.

PROPERTY DESCRIPTION	DATE ACQUIRED	AREA (SQ. M.)	ТҮРЕ
EEI REALTY CORP.			
Trece Martires, Cavite	1995	425,963	Residential
Calamba, Laguna	1995-96	53,207	Residential
Marikina - Suburbia East	1999	3,314	Residential
Ayala Greenfield	2003	820	Residential
EQUIPMENT ENGINEERS			
Irisan, Benguet	2009	3,201	Residential
Itogon, Benguet	2006	2,376	Residential
MALAYAN COLLEGES, INC.			
Intramuros, Manila	1999	17,997	School campus
Sen. Gil Puyat Ave., Makati	2001	8,371	School campus
Paco, Manila	2002	3,624	School campus
MALAYAN COLLEGES, LAGUNA			
Cabuyao, Laguna	2010	60,000	School campus
Cabuyao, Laguna	2012	14,640	Vacant lot for expansion

The following details the properties that House of Investments and subsidiaries have leased:

PROPERTY DESCRIPTION	LOCATION	AREA (IN SQM)	LEASE EXPIRATION
HOUSE OF INVESTMENTS	;		
2-storey building	Paco, Manila	6,432	2016
2-storey building	Paco, Manila	6,147	2016
2-storey building	Marikina	1,650	2020
2-storey building	Commonwealth, QC	2,754	2020
2-storey building	Commonwealth, QC	1,576	2021
1-storey building	Marcos Highway	2,500	2023
2-storey building	Greenhills	2,573	2028
HONDA CARS KALOOKAN	N, INC.		
3-storey building	EDSA, Caloocan	4,566	2018
1-storey building	Q.C.	3,198	2022

Certain properties, machinery, equipment, and other fixed assets of the group are used to secure its loans payable and long-term debt from various banks and other financial institutions. These consist mainly of mortgages on various assets of MCI, EEI, and HI.

For additional details on the Group's loans payable and long-term debt and the corresponding encumbrances on their assets, refer to the notes related to loans payable, and to the notes related to long term debt in the Consolidated Financial Statements.

The principal assets reflected in the consolidated balance sheets are registered mainly under HI's main subsidiaries that are engaged in construction and infrastructure, education, and car dealership. As a holding company, HI's indirect ownership on the said properties covers/applies only to the extent of, and is limited by the amount of holdings it has in these subsidiaries.

#### Item 3 – Legal Proceedings

EEI has substantial claims against various parties in connection with completed projects. The majority of these claims came from EEI's various claims for cost of variation orders, time extension, and loss and expense due to prolongation and disturbance costs. Any recoveries from these claims will be reported as income in the year when the recoverability of the claims is determined to be probable.

There are pending legal cases against EEI that are being contested by EEI and its legal counsel. Management and its legal counsel believe that the final resolutions of these cases will not have a material effect on the financial position and results of operations of EEI.

MCI is facing various labor lawsuits and disputes. There are other suits and claims filed for or against certain subsidiaries. Management believes that these suits and claims will ultimately be settled in the normal course of operations and will not adversely affect the subsidiaries' financial position and operating results.

#### Item 4 - Submission of Matters to a Vote of Security Holders

During the Annual Stockholders' Meeting held on 17 July 2014, the Company's stockholders owning more than 2/3 of the outstanding number of shares entitled to vote agreed to amend (a) the Company's corporate name, as indicated in Article First of the Articles of Incorporation and the Bylaws of the Company, and (b) Article Third of the Articles of Incorporation in order to indicate therein the complete principal office address of the Company. The amendment to the corporate name, as indicated in Article First and the Bylaws, pertains to the inclusion in the Company's corporate name of the business names "Honda Cars Marcos Highway" and "Isuzu Leyte", which were the new car dealerships opened by the Company. The said inclusion of the business names in the Company's corporate name is mandated by the Securities and Exchange Commission's Memorandum Circular No. 12, Series of 2008. Regarding the amendment to Article Third on the Company's principal office address, it was made in compliance with the Securities and Exchange Commission's Memorandum Circular No. 6, Series of 2014.

#### 1. Management Discussion and Analysis of Financial Condition and Results of Operations

#### CONSOLIDATED RESULTS – Year 2014 vs. year 2013

#### **INCOME STATEMENT**

For the year ending December 31, 2014, the Group posted a net income after tax of P1.96 billion vis-à-vis the P1.83 billion in 2013. The growth of 7% is attributable to the increase in local production of the Group's construction segment, a robust increase in revenues from the education segment, and the improved income from the car dealerships, combined with lower expenses for the period.

Total revenues significantly increased by 39%, from P17.74 billion to P24.72 billion. Sale of services improved by 60% largely due to the increase in EEI's local construction projects. The increase in sale of goods of 8% is primarily attributable to the higher number of sales of vehicles. Revenues from schools went up by 12%, from P1.85 billion to P2.07 billion. This is a combined result of an increase in number of students and a minimal increase in fees. Interest and discounts is higher by 7%, representing interest earnings of Zamboanga Industrial Financing Corp. (ZIFC). Income from dividends dropped from P317 million to P35 million.

Last year's Other Income includes gain on sale of available-for-sale securities and investment on an associate and recovery of inventory losses which were provided for in previous years.

Equity in net earnings of associates increased by 8%, mainly because of the higher intake from PetroEnergy Resources Corp. (PERC) and RCBC Realty Corp. (RRC), which the Parent Company has 22.41% and 10% ownership, respectively.

General and administrative expenses dropped by 6% as the Group continuous to control and manage its expenses. Interest and finance charges are significantly higher this year because of additional loans availed by EEI to finance its new and on-going domestic projects.

#### **BALANCE SHEET**

Consolidated total assets stood at P28.81 billion against P22.87 billion last year.

Total current assets increased by 45%. Cash and cash equivalents are slightly higher by 2% or P0.050 billion from last year, from P2.11 billion to P2.16 billion. Receivables are up from P4.53 billion to P6.83 billion because of higher level of sales from EEI, the schools and the car dealerships. Costs and estimated earnings in excess of billings on uncompleted contracts are significantly higher because of new domestic projects of EEI. Inventories are also higher, which are primarily from the car dealerships. Receivable from related parties are lower because of increased collections of Parent Company from its affiliates. Prepaid expenses and other current assets increased primarily due to reclassification of EEI's receivable from EEI Retirement Fund Inc. (EEIRFI) amounting to P117 million, from other non-current assets to other current assets, as collections are expected to come within the following year. Increase is also attributable to unutilized prepaid and input taxes. Financial asset at FVPL pertains to the schools' investment in UITFs.

The increase in investments in associates and joint venture represents additional investments made by the Group. Available for sale securities (AFS) decrease mainly due to reclassification of investment of EEI in Philippine Hybrid Energy Systems Inc. to other receivables. Property and equipment includes cost to renovate and construction of new school buildings. Other noncurrent assets include receivable from EEI Retirement Fund, Inc., which was restructured in 2013 with payment terms longer than previously agreed.

Consolidated total liabilities increased from P12.06 billion to P16.06 billion.

Total current liabilities rose by P4.19 billion. Accounts payable and accrued expenses represent primarily obligations to contractors and suppliers relative to the renovation and construction of new school buildings and project related costs of EEI. Billings in excess of costs and estimated earnings on uncompleted contracts also increased due to on-going and new domestic projects of EEI. Loans payable and current portion of long term debt also increased as EEI took out new loans to finance its new projects. Increase in unearned tuition fees is a timing factor as enrolment for the next academic quarter started in December 2014. Income tax payable is lower because of lower taxable income from EEI's foreign subsidiary. Due to related parties dropped because of accelerated payment of obligations to affiliates. Increase in customers' deposits pertain to advance payment received by EEI on its on-going Nabas Wind Power Plant project.

Total noncurrent liabilities dropped by P0.195 billion, from P3.26 billion to P3.07 billion as the Group consistently paid down its loans. Decrease in lease liability represents substantial reduction on obligation of EEI to RCBC Leasing Corporation relative to acquisition of various machinery and construction equipment. Accrued retirement liability decreased due to change in actuarial basis of valuation for the year. Deferred tax liabilities increased relative to higher valuation on the value of the land.

Total equity before non-controlling interest grew by 19%, from P6.88 billion to P8.21 billion.

#### CONSOLIDATED RESULTS – Year 2013 vs. year 2012

#### **INCOME STATEMENT**

Total consolidated net income grew by 17.57% from restated net income of P1.56 billion in 2012 to P1.83 billion this year.

Total revenues dropped from P20.62 billion to P17.74 billion this year or 14% lower than last year. Sales of services went down due to concluded offshore projects of EEI in Singapore and New Caledonia, which contributed largely to its income last year. Sale of goods dropped by 5% due to lower auto sales from Honda Cars Quezon City, Honda Cars Kalookan and Isuzu Manila. However, this was softened by a significant increase in dividend income from an investment in affiliate, which brought in a P308 million additional income.

Revenues from school and related operations showed a 7% growth, from P1.74 billion to P1.85 billion this year. Increase is attributable to increase in student enrolment coupled by minimal increase in fees.

Interest revenues increased from P3.43 million in 2012 to P10.84 million this year. This represents primarily interest earnings of Zamboanga Industrial Financing Corp.

Costs of sales and services dropped by 16% from P17.54 billion to P14.74 billion in 2013. Reduced costs of services were primarily driven by lower costs pertaining to local construction contracts of EEI. Costs of goods sold went down by 4% due to lower sales volume compared to previous year.

Costs of school and related operations were up by 10% due to higher personnel and student related expenses. Increase in compensation and benefits were due to adjustments provided in CBA agreement signed with the faculty and non-teaching staff. While student related expenses are volume driven.

General and administrative expenses went up by 7% due to increase in rent and utilities, depreciation, and taxes and licenses. Taxes and licenses were higher by 10% due to increase in local business taxes paid in 2013 and settlement of prior years' business taxes.

Other Income grew by 77%, from P333.33 million to P590.50 million. Increase was driven by higher commission income, gain on sale of AFS securities, investment property, and recovery of inventory losses which were provided for in previous years.

Equity in net earnings of associates also showed a growth of 28%, from P475.70 million in 2012 to P610.31 million this year. This was driven by additional equity earnings from new investments in RCBC Realty Corp. (RRC) and Petro Energy Resources Corp. (PERC), and higher intake of EEI from Al Rushaid Construction Company Ltd. (ARCC), a joint venture construction company for construction projects in Saudi Arabia.

Interest and finance charges were higher by 13% due to mainly due to additional loans taken on during the year by the Group.

#### **BALANCE SHEET**

Total assets grew by 15%, from P19.96 billion in 2012 to P22.94 billion this year.

Total current assets slightly grew by 3%. Cash and cash equivalents were almost the same as last year. Accounts receivable was reduced by 4% as EEI collected its outstanding receivables and retention from Singapore projects. Costs and estimated earnings in excess of billings on uncompleted contracts represent costs incurred on major on-going domestic projects. Inventories are lower by 5% as car dealerships managed its stock due to lower unit sales. Due from related parties are significantly higher due to outstanding receivables of GAIC Manpower Services Inc (GAMSI), a subsidiary of EEI, from entities outside the Group but under common control of Pan Malayan Management and Investment Corp. Prepaid expenses and other current assets were reduced by 46% mainly because of reclassification of the retirement fund of EEI to non-current assets. Financial asset at FVPL represents investment of schools in UITF.

Total non-current assets increased by 28% primarily because of reclassification of EEI's retirement fund from current to non-current. Increase was also driven by new and additional investments in associates and joint ventures of the Group. House of Investments (HI) invested in PERC and RRC, whereas EEI put in additional investments in ARCC and invested in Petro Wind Energy Inc. Investment properties decreased by 13% due to sale of EEI of condominium units and parking lot. Goodwill dropped by 8% due to write down of goodwill from Honda Quezon City. Significant change in other noncurrent assets represents the retirement fund of EEI. Total liabilities of the Group rose from P10.91 billion to P12.13 billion, or 11% higher than 2012.

Total current liabilities were down by 8% due to settlement of current portion of long term debt, current portion of lease liability and income tax payable. Billings in excess of costs and estimated earnings on uncompleted contracts dropped significantly by 51% due to completion of several major projects of EEI. Unearned tuition fees were lower compared to 2012 because of lower number of enrolees who advanced their

tuition fees for January to March 2014 school term. Loans payable went up by 66% because of additional loans taken in by the Group to refinance high interest bearing loans.

Total noncurrent liabilities are significantly higher compared to previous year, from P1.20 billion to P3.19 billion, primarily because of long term debts availed by the Group to finance new projects and developments, which increased to P2.70 billion from P0.81 billion. Retirement liability increased due to change in defined benefit obligation.

Total equity before non-controlling interest grew by 22%, mainly because of increase in retained earnings, net of dividends declared.

#### CONSOLIDATED RESULTS - Year 2012 vs. Year 2011

#### **INCOME STATEMENT**

For the House of Investments, total consolidated net income for 2012 increased by 16% to P1.560 billion from P1.35 billion the previous year.

Total revenues rose by P5.22 billion, or 33% to P20.62 billion from P15.48 billion in 2011. The largest driver of the revenue increase came from sales of services. Sales of services jumped 50% to P14.16 billion from P9.46 billion in 2011. This rise came from EEI: revenues from local construction projects, and from offshore projects in Singapore largely contributed to this result.

The sale of goods rose by 11% to P4.71 billion from P4.23 billion. Auto sales from our Honda Cars Quezon City, Honda Cars Kalookan, and Isuzu Manila units recovered as the supply chain normalized from the disruptions experienced in 2011.

Revenues from school and related operations rose by 12% to P1.74 billion from P1.55 billion. Our schools continue to reap the benefits of a relatively young, school-age population. Malayan Colleges Laguna reported an enrolment greater than 4,000, the highest in its history. Malayan Colleges Inc. (operating under the name of Mapua Institute of Technology) has also seen applications increase in the double digits from the previous year.

Interest revenue dropped by 98% to P3.43 million, from P221.32 million in 2011. The decrease in interest revenue came from the sale of First Malayan Leasing & Finance Corp. to RCBC, which closed in late March of 2012. This revenue represents the interest earnings from only the first quarter of 2012.

Cost of services rose by 57% to P12.30 billion from P7.85 billion in 2011. This was mainly driven by the higher volume of business from EEI.

Cost of goods sold also increased by 11% from P3.92 billion in 2011 to P4.36 billion in 2012. This was also volume driven, arising from the higher unit sales, parts sales, and service sales compared to the previous year.

Cost of school and related operations stepped higher by 9% to P878 million from P803 million the previous year. This increase came from higher depreciation at the school campuses arising from higher maintenance capital spending. Also, the schools experienced a programmed increase in compensation and benefits expense due to an adjustment provided for in the CBA signed with the faculty and non-teaching staff.

General and administrative expenses remained under control, decreasing by 14% to P1.64 billion from P1.90 billion. The contributors to the decrease include the non-occurrence in 2012 of the P88.1 million in casualty losses incurred by EEI in 2011 which arose from the attack by the New People's Army on the Taganito mine project.

Other income decreased by 34% to P333.3 million – this occurred because there were a number of non-recurring items that were booked in 2011, which were no longer relevant to the current year. These included income from the reversal of payables and recoveries from previously written off receivables from EEI.

The equity in net earnings of associates rose to P475.7 million from P378.4 million, an increase of 26%. This was driven by better performance from the joint venture EEI has with ARCC in the Kingdom of Saudi Arabia.

Interest and finance charges were drastically reduced to P148.5 million from P322.1 million. There were several factors that contributed to this development. First, HI had sold its stake in FMLFC to RCBC as of the end of March 2012. Second, the Group overall reduced its outstanding borrowings by more than P460 million. Third, the relatively lower interest rate environment means that financing charges drifted lower as overall interest rates decreased.

Provision for taxes rose by 41% in 2012 to P548.45 million, a reflection of the higher pre-tax income for the year.

#### **BALANCE SHEET**

Total assets remained virtually unchanged, ending 2012 at P19.9 billion from P20.0 billion from the prior year.

Accounts receivable rose by 22% to P4.78 billion from P3.93 billion the previous year. This reflects the higher level of sales from EEI, from the schools, and from the car division.

The current portion of loans receivable, and overall loans receivable, dropped by 99%. Both reflected the first quarter sale of First Malayan Leasing to RCBC.

Inventories rose 44% to P947.4 million from P656.8 million. This arose from the increase in stock in anticipation of higher sales at the Honda and Isuzu units.

Due from related parties decreased by 75% to P15.5 million. This decreased due to the settlement of expense reimbursements, construction contracts, and disposition of administrative service agreements.

Prepaid expenses and other current assets increased by 34% to end 2012 at P984.8 million from P736.0 million in 2011. The increase was driven by reclassification of receivable from EEI Retiremement Fund, Inc. to current assets because collection is expected by EEI within 2013.

Investments in associates and joint ventures rose by 4% to P1.38 billion from P1.32 billion. This reflects the adjustment in carrying value arising from the relatively strong results arising from associates from whom HI equitizes earnings, like ARCC and Manila Memorial Park Cemetery inc.

Available for sale securities rose 11% to P500.4 million, arising from the adjustment in market values of HI's portfolio of listed securities.

Investment properties dropped by 12% to P280.27 million. EEI Realty continued to whittle down its inventory of land held for capital appreciation, through incremental sales throughout the year.

PP&E at cost rose 25% to P4.09 billion from P3.27 billion in 2011. This is mainly driven by capital spending at EEI, who continues to scale upwards its equipment to be able to accommodate the ever increasing pipeline of projects.

Deferred tax assets dropped by 11% to P163.4 million. This was driven by a drop in the allowance for doubtful accounts, inventory obsolescence, and a decrease in accrued retirement expense.

Other non-current assets decreased by 82% to P117.7 million from P649.2 million. The majority of the change was driven by the reduction in the receivable from the EEI Retirement Fund arising from the sale of land to the former, by EEI Corp.

Loans payable dropped by P2.1 billion to P1.95 billion, a reduction of 52%. Aside from the reduction in bills payable arising from the sale of FMLFC, the Group has been using excess cash to reduce its outstanding loans.

Accounts payable and accrued expenses increased by 22% to P3.92 billion. This arose from the general rise in operating expenses associated with the rise in revenues from the year.

The current portion of long term debt rose 24% to P731.1 million, reflecting the maturity profile of short term loans within the Group.

Billings in excess of cost and estimated earnings on uncompleted contracts rose by 46% to more than P2.7

billion. This represents the overall effects from the expansion in the project pipeline for EEI Corp., and the corresponding rise in unrecouped downpayments from said projects.

Unearned tuition fees decreased by 62% to P63.6 million. The reduction is a function of timing as more tuition revenues had been recognized as of the end of the cut off in reporting date.

Income tax payable rose by 30% to P269.37 million, reflecting the strong growth in pre-tax income.

Due to related parties decreased by 44% to P32.7 million.

Customers deposits decreased by 49% to P30.1 million, reflecting the higher deliveries of autos sold before the end of the year, compared to the previous year.

Lease liability dropped by 70% to P6.9 million, reflecting the settlement of leases held by the Malayan Colleges Laguna.

Accrued retirement liability rose by 9% to P154.8 million. This was driven by an increase in the present value of defined benefit obligation.

The HI Group finished 2012 with total liabilities down 9% to P10.75 billion.

Preferred stock decreased by 10% to P421.28 million. This reflects the periodic redemption of preferred shares. Also, some preferred stockholders elected during the year to convert their shares into common shares.

The revaluation increment on land rose by 7% to P291.7 million reflecting the increase in the appraised value of the Group's real properties.

The cumulative translation adjustment loss of P73 million reflects the exchange differences arising from the translation of financial statements of the foreign subsidiary, EE BVI, whose functional currency is the U.S. dollar, and the foreign associate, ARCC, whose functional currency is the Saudi Riyal. This is the effect of the peso appreciation against these foreign currencies, respectively.

The net unrealized gain on available for sale securities rose by 25% to P94.7 million reflecting the rise in the value of the listed securities that HI holds in its portfolio.

Retained earnings, net of dividends, rose 27% to P3.91 billion, a result of the strong 2012 the Group had.

The HI Group finished 2012 with total equity of P9.172 billion, 11% higher than the P8.23 billion of equity in 2011.

1 1 5

21 2014

#### **Financial Ratios**

.1 .0"

. . . . . . .

D 1

Below are the financial ratios that are relevant to	the Group's for the year ended l	December (	31, 2014:
Financial ratios		2014	2013
Current ratio	Current Assets	1.17:1	1.19:1
Indicates the Group's ability to pay short-term obligation	Current Liabilities		
Solvency Ratio Shows how likely a company will be to	Net Income+Depreciation Total liabilities	0.16:1	0.20:1
continue meeting its debt obligations			

Financial ratios		2014	2013
Debt-to-equity ratio	Total Debt	1.26:1	1.12:1
Measures the Group's leverage	Total Equity		
Asset to Equity Ratio	Total Assets	2.26:1	2.12:1
Measures the group's leverage and long-term solvency	Total Equity		
Return on Equity	Net Income	16.62%	18.46%
Reflects how much the Group's has earned on the funds invested by the stockholders	Average Total Equity		
Interest Rate Coverage	EBIT*	10.29:1	14.18:1
Shows how easily a company can pay interest on outstanding debt	Interest Expense	_	
Return on Assets	Net Income	7.58%	8.56%
Measure the ability to utilize the Group's assets to create profits	Average Total Assets		

\*Earnings before interest and taxes

Current Ratio provides the liquidity position of the business by comparing current assets to current liabilities. The current ratio decreased from 1.19:1 in 2013 to 1.17:1 due to the strong operating and financial results for 2013.

Total Debt-to-Equity Ratio is total debt divided by total equity. This ratio measures the Group's leverage. The total debt-to-equity ratio of the Group is 1.12:1 for 2013 and 1.26:1 for 2014. This improved because of the Group's drive to reduce its interest carry.

Return on Assets measures the ability to utilize the Group's assets to create profits. The Group's return on assets for year 2014 decreased to 7.58%, from 8.56% in 2013. This has decreased because of the improvement in our bottom line has outpaced our asset growth.

The above-mentioned ratios are applicable to the Group as a whole.

# MARKET PRICE OF AND DIVIDENDS ON REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDERS' MATTERS

#### a. Market for Issuer's common equity and related stockholder matters

The Company's common shares are traded in the Philippine Stock Exchange and were last traded at P6.40 for high and P6.39 for low on June 1, 2015.

	STOCK PRICE	
PERIOD	HIGH	LOW
2015 First Quarter	6.49	5.50
2014 Fourth Quarter	6.36	5.90
2014 Third Quarter	6.39	5.30
2014 Second Quarter	6.68	5.70
2014 First Quarter	6.49	6.37
2013 Fourth Quarter	6.28	6.18

STOCK PRICE		
PERIOD	HIGH	LOW
2013 Third Quarter	6.03	6.00
2013 Second Quarter	7.70	7.15
2013 First Quarter	7.81	7.70
2012 Fourth Quarter	6.29	6.25
2012 Third Quarter	6.00	5.69
2012 Second Quarter	4.50	4.27
2012 First Quarter	4.75	4.45

#### Stockholders

The top 20 owners of common stock as of April 30, 2015 are as follows:

STOCKHOLDER	COMMON SHARES	% OF TOTAL
PAN MALAYAN MANAGEMENT & INVESTMENT		
CORP.	294,758,580	47.86%
PCD NOMINEE CORP. (FIL.)	242,195,715	39.32%
PCD NOMINEE CORP. (NON-FIL.)	30,558,975	4.96%
A.T. YUCHENGCO, INC.	7,036,070	1.14%
GDSK DEVELOPMENT CORP.	5,064,840	0.82%
GO SOC & SONS AND SY GUI HUAT, INC.	4,019,890	0.65%
Y REALTY CORP.	3,545,890	0.58%
MALAYAN SECURITIES CORP.	2,790,000	0.45%
SEAFRONT RESOURCES CORP.	2,484,000	0.40%
MEER, ALBERTO M.	2,217,030	0.36%
RCBC TA#76-299-7	1,791,000	0.29%
ENRIQUE T. YUCHENGCO, INC.	1,211,360	0.20%
YU, JOHN PETER C. YU &/OR JUAN G.	1,080,000	0.18%
CHENG, BERCK Y.	850,000	0.14%
VILLONCO, VICENTE S.	803,800	0.13%
RP LAND DEVELOPMENT CORP.	726,720	0.12%
LIM, TEK HUI	627,000	0.10%
EBC SECURITIES CORP.	485,320	0.08%
DEE, HELEN Y. ITF: MICHELLE	482,240	0.08%
BARDEY, JOHN C.	476,230	0.08%
SUB TOTAL	603,204,660	97.94%
Others	12,692,097	2.06%
TOTAL	615,896,757	100.00%

HI has a total of 406 common shareholders owning a total of 615,896,757 shares as of April 30, 2014.

## Top 20 owners of preferred stock as of April 30, 2015:

STOCKHOLDER	COMMON SHARES	% OF TOTAL
YUCHENGCO, ALFONSO T.	469,685,399	54.61%
PAN MALAYAN MGT. & INVT CORP.	322,458,738	37.49%
ALFONSO T. YUCHENGCO, INC.	21,909,277	2.55%
ENRIQUE T. YUCHENGCO, INC.	20,691,378	2.41%
GOMEZ, ERIBERTO H.	12,059,906	1.40%
SIGUION-REYNA, LEONARDO .	2,389,487	0.28%
ALVENDIA JR., CARMELINO P.	1,651,565	0.19%
RP LAND DEVELOPMENT CORP.	1,498,138	0.17%

ROSARIO, RODOLFO P. DEL	919,530	0.11%
TANTUCO, ELOISA G.	668,154	0.08%
WILSON, ISABEL CARO	683,391	0.08%
GUIDO, EDWARD	401,993	0.05%
JAKA INVESTMENT CORP.	369,831	0.04%
PADILLA, ALEXANDER A.	297,736	0.03%
PADILLA, FELIPE A.	281,113	0.03%
PADILLA, FRANCISCO A.	281,113	0.03%
PADILLA, MERCEDES A.	281,113	0.03%
VILLONCO, ROMEO	197,617	0.00%
CHAN, FREDERICK	191,185	0.02%
PADILLA JR., AMBROSIO	187,408	0.02%
SUB TOTAL	857,124,072	99.66%
Others	2,894,034	0.34%
TOTAL	860,018,106	100.00%

HI has a total of 49 preferred shareholders owning a total of 860,018,106 shares as of April 30, 2015.

#### Dividends

In accordance with the Corporation Code of the Philippines, HI intends to declare dividends (either in cash or stock or both) in the future. Common and preferred stockholders of HI are entitled to receive a proportionate share in cash dividends that may be declared by the Board of Directors out of surplus profits derived from HI's operations after satisfying the cumulative interest of preferred shares.

The same right exists with respect to a stock dividend of which the declaration is subject to the approval of stockholders representing at least two-thirds (2/3) of the outstanding shares entitled to vote. The amount will depend on HI's profits and its capital expenditure and investment requirements at the relevant time.

The company has declared cash dividends as follows.			
YEAR	DIVIDEND PER COMMON SHARE	DIVIDEND PER PREFERRED SHARE	TOTAL AMOUNT
Q1 2015	N/A	P0.00350	P2.98 MM
Q4 2014	N/A	P0.03286	P2.98 MM
Q3 2014	N/A	P0.00326	P2.95 MM
Q2 2014	P0.003274	P0.065	P56.13 MM
Q1 2014	N/A	P0.00305	P2.90 MM
Q4 2013	N/A	P0.00200	P1.95 MM
Q3 2013	N/A	P0.00270	P2.71 MM
Q2 2013	P0.060	P0.01838	P55.85 MM
Q1 2013	N/A	P0.00206	P2.17 MM

The company has declared cash dividends as follows:

HI has not identified any restriction that limits the ability to pay dividends on common equity or that are likely to do so in the future.

#### b. Recent Sales of Unregistered or Exempt Securities, Including Recent Issuance of Securities Constituting an Exempt Transaction

There was no sale of unregistered securities and no recent issuance of securities in 2014.

#### **Description of Registrant's Securities: Common Stock and Preferred Stock**

The equity capital structur	e of the firm as of March 31, 2015 is	
	Common Stock	Preferred Stock
Authorized Capital	1,250,000,000	
Issued	616,196,757	7 951,676,032
Paid Up Capital	P924,295,136	5 P380,670,413
Par Value	P1.50	
Features	Common Stock	Preferred Stock
Dividends		
General	at such time and in such manner and in	the surplus profits and shall be payable such amounts as the Board of Directors declared which will impair the capital
Other Features	Not Applicable	<ul> <li>Entitled to dividends at the rate of average 91-day T-Bill plus two percent;</li> <li>Fully participating as to distribution of dividends</li> </ul>
Voting	All common and preferred share	eholders shall have voting rights
Liquidation Rights	Not Applicable	All preferred shareholders shall have preferences as to assets upon dissolution of the Parent Company over common shareholders.
Conversion	Not Applicable	Convertible into common shares at the option of the holders thereof from the date of issue at the conversion rate of 3 and 3/4 preferred shares to 1 common share for a price of Php1.5 per common share subject to adjustments
Redemption and Sinking Fund Provision	Not Applicable	Redeemable at any one time or from time to time, at the option of the BOD of the Parent Company, subject to availability of funds HI shall provide for a sinking fund
Pre-emption Rights		tive rights with respect to any shares of ent capital or on future or subsequent
The emption regins	any other class or series of the prese	

The equity capital structure of the firm as of March 31, 2015 is shown below:

#### **CORPORATE GOVERNANCE**

(a) Evaluation System to Measure Compliance with Manual on Corporate Governance

Compliance with SEC Memorandum Circular No. 6 dated June 22, 2009 as well as all relevant Philippine Stock Exchange Circulars on Corporate Governance have been monitored.

The Company has already submitted its revised corporate governance manual and complied with the leading practices and principles on good corporate governance.

The Company also complied with the appropriate self-rating assessment and performance evaluation to determine and measure the compliance with the Manual.

(b) Measures Undertaken to Fully Comply with Leading Practices on Corporate Governance

The Company has exerted best efforts to comply with the provisions in its Manual on Corporate Governance. To ensure that leading practices on corporate governance are fully observed, the following steps have been undertaken:

- 1) Attendance of each Director on all the Board of Directors' Meeting are monitored and recorded.
- 2) All financial reports were reviewed by the Audit Committee before being finalized and thereafter endorsed to the Board of Directors for approval and submission to pertinent offices.
- 3) Other systems and measures have been undertaken such as observance of the Code of Ethics, Financial and Manpower Audit, providing seminars and conferences to comply with all relevant laws, regulations and codes of business practices. The Company maintains its system of check and balance.
- (c) Deviation from the Manual on Corporate Governance

There is no known deviation from the Manual on Corporate Governance.

(d) Plans to Improve Corporate Governance

In order to improve Company's adherence to the leading practices in good corporate governance, the Company's Top Management was required to attend a seminar on Corporate Governance conducted by an entity accredited with the Securities and Exchange Commission. Further, the Company continuously monitors all relevant PSE and SEC Circulars on Corporate Governance that maybe used to improve its Manual on Corporate Governance.

# **UNDERTAKING**

The Management shall provide without charge to each shareholder a copy of the Company's Annual Report on SEC Form 17-A upon written request addressed to:

The Office of the Corporate Secretary House of Investments, Inc. 3/F GPL Building 219 Sen. Gil J. Puyat Ave., Makati City Metro Manila 1200 Philippines

#### CERTIFICATION OF INDEPENDENT DIRECTORS

I, RENATO C. VALENCIA, Filipino, of legal age and a resident of No. 331 Ma. Cristina Road, Ayala Alabang Village, Muntinlupa City, after having been duly sworn to in accordance with law do hereby declare that:

1. I am an independent director of HOUSE OF INVESTMENTS, INC.

2. I am affiliated with the following companies or organizations:

Company/Organization	Position/Relationship	Period of Service
Please see attached		

3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of HOUSE OF INVESTMENTS, INC., as provided for in Section 38 of the Securities Regulation Code and its Implementing Rules and Regulations.

4. I shall faithfully and diligently comply with my duties and responsibilities as independent director under the Securities Regulation Code.

5. I shall inform the corporate secretary of HOUSE OF INVESTMENTS, INC. of any changes in the abovementioned information within five days from its occurrence.

Done this 2.3 day of January, 2015 at Makati City, Metro Manila, Philippines.

**RENATO C. VALENCIA** Affiant

JAN 2.3 2015 day of January, 2015 at SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ day of January, 2015 at Makati City, affiant personally appeared before me and exhibited to me his Tax Identification (TIN) No. 118-457-420 and Social Security System (SSS) ID No. 03-26735839.

Doc. No. <u>27</u>; Page No. <u>67</u>; Book No. <u>260</u>; Series of 2015.

RAMIREZ ARYPHENC UNITE DEC 31, 2015 2734 M. AURORA ST , MAKATI CITY APPT. NO. M-17 (2014-2015) IBP NO. 978780 / CY-2015 ROLL NO. 28947/MCLE-4 NO 0006324/6-19-12 PTR NO. MKT 4750751/1-5-15 MAKATI CITY

NR	Company/Organization	Position	Period of Service/Status
1	Anglo Phil., Inc	D	2007 to date
2	Aquaworld Corporation	I, D	Inactive
3	Asia Pacific Network Holdings	I, S, D, Vice Chair	Inactive
4	CNP Worldwide, Inc.	I, S, D, Chair	Inactive
5	Far East Savings Bank, Inc.	I, D	1997-98/acquired by BPI
6	Golden Paradise Ents. Inc.	D	not operational
7	Grepalife Dollar Bond Fund Corp	I, D	2006 to 2011
8	Grepalife Fixed Income Fund Corp	D	2006 to 2011
9	House of Investments, Inc.	D	Mar 18, 2005 to date
10	Hypercash Payment Systems, Inc.	I, S, D, Chair	Inactive
11	Icash, Inc.	D	not operational
12	Independent Insight, Inc	I, S, D, Vice Chair	June 27, 2001 to Oct. 2011
13	Intervest Consulting Group	I, S, D	Inactive
14	i-People, Inc.	D, Chair	2003-2005 (D); 2005 todate ©
15	Malayan Insurance Co., Inc.	D	Mar 2005 todate
16	Metropolitan Bank & Trust Company	D	November 1998 to date
17	My PaySwitch, Inc.	I, S, D, Pres.	Pre-Operating
18	NG.com. Inc	I, S, D	Inactive
19	Philippine Coca Cola System Council	D	May 2, 2007 to Oct. 2011
20	Point Lobo Int'l Corp.	D, Pres	Inactive
21	Reliant Ventures Holdings, Inc.	I, S, D, Chair	Inactive
22	Roxas & Company, Inc.	D	June 2004-Mar 2009; Oct 2014 to date
23	Roxas Holdings, Inc.	D	Nov 2004-Mar 2009; Sept 2010 todate (D)
			Oct 27, 2011 to date (Pres)
24	Triple Top AIM, Inc.	I, S, D	Inactive
25	Vulcan Industrial & Mining Corp.	D	Nov 2009 to date

N.B. I (Incorporator); S (Stockholder); D (Director)

January 21, 2015

.

#### **CERTIFICATION OF INDEPENDENT DIRECTORS**

I, ANTONINO L. ALINDOGAN, JR., Filipino, of legal age and a resident of No. 400 Molave Cor. Dao Street, Ayala Alabang Village, Alabang, Muntinlupa City, after having been duly sworn to in accordance with law do hereby declare that:

1. I am an independent director of HOUSE OF INVESTMENTS, INC.

2. I am affiliated with the following companies or organizations:

Company/Organization	Position/Relationship	Period of Service
An-Cor Holdings, Inc.	Chairman of the Board	July 20, 2005- present
Philippine Airlines, Inc.	Independent Director	August 2006 to present
PAL Holdings, Inc.	Independent Director	August 31, 2007 to present
ETON Properties (Phils.), Inc.	Independent Director	April 19, 2007 to present
Rizal Commercial Banking Corp.	Independent Director	November 12, 2007 to present
LANDRUM Holdings, Inc.	Chairman/President	January 1, 2010 to present
Great Life Financial Assurance Corp.	Independent Director	July 2012 to present
RCBC Forex Brokers Corporation	Independent Director	August 22, 2012 to present
L.T. Group, Inc.	Independent Director	July 31, 2012 to present
RCBC Bankard Services Corp.	Independent Director	December 13, 2013 to present

3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of HOUSE OF INVESTMENTS, INC., as provided for in Section 38 of the Securities Regulation Code and its Implementing Rules and Regulations.

4. I shall faithfully and diligently comply with my duties and responsibilities as independent director under the Securities Regulation Code.

5. I shall inform the corporate secretary of HOUSE OF INVESTMENTS, INC. of any changes in the abovementioned information within five days from its occurrence.

Done this <u>JAN 2 1 20</u> day of January, 2015 at Makati City, Metro Manila, Philippines.

TONINO L. ALINDOGAN.

ANTONINO L. ALINDOGAN, J Affiant JAN 2 1 2015

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ day of January, 2015 at Makati City, affiant exhibiting to me his Passport No. EB7378497 issued at Manila and valid until February 12, 2018, as competent evidence of his identity.

Doc. No.	203	:
Page No.	4Z	:
Book No.	249	:
Series of 2015.		

AMIREZ THERE 10, 0, 060 11, 2015

2734 M. AN POLISS F., MARATICITY APPLIED W. 17 (194-2015) 181 NO. 978 St. / CY-2015 ROLL NO. 289(7/MCRESS & CO.0006324/6-19-12 PTR NO. MICT 4750751/1-5-15 MAKATICITY

#### **CERTIFICATION OF INDEPENDENT DIRECTOR**

.

I, <u>Roberto F. de Ocampo</u>, Filipino, of legal age and a resident of <u>121 Victoria St.</u>, <u>Magallanes Village</u>, <u>Makati City</u>, after having duly sworn to in accordance with law do hereby declare that:

#### 1. I am an Independent Director of HOUSE OF INVESTMENTS INC;

0	T (('1' / 1			
	and attricted	TATTED EDG EGUCTATION	00000000000000	Orgonizatione.
1	I alli all'Indieu	with the following	companies or	organizations.
	A PEAK DEFERRATION OF			0-0

4 15

NAME OF OFFICE	POSITION	DATE ASSUMED
RFO Center for Public Finance and Regional	Chairman of the	2006
Economic Cooperation	Board of Advisors	
Philippine Veterans Bank	Chairman and	2013
	CEO	
MoneyTree Publishing Inc.	Chairman	2007
Stradcom Corporation	Chairman	2003
Tollways Association of the Philippines	Chairman	2003
Public Finance Institute of the Philippines	Chairman	2007
Intervest Project Inc. (IPI)	Chairman	2013
British Alumni Association	Chairman	
AIM - AIM Conference Center Manila (ACCM)	Chairman	
Libera International Advisory Board (London)	Chairman	2013
Foundation for Economic Freedom	Chairman	2012
Philam Fund Inc., Philam Bond Fund Inc.,	Chairman	2014
Philam Strategic Growth Fund Inc., Philam		
Managed Income Fund Inc., PAMI Global Bond		
Fund, Inc., Philam Dollar Bond Fund Inc.		
Tranzen Group	Vice-Chairman	2008
Montalban Methane Power Corporation	Vice-Chairman	2007
Agus 3 Hydro Power Corporation	Vice-Chairman	2007
La Costa Development	Vice-Chairman	2007
Makati Business Club	Vice-Chairman	2006
Center for Philippine Futuristics Studies and Management Inc.	Vice - President	2010
AIM – Gov. Jose B. Fernandez Jr. Center for Banking and Finance	Executive Director	2004
Centennial Group (Washington), D.C.	Founding Director	1999
Emerging Markets Forum	Founding Director	2005
Pacific Gaming Investments Pte. Ltd.	Independent	2010
rashis Summe intestition to the	Director	
Alaska Milk Corp.	Independent	1999
or unsequent-searcher unitStatistical Balance .	Director	
Bankard, Inc.	Independent	2006
	Director	
EEI Corporation	Independent	2005
	Director	

House of Investments	Independent Director	2000
Beneficial Life Insurance Co., Inc.	Independent Director	2008
Robinsons Land Corporation	Independent Director	2003
Salcon Power Corporation	Independent Director	2002
DFNN Inc.	Independent Director	1999
PHINMA Corporation	Independent Director	2009
Investment & Capital Corporation of the Philippines (ICCP)	Independent Director	2011
Global Reporting Initiative (GRI) - Amsterdam	Director	2013
Governance Commission for Government Owned or Controlled Corporations (GCG)	Director	2013
A Life for Others Foundation	Founding Trustee	2010
Health Justice Philippines	Member, Advisory Council	2010
Philippine Business for the Environment (PBE)	Board Member	2015
The Conference Board (New York)	Member, Global Advisory Board	2004
Argosy Fund, Inc.	Member, Board of Advisers	1998
Corporate Governance Institute of the Philippines	Member, Board of Advisers	2004
AES Corporation (Philippines)	Member, Board of Advisers	2008
Teach for the Philippines	Member, Board of Advisers	2001
Philippine Cancer Society	Member, Board of Advisers	1998
Ramos Peace and Development Foundation	Member, Board of Trustees	1999
Children's Hour	Member, Board of Trustees	
SGV Foundation	Member, Board of Trustees	1999
Trilateral Commission	Member, Asia Pacific Group Representing ASEAN	2000
Renewable Energy Asia Fund (Berkeley Energy, UK)	Strategic Advisor	2008
Philippine Quality & Productivity Movement, Inc.	Member, Board of Advisers	2012
CIMB Group International Advisory Panel	Member	2013

. .

- 3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of HOUSE OF INVESTMENTS INC, as provided for in Section 38 of the Securities Regulation Code and its Implementing Rules and Regulations.
- 4. I shall faithfully and diligently comply with my duties and responsibilities as Independent Director under the Securities Regulation Code.
- 5. I shall inform the Corporate Secretary of HOUSE OF INVESTMENTS INC. **INC**, of any changes in the abovementioned information within five days from CITY OF MAKATI its occurrence.

Done, this 21<sup>st</sup> day of January 2015, at

Affiant JAN 23

CSUBSCRIBED AND SWORN to before me this \_\_\_\_ day of MAKA affiant personally appeared before me and exhibited to me his Passport Number EB3584163 issued at DFA Manila on 07 September 2011.

Doc. No. \_29; Page No. 07; Book No. 250; Series of 2014.

AMIREZ

NOTARY PUBLIC UNITE DEC 31, 2015 2734 M. AURORA ST , MAKATI CITY APPT. NO. M-17 (2014-2015) IBP NO. 978780 / CY-2015 ROLL NO. 28947/MCLE-4 NO 0006324/6-19-12 PTR NO: MKT 4750751/1-5-15 MAKATI CITY

#### CERTIFICATION OF INDEPENDENT DIRECTORS

I, **FRANCISCO H. LICUANAN III**, Filipino, of legal age and a resident of No. 5 Bonifacio Place, Ayala Heights, Diliman, Quezon City, after having been duly sworn to in accordance with law do hereby declare that:

1. I am an independent director of House of Investments Inc.

2. I am affiliated with the following companies or organizations:

Company/Organization	Position//Relationship	Period of Service
Philippine Hoteliers Inc.	Director	1985 to Present
Eltrio Food Corporation	Director – Corp. Secretary	1995 to Present
JG Food Ventures	Stockholder	1996 to Present
Lucky Trin Food Ventures	Stockholder	1997 to Present
Innovative Property Solutions Inc.	Chairman/President and CEO, Stockholder	October 2005 to Present
Lucky Fort Food Ventures Inc.	Stockholder	2006 to Present
GeoEstate Development Corp.	Chairman/CEO and Stockholder	October 2006 to Present
Coca-Cola Bottlers Phils./ Coca-Cola Export Corp. (Phils.)	Member, Advisory Board	April 2007 to Present
Battery Park Investments Inc.	Chairman/CEO and Stockholder	May 2007 to Present
New Pacific Resources Management (SPV-AMC), Inc.	Chairman/CEO and Stockholder	July 2007 to Present
Stonebridge Corporation	President	November 2013 to Present

- 3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of House of Investments, Inc., as provided for in Section 38 of the Securities Regulation Code and its Implementing Rules and Regulations.
- 4. I shall faithfully and diligently comply with my duties and responsibilities as independent director under the Securities Regulation Code.
- 5. I shall inform the corporate secretary of House of Investments, Inc. of any changes in the abovementioned information within five days from its occurrence.

Done, this 27<sup>th</sup> day of January 2015 at Makati City.

FRANCISCO H. LICUANAN III Affiant

JAN 2 9 2015

SUBSCRIBED AND SWORN to before me this \_\_\_\_\_ day of January 2015 at Makati City, affiant personally appeared before me and exhibited to me his Passport No. EB1723871 issued at DFA Manila with expiry date 13 January 2016.

Doc No.	176 ;
Page No.	37 ;
Book No.	251;
Series of	2015.

10

M. RAMIREZ NOTABYPLIBLIC UPT TH DEC 31, 2015 2734 M. AURORAST, MAKATICITY APPT. NC. N. 17 (2014-2015) IBP NO. 978:80 / CY-2015 ROLL NO. 28947/MCLE-4 NO 0006324/6-19-12 PTR NO. MKT 4750751/1-5-15 MAKATI CITY

#### **CERTIFICATION OF INDEPENDENT DIRECTOR**

I, JUAN B. SANTOS, Filipino, of legal age and a resident of 2420 Bougainvilla Street, Dasmariñas Village, Makati City, Metro Manila, after having been duly sworn to in accordance with law do hereby declare that:

1. I am an independent director of House of Investments, Inc.

2. I am affiliated with the following companies or organizations:

No.	Company/Organization	Position/Relationship	Period of Service
1	Social Security System/Commission	Chairman	Aug. 2010 to present
2	Philippine Investment Management (PHINMA)	Director	Aug. 2013 to present
3	Philippine Long Distance Telephone Co.	Director	Jan. 2011 to present
4	Philex Mining Corporation	Director	Sept. 2010 to present
5	First Philippine Holdings Corporation	Director	June 2009 to present
6	Alaska Milk Corporation	Director	May 2007 to present
7	Sun Life Grepa Financial, Inc.	Director	Oct. 2006 to present
8	Coca-Cola FEMSA Philippines	Advisory Board	Sept. 2013 to present
9	East West Seeds Co., Inc.	Advisory Board	2008 to present
10	St. Lukes Medical Center	Trustee	Aug. 2005 to present
11	Marsman-Drysdale Group	Consultant	Sept. 2007 to present

3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of House of Investments, Inc., as provided for in Section 38 of the Securities Regulation Code and its Implementing Rules and Regulations.

4. I shall faithfully and diligently comply with my duties and responsibilities as independent director under the Securities Regulation Code.

5. I shall inform the corporate secretary of House of Investments, Inc. of any changes in the abovementioned information within five days from its occurrence.

JAN 21 Done this \_\_\_\_\_\_ day of January 2015 at Makati City, Metro Manila, Philippines.

JUAN B. SANTOS Affiant

JAN 2 1 2015 day of January 2015 at Makati City, SUBSCRIBED AND SWORN to before me this affiant exhibiting to me his PF#EB 8773428 issued at MANILA, issued on JULY 24, 2013 as competent evidence of his identity.

Doc. No. 204 42 Page No. \_\_\_\_ 209 Book No. Series of 2015.

31, 2015 2734 M. AURORA ST , MAKATI CITY APPT. NC. M-17 (2014-2015) IBP NO. 978780 / CY-2015 ROLL NO. 28947/MCLE-4 NO 0006324/6-19-12 PTR NO. MKT 4750751/1-5-15 MAKATI CITY



HOUSE OF INVESTMENTS, INC.

06 May 2015

#### **THE SECURITIES AND EXCHANGE COMMISSION** SEC Building, EDSA, Greenhills Mandaluyong City, Metro Manila

### Attention: MR. VICENTE GRACIANO P. FELIZMENIO, JR. Director, Markets and Securities Regulation Department

Re: SEC Form 20-IS of House of Investments, Inc. (SEC Reg. No. 15393)

Gentlemen:

In compliance with the requirements of the Securities Regulation Code relative to the filing of SEC Form 20-IS of House of Investments, Inc. (the "Company"), we hereby certify that except for Mr. Juan B. Santos, an independent director of the Company who is also currently the Chairman of the Social Security System, none of the Company's incumbent directors and executive officers or nominees for election to the Board of Directors during the Annual Stockholders' Meeting on 17 July 2015 are government employees.

We trust that the foregoing sufficiently complies with this Honorable Commission's requirements.

Very truly yours,

SAMUEL V. TORRES Corporate Secretary

3/F Grepalife Building, 221 Sen. Gil Puyat Avenue, Makati City P.O. Box 3458, Manila or P.O. Box 1583, MCPO, Makati City, Philippines Tels. 815-9636 to 38 • 894-0315 • 894-0316 • 894-0320 • 894-0326 • 894-0328 • 894-0357 Fax No. (Area Code 632) 815-9640



ANNEX "A"

# HOUSE OF INVESTMENTS, INC. AND SUBSIDIAIRES

# Consolidated Financial Statements December 31, 2014 and 2013

and

**Report of Independent Auditors** 



SECURITIES AND EXCHAGE COMMISSION SEC Building, EDSA Greenhills Mandaluyong, Metro Manila

#### STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

The management of House of Investments, Inc. and Subsidiaries is responsible for the preparation and fair presentation of the consolidated financial statements for the years ended December 31, 2014, 2013 and 2012, <u>including the additional components attached therein</u>, in accordance with Philippine Financial Reporting Standards. This responsibility includes designing and implementing internal controls relevant to the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies, and making accounting estimates that are reasonable in the circumstances.

The Board of Directors reviews and approves the consolidated financial statements and submits the same to the stockholders.

SyCip Gorres Velayo & Co., the independent auditors, appointed by the stockholders has examined the consolidated financial statements of the company in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such examination.

HELENY. DEE

Chairman of the Board

MEDEL T. NERA

Chief Executive Officer

JOSE MARI G. CASTILLO III Senior Vice President for Finance

Signed this 20th day of March, 2015

147
3/
Ng
2015

MIREZ RUB EC 11 UNITEC 2734 M. AURORA ST , MAKATI CITY APPT. NC. M-17 (2014-2015) IBP NO. 978780 / CY-2015 ROLL NO. 28947/MCLE-4 NO 0006324/6-19-12 PTR NO. MKT 4750751/1-5-15 MAKATI CITY



1226 Makati Citv Philippines

 
 SyCip Gorres Velayo & Co.
 Tel: (632) 891 0307

 6760 Ayala Avenue
 Fax: (632) 819 0872

 1226 Mactri City
 Sucom/ab
 ey.com/ph

BOA/PRC Reg. No. 0001, December 28, 2012, valid until December 31, 2015 SEC Accreditation No. 0012-FR-3 (Group A), November 15, 2012, valid until November 16, 2015

#### **INDEPENDENT AUDITORS' REPORT**

The Stockholders and the Board of Directors House of Investments. Inc. 3rd Floor Grepalife Building 219 Sen. Gil J. Puyat Avenue Makati City

We have audited the accompanying consolidated financial statements of House of Investments, Inc. and its subsidiaries, which comprise the consolidated statements of financial position as at December 31, 2014 and 2013, and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2014, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Philippine Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with Philippine Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.





#### **Opinion**

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of House of Investments, Inc. and its subsidiaries as at December 31, 2014 and 2013, and their financial performance and their cash flows for each of the three years in the period ended December 31, 2014 in accordance with Philippine Financial Reporting Standards.

SYCIP GORRES VELAYO & CO.

Dichad C. Subass

Michael C. Sabado Partner CPA Certificate No. 89336 SEC Accreditation No. 0664-AR-2 (Group A), March 26, 2014, valid until March 25, 2017 Tax Identification No. 160-302-865 BIR Accreditation No. 08-001998-73-2015, February 27, 2015, valid until February 26, 2018 PTR No. 4751320, January 5, 2015, Makati City

March 20, 2015



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

ASSETS         Current Assets         Cash and cash equivalents (Notes 6, 22 and 36)       ₱2,161,107,813       ₱2,111,510,291         Accounts receivable (Notes 8, 22 and 36)       6,830,291,831       4,533,879,285         Current portion of loans receivable (Notes 7 and 36)       11,973,267       10,253,055         Costs and estimated earnings in excess of billings on uncompleted contracts (Note 9)       1,049,522,172       899,009,33         Inventories (Notes 10 and 20)       1,049,522,172       899,009,33       61,495,566         Prepaid expenses and other current assets (Note 11)       943,531,851       533,119,933       51,157,485,631       10,476,992,495         Total Current Assets       15,157,485,631       10,476,992,495       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       3898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,942         Property and equipment (Note 14)       2,836,555,189       2,727,358,837         At cost       5,128,036,6611       4,415,070,357         At revalued amount       2,836,555,189       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       46,236,284		December 31	
Current Assets $\mathbb{P}_{2,161,107,813}$ $\mathbb{P}_{2,111,510,291}$ Cash and cash equivalents (Notes 6, 22 and 36) $\mathbb{P}_{3,83}(72,28)$ $\mathbb{P}_{3,111,973,267}$ $\mathbb{P}_{2,111,510,291}$ Accounts receivable (Notes 7 and 36) $11,973,267$ $10,253,050$ Costs and estimated earnings in excess of billings on uncompleted $11,977,58,19$ $1,964,460,533$ Inventories (Notes 9) $1,049,522,172$ $899,009,33$ Receivables from related parties (Note 22) $33,261,248$ $61,495,566$ Prepaid expenses and other current assets (Note 11) $943,531,851$ $533,119,933$ Financial asset at FVPL $8,021,630$ $363,264,503$ Total Current Assets $15,157,485,631$ $10,476,992,495$ Investments in associates and joint venture (Notes 13 and 35) $3,898,284,355$ $3,322,896,911$ Available-for-sale (AFS) financial assets (Notes 12 and 36) $484,239,518$ $521,475,771$ Investment properties (Note 16) $260,296,107$ $250,316,942$ Property and equipment (Note 14) $2,836,565,819$ $2,727,358,837$ At cost $5,128,036,611$ $4,415,070,357$ $471,357,459$ Obeferred tax assets - net (Notes 17, 22 and 36) $4,526,258$ <		2014	2013
Cash and cash equivalents (Notes 6, 22 and 36) $P2,161,107,813$ $P2,111,510,291$ Accounts receivable (Notes 8, 22 and 36) $6,830,291,831$ $4,533,879,283$ Current portion of loars receivable (Notes 7 and 36) $11,977,3,267$ $10,253,052$ Costs and estimated earnings in excess of billings on uncompleted contracts (Note 9) $4,119,775,819$ $1,964,460,533$ Inventories (Notes 10 and 20) $1,949,522,172$ $899,009,333$ $362,64,505$ Prepaid expenses and other current assets (Note 11) $943,531,851$ $533,119,933$ $362,264,505$ Total Current Assets $15,157,485,631$ $10,476,992,492$ $30,226,4505$ $33,224,856$ $32,22,896,911$ Available-for-sale (AFS) financial assets (Notes 13 and 35) $3,898,284,355$ $3,322,896,911$ $33,224,856,912$ Investment properties (Note 16) $260,296,107$ $250,316,942$ $250,247,038,857$ Property and equipment (Note 14) $2,836,565,819$ $2,727,358,837$ $220,242,1008$ Codowill (Note 15) $471,357,459$ $471,357,459$ $471,357,459$ Other noncurrent assets - net (Notes 32) $13,655,397,668$ $12,396,814,167$ $220,421,008$ Codowill (Note 15) $714,357,459$ <td< td=""><td>ASSETS</td><td></td><td></td></td<>	ASSETS		
Accounts receivable (Notes 8, 22 and 36)       6,830,291,831       4,533,879,285         Current portion of loans receivable (Notes 7 and 36)       11,973,267       10,233,050         Costs and estimated earnings in excess of billings on uncompleted contracts (Note 9)       1,197,32,67       10,233,050         Inventories (Notes 10 and 20)       1,049,522,172       899,009,333       899,009,335         Receivables from related parties (Note 22)       33,261,248       61,495,568         Prepaid expenses and other current assets (Note 11)       943,551,851       533,119,933         Financial asset at FVPL       8,021,630       363,264,505         Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       10,476,992,495       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,942         Property and equipment (Note 14)       2,836,565,819       2,727,358,837         At cost       5,128,036,611       4,415,070,357         At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)	Current Assets		
Current portion of loans receivable (Notes 7 and 36)       11,973,267       10,253,050         Costs and estimated earnings in excess of billings on uncompleted contracts (Note 9)       4,119,775,819       1,964,460,533         Inventories (Notes 10 and 20)       10,495,522,172       899,009,330         Receivables from related parties (Note 22)       333,261,248       61,495,566         Prepaid expenses and other current assets (Note 11)       943,531,851       533,119,933         Financial asset at FVPL       8,021,630       363,264,505         Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       15,157,485,631       10,476,992,495         Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       5,128,036,6611       4,415,070,357         At cost       5,128,036,611       4,415,070,357         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Goodwill (Note 15)       471,357,459       471,357,459       471,357,459         Other noncurrent Assets       13,655,	Cash and cash equivalents (Notes 6, 22 and 36)	₽2,161,107,813	₽2,111,510,291
Costs and estimated earnings in excess of billings on uncompleted contracts (Note 9)       4,119,775,819       1,964,460,533         Inventories (Note 9)       1,049,522,172       899,009,330         Receivables from related parties (Note 22)       33,261,248       61,495,568         Prepaid expenses and other current assets (Note 11)       943,551,851       533,119,933         Financial asset at FVPL       8,021,630       363,264,503         Total Current Assets       15,157,485,631       10,476,992,495         Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       4       4,415,070,357         At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets       P22,873,806,662       379,233,744       191,813,632         Current Liabilities       -       -	Accounts receivable (Notes 8, 22 and 36)	6,830,291,831	4,533,879,285
contracts (Note 9)         4,119,775,819         1,964,460,533           Inventories (Note 10 and 20)         1,049,522,172         899,009,330           Receivables from related parties (Note 22)         33,261,248         61,495,566           Prepaid expenses and other current assets (Note 11)         943,531,851         533,119,933           Financial asset at FVPL         8,021,630         363,264,505           Total Current Assets         15,157,485,631         10,476,992,495           Noncurrent Assets         10,446,995,261         3,322,896,911           Available-for-sale (AFS) financial assets (Notes 12 and 36)         484,239,518         521,475,571           Investment properties (Note 16)         260,296,107         250,316,945           Property and equipment (Note 14)         4,162,070,357         At revalued amount         2,836,565,819         2,727,358,837           Loans receivable - net of current portion (Notes 7 and 36)         4,626,258         4,554,796         0471,357,455           Order tax assets - net (Notes 17, 22 and 31)         436,187,340         463,362,283         17041 Noncurrent Assets         13,655,397,684         12,396,814,165           Total Assets         P28,812,883,315         P22,873,806,662         -432,856           Current Liabilities         943,613,470,64658         3,781,566,726         -	Current portion of loans receivable (Notes 7 and 36)	11,973,267	10,253,050
Inventories (Notes 10 and 20)       1,049,522,172       899,009,330         Receivables from related parties (Note 22)       33,261,248       61,495,565         Prepaid expenses and other current assets (Note 11)       943,531,851       533,119,933         Financial asset at FVPL       8,021,630       363,264,505         Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       2,836,565,819       2,727,358,837         At cost       5,128,036,611       4,415,070,357         Coars receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets       P28,812,883,315       P22,873,806,667         Current Liabilities       -       432,856         LABILITTES AND EQUITY       -       43,046,98,597			
Receivables from related parties (Note 22)       33,261,248       61,495,568         Prepaid expenses and other current assets (Note 11)       943,531,851       533,119,933         Financial asset at FVPL       8,021,630       363,264,503         Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       15,157,485,631       10,476,992,495         Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       4,626,258       4,554,796         At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Order uncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets <b>P2,812,883,315</b> P22,873,806,662         LIABILITIES AND EQUITY       -       432,855       3,781,566,726         Current Liabilities       3,040,698,597       1,332,956,704       19,110,873			
Prepaid expenses and other current assets (Note 11)       943,531,851       533,119,933         Financial asset at FVPL       8,021,630       363,264,505         Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       10,476,992,495         Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       7,186,656,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,005         Goodwill (Note 15)       471,357,459       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Current Liabilities       9,229,400,000       79,229,400,000         Accounts payable and accrued expenses (Notes 18, 22 and 36)       5,847,364,658       3,781,566,726         Current Liabilities       9,229,400,000       -432,856       479,229,			
Financial asset at FVPL       8,021,630       363,264,505         Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       10,476,992,495         Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       2,836,565,819       2,727,358,837         At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,455       471,357,455         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,656,5397,684       12,396,814,167         Total Assets <b>92,812,883,315 922,873,806,662</b> LIABILITIES AND EQUITY			
Total Current Assets       15,157,485,631       10,476,992,495         Noncurrent Assets       Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       2,836,565,819       2,727,358,837         At cost       5,128,036,611       4,415,070,357         At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets       ₱2,820,400,000       ₱3,229,400,000         Accounts payable (Notes 19, 22 and 36)       379,233,744       191,813,633         Current Liabilities       -       432,856       3781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       -       432,856			
Noncurrent Assets         Investments in associates and joint venture (Notes 13 and 35)         Available-for-sale (AFS) financial assets (Notes 12 and 36)         Investment properties (Note 16)         Property and equipment (Note 14)         At cost         At cost         Capacity and equipment (Note 14)         At cost         State valued amount         Location (Notes 7 and 36)         4,626,258         4,554,796         Deferred tax assets - net (Note 32)         Goodwill (Note 15)         Other noncurrent assets - net (Notes 17, 22 and 31)         436,187,340         463,362,283         Total Noncurrent Assets         Iapacity (Notes 19, 22 and 36)         Accounts payable (Notes 19, 22 and 36)         Current Liabilities         Loans payable (Notes 19, 22 and 36)         Current portion of long-term debt (Notes 20, 22 and 36)         Current portion of long-term debt (Notes 20, 22 and 36)         Current portion of lease liability (Notes 34 and 36)         -       432,855         Billings in excess of costs and estimated earnings on uncompleted         contracts (Note 9)       3,040,698,597         Unearned tuition fees       10,157,488         Billings in excess of costs and e	Financial asset at FVPL		
Investments in associates and joint venture (Notes 13 and 35)       3,898,284,355       3,322,896,911         Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       5,128,036,611       4,415,070,357         At cost       5,128,036,611       4,415,070,357         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,459       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,165         LIABILITIES AND EQUITY       22,873,806,662         Current Liabilities       9,229,400,000         Loans payable (Notes 19, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of lease liability (Notes 34 and 36)       –       432,858         Billings in excess of costs and estimated earnings on uncompleted       20,17,7488       9,110,987	Total Current Assets	15,157,485,631	10,476,992,495
Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       5,128,036,611       4,415,070,357         At cost       5,128,036,611       4,415,070,357         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets       ₱28,812,883,315       ₱22,873,806,662         LLABILITIES AND EQUITY       E       10,157,458       3,781,566,726         Current Liabilities       -       -       432,858         Loans payable (Notes 19, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 34 and 36)       -       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       3,040,698,597       1,332,95	Noncurrent Assets		
Available-for-sale (AFS) financial assets (Notes 12 and 36)       484,239,518       521,475,571         Investment properties (Note 16)       260,296,107       250,316,945         Property and equipment (Note 14)       5,128,036,611       4,415,070,357         At cost       5,128,036,611       4,415,070,357         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets       ₱28,812,883,315       ₱22,873,806,662         LLABILITIES AND EQUITY       E       10,157,458       3,781,566,726         Current Liabilities       -       -       432,858         Loans payable (Notes 19, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 34 and 36)       -       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       3,040,698,597       1,332,95	Investments in associates and joint venture (Notes 13 and 35)	3,898,284,355	3,322,896,911
Investment properties (Note 16) $260,296,107$ $250,316,945$ Property and equipment (Note 14) $At cost$ $5,128,036,611$ $4,415,070,357$ At cost $2,836,565,819$ $2,72,7358,837$ Loans receivable - net of current portion (Notes 7 and 36) $4,626,258$ $4,554,796$ Deferred tax assets - net (Note 32) $135,804,217$ $220,421,008$ Goodwill (Note 15) $471,357,459$ $471,357,459$ Other noncurrent assets - net (Notes 17, 22 and 31) $436,187,340$ $463,362,283$ Total Noncurrent Assets $13,655,397,684$ $12,396,814,167$ Total Assets $P28,812,883,315$ $P22,873,806,662$ LLABILLTIES AND EQUITY $P28,312,883,315$ $P22,873,806,662$ Current Liabilities $P3,229,400,000$ $P3,229,400,000$ Accounts payable (Notes 19, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $-432,858$ $-432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $-432,858$ $9,110,987$ Income tax payable (Notes 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) <td< td=""><td>Available-for-sale (AFS) financial assets (Notes 12 and 36)</td><td>484,239,518</td><td>521,475,571</td></td<>	Available-for-sale (AFS) financial assets (Notes 12 and 36)	484,239,518	521,475,571
Property and equipment (Note 14)       5,128,036,611       4,415,070,357         At cost       5,128,036,6611       4,415,070,357         At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets <b>P28,812,883,315 P22,873,806,662</b> LIABILITIES AND EQUITY       Variation of long-term debt (Notes 18, 22 and 36) <b>\$847,364,658</b> 3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       379,233,744       191,813,630         Current portion of lease liability (Notes 34 and 36)       –       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       1,0157,488       9,110,987         Income tax payable (Notes 32)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Current duition fees       10,157,488       9,	Investment properties (Note 16)		250,316,945
At revalued amount       2,836,565,819       2,727,358,837         Loans receivable - net of current portion (Notes 7 and 36)       4,626,258       4,554,796         Deferred tax assets - net (Note 32)       135,804,217       220,421,008         Goodwill (Note 15)       471,357,459       471,357,459         Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets $P28,812,883,315$ $P22,873,806,662$ LIABILITIES AND EQUITY       Current Liabilities $P3,520,400,000$ $P3,229,400,000$ Accounts payable (Notes 19, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36) $-432,858$ 911,813,630         Current portion of lease liability (Notes 34 and 36) $-432,858$ 9110,987         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ 1,332,956,704         Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Notes 32)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36	Property and equipment (Note 14)	, ,	
Loans receivable - net of current portion (Notes 7 and 36) $4,626,258$ $4,554,796$ Deferred tax assets - net (Note 32) $135,804,217$ $220,421,008$ Goodwill (Note 15) $471,357,459$ $471,357,459$ Other noncurrent assets - net (Notes 17, 22 and 31) $436,187,340$ $463,362,283$ Total Noncurrent Assets $13,655,397,684$ $12,396,814,167$ Total Assets $P28,812,883,315$ $P22,873,806,662$ LIABILITIES AND EQUITY $P3,229,400,000$ $P3,229,400,000$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $79,233,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ $1,332,956,704$ Unearned tuition fees $10,157,488$ $9,110,987$ Income tax payable (Notes 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) $16,463,980$ $41,030,230$ Current' deposits $45,597,223$ $34,520,555$	At cost	5,128,036,611	4,415,070,357
Deferred tax assets - net (Note 32)135,804,217220,421,008Goodwill (Note 15) $471,357,459$ $471,357,459$ $471,357,459$ Other noncurrent assets - net (Notes 17, 22 and 31) $436,187,340$ $463,362,283$ Total Noncurrent Assets $13,655,397,684$ $12,396,814,167$ Total Assets $\mathbf{P28,812,883,315}$ $\mathbf{P22,873,806,662}$ LIABILITIES AND EQUITYCurrent LiabilitiesLoans payable (Notes 19, 22 and 36) $\mathbf{P3,520,400,000}$ $\mathbf{P3,229,400,000}$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $379,233,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ $1,332,956,704$ Unearned tuition fees $10,157,488$ $9,110,987$ Income tax payable (Notes 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) $16,463,980$ $41,030,230$ Customers' deposits $45,597,223$ $34,520,552$	At revalued amount	2,836,565,819	2,727,358,837
Deferred tax assets - net (Note 32)135,804,217220,421,008Goodwill (Note 15) $471,357,459$ $471,357,459$ $471,357,459$ Other noncurrent assets - net (Notes 17, 22 and 31) $436,187,340$ $463,362,283$ Total Noncurrent Assets $13,655,397,684$ $12,396,814,167$ Total Assets $\mathbf{P28,812,883,315}$ $\mathbf{P22,873,806,662}$ LIABILITIES AND EQUITYCurrent LiabilitiesLoans payable (Notes 19, 22 and 36) $\mathbf{P3,520,400,000}$ $\mathbf{P3,229,400,000}$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $379,233,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ $1,332,956,704$ Unearned tuition fees $10,157,488$ $9,110,987$ Income tax payable (Notes 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) $16,463,980$ $41,030,230$ Customers' deposits $45,597,223$ $34,520,552$	Loans receivable - net of current portion (Notes 7 and 36)	4,626,258	4,554,796
Other noncurrent assets - net (Notes 17, 22 and 31)       436,187,340       463,362,283         Total Noncurrent Assets       13,655,397,684       12,396,814,167         Total Assets $P28,812,883,315$ $P22,873,806,662$ LIABILITIES AND EQUITY       P3,520,400,000 $P3,229,400,000$ Accounts payable (Notes 19, 22 and 36) $F3,520,400,000$ $P3,229,400,000$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $379,233,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ $1,332,956,704$ Unearned tuition fees $10,157,488$ $9,110,987$ Income tax payable (Notes 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) $16,463,980$ $41,030,230$ Customers' deposits $45,597,223$ $34,520,552$	Deferred tax assets - net (Note 32)	135,804,217	220,421,008
Total Noncurrent Assets13,655,397,68412,396,814,167Total Assets $\mathbb{P}28,812,883,315$ $\mathbb{P}22,873,806,662$ LIABILITIES AND EQUITYCurrent LiabilitiesLoans payable (Notes 19, 22 and 36) $\mathbb{P}3,520,400,000$ $\mathbb{P}3,229,400,000$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $\mathbb{P}3,520,400,000$ $\mathbb{P}3,229,400,000$ Current portion of long-term debt (Notes 20, 22 and 36) $\mathbb{P}3,923,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $\mathbb{P}3,929,6704$ Unearned tuition fees $\mathbb{P}3,929,6704$ $\mathbb{P}3,929,6704$ Income tax payable (Note 32) $\mathbb{P}3,920,800$ $\mathbb{P}3,920,900,000$ Due to related parties (Notes 22 and 36) $\mathbb{P}3,920,800,000$ $\mathbb{P}3,920,900,000,000,000,000,000,000,000,000$	Goodwill (Note 15)	471,357,459	471,357,459
Total Assets       ₱28,812,883,315       ₱22,873,806,662         LIABILITIES AND EQUITY       Current Liabilities       P3,520,400,000       ₱3,229,400,000         Loans payable (Notes 19, 22 and 36)       ₽3,520,400,000       ₱3,229,400,000         Accounts payable and accrued expenses (Notes 18, 22 and 36)       \$5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       \$79,233,744       191,813,630         Current portion of lease liability (Notes 34 and 36)       -       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       3,040,698,597       1,332,956,704         Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552	Other noncurrent assets - net (Notes 17, 22 and 31)	436,187,340	463,362,283
LIABILITIES AND EQUITY         Current Liabilities         Loans payable (Notes 19, 22 and 36)         Accounts payable and accrued expenses (Notes 18, 22 and 36)         Current portion of long-term debt (Notes 20, 22 and 36)         Current portion of lease liability (Notes 34 and 36)         Current s (Note 9)         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)         Unearned tuition fees         Income tax payable (Notes 22 and 36)         Due to related parties (Notes 22 and 36)         Customers' deposits	Total Noncurrent Assets	13,655,397,684	12,396,814,167
Current Liabilities $P3,520,400,000$ $P3,229,400,000$ Accounts payable (Notes 19, 22 and 36) $P3,520,400,000$ $P3,229,400,000$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $379,233,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ $1,332,956,704$ Unearned tuition fees $10,157,488$ $9,110,987$ Income tax payable (Note 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) $16,463,980$ $41,030,230$ Customers' deposits $45,597,223$ $34,520,552$	Total Assets	₽28,812,883,315	₽22,873,806,662
Current Liabilities $P3,520,400,000$ $P3,229,400,000$ Accounts payable (Notes 19, 22 and 36) $P3,520,400,000$ $P3,229,400,000$ Accounts payable and accrued expenses (Notes 18, 22 and 36) $5,847,364,658$ $3,781,566,726$ Current portion of long-term debt (Notes 20, 22 and 36) $379,233,744$ $191,813,630$ Current portion of lease liability (Notes 34 and 36) $ 432,858$ Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) $3,040,698,597$ $1,332,956,704$ Unearned tuition fees $10,157,488$ $9,110,987$ Income tax payable (Note 32) $133,470,587$ $175,360,616$ Due to related parties (Notes 22 and 36) $16,463,980$ $41,030,230$ Customers' deposits $45,597,223$ $34,520,552$			
Loans payable (Notes 19, 22 and 36) <b>P3,520,400,000 P3,229,400,000</b> Accounts payable and accrued expenses (Notes 18, 22 and 36) <b>5,847,364,658</b> 3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36) <b>379,233,744</b> 191,813,630         Current portion of lease liability (Notes 34 and 36)       -       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) <b>3,040,698,597</b> 1,332,956,704         Unearned tuition fees <b>10,157,488</b> 9,110,987         Income tax payable (Notes 22 and 36) <b>133,470,587</b> 175,360,616         Due to related parties (Notes 22 and 36) <b>16,463,980</b> 41,030,230         Customers' deposits <b>45,597,223</b> 34,520,552	LIABILITIES AND EQUITY		
Accounts payable and accrued expenses (Notes 18, 22 and 36)       5,847,364,658       3,781,566,726         Current portion of long-term debt (Notes 20, 22 and 36)       379,233,744       191,813,630         Current portion of lease liability (Notes 34 and 36)       -       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       3,040,698,597       1,332,956,704         Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Notes 22 and 36)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552	Current Liabilities		
Current portion of long-term debt (Notes 20, 22 and 36)       379,233,744       191,813,630         Current portion of lease liability (Notes 34 and 36)       -       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       3,040,698,597       1,332,956,704         Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Notes 22 and 36)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552			
Current portion of lease liability (Notes 34 and 36)       –       432,858         Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9) <b>3,040,698,597</b> 1,332,956,704         Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Note 32)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552			
Billings in excess of costs and estimated earnings on uncompleted contracts (Note 9)       3,040,698,597       1,332,956,704         Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Note 32)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552		379,233,744	
contracts (Note 9)3,040,698,5971,332,956,704Unearned tuition fees10,157,4889,110,987Income tax payable (Note 32)133,470,587175,360,616Due to related parties (Notes 22 and 36)16,463,98041,030,230Customers' deposits45,597,22334,520,552		-	432,858
Unearned tuition fees       10,157,488       9,110,987         Income tax payable (Note 32)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552			
Income tax payable (Note 32)       133,470,587       175,360,616         Due to related parties (Notes 22 and 36)       16,463,980       41,030,230         Customers' deposits       45,597,223       34,520,552			, , ,
Due to related parties (Notes 22 and 36)         16,463,980         41,030,230           Customers' deposits         45,597,223         34,520,552			
Customers' deposits         45,597,223         34,520,552			
	Due to related parties (Notes 22 and 36)	16,463,980	41,030,230
Total Current Liabilities <b>12,993,386,277</b> 8,796,192,303	Customers' deposits	45,597,223	34,520,552
	Total Current Liabilities	12,993,386,277	8,796,192,303

(Forward)



	December 31	
	2014	2013
Noncurrent Liabilities		
Long-term debt - net of current portion (Notes 20, 22 and 36)	₽2,795,336,097	₽2,775,436,355
Lease liability - net of current portion (Notes 34 and 36)	281,259	3,366,881
Retirement liability (Note 31)	154,257,671	372,891,089
Deferred tax liabilities - net (Note 32)	121,922,794	115,380,116
Total Noncurrent Liabilities	3,071,797,821	3,267,074,441
Total Liabilities	16,065,184,098	12,063,266,744
Equity		
Capital stock (Note 37)		
Preferred stock	344,007,243	380,670,413
Common stock	921,687,536	921,687,536
Additional paid-in capital	154,578,328	154,578,328
Equity reserve on acquisition of noncontrolling interest (Note 2)	(9,700,617)	-
Revaluation increment on land - net (Note 14)	420,309,754	352,767,062
Unrealized gain on available-for-sale financial assets (Note 12)	105,648,267	93,233,426
Remeasurement gain on net retirement liability	31,298,374	(61,731,769)
Cumulative translation adjustment (Notes 13 and 40)	11,902,110	5,584,596
Retained earnings (Note 38)	6,234,678,662	5,034,498,263
	8,214,409,657	6,881,287,855
Noncontrolling interest	4,533,289,560	3,929,252,063
Total Equity	12,747,699,217	10,810,539,918
· · · ·	₽28,812,883,315	₽22,873,806,662



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME

	Years Ended December 31           2014         2013         2012				
	2014	2013	2012		
<b>REVENUES</b> (Note 35)					
Sales of services - net	₽17,741,410,985	₽11,086,638,781	₽14,164,147,800		
Sales of goods - net	4,855,065,068	4,476,930,830	4,709,095,547		
School and related operations	2,076,758,318	1,850,441,868	1,737,001,921		
Interest and discounts	11,574,832	10,839,465	3,432,013		
Dividends	35,055,218	317,226,790	9,032,242		
	24,719,864,421	17,742,077,734	20,622,709,523		
COSTS OF SALES AND SERVICES (Note 24)					
Cost of services (Note 26)	15,758,154,328	9,606,196,558	12,302,867,765		
Cost of goods sold (Notes 10 and 25)	4,529,466,153	4,171,149,443	4,355,700,774		
Cost of school and related operations (Note 27)	1,057,421,020	961,978,397	877,831,564		
	21,345,041,501	14,739,324,398	17,536,400,103		
GROSS PROFIT	3,374,822,920	3,002,753,336	3,086,309,420		
OTHER INCOME - Net (Notes 2 and 23)	337,676,958	590,491,118	333,327,349		
EQUITY IN NET EARNINGS OF ASSOCIATES AND JOINT VENTURE (Notes 13 and 35)	659,772,494	610,307,799	475,682,381		
GENERAL AND ADMINISTRATIVE EXPENSES (Note 28)	(1,647,628,164)	(1,747,635,702)	(1,639,694,620)		
INTEREST AND FINANCE CHARGES (Notes 19, 20, 22, 30 and 35)	(260,423,483)	(167,787,622)	(148,528,151)		
INCOME BEFORE INCOME TAX	2,464,220,725	2,288,128,929	2,107,096,379		
PROVISION FOR INCOME TAX (Notes 32 and 35)	506,549,360	455,469,537	548,250,096		
NET INCOME	₽1,957,671,365	₽1,832,659,392	₽1,558,846,283		
Net income attributable to: Equity holders of the Parent Company (Notes 33					
and 35)	<b>₽1,268,099,8</b> 77	₽1,189,694,820	₽882,999,685		
Noncontrolling interest in consolidated subsidiaries	689,571,488	642,964,572	675,846,598		
	₽1,957,671,365	₽1,832,659,392	₽1,558,846,283		
EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT COMPANY (Note 33)					
BASIC	₽2.0137	₽1.8898	₽1.3806		
DILUTED	₽1.5003	₽1.3679	₽0.9845		



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Year	s Ended Decembe	r 31
	2014	2013	2012
NET INCOME	₽1,957,671,365	₽1,832,659,392	₽1,558,846,283
OTHER COMPREHENSIVE INCOME			
Other comprehensive income (loss) to be reclassified to			
profit or loss in subsequent periods: Cumulative translation adjustments (Notes 13			
and 40)	12,543,312	156,853,562	(100,937,572)
Net unrealized gain (loss) on available-for-sale	y y-		(
securities (Note 12)	13,890,441	(1,691,512)	20,213,896
Other comprehensive income (loss) not to be reclassified to profit or loss in subsequent periods:			
Revaluation increment on land (Note 14)	108,223,602	96,603,874	28,928,200
Remeasurement gains (losses) on net retirement	100,220,002	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_0,,,_0,,_00
liability (Note 31)	240,610,016	(61,453,242)	6,095,808
Income tax effect on retirement and revaluation		2 701 026	(172,257)
of land	(85,346,421)	3,781,926	(173,357)
Total other comprehensive income (loss)	289,920,950	194,094,608	(45,873,025)
TOTAL COMPREHENSIVE INCOME	₽2,247,592,315	₽2,026,754,000	₽1,512,973,258
Total comprehensive income attributable to:			
Equity holders of the Parent Company	₽1,447,405,067	₽1,326,158,263	₽890,663,712
Noncontrolling interest in consolidated subsidiaries	800,187,248	700,595,737	622,309,546
	₽2,247,592,315	₽2,026,754,000	₽1,512,973,258



					Attributable	Attributable to the Group						
				Equity			Net Accumulated					
				Reserve on Acquisition of	Revaluation	Cumulative Translation	Unrealized R Gain on	Unrealized Remeasurement Gain on losses on Net				
	Preferred Stock	Common Stock	Additional N Paid-in	Additional Noncontrolling Paid-in Interest	Increment on Land - Net	Adjustment (Notes 13	Adjustment Available-for- (Notes 13 Sale Securities	Retirement Liability	Retained Farnings	- <b>F</b>	Attributable to Noncontrolling	
	(Note 37)	(Note 37)	Capital	(Note 2)	(Note 14)	and 40)	(Note 12)	(Note 31)	(Note 38)	Total	Interest	Total
					Ψc	or the Year End	For the Year Ended December 31, 2014	1, 2014				
Balances as at January 1, 2014	P380,670,413	<b>P380,670,413 P921,687,536 P154,578,328</b>	2154,578,328	đ	P352,767,062	<b>₽5.584.596</b>	₽93,233,426	(Pe11,731,769) 1	P5,034,498,263	P6,881,287,855	₽5,584,596	P10,810,539,918
Redemption of preferred shares	(36,663,170)	I	I	I	1	I	1			(36,663,170)	1	(36,663,170)
Acquisition of noncontrolling interest	1	I	I	(9,700,617)	I	11,513	18,395	(551, 764)	I	(10, 222, 473)	(13,622,212)	(23,844,685)
	344,007,243	921,687,536	154,578,328	(9,700,617)	352,767,062	5,596,109	93,251,821	(62, 283, 533)	5,034,498,263	6,834,402,212	3,915,629,851	10,750,032,063
Net income	I	I	I	I	I	I	I	I	1,268,099,877 1,268,099,877	1,268,099,877	689,571,488	1,957,671,365
Other comprehensive income	I	I	I	I	67,542,692	6, 306, 001	12,396,446	93,581,907	I	179,827,046	110,615,760	290,442,806
Total comprehensive income	I	I	I	I	67,542,692	6,306,001	12,396,446	93,581,907	1,268,099,877 1,447,926,923	1,447,926,923	800,187,248	2,248,114,171
Dividends declared by Parent Company	I	I	I	I	I	I	I	I	(67, 919, 478)	(67, 919, 478)	I	(67, 919, 478)
Dividends declared by subsidiaries	I	I	I	I	I	I	I	I	I	I	(182, 527, 539)	(182, 527, 539)
Total dividends declared	I	I	I	I	I	I	I	I	(67, 919, 478)	(67, 919, 478)	(67,919,478) $(182,527,539)$	(250,447,017)
Balances as at December 31, 2014	P344,007,243	<b>P344,007,243 P921,687,536 P154,57</b>	P154,578,328	(P9,700,617)	<b>F</b> 420,309,754	P11,902,110 P105,648,267	P105,648,267	₽31,298,374 ±	P6,234,678,662 1	#31,298,374 #6,234,678,662 #8,214,409,657 #4,533,289,560	P4,533,289,560	₽12,747,699,217
					4	For the Year End	For the Year Ended December 31, 2013	2013				
Balances as at January 1, 2013	P421,284,050	P421,284,050 P924,252,111 P154,578,328	9154,578,328	ц.	₱291,703,332	P291,703,332 (P72,974,883) P94,703,117	₱94,703,117	(P62,615,644) 1	P3,909,567,025	(P62,615,644) P3,909,567,025 P5,660,497,436 P3,392,113,678	₽3,392,113,678	<b>P</b> 9,052,611,114
Redemption of preferred shares	(40, 570, 612)	I	I	I	I	I	I	I	I	(40, 570, 612)	I	(40, 570, 612)
Conversion to common stock	(43,025)	43,025	I	I	I	I	I	I	I	I	I	I
Cost of shares held in treasury	Ι	(2,607,600)	Ι	Ι	Ι	Ι	Ι	Ι	Ι	(2,607,600)	Ι	(2,607,600)
	380,670,413	921,687,536	154,578,328	1	291,703,332	(72, 974, 883)	94,703,117	(62,615,644)	3,909,567,025	(62,615,644) 3,909,567,025 5,617,319,224 3,392,113,678	3,392,113,678	9,009,432,902
Mat income									1 100 601 000	1 100 604 020	CL3 190 CV3	1 077 650 707

reactifying the presence shares	(70,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,	I	I	I	1	I	I	I	I	(40,070,014)	I	(70,0,0,0,0)
Conversion to common stock	(43,025)	43,025	I	I	I	I	I	I	I	I	I	
Cost of shares held in treasury		(2,607,600)	Ι	I	I	Ι	Ι	I	Ι	(2,607,600)	Ι	(2,607,600)
	380,670,413	380,670,413 921,687,536 154,578,328	154,578,328	I	291,703,332	291,703,332 (72,974,883)	94,703,117	(62, 615, 644)	3,909,567,025	(62,615,644) 3,909,567,025 5,617,319,224	3,392,113,678	9,009,432,902
Net income	I	I	I	I	I	I	I	I	1,189,694,820	1,189,694,820	642,964,572	1,832,659,392
Other comprehensive income (loss)	Ι	Ι	I	I	61,063,730	78,559,479	(1,469,691)	883,875	(2,081,283)	136,956,110	57,138,498	194,094,608
Total comprehensive income	I	I	I	I	61,063,730	78,559,479	(1,469,691)	883,875	883,875 1,187,613,537	1,326,650,930	700, 103, 070	2,026,754,000
Dividends declared by Parent Company	I	I	I	I	I	I	I	I	(62, 682, 299)	(62,682,299) (62,682,299)	I	(62, 682, 299)
Dividends declared by subsidiaries	I	I	I	I	I	I	I	I	I	I	(162, 964, 685)	(162, 964, 685)
Total dividends declared	I	I	I	I	I	I	I	I	(62, 682, 299)	(62,682,299) (62,682,299)	(162,964,685)	(225, 646, 984)
Balances as at December 31, 2013	P380,670,413	P380,670,413 P921,687,536 P154,57	P154,578,328	<del>-</del> 4	P352,767,062		P5,584,596 P93,233,426	(P61,731,769)	P5,034,498,263	P6,881,287,855	(P61,731,769) P5,034,498,263 P6,881,287,855 P3,929,252,063 P10,810,539,918	P10,810,539,918



				At	Attributable to the Group	Group					
						Net					
						Accumulated					
					Cumulative	Unrealized I	Unrealized Remeasurement				
				Revaluation	Translation	Gain on	losses on Net				
	Preferred	Common	Additional	Increment	Adjustment	Adjustment Available-for-	Retirement	Retained		Attributable to	
	Stock	Stock	Paid-in	on Land - Net	(Notes 13	(Notes 13 Sale Securities	Liability	Earnings		Noncontrolling	
	(Note 37)	(Note 37)	Capital	(Note 14)	and 40)	(Note 12)	(Note 31)	(Note 38)	Total	Interest	Total
					For the	For the Year Ended December 31, 2012	ember 31, 2012				
Balances as at January 1, 2012	P466,478,729	P923,965,542	₽154,578,328	₱273,067,196	(P22,420,704)	₽76,012,323	(₱81,008,012)	P3,090,241,046	P4,880,914,448	#46.478.729 #923.965.542 #154.578.328 #273.067.196 (#22.420.704) #76.012.323 (#81.008.012) #3.090.241.046 #4.880.914.448 #3.218.576.850 #8.099.491.298	P8,099,491,298
Redemption of preferred shares	(44,908,110)	I	I	I	T	I	I	I	(44,908,110)	I	(44,908,110)
Conversion to common stock	(286.569)	286,569	I	I	I	I	I	I		I	
Sale of subsidiary		1	I	I	I	I	1	1	I	(337, 736, 180)	(337, 736, 180)
	421,284,050 924,252,111	924,252,111	154,578,328	273,067,196	273,067,196 (22,420,704)	76,012,323	(81,008,012)	3,090,241,046	(81,008,012) 3,090,241,046 4,836,006,338 2,880,840,670	2,880,840,670	7,716,847,008
Net income	1	I	I	I	I	I		882,999,685	882,999,685	675,846,598	1,558,846,283
Other comprehensive income (loss)	I	I	I	18,636,136	18,636,136 (50,554,179) 18,690,794	18,690,794	18,392,368	2,302,784	7,467,903	(53, 340, 928)	(45, 873, 025)
Total comprehensive income	I	I	I	18,636,136	(50,554,179)	18,690,794	18,392,368	885,302,469	890,467,588	622,505,670	1,512,973,258
Dividends declared by Parent Company	I	I	I	I	I	I	T	(65, 976, 490)	(65, 976, 490)	I	(65, 976, 490)
Dividends declared by subsidiaries	I	I	I	I	I	I	I	I	I	(111, 232, 662)	(111, 232, 662)
Total dividends declared	I	I	I	I	I	I	I	(65, 976, 490)		(65,976,490) (111,232,662)	(177, 209, 152)
Balances as at December 31, 2012	P421,284,050 P924,252,111		P154,578,328	<b>P</b> 291,703,332 ( <b>P</b> 72,974,883) <b>P</b> 94,703,117	(P72,974,883)	P94,703,117	(P62,615,644)	P3,909,567,025	(P62,615,644) P3,909,567,025 P5,660,497,436 P3,392,113,678	P3,392,113,678	P9,052,611,114
See accompanying Notes to Consolidated Financial Statements	nancial Statements										

- 2 -



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year	s Ended Decembe	r 31
	2014	2013	2012
CASH FLOWS FROM OPERATING ACTIVITIES			
Income before income tax	₽2,464,220,725	₽2,288,128,929	₽2,107,096,379
Adjustments for:			
Depreciation and amortization (Notes 14, 17, 25, 26,			
27, 28 and 29)	605,005,402	542,297,282	475,027,189
Interest and finance charges (Notes 5, 19, 20, 22	2(0, 102, 102	1 (7 707 (00	140 500 151
and 30)	260,423,483	167,787,622	148,528,151
Loss on disposal of financial asset at FVPL (Note 4)	7,125,290	_	-
Provision of (recovery from) inventory obsolescence	902 044	(20, 294, 710)	
(Note 10) Unrealized foreign exchange loss (gain) (Note 22)	893,944	(29,384,710) 24,930,685	(10.951.024)
Unrealized foreign exchange loss (gain) (Note 23) Loss on write off of investment properties (Note 16)	752,293	24,930,083	(19,851,924) 16,152,771
Gain on sale of investment properties (Notes 16)	—	—	10,132,771
and 23)	_	(5,021,400)	(1,460,384)
Gain on sale of a subsidiary (Notes 2 and 23)	_	(11,072,373)	(43,975,648)
Recovery on investment in associates (Notes 13		(11,072,575)	(+5,575,0+0)
and 28)	_	(103,843,643)	(1,205,357)
Loss (recovery) on damaged properties (Notes 14		(105,015,015)	(1,200,507)
and 28)	(81,829)	8,225,220	(79,929,982)
Unrealized market gain on financial asset at FVPL	(01,02))	-,,	(,,,,,,,,,,,,,,,,)
(Note 4)	(57,289)	(11,253,282)	_
Gain on sale of property and equipment	( ) )		
(Notes 14 and 23)	(1,748,018)	(921,522)	(1,330,148)
Impairment loss (recovery from) other assets			
(Notes 23 and 28)	(8,320,670)	139,338,325	-
Income from reversal of payables (Note 23)	(14,605,004)	(24,614,339)	-
Provision for (recovery of) probable losses (Note 28)	(16,756,789)	73,194,466	27,500,000
Reversal of provision for losses (Note 23)	_	(166,142,054)	(4,632,235)
Gain on sale of AFS financial assets (Notes 12			
and 23)	(28,368,239)	(37,258,378)	(12,537,522)
Dividend income (Notes 4 and 22)	(35,055,218)	(317,226,790)	(9,032,242)
Interest income (Note 23)	(45,322,974)	(77,096,099)	(71,301,381)
Equity in net earnings of associates and joint venture		((10.207.700)	(475 (00 001)
(Notes 13 and 35)	(659,772,494)	(610,307,799)	(475,682,381)
Operating income working capital changes	2,528,332,613	1,849,760,140	2,053,365,286
Changes in operating assets and liabilities:			
Decrease (increase) in: Loans receivable	(1 730 317)	1 575 122	(14, 210, 251)
	(1,720,217)	4,575,132 (28,428,838)	(14,319,351)
Retirement asset (Note 31)	(16,405,001) (164,360,666)	(28,428,838) 266,007,714	9,273,800 (312,682,963)
Inventories Prepaid expenses and other current assets	(410,411,918)	410,194,913	(43,274,911)
Costs and estimated earnings in excess of billings	(410,411,910)	410,194,913	(43,274,911)
on uncompleted contracts	(2,155,315,286)	(573,771,724)	349,762,882
Accounts receivable	(2,272,931,838)	326,986,867	(959,275,611)
Increase (decrease) in:	(2,2,2,2,701,000)	520,700,007	();;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;
Billings in excess of costs and estimated earnings			
on uncompleted contracts	1,707,741,893	(1,380,914,776)	851,123,433
Accounts payable and accrued expenses	1,581,143,195	(625,986,156)	981,167,560
1 - 1			· · ·

(Forward)



	Year	s Ended Decembe	r 31
	2014	2013	2012
Customers' deposits	₽11,076,671	₽4,405,649	(₱29,186,526)
Unearned tuition fees	1,046,501	(54,510,628)	(104,102,567)
Accrued retirement liability (Note 31)	(218,633,418)	151,755,904	13,897,496
Net cash generated from operations	589,562,529	350,074,197	2,795,748,528
Interest received	45,889,139	74,158,194	70,758,814
Interest and finance charges paid	259,583,235	159,581,801	(155,698,823)
Income tax paid	(494,727,159)	(263,066,608)	(478,376,222)
Net cash flows provided by operating activities	400,307,744	320,747,584	2,232,432,297
CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisitions of:			
Noncontrolling interest	(23,844,685)	-	_
Investments in associates and joint ventures			
(Note 13)	(158,485,100)	(1,445,319,791)	_
Property and equipment (Notes 14 and 39)	(1,258,570,968)	(925,374,066)	(1,986,323,576)
Available-for-sale securities (Note 12)	-	(385,963,400)	(16,120,524)
Investments in FVPL	-	(352,011,223)	_
Investment properties (Notes 16 and 39)	-	_	(231,391)
Proceeds from sale of:			
Investments in FVPL	348,174,874	-	-
Available-for-sale securities (Note 12)	59,476,337	99,638,377	_
Property and equipment	8,750,792	4,310,414	8,143,193
Investment properties (Note 16)	200,000	16,956,524	11,085,718
Subsidiary/associate (Note 39)	-	114,916,016	(214,008,857)
Dividends received	304,208,254	308,877,163	363,676,085
Increase (decrease) in other noncurrent assets	159,814,479	(188,136,476)	33,299,387
Net cash flows used in investing activities	(560,276,017)	(2,752,106,462)	(1,800,479,965)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from:			
Loans payable	7,710,000,000	4,554,000,000	2,591,167,252
Long-term debt	442,454,200	2,170,708,000	209,750,000
Payments of:			
Loans payable	(7,419,000,000)	(3,275,700,000)	(2,917,347,252)
Long-term debt	(235,134,344)	(755,411,237)	(64,730,914)
Payments received from (advances to) related parties	3,668,070	(37,657,368)	(25,521,732)
Repurchase of common stock (Note 37)	-	(2,607,600)	-
Decrease in lease liability	(3,518,480)	(4,020,535)	(14,963,769)
Redemption of preferred shares (Note 37)	(36,663,170)	(40,570,612)	(44,908,110)
Cash dividends paid (Note 38)	(250,447,017)	(225,646,984)	(186,450,188)
Net cash flows provided by (used in) financing			(150,004,510)
activities	211,359,259	2,383,093,664	(453,004,713)
EFFECTS OF EXCHANGE RATE CHANGES	(1 702 4(4)	22 560 574	(10.951.024)
ON CASH AND CASH EQUIVALENTS	(1,793,464)	33,560,574	(19,851,924)
NET INCREASE (DECREASE) IN CASH AND	40 507 522	(14,704,640)	(40,904,305)
CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT	49,597,522	(14,704,640)	(40,904,505)
BEGINNING OF YEAR	2,111,510,291	2,126,214,931	2,167,119,236
CASH AND CASH EQUIVALENTS AT	£91119J109£71	2,120,214,731	2,107,117,230
END OF YEAR (Note 6)	₽2,161,107,813	₽2,111,510,291	₽2,126,214,931
	1 2910191079013	,,,,,,,,,	,,,



## HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Corporate Information

House of Investments, Inc. (the Parent Company) is a stock corporation incorporated under the laws of the Republic of the Philippines on May 21, 1959. The principal activities of the Parent Company and its subsidiaries (collectively known as the Group) are described in Note 35.

The Parent Company is the holding company of the House of Investments Group, which is primarily engaged in car dealership, construction, education and information technology, afterlife services, consumer finance, property management, project management, security and pharmaceuticals.

The Parent Company's common stock was listed with the Philippine Stock Exchange (PSE) on July 2, 1962, the Parent Company's initial public offering (IPO).

The registered office address of the Parent Company is at 3rd Floor, Grepalife Building, 219 Sen. Gil J. Puyat Avenue, Makati City.

The Parent Company's shares of stock are listed and are currently traded at the PSE. The ultimate parent company of the Group is Pan Malayan Management and Investment Corporation (PMMIC).

#### 2. Basis of Preparation

The accompanying consolidated financial statements of the Group have been prepared under the historical cost basis, except for land, which is carried at revalued amount and available-for-sale (AFS) financial assets which are measured at fair value. The accompanying consolidated financial statements are presented in Philippine Peso (Php, ₱), which is also the Parent Company's functional currency. Except as indicated, all amounts are rounded off to the nearest peso.

#### Statement of Compliance

The consolidated financial statements provide comparative information in respect of the previous period and are presented in compliance with Philippine Financial Reporting Standards (PFRS).

#### **Basis of Consolidation**

The consolidated financial statements comprise the financial statements of the Group as of December 31, 2014 and 2013, and for each of the three years in the period ended December 31, 2014.

The consolidated financial statements are prepared for the same reporting year as the Parent Company, using consistent accounting policies. All significant intercompany balances and transactions, including income, expenses and dividends, are eliminated in full. Profits and losses resulting from intercompany transactions that are recognized in assets are eliminated in full.



All subsidiaries are incorporated and operating in the Philippines, except as otherwise indicated below:

	Percenta	ge of ownershi	ір
Subsidiaries	2014	2013	2012
Landev Corporation and subsidiaries (Landev)	100.00%	100.00%	100.00%
Xamdu Motors, Inc. (Xamdu)	100.00	100.00	100.00
Investment Managers, Inc. (IMI)	100.00	100.00	100.00
Zambowood Realty and Development Corporation			
(ZRDC)	100.00	100.00	100.00
Zamboanga Carriers, Inc. (ZCI)	100.00	100.00	100.00
iPeople, inc. (iPeople) and subsidiaries	67.34	67.34	67.34
Honda Cars Kalookan, Inc. (HCKI)	55.00	55.00	55.00
EEI Corporation (EEI) and subsidiaries	50.32	50.09	50.09
Zamboanga Industrial Finance Corporation (ZIFC)	50.00	50.00	50.00

Landev Corporation and subsidiaries includes Greyhounds Security and Investigation Agency Corp. (Greyhounds) and Hexagon Lounge, Inc. (Hexagon).

In 2014, the Parent Company purchased additional 2.4 million shares of EEI for an average price of P9.97 per share resulting to an increase in ownership interest from 50.09% to 50.32%.

On December 8, 2011, the BOD authorized the Group to sell 210,336,069 common shares of First Malayan Leasing and Finance Corporation (FMLFC), registered in the name of the Group and its nominees, to RCBC for ₱1.53 per share under such terms and conditions mutually agreed upon and are subject to the approval of the Bangko Sentral ng Pilipinas (BSP). On March 12, 2012, BSP approved the 100% acquisition of FMLFC by RCBC. On March 28, 2012, the Group sold its 210,336,069 common shares in FMLFC to RCBC for a consideration of ₱158.0 million. The carrying value of FMLFC's net assets at the time of sale amounted to ₱204.0 million, resulting to a gain on loss of control amounting ₱44.0 million, which is presented under other income in the consolidated statements of income.

iPeople's percentage of ownership in the shares of its subsidiaries follows:

	Percenta	age of ownersh	ір
Subsidiaries	2014	2013	2012
Malayan Colleges, Inc. (MCI) (Operating Under the Name of			
Mapua Institute of Technology) and subsidiaries:	93.00%	93.00%	93.00%
Direct ownership of MCI on its subsidiaries:			
Mapua Information Technology Center, Inc.			
(MITC)	100.00	100.00	100.00
Mapua Techserv, Inc. (MTI)	100.00	100.00	100.00
Mapua Techpower, Inc.	75.00	75.00	75.00
San Lorenzo Ruiz Institute of Health			
Sciences, Inc. (SLRHSI)	100.00	100.00	100.00
Malayan High School of Science, Inc.			
(MHSSI)	100.00	100.00	100.00
Malayan Colleges Laguna, Inc. (MCLI) led			
by a Mapua School of Engineering	100.00	100.00	100.00
People eServe Corporation (People eServe)	100.00	100.00	100.00
Pan Pacific Computer Center, Inc. (PPCCI)	100.00	100.00	100.00



EEI's percentage of ownership in the shares of its subsidiaries follows:

	Place of	Percentage of Ownership		
Subsidiaries	Incorporation	2014	2013	2012
EEI (BVI) Limited (EEI BVI) and Subsidiaries:	British Virgin Islands	100.00%	100.00%	100.00%
Clear Jewel Investments, Ltd. (CJIL)	Hongkong	100.00	100.00	100.00
EEI Corporation (Singapore) Pte. Ltd.				
(EEI Singapore)	Singapore	100.00	100.00	100.00
EEI Nouvelle-Caledonie SARL	New Caledonia	100.00	100.00	100.00
Nimaridge Investments, Limited and				
Subsidiary	British Virgin Islands	100.00	100.00	100.00
EEI (PNG) Ltd.	Papua New Guinea	100.00	100.00	100.00
	United States of			
EEI Corporation (Guam) Inc.	America	100.00	100.00	100.00
EEI Construction and Marine Inc. (EEI Marine)	Philippines	100.00	100.00	100.00
EEI Power Corporation (EEI Power)	Philippines	100.00	100.00	100.00
EEI Realty Corporation (EEI Realty)	Philippines	100.00	100.00	100.00
EEI Subic Corporation	Philippines	100.00	100.00	100.00
Equipment Engineers, Inc. (EE)	Philippines	100.00	100.00	100.00
Gulf Asia International Corporation (GAIC)	Philippines	100.00	100.00	100.00
GAIC Professional Services, Inc. (GAPSI)	Philippines	100.00	100.00	100.00
GAIC Manpower Services, Inc. (GAMSI)	Philippines	100.00	100.00	100.00
Bagumbayan Equipment & Industrial Products, Inc.	Philippines	100.00	100.00	100.00
Philmark, Inc.	Philippines	100.00	100.00	100.00
Philrock Construction and Services, Inc.	Philippines	100.00	100.00	100.00

The financial statements of the subsidiaries are prepared for the same reporting year as the Parent Company, using consistent accounting policies.

Control is achieved when the Group is exposed, or has rights to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- the contractual arrangement with the other vote holders of the investee;
- rights arising from other contractual arrangements; and
- the Group's voting rights and potential voting rights.

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date when such control ceases. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. All intragroup balances, transactions, unrealized gains and losses resulting from intra-group transactions and dividends are eliminated in full.



Losses within a subsidiary are attributed to the noncontrolling interest until the balance is reduced to nil. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognizes the assets (including goodwill) and liabilities of the subsidiary;
- Recognizes the fair value of the consideration received;
- Recognizes the fair value of any investment retained;
- Recognizes any surplus or deficit in profit or loss; and
- Reclassifies the Group's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate.

Where ownership on certain subsidiaries is 50% or below but the Group has demonstrated that it has the power to govern the financial and operating policies (i.e., through representation by the majority members of the BOD) and the other stockholders have not organized their interest in such a way that they exercise more votes than the Group, these subsidiaries are also consolidated.

Noncontrolling interest represents the portion of profit or loss and net assets not held by the Group and are presented separately in the consolidated statement of income and within the equity in the consolidated statement of financial position, separately from the equity holders of the Parent Company.

# 3. Changes in Accounting Policies and Disclosures

The accounting policies adopted in the preparation of the Group's consolidated financial statements are consistent with those of the previous financial year except for the following new and amended PFRSs, Philippine Accounting Standards (PAS) and Philippine Interpretations which became effective beginning January 1, 2014. Except as otherwise indicated, the adoption of these new and amended standards and Philippine Interpretations will not have any impact on the consolidated financial statements:

- Investment Entities (Amendments to PFRS 10, *Consolidated Financial Statements*, PFRS 12, *Disclosure of Interests in Other Entities*, and PAS 27, *Separate Financial Statements*) These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under PFRS 10. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. The amendments must be applied retrospectively, subject to certain transition relief. These amendments had no financial impact on the Group's consolidated financial statements.
- PAS 32, Financial Instruments: Presentation Offsetting Financial Assets and Financial Liabilities

These amendments to PAS 32 clarify the meaning of "currently has a legally enforceable right to set-off" and also clarify the application of the PAS 32 offsetting criteria to settlement systems (such as central clearing house systems) which apply gross settlement mechanisms that are not simultaneous. These amendments had no impact on the Group as it has no offsetting arrangements.



• PAS 36, Impairment of Assets - Recoverable Amount Disclosures for Non-Financial Assets (Amendments)

These amendments remove the unintended consequences of PFRS 13 on the disclosures required under PAS 36. In addition, these amendments require disclosure of the recoverable amounts for the assets or cash-generating units (CGUs) for which impairment loss has been recognized or reversed during the period. These amendments are effective retrospectively for annual periods beginning on or after January 1, 2014 with earlier application permitted, provided PFRS 13 is also applied. The amendments affect disclosures only and had no impact on the Group's financial position or performance.

- PAS 39, *Financial Instruments: Recognition and Measurement Novation of Derivatives and Continuation of Hedge Accounting* (Amendments) These amendments provide relief from discontinuing hedge accounting when novation of a derivative designated as a hedging instrument meets certain criteria. These amendments had no financial impact in the Group's consolidated financial statement.
- Amendments to PFRS 10, PFRS 12 and PAS 27, *Investment Entities* These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under PFRS 10. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. The amendments affect disclosures only and had no impact on the Group's financial position or performance.
- Philippine Interpretation IFRIC 21, *Levies* IFRIC 21 clarifies that an entity recognizes a liabilit

IFRIC 21 clarifies that an entity recognizes a liability for a levy when the activity that triggers payment, as identified by the relevant legislation, occurs. For a levy that is triggered upon reaching a minimum threshold, the interpretation clarifies that no liability should be anticipated before the specified minimum threshold is reached. This interpretation has no impact on the Group as it has applied the recognition principles under PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, consistent with the requirements of IFRIC 21 in prior years.

# Annual Improvements to PFRSs (2010-2012 cycle)

In the 2010 - 2012 annual improvements cycle, seven amendments to six standards were issued, which included an amendment to PFRS 13, *Fair Value Measurement*. The amendment to PFRS 13 is effective immediately and it clarifies that short-term receivables and payables with no stated interest rates can be measured at invoice amounts when the effect of discounting is immaterial. This amendment has no impact on the Group.

# Annual Improvements to PFRSs (2011-2013 cycle)

In the 2011 - 2013 annual improvements cycle, four amendments to four standards were issued, which included an amendment to PFRS 1, *First-time Adoption of Philippine Financial Reporting Standards–First-time Adoption of PFRS*. The amendment to PFRS 1 is effective immediately. It clarifies that an entity may choose to apply either a current standard or a new standard that is not yet mandatory, but permits early application, provided either standard is applied consistently throughout the periods presented in the entity's first PFRS financial statements. This amendment has no impact on the Group as it is not a first-time PFRS adopter.



# Standards Issued but not yet Effective

The Group has not applied the following PFRS and Philippine Interpretations which are not yet effective as of December 31, 2014. This list consists of standards and interpretations issued, which the Group reasonably expects to be applicable at a future date. The Group intends to adopt those standards when they become effective. The Group does not expect the adoption of these standards to have a significant impact in the consolidated financial statements, unless otherwise stated.

PFRS 9, Financial Instruments - Classification and Measurement (2010 version) PFRS 9 (2010 version) reflects the first phase on the replacement of PAS 39 and applies to the classification and measurement of financial assets and liabilities as defined in PAS 39, Financial Instruments: Recognition and Measurement. PFRS 9 requires all financial assets to be measured at fair value at initial recognition. A debt financial asset may, if the fair value option (FVO) is not invoked, be subsequently measured at amortized cost if it is held within a business model that has the objective to hold the assets to collect the contractual cash flows and its contractual terms give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding. All other debt instruments are subsequently measured at fair value through profit or loss. All equity financial assets are measured at fair value either through other comprehensive income (OCI) or profit or loss. Equity financial assets held for trading must be measured at fair value through profit or loss. For FVO liabilities, the amount of change in the fair value of a liability that is attributable to changes in credit risk must be presented in OCI. The remainder of the change in fair value is presented in profit or loss, unless presentation of the fair value change in respect of the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. All other PAS 39 classification and measurement requirements for financial liabilities have been carried forward into PFRS 9, including the embedded derivative separation rules and the criteria for using the FVO. The adoption of the first phase of PFRS 9 will have an effect on the classification and measurement of the Group's financial assets, but will potentially have no impact on the classification and measurement of financial liabilities.

PFRS 9 (2010 version) is effective for annual periods beginning on or after January 1, 2015. This mandatory adoption date was moved to January 1, 2018 when the final version of PFRS 9 was adopted by the Philippine Financial Reporting Standards Council (FRSC). Such adoption, however, is still for approval by the Board of Accountancy (BOA).

• Philippine Interpretation IFRIC 15, *Agreement for Construction of Real Estate* This Philippine Interpretation, which may be early applied, covers accounting for revenue and associated expenses by entities that undertake the construction of real estate directly or through subcontractors. This Philippine Interpretation requires that revenue on construction of real estate be recognized only upon completion, except when such contract qualifies as construction contract to be accounted for under PAS 11, *Construction Contracts*, or involves rendering of services in which case revenue is recognized based on stage of completion. Contracts involving provision of services with the construction materials and where the risks and reward of ownership are transferred to the buyer on a continuous basis will also be accounted for based on stage of completion. The SEC and the FRSC have deferred the effectivity of this interpretation until the final Revenue standard is issued by the International Accounting Standards Board (IASB) and an evaluation of the requirements of the final Revenue standard against the practices of the Philippine real estate industry is completed. The adoption of the interpretation will have no impact on the Group's financial position or performance as the Group is not engaged in real estate business.





# Effective in January 1, 2015

• PAS 19, *Employee Benefits - Defined Benefit Plans: Employee Contributions* PAS 19 requires an entity to consider contributions from employees or third parties when accounting for defined benefit plans. Where the contributions are linked to service, they should be attributed to periods of service as a negative benefit. These amendments clarify that, if the amount of the contributions is independent of the number of years of service, an entity is permitted to recognize such contributions as a reduction in the service cost in the period in which the service is rendered, instead of allocating the contributions to the periods of service. The amendments will have no impact on the Group's consolidated financial statements.

# Annual Improvements to PFRSs (2010-2012 cycle)

The Annual Improvements to PFRSs (2010-2012 cycle) are effective for annual periods beginning on or after January 1, 2015 and are not expected to have a material impact on the Group.

- PFRS 2, *Share-based Payment Definition of Vesting Condition* This improvement is applied prospectively and clarifies various issues relating to the definitions of performance and service conditions which are vesting conditions, including:
  - A performance condition must contain a service condition
  - A performance target must be met while the counterparty is rendering service
  - A performance target may relate to the operations or activities of an entity, or to those of another entity in the same group
  - A performance condition may be a market or non-market condition
  - If the counterparty, regardless of the reason, ceases to provide service during the vesting period, the service condition is not satisfied.

This amendment does not apply to the Group as it has no share-based payments.

• PFRS 3, Business Combinations - Accounting for Contingent Consideration in a Business Combination

The amendment is applied prospectively for business combinations for which the acquisition date is on or after July 1, 2014. It clarifies that a contingent consideration that is not classified as equity is subsequently measured at fair value through profit or loss whether or not it falls within the scope of PAS 39, *Financial Instruments: Recognition and Measurement* (or PFRS 9, *Financial Instruments*, if early adopted). The Group shall consider this amendment for future business combinations.

- PFRS 8, Operating Segments Aggregation of Operating Segments and Reconciliation of the Total of the Reportable Segments' Assets to the Entity's Assets The amendments are applied retrospectively and clarify that:
  - An entity must disclose the judgments made by management in applying the aggregation criteria in the standard, including a brief description of operating segments that have been aggregated and the economic characteristics (e.g., sales and gross margins) used to assess whether the segments are 'similar'.
  - The reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker, similar to the required disclosure for segment liabilities.



The amendments affect disclosures only and have no impact on the Group's financial position or performance.

• PAS 16, Property, Plant and Equipment - Revaluation Method - Proportionate Restatement of Accumulated Depreciation

The amendment is applied retrospectively and clarifies in PAS 16 and PAS 38 that the asset may be revalued by reference to the observable data on either the gross or the net carrying amount. In addition, the accumulated depreciation or amortization is the difference between the gross and carrying amounts of the asset. The amendment will have no impact on the Group's financial position or performance.

# • PAS 24, Related Party Disclosures - Key Management Personnel

The amendment is applied retrospectively and clarifies that a management entity, which is an entity that provides key management personnel services, is a related party subject to the related party disclosures. In addition, an entity that uses a management entity is required to disclose the expenses incurred for management services. The amendments affect disclosures only and will have no impact on the Group's financial position or performance.

# Annual Improvements to PFRSs (2011-2013 cycle)

The Annual Improvements to PFRSs (2010-2012 cycle) are effective for annual periods beginning on or after January 1, 2015 and are not expected to have a material impact on the Group.

- PFRS 3, *Business Combinations Scope Exceptions for Joint Arrangements* The amendment is applied prospectively and clarifies the following regarding the scope exceptions within PFRS 3:
  - Joint arrangements, not just joint ventures, are outside the scope of PFRS 3.
  - This scope exception applies only to the accounting in the financial statements of the joint arrangement itself.

The amendment will have no impact on the Group's financial position or performance.

# • PFRS 13, Fair Value Measurement - Portfolio Exception

The amendment is applied prospectively and clarifies that the portfolio exception in PFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of PAS 39. The amendment will have no significant impact on the Group's financial position or performance.

• PAS 40, Investment Property

The amendment is applied prospectively and clarifies that PFRS 3, and not the description of ancillary services in PAS 40, is used to determine if the transaction is the purchase of an asset or business combination. The description of ancillary services in PAS 40 only differentiates between investment property and owner-occupied property (i.e., property, plant and equipment). The amendment will have no significant impact on the Group's financial position or performance.

# Effective January 1, 2016

 PAS 16, Property, Plant and Equipment, and PAS 38, Intangible Assets - Clarification of Acceptable Methods of Depreciation and Amortization (Amendments) The amendments clarify the principle in PAS 16 and PAS 38 that revenue reflects a pattern of economic benefits that are generated from operating a business (of which the asset is part)



rather than the economic benefits that are consumed through use of the asset. As a result, a revenue-based method cannot be used to depreciate property, plant and equipment and may only be used in very limited circumstances to amortize intangible assets. The amendments are effective prospectively for annual periods beginning on or after January 1, 2016, with early adoption permitted. These amendments will have no significant impact on the Group given that the Group has not used a revenue-based methods to depreciate its non-current assets.

• PAS 16, *Property, Plant and Equipment*, and PAS 41, *Agriculture - Bearer Plants* (Amendments)

The amendments change the accounting requirements for biological assets that meet the definition of bearer plants. Under the amendments, biological assets that meet the definition of bearer plants will no longer be within the scope of PAS 41. Instead, PAS 16 will apply. After initial recognition, bearer plants will be measured under PAS 16 at accumulated cost (before maturity) and using either the cost model or revaluation model (after maturity). The amendments also require that produce that grows on bearer plants will remain in the scope of PAS 41 measured at fair value less costs to sell. For government grants related to bearer plants, PAS 20, *Accounting for Government Grants and Disclosure of Government Assistance*, will apply. The amendments are retrospectively effective for annual periods beginning on or after January 1, 2016, with early adoption permitted. These amendments will have no significant impact on the Group's financial position or performance.

• PAS 27, Separate Financial Statements - Equity Method in Separate Financial Statements (Amendments)

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements. Entities already applying PFRS and electing to change to the equity method in its separate financial statements will have to apply that change retrospectively. For first-time adopters of PFRS electing to use the equity method in its separate financial statements, they will be required to apply this method from the date of transition to PFRS. These amendments are not expected to have any impact to the Group.

• PFRS 10, Consolidated Financial Statements and PAS 28, Investments in Associates and Joint Ventures - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

These amendments address an acknowledged inconsistency between the requirements in PFRS 10 and those in PAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require that a full gain or loss is recognized when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognized when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary. These amendments are effective from annual periods beginning on or after January 1, 2016. The amendment will have no significant impact on the Group's financial position or performance.

• PFRS 11, Joint Arrangements - Accounting for Acquisitions of Interests in Joint Operations (Amendments)

The amendments to PFRS 11 require that a joint operator accounting for the acquisition of an interest in a joint operation, in which the activity of the joint operation constitutes a business must apply the relevant PFRS 3 principles for business combinations accounting. The amendments also clarify that a previously held interest in a joint operation is not remeasured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to PFRS 11 to specify that the



amendments do not apply when the parties sharing joint control, including the reporting entity, are under common control of the same ultimate controlling party.

The amendments apply to both the acquisition of the initial interest in a joint operation and the acquisition of any additional interests in the same joint operation and are prospectively effective for annual periods beginning on or after January 1, 2016, with early adoption permitted. These amendments are not expected to have any impact to the Group.

# • PFRS 14, Regulatory Deferral Accounts

PFRS 14 is an optional standard that allows an entity, whose activities are subject to rateregulation, to continue applying most of its existing accounting policies for regulatory deferral account balances upon its first-time adoption of PFRS. Entities that adopt PFRS 14 must present the regulatory deferral accounts as separate line items on the statement of consolidated financial position and present movements in these account balances as separate line items in the statement of profit or loss and other comprehensive income. The standard requires disclosures on the nature of, and risks associated with, the entity's rate-regulation and the effects of that rate-regulation on its financial statements. PFRS 14 is effective for annual periods beginning on or after January 1, 2016. Since the Group is an existing PFRS preparer, this standard would not apply.

# Annual Improvements to PFRSs (2012-2014 cycle)

The Annual Improvements to PFRSs (2012-2014 cycle) are effective for annual periods beginning on or after January 1, 2016 and are not expected to have a material impact on the Group.

• PFRS 5, Non-current Assets Held for Sale and Discontinued Operations - Changes in Methods of Disposal

The amendment is applied prospectively and clarifies that changing from a disposal through sale to a disposal through distribution to owners and vice-versa should not be considered to be a new plan of disposal, rather it is a continuation of the original plan. There is, therefore, no interruption of the application of the requirements in PFRS 5. The amendment also clarifies that changing the disposal method does not change the date of classification. The amendment will have no significant impact on the Group's financial position or performance.

# • PFRS 7, Financial Instruments: Disclosures - Servicing Contracts

PFRS 7 requires an entity to provide disclosures for any continuing involvement in a transferred asset that is derecognized in its entirety. The amendment clarifies that a servicing contract that includes a fee can constitute continuing involvement in a financial asset. An entity must assess the nature of the fee and arrangement against the guidance in PFRS 7 in order to assess whether the disclosures are required. The amendment is to be applied such that the assessment of which servicing contracts constitute continuing involvement will need to be done retrospectively. However, comparative disclosures are not required to be provided for any period beginning before the annual period in which the entity first applies the amendments. The amendment will have no significant impact on the Group's financial position or performance.

• PFRS 7 - Applicability of the Amendments to PFRS 7 to Condensed Interim Financial Statements

This amendment is applied retrospectively and clarifies that the disclosures on offsetting of financial assets and financial liabilities are not required in the condensed interim financial report unless they provide a significant update to the information reported in the most recent



annual report. The amendment will have no significant impact on the Group's financial position or performance.

- PAS 19, *Employee Benefits regional market issue regarding discount rate* This amendment is applied prospectively and clarifies that market depth of high quality corporate bonds is assessed based on the currency in which the obligation is denominated, rather than the country where the obligation is located. When there is no deep market for high quality corporate bonds in that currency, government bond rates must be used. The amendment will have no significant impact on the Group's financial position or performance.
- PAS 34, Interim Financial Reporting disclosure of information 'elsewhere in the interim financial report'

The amendment is applied retrospectively and clarifies that the required interim disclosures must either be in the interim financial statements or incorporated by cross-reference between the interim financial statements and wherever they are included within the greater interim financial report. The amendment will have no significant impact on the Group's financial position or performance.

# Effective January 1, 2018

• PFRS 9, *Financial Instruments* - Hedge Accounting and amendments to PFRS 9, PFRS 7 and PAS 39 (2013 version)

PFRS 9 (2013 version) already includes the third phase of the project to replace PAS 39 which pertains to hedge accounting. This version of PFRS 9 replaces the rules-based hedge accounting model of PAS 39 with a more principles-based approach. Changes include replacing the rules-based hedge effectiveness test with an objectives-based test that focuses on the economic relationship between the hedged item and the hedging instrument, and the effect of credit risk on that economic relationship; allowing risk components to be designated as the hedged item, not only for financial items but also for non-financial items, provided that the risk component is separately identifiable and reliably measurable; and allowing the time value of an option, the forward element of a forward contract and any foreign currency basis spread to be excluded from the designation of a derivative instrument as the hedging instrument and accounted for as costs of hedging. PFRS 9 also requires more extensive disclosures for hedge accounting.

PFRS 9 (2013 version) has no mandatory effective date. The mandatory effective date of January 1, 2018 was eventually set when the final version of PFRS 9 was adopted by the FRSC. The adoption of the final version of PFRS 9, however, is still for approval by BOA. The adoption of PFRS 9 is not expected to have any significant impact on the Group's financial statements.

# • PFRS 9, Financial Instruments (2014 or final version)

In July 2014, the final version of PFRS 9, *Financial Instruments*, was issued. PFRS 9 reflects all phases of the financial instruments project and replaces PAS 39, *Financial Instruments: Recognition and Measurement*, and all previous versions of PFRS 9. The standard introduces new requirements for classification and measurement, impairment, and hedge accounting. PFRS 9 is effective for annual periods beginning on or after January 1, 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. Early application of previous versions of PFRS 9 is permitted if the date of initial application is before February 1, 2015.



The adoption of PFRS 9 will have an effect on the classification and measurement of the Group's financial assets and impairment methodology for financial assets, but will have no impact on the classification and measurement of the Group's financial liabilities.

## The following new standard issued by the IASB has not yet been adopted by the FRSC

#### IFRS 15, Revenue from Contracts with Customers

IFRS 15 was issued in May 2014 and establishes a new five-step model that will apply to revenue arising from contracts with customers. Under IFRS 15 revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in IFRS 15 provide a more structured approach to measuring and recognizing revenue. The new revenue standard is applicable to all entities and will supersede all current revenue recognition requirements under IFRS. Either a full or modified retrospective application is required for annual periods beginning on or after January 1, 2017 with early adoption permitted. The Group is currently assessing the impact of IFRS 15 and plans to adopt the new standard on the required effective date once adopted locally.

# 4. Summary of Significant Accounting Policies

# Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three (3) months or less from date of placement and that are subject to an insignificant risk of changes in value.

# Financial Assets

Financial assets within the scope of PAS 39, *Financial Instruments: Recognition and Measurement*, are classified as financial assets at fair value through profit or loss (FVPL), loans and receivables, held-to-maturity (HTM) investments, AFS financial assets or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every financial reporting date.

Financial assets are recognized initially at fair value plus transaction costs directly attributable to their acquisition, in the case of all financial assets not carried at FVPL.

All regular way purchases and sales of financial assets are recognized on the trade date, which is the date that the Group commits to purchase the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Assets under this category are classified as current assets if maturity is within twelve (12) months from the financial reporting date and as noncurrent assets if maturity date is more than a year from the financial reporting date.

a. *Financial assets at FVPL*. This includes financial assets held for trading and financial assets designated upon initial recognition as at FVPL.



Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term. Changes in fair value relating to the held for trading positions are recognized in "Other income (loss)" account in the consolidated statement of comprehensive income. Interest earned or incurred is recorded in interest income or expense, respectively, while dividend income is recorded when the right to receive payment has been established. Derivatives, including separated embedded derivatives are also classified as FVPL unless they are designated as effective hedging instruments or a financial guarantee contract.

Financial assets may be designated at initial recognition as at FVPL if any of the following criteria are met:

- The designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognizing gains or losses on them on a different basis; or
- The assets are part of a group of financial assets which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- The financial instrument contains an embedded derivative that would need to be separately recorded.

The Group's financial assets at FVPL amounted to  $\mathbb{P}8.0$  million and  $\mathbb{P}363.3$  million as of December 31, 2014 and 2013, respectively. This consists of peso-denominated investments in unit investment trust funds (UITFs) in Rizal Commercial Banking Corporation (RCBC). The mark to market loss and gain on these assets amounted to  $\mathbb{P}0.1$  million and  $\mathbb{P}11.0$  million in 2014 and 2013, respectively. In 2014, the Group disposed a significant portion of its financial assets at FVPL realizing a loss amounting  $\mathbb{P}7.1$  million.

b. Loans and receivables. Loans and receivables are nonderivative financial assets with fixed or determinable payments that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not classified as financial assets held for trading, designated as AFS or as financial assets at FVPL. After initial measurement, loans and receivables are carried at amortized cost using the effective interest rate method less any allowance for impairment. Gains and losses are recognized in the consolidated statement of comprehensive income when the loans and receivables are derecognized or impaired, as well as through the amortization process.

This category includes the Group's cash and cash equivalents, accounts receivable - trade and other receivables, loans receivable, receivables from related parties, miscellaneous deposits (included in the prepaid expenses and other current assets) and receivables from EEI Retirement Fund, Inc. and long-term receivables (included in the noncurrent assets) in the consolidated statement of financial position.

c. HTM investments. HTM investments are quoted nonderivative financial assets with fixed or determinable payments and fixed maturities for which the Group's management has the positive intention and ability to hold to maturity. Where the Group sells or reclassifies other than an insignificant amount of HTM investments, the entire category would be tainted and reclassified at fair values as AFS financial assets. After initial measurement, HTM investments are measured at amortized cost using the effective interest method (EIR). Gains and losses are recognized in the consolidated statement of comprehensive income when the investments are derecognized or impaired, as well as through the amortization process.



The Group has no HTM investments as at December 31, 2014 and 2013.

d. *AFS financial assets*. AFS financial assets are those nonderivative financial assets that are designated as AFS or are not classified in any of the three preceding categories. These are purchased and held indefinitely, and may be sold in response to liquidity requirements or changes in market conditions. These include government securities, equity investments and other debt instruments.

After initial measurement, AFS financial assets are measured at fair value with unrealized gains or losses recognized directly in equity until the investment is derecognized or determined to be impaired at which time the cumulative gain or loss previously recorded in equity is recognized in the consolidated statement of comprehensive income. The unrealized gains and losses arising from the fair valuation of AFS financial assets are excluded from reported earnings and are reported in other comprehensive income. When the investment is disposed of, the cumulative gain or loss previously recognized in equity is recognized in "Other income (loss)" account in the consolidated statement of comprehensive income. Where the Group holds more than one investment in the same security, these are deemed to be disposed of on a first-in first-out basis. Interest earned on holding AFS debt investments are reported as interest income using the EIR. Dividends earned on holding AFS equity investments are recognized in the consolidated statement of comprehensive income as "Other income" account when the right to receive payment has been established. The losses arising from impairment of such investments are recognized as "Provisions on impairment losses" under operating expenses in the consolidated statement of comprehensive income.

If the fair market value of the unquoted equity instruments under AFS cannot be reliably measured, the financial asset is carried at cost less allowance for impairment loss, if any.

AFS financial assets are classified as current assets when it is expected to be sold or realized within twelve (12) months after the reporting date or within the normal operating cycle, whichever is longer.

The Group's AFS financial assets include investments in quoted and unquoted golf club and equity shares (Note 12).

e. *Derivative financial instruments*. Derivatives are recorded at fair value and carried as assets when their fair value is positive and as liabilities when their fair value is negative. Changes in the fair value of derivatives are included in the consolidated statement of comprehensive income.

Derivatives embedded in other financial instruments are treated as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contract, and the host contract is not itself held for trading or designated at FVPL.

The Group has no derivative financial instruments as at December 31, 2014 and 2013.

# Financial Liabilities

Financial liabilities within the scope of PAS 39 are classified as financial liabilities at FVPL and other financial liabilities, as appropriate. The Group determines the classification of its financial liabilities at initial recognition.

a. *Financial liabilities at FVPL* - Financial liabilities at FVPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVPL.



Derivatives, including separated embedded derivatives, are also classified as FVPL, unless they are designated as effective hedging instruments.

Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. Gains or losses on liabilities held for trading are recognized in the consolidated statement of comprehensive income.

The Group has no financial liabilities at FVPL as at December 31, 2014 and 2013.

b. *Other financial liabilities* - Other financial liabilities are nonderivative financial liabilities with fixed or determinable payments that are not quoted in an active market. These liabilities are carried at amortized cost in the consolidated statement of financial position. Amortization is determined using the effective interest method. Gains and losses are recognized in the consolidated statement of comprehensive income, when the liabilities are derecognized as well as through the amortization process.

Other financial liabilities are classified as current liabilities when it is expected to be settled within twelve (12) months from the financial reporting date or the Group does not have an unconditional right to defer settlement for at least 12 months from financial reporting date. Otherwise, these are classified as noncurrent liabilities. Gains and losses are recognized in the consolidated statement of income when the liabilities are derecognized.

This accounting policy relates to the consolidated statement of financial position captions loans payable, accounts payable and accrued expenses, lease liability, due to related parties and long-term debt (Notes 18, 20, 22 and 34).

# Financial Assets and Financial Liabilities

Financial assets and financial liabilities are recognized initially at fair value. Transaction costs are included in the initial measurement of all financial assets and liabilities, except for financial instruments measured at fair value through profit or loss (FVPL).

The Group recognizes a financial asset or a financial liability in the consolidated statement of financial position when it becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the settlement date.

The Group follows the settlement date accounting where an asset to be received and liability to be paid are recognized on the settlement date and derecognition of an asset that is sold and the recognition of a receivable from the buyer are recognized on the settlement date.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity, net of any related income tax benefits.

Financial assets are further classified as either financial asset at FVPL, loans and receivables, held-to-maturity (HTM) investments and, AFS financial securities as appropriate. Financial liabilities are classified at FVPL and other financial liabilities. The Group determines the classification of its financial assets after initial recognition and, where allowed and appropriate, re-evaluates this designation at each financial year-end.



The Group's financial assets consist of FVPL, loans and receivables and AFS financial securities. There have been no HTM investments and financial liability at FVPL.

The Group assesses whether embedded derivatives are required to be separated from host contracts when the Group first becomes party to the contract. An embedded derivative is separated from the host contract and accounted for as a derivative if all of the following conditions are met: a) the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics of the host contract; b) a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and c) the hybrid or combined instrument is not recognized at FVPL. Reassessment of embedded derivatives is only done when there are changes in the contract that significantly modifies contractual cash flows.

### Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.



For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

# 'Day 1' profit or loss

Where the transaction price in a non-active market is different from the fair value based on other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and fair value (a 'Day 1' profit or loss) in the consolidated statement of income unless it qualifies for recognition as some other type of asset or liability. In cases where use is made of data which is not observable, the difference between the transaction price and model value is only recognized in the consolidated statement of income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' profit or loss amount.

# AFS financial assets

AFS financial assets are those nonderivative financial assets that are designated as AFS or are not classified in any of the other categories. After initial recognition, AFS financial assets are measured at fair value with gains and losses being recognized as other comprehensive income until the investment is derecognized or until the investment is determined to be impaired at which time the cumulative gain or loss previously reported in other comprehensive income is included in the consolidated statement of comprehensive income. If the fair market value of the unquoted equity instruments under AFS cannot be reliably measured, the financial asset is carried at cost less allowance for impairment loss, if any.

AFS financial assets are classified as current assets when it is expected to be sold or realized within twelve (12) months after the reporting date or within the normal operating cycle, whichever is longer.

The Group's AFS financial assets include investments in quoted and unquoted golf club and equity shares (Note 12).

### Derecognition of Financial Assets and Financial Liabilities

#### Financial asset

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a pass-through arrangement and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.



#### Financial liability

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or has expired.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the consolidated statement of income.

## Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously.

This accounting policy relates to the net payable to Philippine Transmarine Carriers, Inc. (PTC) amounting P10.3 million and P9.1 million as of December 31, 2014 and 2013, respectively, and included under "Current portion of long-term debt" in the consolidated statements of financial position (Note 20).

The memorandum of agreement of the joint operation has a provision to settle the amounts due from and due to on a net basis.

# Impairment of Financial Assets

The Group assesses at each financial reporting date whether a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated. Evidence of impairment may include indications that a borrower or a group of borrowers are experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization and where observable data indicate that there is measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

### Financial assets carried at amortized cost

The Group first assesses whether an objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for individually assessed financial asset, whether significant or not, the asset is included in a group of financial assets with similar credit risk characteristics and collectively assesses for impairment. Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated.

Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognized, are not included in a collective assessment for impairment.



If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the assets' carrying amount and the present value of the estimated future cash flows (excluding future credit losses that have not been incurred).

The carrying amount of the asset is reduced through use of an allowance account and the amount of loss is charged to the consolidated statement of income. Loans, together with the associated allowance accounts, are written off when there is no realistic prospect of future recovery and all collateral has been realized. If, in a subsequent year, the amount of the estimated impairment loss decreases because of an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the consolidated statement of income, to the extent that the carrying value of the asset does not exceed its amortized cost at the reversal date.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of such credit risk characteristics as year-level of students for information technology and education segment, customer profile and mode of payment for car dealership segment.

Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of historical loss experience for assets with credit risk characteristics similar to those in the group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not exist currently. The methodology and assumptions used for estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

#### AFS financial assets carried at cost

If there is an objective evidence that an impairment loss has been incurred on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, or on derivative asset that is linked to and must be settled by delivery of such an unquoted equity instrument, the amount of the loss is measured as the difference between the carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

#### AFS financial assets carried at fair value

In case of equity instruments classified as AFS, impairment would include a significant or prolonged decline in the fair value of investments below its cost. If an AFS security is impaired, an amount comprising the difference between its cost (net of any principal payment and amortization) and its current fair value, less any impairment loss previously recognized in the consolidated statement of income, is transferred from other comprehensive income to the consolidated statement of income. Reversals in respect of equity instruments classified as AFS are not recognized in the consolidated statement of income but as other comprehensive income. Reversals of impairment losses on debt instruments classified as AFS are reversed to operations if the increase in fair value of the instrument can be objectively related to an event occurring after the impairment loss was recognized in the consolidated statement of income.

#### Inventories

Inventories are valued at the lower of cost and net realizable value (NRV). NRV is the selling price in the ordinary course of business, less the estimated costs of completion of inventories and the estimated costs necessary to sell.



Cost of inventories is generally determined primarily using the moving-average method, except for automotive units of the car dealerships and land inventory of EEI Realty, which are accounted for using the specific identification method and full accrual method, respectively.

Cost includes purchase price and other costs directly attributable to its acquisition such as non-refundable taxes, handling and transportation cost.

The cost of automotive units for new and pre-owned automotive units is determined using the specific identification method.

The cost of real estate inventories includes (a) land cost; (b) freehold and leasehold rights for land; (c) amounts paid to contractors for construction; (d) borrowing costs, planning and design cost, cost of site preparation, professional fees, property taxes, construction overheads and other related costs.

Non refundable commissions paid to sales or marketing agents on the sale of real estate units are expensed when paid.

#### Value-Added Tax (VAT)

The input value-added tax pertains to the 12% indirect tax paid by the Group in the course of the Group's trade or business on local purchase of goods or services.

Output VAT pertains to the 12% tax due on the local sale of goods or services by the Group. If at the end of any taxable month, the output VAT exceeds the input VAT, the outstanding balance is included under "Accounts payables and accrued expenses" account. If the input VAT exceeds the output VAT, the excess shall be carried over to the succeeding months and included under "Prepaid expenses and other current assets" account.

# Prepaid Expenses

Prepaid expenses are carried at cost less the amortized portion. These typically comprise prepayments of insurance premiums, rents and others. It is included as part of other current assets in the consolidated statement of financial position.

#### Other Current Assets

Other current assets pertain to other resources controlled by the Group as a result of past events and from which future economic benefits are expected to flow to the Group within the reporting period.

# Investments in Associates and Joint Venture

An associate is an entity in which the Group has significant influence and which is neither a subsidiary nor a joint venture. A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, and a jointly controlled entity is a joint venture that involves the establishment of a separate entity in which each venturer has an interest.

Investments in associates and joint venture, which are jointly controlled entities are accounted for under the equity method of accounting.



Under the equity method, the investment in the investee company is carried in the consolidated statement of financial position at cost plus post-acquisition changes in the Group's share in the net assets of the investee company, less any impairment in value. The profit or loss reflects the share of the results of the operations of the investee company reflected as "Equity in net earnings of associates and joint venture" in the consolidated statement of comprehensive income. Goodwill relating to associate is included in the carrying amount of the investment and is not amortized. The Group's share in the investee's post acquisition movements in the investee's equity reserves is recognized directly in equity. Profit and losses resulting from transactions between the Group and the investee company are eliminated to the extent of the interest in the investee company and for unrealized losses to the extent that there is no evidence of impairment of the assets transferred. Dividends received are treated as a reduction of the carrying value of the investment.

The Group discontinues applying the equity method when their investment in investee company is reduced to zero. Accordingly, additional losses are not recognized unless the Group has guaranteed certain obligations of the investee company. When the investee company subsequently reports net income, the Group will resume applying the equity method but only after its share of that net income equals the share of net losses not recognized during the period the equity method was suspended.

The reporting dates of the investee company and the Group are identical and the investee companies' accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

After application of the equity method, the Group determines whether it is necessary to recognize an additional impairment loss on the Group's investment in its associate. The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognizes the amount under "Other expenses" in the consolidated statement of income.

Upon loss of significant influence over the associate, the Group measures and recognizes any retaining investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retaining investment and proceeds from disposal is recognized in the consolidated statement of income.

Investments in associates and joint venture accounted for under the equity method are as follows:

	Percentage of ownership	
	2014	2013
Associates:		
Hi-Eisai Pharmaceutical, Inc.	50.00%	50.00%
Al Rushaid Construction Company (ARCC)		
(operations in Saudi Arabia)	49.00	49.00
La Funeraria Paz Sucat, Inc. (LFPSI)	30.00	30.00
T'boli Agro-Industrial Development, Inc.	28.47	28.47
Manila Memorial Park Cemetery, Inc. (MMPC)	25.98	25.98
Lo-oc Limestone Development Corporation		
(LLDC)	25.00	25.00
Petroenergy Resources Corporation (PERC) <sup>1</sup>	22.41	20.00
RCBC Realty Corporation $(RRC)^2$	10.00	10.00



	Percentage of ownership		
	2014	2013	
Joint venture:			
ECW Joint Venture Inc.	50.00%	50.00%	

<sup>1</sup> On February 21, 2013, significant influence was obtained through piecemeal acquisition. In 2014, the Parent Company purchased additional 6.6 million shares of PERC which increased its ownership interest from 20.00% to 22.41%.

<sup>2</sup> On September 17, 2013, the Parent Company acquired 10.00% ownership in RRC as investment in associate. The Parent Company was able to exercise significant influence since it has the capacity to participate in the financial and operating decisions of RRC through block voting consultation with Parent Company on Board Matters and representation to the Board of Directors.

The reporting dates of the associates and joint venture and the Group are identical except for Hi-Eisai Pharmaceutical, Inc., the financial reporting date of which is March 31 of each year. Hi-Eisai Pharmaceutical, Inc. is controlled by a Japanese company and therefore follows its fiscal year. This associate prepares its financial statements following the financial reporting date of the Group for the application of equity method. Except for ARCC and Hi-Eisai, all associates are operating in the Philippines.

The associates' and joint venture's accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

#### Property and Equipment

Property and equipment are stated at cost, less accumulated depreciation, amortization and impairment loss, if any, except for land which is carried at revalued amount based on the latest appraisal conducted by an independent firm of appraisers. The appraisal increment resulting from the revaluation is treated as a separate component in the Group's equity.

The initial cost of property and equipment consists of its purchase price, including import duties, taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the assets have been put into operation, such as repairs and maintenance, are normally charged to operations in the period in which the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures are capitalized as an additional cost of property and equipment. When assets are retired or otherwise disposed of, the cost and the related accumulated depreciation are removed from the accounts and any resulting gain or loss is reflected as part of current operations.

Depreciation is computed using the straight-line method over the following average estimated useful lives (EUL):

	Years
Buildings and improvements	10-20
Machinery, tools and construction equipment	5-10
Transportation and service equipment	4-5
Furniture, fixtures and office equipment	2-10

Amortization of leasehold improvements is computed over the EUL of the improvement or term of the lease, whichever is shorter.



The useful lives and depreciation method are reviewed periodically to ensure that the period and method of depreciation are consistent with the expected pattern of economic benefits from items of property and equipment.

Minor repairs and maintenance costs are charged to consolidated statement of income as incurred; significant renewals and betterments are capitalized. When assets are retired or otherwise disposed of, the cost or revalued amount, appraisal increase and related accumulated depreciation and amortization are removed from the accounts and any resulting gains or losses are reflected in the consolidated statement of income.

Construction in progress represents property and equipment under construction and is stated at cost. This includes cost of construction, plant and equipment and other direct costs. Construction in progress is not depreciated until such time that the relevant assets are completed and put into operational use.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of comprehensive income in the year the asset is derecognized.

The asset's residual values, useful lives and methods of depreciation and amortization are reviewed, and adjusted if appropriate, at each financial year-end.

#### Investment Properties

Investment properties are measured at cost less accumulated depreciation and impairment loss, if any, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met.

Investment properties are derecognized when they either have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognized in the consolidated statement of income in the year of retirement or disposal.

Transfers are made to investment property when there is a change in use, evidenced by ending of owner-occupation, commencement of an operating lease to another party or ending of construction or development. Transfers are made from investment property when there is a change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sale.

Transfers between investment property, owner-occupied property and inventories do not change the carrying amount of the property transferred and they do not change the cost of that property for measurement or disclosure purposes.

Depreciation is computed using the straight-line method over the EUL of 15 to 20 years.

#### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed as either finite or indefinite. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.



Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible assets maybe impaired. The amortization period and the amortization method for an intangible asset with a finite useful life is reviewed at least at the end of each financial reporting date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in consolidated statement of income in the expense category consistent with the function of the intangible assets.

# Impairment of Property and Equipment, Computer Software, Investments in Associates and Joint Venture and Investment Properties

For property and equipment, computer software, investments in associates and joint venture and investment properties, the Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An assets' recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the consolidated statement of income.

Impairment losses are recognized in the consolidated statement of income in those expense categories consistent with the function of the impaired asset, except for property previously revalued where the revaluation was taken to equity. In this case, the impairment is also recognized in equity up to the amount of any previous revaluation.

#### Borrowing Costs

Interest and other related financing charges on borrowed funds used to finance property development are capitalized as part of development costs (included under "Inventories" account) and the acquisition and construction of a qualifying asset (included under "Construction in progress" account in property and equipment) are capitalized to the appropriate asset accounts. Capitalization of borrowing costs commences when the expenditures and borrowing costs are being incurred during the construction and related activities necessary to prepare the asset for its intended use are in progress. It is suspended during extended periods in which active development is interrupted and ceases when substantially all the activities necessary to prepare the asset for its intended use are complete. The capitalization for inventories account is based on the weighted average borrowing cost and specific borrowing for property, plant and equipment.



The borrowing costs capitalized as part of property and equipment are amortized using the straight-line method over the estimated useful lives of the assets. If after capitalization of the borrowing costs, the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded in the consolidated statement of income.

Interest expense on loans and borrowings is recognized using the EIR method over the term of the loans and borrowings.

# **Business Combination and Goodwill**

PFRS 3 provides that if the initial accounting for a business combination can be determined only provisionally by the end of the period in which the combination is effected because either the fair values to be assigned to the acquiree's identifiable assets, liabilities or contingent liabilities or the cost of the combination can be determined only provisionally, the acquirer shall account for the combination using those provisional values. The acquirer shall recognize any adjustments to those provisional values as a result of completing the initial accounting within twelve months of the acquisition date as follows: (i) the carrying amount of the identifiable asset, liability or contingent liability that is recognized or adjusted as a result of completing the initial accounting shall be calculated as if its fair value at the acquisition date had been recognized from that date; (ii) goodwill or any gain recognized shall be adjusted by an amount equal to the adjustment to the fair value at the acquisition date of the identifiable asset, liability or contingent liability being recognized or adjusted; and (iii) comparative information presented for the periods before the initial accounting for the combination is complete shall be presented as if the initial accounting has been completed from the acquisition date.

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognized in accordance with PAS 39 either in profit or loss or as a change to OCI. If the contingent consideration is classified as equity, it should not be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognized in profit or loss. Before recognizing a gain on a bargain purchase, the Group assesses whether it has correctly identified all of the assets acquired an all of the liabilities assumed, and recognize any additional assets or liabilities that are identified in that review.



Following initial recognition, goodwill is measured at cost less any accumulated impairment loss. Goodwill is reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For purposes of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's CGUs, or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Each unit or group of units to which the goodwill is allocated should:

- represent the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- not be larger than an operating segment determined in accordance with PFRS 8, *Operating* Segments

Impairment is determined by assessing the recoverable amount of the CGU (or group of CGUs), to which the goodwill relates. Where the recoverable amount of the CGU (or group of CGUs) is less than the carrying amount, an impairment loss is recognized. Where goodwill forms part of a CGU (or group of CGUs) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of and the portion of the CGU retained. If the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the acquirer shall recognize immediately in the consolidated statement of income any excess remaining after reassessment.

#### Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and other sales taxes or duty. The Group assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent. When the Group is acting as a principal in an arrangement, revenue is recorded at gross. When the Group is acting as an agent, the revenue recorded is only the commission. Except for Greyhounds and certain arrangements of Equipment Engineers, Inc. (EE), the Group has concluded that it is acting as principal in all of its arrangements. The following specific recognition criteria must also be met before revenue is recognized:

# Sale of services:

#### Construction contracts

Revenue from construction contracts are recognized using the percentage of completion method of accounting. Under this method, revenues are generally measured on the basis of estimated completion of the physical proportion of the contract work. Revenue from labor supply contracts with project management and supervision are recognized on the basis of man-hours spent.

Contract costs include direct materials, labor costs and indirect costs related to contract performance. Provisions for estimated losses on uncompleted contracts are recognized immediately when it is probable that the total contract costs will exceed the total contract revenues. The amount of such loss is determined irrespective of: (a) whether or not work has commenced on the contract; (b) the stage of completion of contract work; or (c) the amount of profits expected to arise on other contracts. Changes in contract performance, contract conditions and estimated profitability, including those arising from penalty provisions and final contract



settlements which may result in revisions to estimated costs and gross margins, are recognized in the year in which the changes are determined.

The asset "Costs and estimated earnings in excess of billings on uncompleted contracts" represents total contract costs incurred and estimated earnings recognized in excess of amounts billed. The liability "Billings in excess of costs and estimated earnings on uncompleted contracts" represents billings in excess of total contract costs incurred and estimated earnings recognized. Retention receivables are included in the trade receivable account, which is shown as part of the receivables account in the consolidated statement of financial position.

Service and commission income are recognized as the related services are rendered.

Management, service and consultancy fees are recognized as services are rendered.

*Equipment rental* arises from the Group equipment's that are being held for rentals. Revenues derived shall be measured on straight-line basis over the term of the agreement.

#### Sale of goods:

#### Merchandise sales

Revenue from merchandise sales is normally recognized when the buyer accepts delivery and when installation and inspection are complete. However, revenue is recognized immediately upon the buyer's acceptance of delivery when the installation process is simple in nature.

#### Real estate sales

Revenue on sale of raw parcels of land with no future obligation to develop the property is recognized using the full accrual method.

Sale of developed lots and residential units is accounted for using the full accrual method of accounting. Under this method, the revenue is recognized when: (a) the collectibility of the sales price is reasonably assured; (b) the earnings process is virtually complete; and (c) the seller does not have a substantial continuing involvement with the subject properties. The collectibility of the sales price is considered reasonably assured when: (a) the buyers have actually confirmed their acceptance of the related loan applications after the same have been delivered to and approved by either the banks or other financing institutions for externally financed accounts; and (b) the down payment comprising a substantial portion of the contract price is received and the capacity to pay and credit worthiness of buyers have been reasonably established for sales under the deferred cash payment arrangement.

If any of the criteria under the full accrual method is not met, the deposit method is applied until all the conditions for recording a sale are met. Pending recognition of sale, cash received from buyers is recognized as deposit from customers presented under the "Customers' deposits" account in the liabilities section of the consolidated statement of financial position.

#### Cancellation of real estate sales

Income from cancellation of real estate sales is recognized once the sale has been cancelled and the related refundable portions of paid amortizations have been paid to the buyer. This is included in the "Other income" account under the statement of comprehensive income. Such is also recognized, subject to the provisions of Republic Act 6552, Realty Installment Buyer Act, upon prescription of the period for the payment of required amortizations from defaulting buyers.





# School and related operations:

*Revenues from school operations* are recognized as income over the corresponding school term. Unearned revenues are shown as unearned tuition fees in the consolidated statement of financial position and will be recognized as revenues when the educational service has been fulfilled in the applicable school term.

Admission, examination and other fees are recognized as income when examination has been granted by the school and related services have been provided to the students.

#### Others:

*Interest income and discounts* is recognized as revenue as interest accrues (using EIR method that is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument to the net carrying amount of the financial asset).

Rent income is accounted on a straight-line basis over the lease term.

Dividend income is recognized when the Group's right to receive the payment is established.

#### Cost of Sales and Services

For construction contracts, contract costs include all direct materials, labor costs and indirect costs related to contract performance. Provisions for estimated losses on uncompleted contracts are recognized immediately when it is probable that the total contract costs will exceed the total contract revenues. The amount of such loss is determined irrespective of: (a) whether or not work has commenced on the contract, (b) the stage-of-completion of contract work; or (c) the amount of profits expected to arise on other contracts. Changes in contract performance, contract conditions and estimated profitability, including those arising from penalty provisions and final contract settlements, which may result in revisions to estimated costs and gross margins, are recognized in the year in which the changes are determined.

For cost of real estate sales, cost is recognized consistent with the revenue recognition method applied. Cost of subdivision land and residential units sold before the completion of the development is determined on the basis of the acquisition cost of the land plus its full development costs, which include estimated costs for future development works, as determined by the Group's in-house technical staff.

The cost of real estate sales recognized in profit or loss on disposal is determined with reference to the specific costs incurred on the property and an allocation of any non-specific cost based on the relative size of the property sold.

For cost of school and related operations, cost constitute expenses directly related to the Group's school and related operations which include expenses for salaries and wages of teaching and academic support personnel, student welfare activities, advertising, and all other student-related costs and expenses. Cost of school and related operations are recognized as expense when school and related services have been provided to the students.

For cost of goods sold, cost includes all expenses associated with the specific sale of goods. Cost of goods sold include all materials and supplies used, direct labor, depreciation of production equipment, royalty, power and water and other expenses related to production. Such costs are recognized when the related sales have been recognized.

For cost of services, cost includes all expenses associated with sale of services. Cost of services include all materials and supplies used, direct labor, depreciation of production equipment, power



and water and other expenses related to services rendered. Such costs are recognized when the related services have been rendered.

Other cost of sales and services arise in the ordinary activities of the Group and are recognized as incurred.

# General and Administrative Expenses

The Group's general and administrative expenses constitute costs of administering the business. General and administrative expenses are recognized as incurred.

## Foreign Currency-denominated Transaction and Translation

The consolidated financial statements are presented in Philippine Peso. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency.

Transactions in foreign currencies are initially recorded in the functional currency rate at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency closing rate at the reporting date. All differences are taken to consolidated statement of income. Non-monetary items that are measured in terms of historical cost in foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

The functional currency of the Group's subsidiary, EEI-BVI and subsidiaries, and its associate, ARCC, are United States Dollar and Saudi Arabia Riyal, respectively. As at reporting date, the assets and liabilities of foreign subsidiaries are translated into the presentation currency of the Parent Company (the Philippine Peso) at the closing rate as at the reporting date, and the consolidated statement of income accounts are translated at monthly weighted average exchange rate. The exchange differences arising on the translation are taken directly to a separate component of equity under "Cumulative translation adjustment" account.

Upon disposal of a foreign subsidiary, the deferred cumulative amount recognized in other comprehensive income relating to that particular foreign operation is recognized in the consolidated statement of income.

#### **Retirement Cost**

# Defined benefit plan

The defined benefit liability is the aggregate of the present value of the defined benefit obligation and actuarial gains and losses not recognized reduced by past service cost not yet recognized and the fair value of plan assets out of which the obligations are to be settled directly. If such aggregate is negative, the asset is measured at the lower of such aggregate and the aggregate of unrecognized net actuarial losses and past service cost and the present value of any economic benefits available in the form of refunds from the plan or reductions in the future contributions to the plan.

Defined benefit costs on the Group's defined benefit retirement plan are actuarially computed using the projected unit credit (PUC) valuation method. Under this method, the current service cost is the present value of retirement benefits payable in the future with respect to the services rendered in the current period.



Defined benefit costs comprise the following:

(a) service cost;

(b) net interest on the net defined benefit liability or asset; and

(c) remeasurements of net defined benefit liability or asset.

Service costs which include current service costs, past service costs and gains or losses on nonroutine settlements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on high quality corporate bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in profit or loss.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund or qualifying insurance policies. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. Fair value of plan assets is based on market price information.

When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations).

The Group's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

## Termination benefit

Termination benefits are employee benefits provided in exchange for the termination of an employee's employment as a result of either an entity's decision to terminate an employee's employment before the normal retirement date or an employee's decision to accept an offer of benefits in exchange for the termination of employment.

A liability and expense for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of those benefits and when the entity recognizes related restructuring costs. Initial recognition and subsequent changes to termination benefits are measured in accordance with the nature of the employee benefit, as either post-employment benefits, shortterm employee benefits, or other long-term employee benefits.

# Employee leave entitlement

Employee entitlements to annual leave are recognized as a liability when they are accrued to the employees. The undiscounted liability for leave expected to be settled wholly before twelve months after the end of the annual reporting period is recognized for services rendered by employees up to the end of the reporting period.



# Income Tax

# Current tax

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and the tax laws used to compute the amount are those that are enacted or substantially enacted by the end of the financial reporting date.

#### Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, including asset revaluations. Deferred income tax assets are recognized for all deductible temporary differences, carryforward of unused tax credits from excess minimum corporate income tax (MCIT) over regular corporate income tax (RCIT), net operating loss carryover (NOLCO), to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and carryforward of unused MCIT and NOLCO can be utilized.

Deferred tax liabilities are not provided on non-taxable temporary differences associated with investments in domestic subsidiaries, associates, and interests in joint ventures. With respect to investments in foreign subsidiaries, associates and interest in joint ventures, deferred tax liabilities are recognized except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed by the end of each financial reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be used. Unrecognized deferred tax assets are reassessed at the end of each financial reporting date and are recognized to the extent that it has become probable that future taxable profit will be available to allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantially enacted by the end of the financial reporting date.

Deferred tax relating to items directly recorded in the equity or other comprehensive income is recognized in other comprehensive income and not in the consolidated statement of income.

Deferred tax relating to items recognized outside profit or loss do not affect the statement of income. These deferred tax items are recognized in correlation to the underlying transactions either in other comprehensive income or directly in equity.

Deferred income tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and deferred income taxes relate to the same entity and the same taxation authority.

#### Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, whether fulfillment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.



A reassessment is made after inception of the lease only if one of the following applies:

- (a) There is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) A renewal option is exercised or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) There is a change in the determination of whether fulfillment is dependent on a specified asset; or
- (d) There is substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios (a), (c), or (d) and at the date of renewal or extension period for scenario (b).

#### Group as a lessee

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly against income.

Leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease of the Group represents those under which substantially all the risks and benefits of ownership of the assets remain with the lessor.

Operating lease payments are recognized as an expense in the consolidated statement of income on a straight-line basis over the lease term.

# Group as a lessor

Leases in which the Group does not transfer substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized over the leased term on the same bases as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

#### Basic and Diluted Earnings Per Share (EPS)

Basic EPS attributable to equity holders of the Group is computed based on weighted average number of issued and outstanding common shares after giving retroactive effect for any stock dividends. Diluted EPS, if applicable, is computed by dividing net income applicable to common shares by the weighted average number of common shares issued and outstanding during the year after giving effect to assumed exercise of stock options and retroactive effect of stock dividends declared (Note 33).

Where the effect of the assumed conversion of the preferred shares and the exercise of all outstanding options have anti-dilutive effect, basic and diluted EPS are stated at the same amount.



# Provisions

Provisions are recognized when (a) the Group has a present obligation (legal or constructive) as a result of a past event, (b) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and (c) a reliable estimate can be made of the amount of the obligation. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

# Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but disclosed when an inflow of economic benefits is probable.

# Stock Option Plan

No benefit expense is recognized relative to the shares issued under the stock options plan. When the shares related to the stock option plans are subscribed, these are treated as capital stock issuances. The stock option plan is exempt from PFRS 2, *Share-based Payment* (Note 21).

# Events After the Financial Reporting Date

Post year-end events that provide additional information about the Group's position at the end of the financial reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to consolidated financial statements when material.

## Segment Reporting

The Group's operating business are organized and managed separately according to the nature of services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on business segments is presented in Note 35.

# Equity

The Group records common stocks at par value and additional paid-in capital in excess of the total contributions received over the aggregate par values of the equity shares. Incremental costs incurred directly attributable to the issuance of new shares are shown in equity as a deduction from proceeds, net of tax. When the Group purchases the Group's capital stock (treasury shares), the consideration paid, including any attributable incremental costs, is deducted from equity attributable to the Group's equity holders until the shares are cancelled, reissued or disposed of. Where such shares are subsequently sold or reissued, any consideration received, net of any directly attributable incremental transaction costs and the related tax effects is included in equity (Note 37).

Retained earnings represent accumulated earnings of the Group and any adjustment arising from application of new accounting standards, policies or corrections of errors applied retroactively less dividends declared. The individual accumulated retained earnings of the subsidiaries are available for dividends when they are declared by the subsidiaries as approved by their respective BOD. Retained earnings are further restricted for the payment of dividends to the extent of the cost of treasury shares (Note 38).



# Cost of Common Stock Held in Treasury

Own equity investments which are reacquired are carried at cost and are deducted from equity. No gain or loss is recognized in profit or loss on the purchase, sale issue or cancellation of the Parent Company's own equity investments. When the shares are retired, the capital stock account is reduced by its par value and excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

# Other Comprehensive Income

OCI are items of income and expense that are not recognized in the profit or loss for the year in accordance with PFRS. The Group's OCI in 2014 and 2013 pertains to remeasurement gains and loss on net retirement liability and revaluation increment on land which cannot be reclassified to profit or loss and unrealized gain and loss on AFS financial assets and cumulative translation adjustments which can be reclassified to profit or loss in subsequent periods (Note 40).

# 5. Significant Accounting Judgments and Estimates

The preparation of the consolidated financial statements in compliance with PFRS requires the Group to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and contingent liabilities. Future events may occur which can cause the assumptions used in arriving at those estimates to change. The effects of any changes in estimates will be reflected in the consolidated financial statements as they become reasonably determinable.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results could differ for such estimates.

## Judgments

In the process of applying the Group's accounting policies, management has made the following judgment, apart from those involving estimations, which has the most significant effect on the amounts recognized in the consolidated financial statements:

## Determination of control in investments in subsidiaries

The Group determined that it has control over its subsidiaries by considering, among others, its power over the investee, exposure or rights to variable returns from its involvement with the investee, and the ability to use its power over the investee to affect its returns. The following were also considered:

- The contractual arrangement with the other vote holders of the investee
- Rights arising from other contractual agreements
- The Group's voting rights and potential voting rights

*Consolidation of entities in which the Group holds only 50% or less than majority of voting rights* The Parent Company determined that it controls certain entities even though it owns 50% or less than majority of the voting rights. The factors considered include, among others, the size of its block of voting shares, the relative size and dispersion of holdings of other shareholders, and contractual agreements to direct the relevant activities of the entities.





The Group determined that it exercises significant influence over its associates by considering, among others (Note 13), its ownership interest (holding 20% or more of the voting power of the investee), board representation and participation on board sub-committees, and other contractual terms.

# Significant influence if ownership is less than 20%

The Parent Company is able to exercise significant influence for ownership less than 20% since it has an active participation in the policy-making process including operating decisions of the investee.

#### Classification of joint arrangements

The Group's investments in joint ventures are structured in separate incorporated entities. Even though the Group holds various percentage of ownership interest on these arrangements, their respective joint arrangement agreements requires unanimous consent from all parties to the agreement for the relevant activities identified. The Group and the parties to the agreement only have rights to the net assets of the joint venture through the terms of the contractual arrangements.

#### Impairment of financial assets

In determining whether an impairment loss should be recorded in profit or loss, the Group makes judgments as to whether there is any objective evidence of impairment as a result of one or more events that has occurred after initial recognition of the asset and that loss event or events has an impact on the estimated future cash flows of the financial assets or the group of financial assets that can be reliably estimated. This observable data may include adverse changes in payment status of borrowings in a group, or national or local economic conditions that correlate with defaults on assets in the portfolio.

#### Redeemable preference shares

The Parent Company has outstanding redeemable preference shares. These shares are treated as equity and are therefore presented under the "equity" section of the consolidated statement of financial position, as management concluded that these are not mandatorily redeemable since the redemption of the preferred shares is at the Parent Company's option. In 2014 and 2013, the Parent Company redeemed portion of outstanding redeemable preference shares amounting P36.7 million and P40.6 million, respectively (Note 37).

#### Revenue recognition

Management exercises judgment in determining whether the Group is acting as a principal or an agent. The Group is acting as a principal when it has exposure to the significant risks and rewards associated with the sale of goods, otherwise it is acting as an agent.

#### Going concern

The Group's management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the Group financial statements continue to be prepared on a going concern basis.





# Contingencies

The Group is currently involved in various proceedings. The estimate of the probable costs for the resolution of these claims has been developed in consultation with outside counsel handling the Group's defense in these matters and is based upon an analysis of potential results. The Group currently does not believe that these proceedings will have a material adverse effect on its financial position. It is possible, however, that future results of operations could be materially affected by changes in the estimates or in the effectiveness of the strategies relating to these proceedings (Notes 18 and 34).

- 36 -

# Determination of functional currency

PAS 21 requires management to use its judgment to determine the entity's functional currency such that it most faithfully represents the economic effects of the underlying transactions, events and conditions that are relevant to the entity. In making this judgment, each entity in the Group considers the following:

- a) the currency that mainly influences sales prices for financial instruments and services (this will often be the currency in which sales prices for its financial instruments and services are denominated and settled);
- b) the currency in which funds from financing activities are generated; and
- c) the currency in which receipts from operating activities are usually retained.

# Determination of fair values of financial assets and liabilities

The Group classifies financial assets by evaluating, among others, whether the asset is quoted or not in an active market. Included in the evaluation on whether a financial asset is quoted in an active market is the determination on whether quoted prices are readily and regularly available, and whether those prices represent actual and regularly occurring market transactions on an arm's length basis.

The fair value determinations for financial assets and liabilities are based generally on listed market prices or broker or dealer price quotations. If prices are not readily determinable or if liquidating the positions is reasonably expected to affect market prices, fair value is based on either internal valuation models or management's estimate of amounts that could be realized under current market conditions, assuming an orderly liquidation over a reasonable period of time.

# Operating lease commitments - Group as lessee

The Group has entered into various equipment and commercial property leases on its administrative office locations and fabrication facilities. The Group has determined that it does not acquire all the significant risks and rewards of ownership of these equipment and administrative office locations primarily because the lease term is not for the major part of the economic life of the asset and at the inception of the lease, the present value of the minimum lease payments does not amount to at least substantially all of the fair value of the leased asset. The future minimum rental payables under non-cancellable operating lease as at December 31, 2014 and 2013 amounted to \$323.3 million and \$390.6 million, respectively (Note 34).

# Operating lease commitments - Group as lessor

A portion of the land currently being used by the Group in its operations is leased out under an operating lease to RCBC, an affiliated local commercial bank. The lease terms range from one (1) to three (3) years. The Group determines that it does not transfer the risks and rewards of ownership of the leased assets and accordingly classified it as an operating lease. The future minimum rental receivables under non-cancellable operating lease as at December 31, 2014 and 2013 amounted to P80.9 million and P35.5 million, respectively (Note 34).



The Group has entered into commercial property lease on the use of its building facilities. The Group has determined that it retains all the significant risks and rewards of ownership of these properties which are leased out on operating leases.

#### Finance lease commitments - Group as lessee

In 2011, the Group has entered into lease agreement with a third party lessor for the lease of its various construction machineries and equipment and company vehicles. The Group has determined that it acquires all the significant risks and rewards of ownership of the leased asset and therefore is accounted for as a finance lease. As at December 31, 2014 and 2013, future minimum lease payments and present value of minimum lease payments amounted to P0.3 million and P1.6 million, respectively; and P0.3 million and P1.6 million, respectively (Note 34).

### Estimates and Assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

# Revenue and cost recognition

The Group's revenue recognition policies require management to make use of estimates and assumptions that may affect the reported amounts of revenues and costs. The Group's construction revenue is recognized based on the percentage of completion measured principally on the basis of the estimated completion of a physical proportion of the contract work. The revenue and related cost recognized for 2014, 2013 and 2012 are based on management's best estimate and have met the requirements set forth in PAS 11.

As at December 31, 2014 and 2013, the costs and estimated earnings in excess of billings on uncompleted contracts amounted to  $\mathbb{P}4.1$  billion and  $\mathbb{P}2.0$  billion, respectively, and billings in excess of costs and estimated earnings on uncompleted contracts amounted to  $\mathbb{P}3.0$  billion and  $\mathbb{P}1.3$  billion, respectively (Note 9).

#### Estimating recoverability of savings and overrun

The percentage of completion and the revenue to recognize are determined by the Group on the basis of a large number of estimates. Consequently, the Group has implemented an internal financial budgeting and reporting system. In particular, the Group reviews each month the estimates of contract revenue and contract costs as the contract progress.

*Estimate on when the buyer's investment is qualified for revenue recognition on real estate sales* The Group requires a certain percentage estimate on when the buyer's investment is considered adequate to meet the probability criteria that economic benefits will flow to the Group and warrant revenue recognition. The Group estimated the percentage to be at least 20% payment of the total selling price received from the buyer. It is at this level of investment that it is highly probable that the buyer will commit to the sale transaction, and thus, it is probable that economic benefits will flow to the Group.

#### Estimating allowance for impairment of receivables

The Group maintains an allowance for impairment at a level considered adequate to provide for potential uncollectible receivables. The level of this allowance is evaluated by management on the basis of factors that affect the collectability of the accounts. For education segment, the evaluation factors will include the number of days the receivables is outstanding, year level of students and historical experience. For other segments the evaluation of collectability considers the length of the Group's relationship with the customer, the customer's payment behavior and known market factors. The Group reviews the age and status of receivables, and identifies accounts that are to be



provided with allowances on a continuous basis or those with existing allowances needing reversals.

The amount of timing and recorded expenses and reversal of existing allowance for any period would differ if the Group made different judgments or utilized different estimates. An increase in the allowance for impairment would increase recorded operating expenses and decrease current assets and otherwise for reversals.

The outstanding balance of receivables, net of allowance for impairment, as at December 31, 2014 and 2013 amounted to P6.8 billion and P4.5 billion, respectively (Note 8).

#### Estimating realizability of claims and change orders

The Group maintains as claims and change orders assets when it is probable that these assets will be realized. The amount and timing of recorded expenses would differ if the Group made different estimates.

#### Estimating net realizable value of inventories

The Group maintains allowance for inventory losses at a level considered adequate to reflect the excess of cost of inventories over their NRV. NRV of inventories are assessed regularly based on the prevailing selling prices of inventories less the estimated cost to sell. Increase in the NRV will increase the carrying amount of inventories but only up to the extent of their original acquisition costs.

The carrying values of inventories carried at NRV as at December 31, 2014 and 2013 amounted to P700.9 million and P544.7 million, respectively (Note 10).

*Estimating useful lives of property and equipment, computer software and investment properties* The Group estimated the useful lives of its property and equipment, computer software and investment properties based on the period over which the assets are expected to be available for use. The Group reviews annually the estimated useful lives of property and equipment and investment properties based on the factors that include asset utilization, internal technical evaluation, technological changes, environmental and anticipated use of the assets tempered by related industry benchmark information. It is possible that future results of operations could be materially affected by changes in these estimates brought about by changes in the factors mentioned. A reduction in the estimated useful lives of property and equipment and investment properties would increase the recorded depreciation and amortization expense and decrease noncurrent assets.

As at December 31, 2014 and 2013, the net book value of the depreciable property and equipment amounted to  $\mathbb{P}5.1$  billion and  $\mathbb{P}4.4$  billion, respectively (Note 14). Net book value of computer software (included in other noncurrent assets) as at December 31, 2014 and 2013 amounted to  $\mathbb{P}28.5$  million and  $\mathbb{P}39.8$  million, respectively (Note 17). Net book value of depreciable investment properties as at December 31, 2014 and 2013 amounted to  $\mathbb{P}49.9$  million and  $\mathbb{P}39.7$  million, respectively (Note 16).

# Revaluation of property and equipment

The Group measures land at revalued amount with changes in fair value being recognized in other comprehensive income. The Group engaged independent valuation specialists to determine fair value as at December 31, 2014 and 2013. The key assumptions used to determine fair value is based on the latest records of sales and offerings of similar parcels of land with similar location, size, shape, characteristics of the lots and present and prospective use (Note 14).



### Impairment of non-financial assets

The Group assesses impairment on assets whenever events or changes in circumstances indicate that the carrying amount of a non-financial asset (i.e. property and equipment, computer software, investment properties, investments in associates and joint venture and goodwill) may not be recoverable.

The factors that the Group considers important which could trigger an impairment review include the following:

- Significant underperformance relative to expected historical or projected future operating results;
- Significant changes in the manner of use of the acquired assets or the strategy for overall business; and
- Significant negative industry or economic trends.

Impairment of goodwill is assessed on an annual basis. The goodwill recognized in the consolidated statements of financial position pertains to the Parent Company's acquisition of iPeople, EEI and Honda Cars Group and iPeople's acquisition of MCI. In assessing the impairment on goodwill, the Group determines the recoverable amount using both value in use and fair value. The value in use calculations used cash flow projections based on financial budgets approved by management covering a five-year period for all entities. The discount rate used was 8.94% in 2014 and 2013 for MCI. Cash flow projection was not made for Honda Cars Group in 2013 and the Parent Company recognized impairment loss. In 2013, a discount rate of 9.32% was used. The cash flow projections considered the impact of the Enhanced K+12 Basic Education Program on MCI's financial performance is effective in 2016. Cash flows beyond the five-year period are assumed to be without growth. The recoverable value for EEI was determined based on fair value at ₱10.55 and ₱9.55 in 2014 and 2013, respectively, per listed price of EEI shares. For iPeople, the recoverable value is based on listed price of ₱12.00 in 2014 and 2013. In 2013, the Group recognized impairment loss on goodwill pertaining to Honda Cars Group amounting ₱41.4 million. There is no impairment loss on goodwill in 2014 and 2012.

The value in use calculation above is most sensitive to the growth rates and discount rates.

In 2014 and 2013, there are continuing indications of impairment in the property and equipment of MHSSI due to continuing losses of the school. Management assessed that the level of impairment is at the same level with 2009. In 2009, an impairment loss of P52 million was recognized to write-down certain assets of MHSSI. No additional impairment loss was recognized in 2014 and 2013.

Investments in SWCC and Sino, associates, have been fully impaired as at December 31, 2010 after considering the above factors. In 2013, the Parent Company reversed a portion of the impairment loss provided in the previous year amounting ₱103.8 million. The recovery on impairment loss is presented as part of general and administrative expenses in the consolidated statements of income (Note 28).



The carrying values of the Group's non-financial assets follow:

	2014	2013
Property and equipment (Note 14)	₽7,964,602,430	₽7,142,429,194
Investments in associates and joint venture		
(Note 13)	3,898,284,355	3,322,896,911
Goodwill (Note 15)	471,357,459	471,357,459
Investment properties (Note 16)	260,296,107	250,316,945
Computer software (Note 17)	28,505,569	39,844,284

### Retirement benefits

The determination of the obligation and cost of retirement benefits is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions include, among others, discount rates, expected returns on plan assets and salary increase rates were disclosed in Note 31. While the Group believes that the assumptions are reasonable and appropriate, significant differences in the actual experience or significant changes in the assumptions may materially affect the pension and other retirement obligations.

As at December 31, 2014 and 2013, subsidiaries with net accrued retirement liability position has outstanding liability of  $\mathbb{P}154.3$  million and  $\mathbb{P}372.9$  million, respectively and subsidiaries with net retirement asset position has net assets of  $\mathbb{P}47.1$  million and  $\mathbb{P}30.7$  million, respectively (Note 31).

### Deferred tax assets

The Group reviews the carrying amounts of deferred income taxes at each reporting date and reduces deferred tax assets to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. Where there is no absolute assurance that each legal entity in the Group will generate sufficient taxable profit to allow all or part of its deferred tax assets to be utilized, deferred tax assets are not recognized.

Deferred tax assets recognized amounted to P135.8 million and P220.4 million as at December 31, 2014 and 2013, respectively. The temporary differences on which deferred tax assets were not recognized amounted to P192.2 million and P284.8 million, respectively (Note 32).

## 6. Cash and Cash Equivalents

This account consists of:

	2014	2013
Cash on hand and in banks	₽1,019,458,316	₽1,089,009,898
Short-term investments	1,141,649,497	1,022,500,393
	₽2,161,107,813	₽2,111,510,291

Cash in banks earn interest at the respective bank deposit rates. Short-term investments are made for varying periods of up to three months depending on the immediate cash requirements of the Group and earn annual interest at the respective short-term investment rates.

Interest income from cash in banks and short-term investments amounted to ₱27.6 million and ₱45.1 million and ₱50.3 million for the years ended December 31, 2014, 2013 and 2012, respectively (Note 23).



## 7. Loans Receivable

Loans receivable consists of:

	2014	2013
Gross receivables	<b>₽20,286,903</b>	₽18,571,215
Less allowance for impairment	3,687,378	3,763,369
	16,599,525	14,807,846
Less noncurrent portion	4,626,258	4,554,796
Current portion	₽11,973,267	₽10,253,050

Loans receivable is composed of receivables of ZIFC with the following details:

	2014	2013
Time loan principals	₽30,264,723	₽25,496,988
Unearned discount and interest	(9,977,820)	(6,925,773)
	20,286,903	18,571,215
Less allowance for impairment	3,687,378	3,763,369
	₽16,599,525	₽14,807,846

Time loan principals are collectible in full at maturity date while interest is due monthly or at maturity. Annual interest rates range from 12% to 31% in 2014, 2013 and 2012. The term of the loan ranges from one (1) to twelve (12) months.

Details of receivables follow:

## a) As to secured and unsecured and type of security for secured loans

	2014	2013
Secured loans		
Chattel mortgage	₽4,804,448	₽4,357,503
Real estate mortgage	24,857,485	20,683,486
	29,661,933	25,040,989
Unsecured loans	602,790	455,999
	₽30,264,723	₽25,496,988

## b) As to maturity

	2014	2013
Maturing within one year	₽21,314,001	₽19,207,421
Maturing one year to five years	8,950,722	6,289,567
	₽30,264,723	₽25,496,988

The changes in individually assessed allowance for impairment as at December 31 follow:

	2014	2013
Balance at beginning of year	₽3,763,369	₽3,836,800
Provision for impairment losses	500,000	500,000
Accounts written off	(575,991)	(573,431)
Balance at end of year	₽3,687,378	₽3,763,369



#### - 42 -

## 8. Accounts Receivable

This account consists of:

	2014	2013
Trade		
Construction and infrastructure (including retention receivable of ₱2.3 billion and		
₽1.3 billion in 2014 and 2013, respectively)	₽4,943,645,519	₽3,005,420,684
Car dealership	540,444,959	467,944,318
Education and information technology	209,159,431	159,263,925
Other services	21,713,190	26,905,474
Other receivables		
Advances to suppliers and contractors	753,911,577	607,299,312
Consultancy fee	313,156,649	235,775,538
Advances to officers and employees	37,554,310	54,653,704
Receivables from plant	3,745,828	58,062,943
Rent receivable	184,708	496,950
Others	265,837,372	205,880,897
	7,089,353,543	4,821,703,745
Less allowance for impairment	259,061,712	287,824,460
	₽6,830,291,831	₽4,533,879,285

#### Trade receivables

The trade receivables at amortized cost are noninterest-bearing and collectible within one (1) year.

This consists of the following:

#### *Receivable from construction and infrastructure*

Receivables from construction and infrastructure represent amounts arising from domestic and foreign construction contracts. These receivables are based on the monthly progress billings provided to customers over the period of the construction and collectible over a period of thirty (30) to ninety (90)-day period. Retention receivables are recouped upon completion of the construction contract.

#### Receivables from car dealership

Receivables from car dealership represent amounts arising from the sale of car, parts and accessories and services collectible within 30 days.

### Receivables from education and information technology

Receivables from education and information technology represent amounts arising from tuition and other fees generally collectible within 90 days and from computer and service sales collectible within 30 days.

### Receivables from other services

Receivables from other services represent amounts arising from management and consultancy services provided by the Group generally collectible within 30 days.



No trade receivables are used as collaterals to secure obligations in 2014 and 2013.

### Other receivables

Advances to suppliers and subcontractors represent down payment to subcontractors for the contract work to be performed and advance payment for the purchase of various construction materials and machineries and equipment items.

*Consultancy fees* pertain to receivables arising from contract negotiations, administration of commercial issues and claims, sales leads and application of computerization programs.

*Advances to officers and employees* mainly pertain to interest-bearing advances and loans made by officers and employees. Annual interest of 8.0% shall be liquidated on a monthly basis through salary deduction and therefore collectible within a year.

*Receivables from plant* pertain to non-interest bearing receivables from Honda Cars Philippines, Inc. and Isuzu Philippines Corporation, for promotional subsidy and fleet discounts. Receivables from plant are collectible within a year in the normal course of Group's business.

Receivables classified as "Others" consist of interest, dividends, commission, rebates, insurance and various receivables.

_			201	4		
	Construction and	Car	Education and Information	Other	Other	
	Infrastructure	Dealership	Technology	Services	Receivables	Total
Balances at beginning of year Provisions - net of recoveries	₽92,703,569	₽47,784,446	₽43,681,678	₽18,143,390	₽85,511,377	₽287,824,460
(Notes 27 and 28)	(15, 248, 994)	(15, 651, 417)	5,499,285	(2,109,991)	(155,456)	(27,666,573)
Write-offs	(1,096,175)	_	-	-	_	(1,096,175)
Balances at end of year	₽76,358,400	₽32,133,029	₽49,180,963	₽16,033,399	₽85,355,921	₽259,061,712
Individually impaired	₽68,360,313	₽-	₽-	₽-	₽-	₽68,360,313
Collectively impaired	7,998,087	32,133,029	49,180,963	16,033,399	85,355,921	190,701,399
Total	₽76,358,400	₽32,133,029	₽49,180,963	₽16,033,399	₽85,355,921	₽259,061,712
Gross receivables*	₽4,943,645,519	₽540,444,959	₽209,159,431	₽21,713,190	₽1,374,390,444	₽7,089,353,543

The changes in allowance for impairment as at December 31 follow:

\* Gross amount of receivables individually and collectively determined to be impaired, before deducting any assessed impairment allowance

			201	3		
	Construction		Education and			
	and	Car	Information	Other	Other	
	Infrastructure	Dealership	Technology	Services	Receivables	Total
Balances at beginning of year	₽148,361,875	₽30,466,469	₽41,398,052	₽15,682,180	₽107,344,061	₽343,252,637
Provisions - net of recoveries						
(Notes 27 and 28)	(25,749,349)	17,317,977	2,283,626	2,461,210	11,873,356	8,186,820
Write-offs	(29,908,957)	-	-	-	(33,706,040)	(63,614,997)
Balances at end of year	₽92,703,569	₽47,784,446	₽43,681,678	₽18,143,390	₽85,511,377	₽287,824,460
Individually impaired	₽84,705,482	₽_	₽-	₽_	₽_	₽84,705,482
Collectively impaired	7,998,087	47,784,446	43,681,678	18,143,390	85,511,377	203,118,978
Total	₽92,703,569	₽47,784,446	₽43,681,678	₽18,143,390	₽85,511,377	₽287,824,460
Gross receivables*	₽3,005,420,684	₽467,944,318	₽159,263,925	₽26,905,474	₽1,162,169,344	₽4,821,703,745

\* Gross amount of receivables individually and collectively determined to be impaired, before deducting any assessed impairment allowance



# 9. Costs, Estimated Earnings and Billings on Uncompleted Contracts

The details of the costs, estimated earnings and billings on uncompleted contracts follow:

	2014	2013
Total costs incurred	₽47,647,756,126	₽31,819,834,030
Add: estimated earnings	4,445,059,291	4,139,451,763
	52,092,815,417	35,959,285,793
Less total billings (including unliquidated advances from contract owners of ₱3.0 billion and ₱2.6 billion in 2014 and 2013,		
respectively)	51,013,738,195	35,327,781,964
	₽1,079,077,222	₽631,503,829

The foregoing balances are reflected in the consolidated statements of financial position under the following accounts:

	2014	2013
Costs and estimated earnings in excess of billings on uncompleted contracts	₽4,119,775,819	₽1,964,460,533
Billings in excess of costs and estimated earnings on uncompleted contracts	(3,040,698,597)	(1,332,956,704)
	₽1,079,077,222	₽631,503,829

## 10. Inventories

This account consists of:

	2014	2013
At cost		
Land and land development	₽219,256,480	₽219,366,970
Subdivision lots and contracted units for sale	84,400,136	90,023,470
Raw lands	44,916,103	44,916,103
	348,572,719	354,306,543
At NRV		
Merchandise	662,363,764	516,165,825
Construction materials	15,425,375	3,907,734
Spare parts and supplies	23,160,314	24,629,228
	700,949,453	544,702,787
	₽1,049,522,172	₽899,009,330

The related costs of inventories recorded at NRV follow:

	2014	2013
Merchandise	₽687,316,007	₽549,511,477
Construction materials	32,691,163	14,256,490
Spare parts and supplies	23,160,314	24,629,228
	₽743,167,484	₽588,397,195



The total cost of goods sold recognized in the Group' statements of comprehensive income amounted to P4,529.5 million, P4,171.2 million and P4,355.7 million in 2014, 2013 and 2012, respectively (Notes 24 and 25).

The rollforward of allowance for inventory obsolescence is as follows:

	2014	2013
Balances at beginning of year	₽43,694,408	₽73,079,118
Provisions (recoveries) - net (Note 28)	893,944	(29,384,710)
Write-off	(2,370,321)	_
Balances at end of year	₽42,218,031	₽43,694,408

A summary of the movement in real estate inventories is set out below:

	2014	2013
Balances at beginning of year	₽354,306,543	₽363,524,834
Construction/development costs incurred	5,276,313	31,092,237
Disposals (recognized as cost of sales)	(14,647,753)	(66,629,164)
Transfers from investment property (Note 16)	_	22,037,310
Repossessed inventories	2,615,984	4,267,514
Other adjustments/reclassifications	1,021,632	13,812
Balances at end of year	<b>₽</b> 348,572,719	₽354,306,543

The Group reversed previously recognized allowance for real estate inventory obsolescence amounting P0.5 million, P3.3 million and P3.5 million in 2014, 2013 and 2012, respectively.

The actual inventories written-off amounted to  $\clubsuit2.4$  million, nil and  $\clubsuit0.2$  million in 2014, 2013 and 2012 respectively.

Land included in inventories relates to real estate development projects being undertaken by EEI Realty, either on its own or with other parties, as follows:

a. On April 24, 1998, EEI Realty entered into a joint venture (JV) agreement with Robinson's Homes, Inc. (RHI) to contribute certain parcels of land to the JV for development by RHI into a residential subdivision. Under the JV agreement, the share of EEI Realty and RHI on the saleable lots shall be 40% and 60%, respectively. EEI Realty granted RHI the exclusive right to construct housing units on EEI Realty's share of the saleable lots from the JV project and construction of the housing units shall be solely for RHI's account. EEI Realty also granted RHI the exclusive marketing rights over its share of the saleable lots from the JV project. EEI Realty shall reimburse RHI for marketing and administration expenses of 10% of the lot selling price deductible from EEI Realty's share on every lot sold.

On July 11, 2005, EEI Realty and RHI mutually agreed to reduce the JV area from 72.79 hectares to 13.98 hectares. The share of EEI Realty and RHI on the saleable lots shall be 25% and 75%, respectively, starting May 1, 2005. The JV area is still being managed by RHI, while the remaining area has been turned over to EEI Realty.

In consideration of EEI Realty's entering into the JV Agreement, RHI paid EEI Realty \$\P\$50.0 million as noninterest-bearing cash advance. The cash advance shall be liquidated using the proceeds from sale of the lots allocated to EEI Realty. In 2000, the JV started selling developed lots, the proceeds of which were deducted from the cash advance. As at



December 31, 2014 and 2013, the outstanding balance of the cash advance, which is shown as part of accounts payable and accrued expenses account in the consolidated statements of financial position, amounted to  $\mathbb{P}32.4$  million (Note 18).

EEI Realty has an ongoing project in Suburbia East, Marikina. The master plan for the 98,009 square meters property project was completed and the development permit application for the subdivision plan was approved on September 14, 2000 by the city government of Marikina. On May 2, 2002, the Housing and Land Use Regulatory Board (HLURB) issued a Certificate of Registration and License to Sell to EEI Realty for the sale of saleable lots in Suburbia East Phase I. The Phase I development works have been completed. On May 30, 2003, HLURB issued a certificate of Registration and License to Sell for the sale of saleable lots in Phase II. Development works for Phase II is completed in July 2007. On November 29, 2008, HLURB issued a certificate of Registration and License to Sell for the sale of saleable lots in Phase III. Phase III development is still ongoing as at December 31, 2014 and the EEI Realty expects to complete all developments on April 30, 2015.

- b. The amended Memorandum of Agreement dated April 19, 1999 between EEI Realty and Ayala Greenfield, Inc. (Greenfield) provides for the following:
  - Sale of nine parcels of land with a total area of 133,550 square meters by EEI Realty to Greenfield. Payment terms for the land sold include turnover of certain developed lots from the nine parcels of land. In 2003, a total of 11 saleable lots from the unsold inventory of Greenfield's developed lots valued at ₱48.2 million were transferred to EEI Realty as partial settlement.
  - Contribution by EEI Realty of parcels of land, with a total area of 111,906 square meters, as EEI Realty's participating interest in a JV project with Greenfield. Under the terms of the JV agreement, EEI Realty's net land owner's interest shall be in the form of developed lots for the residential component and golf club shares for the golf course component, and shall be allocated at 30% for EEI Realty and 70% for Greenfield.
- c. On August 17, 2009, EEI Realty entered into an agreement with Cottonwood Realty Corporation (Cottonwood) for the building of residential housing units on the lots owned by EEI Realty. Under the terms of the JV agreement, EEI Realty will contribute approximately 6,400 square meters of land located at Grosvenor's Place, Brgy. Tanauan, Tanza, Cavite. The land consisted of 200 subdivision lots. Upon signing of the JV agreement, Cottonwood shall advance cash equivalent to 20% of the minimum lot price valued at ₱3,190 per square meter for the 200 lots of EEI Realty. Cottonwood shall also execute the Deed of Assignment in favor of EEI Realty and the corresponding Letter of Guaranty to Home Development Mutual Fund (HDMF) covering the latter's take out of the house and lot totaling 200 from EEI Realty on the other hand. EEI Realty shall pay Cottonwood 10% of the total lot price as marketing commission deductible from the 80% releases of HDMF. Cottonwood shall arrange and ensure that the said 80% take out by the HDMF for the lot portion shall be payable in the name of EEI Realty and paid by HDMF directly to EEI Realty.

On June 14, 2012, under the Revised Memorandum of Agreement, EEI Realty and Cottonwood agreed that EEI Realty undertakes the construction of residential buildings in the lots, covering an area of 5,633 square meters, which EEI Realty has contributed in the JV and Cottonwood will sell and market the lots and residential houses built therein, secure a funding commitment line and arrange the loan take-out for buyers with HDMF with the purpose of yielding the optimal price and ensuring appreciation over time.



EEI Realty has sold 8 and 1 lot stated in the memorandum of agreement with Cottonwood Realty Corporation in 2014 and 2013, respectively.

There were no capitalized borrowing costs in 2014, 2013 and 2012.

The Group has no purchase commitments pertaining to its inventories as at December 31, 2014 and 2013.

No inventories are pledged as security to obligations as of December 31, 2014 and 2013.

## 11. Prepaid Expenses and Other Current Assets

This account consists of:

	2014	2013
Input value added tax (VAT)	₽471,459,534	₽271,886,826
Prepaid taxes	187,178,398	106,739,126
Receivable from EEI Retirement Fund, Inc net		
(Notes 17 and 22)	117,000,000	_
Prepaid expenses	84,534,933	79,376,184
Miscellaneous deposits - net	46,492,353	47,358,951
Restricted cash investment	7,549,817	4,773,519
Unused office supplies	5,557,635	4,020,292
Others	23,759,181	18,965,035
	₽943,531,851	₽533,119,933

Input VAT represents taxes imposed to the Group by its suppliers and contractors for the acquisition of goods and services required under Philippine taxation laws and regulations. This will be used against future output VAT liabilities or will be claimed as tax credits. Management has estimated that all input VAT is recoverable at its full amount.

Prepaid taxes pertain mainly to the Group's creditable withholding taxes and tax credit certificates.

Receivable from EEI Retirement Fund, Inc. (EEI-RFI) resulted from the sale of land by EEI to EEI-RFI. In 2013, the receivable from EEI-RFI amounting P390.0 million was restructured and reclassified to other noncurrent assets with fixed 5% interest rate per annum (Note 17). The net outstanding receivable from the EEI-RFI as at December 31, 2014 and 2013 amounted to P387.5 million and P368.1 million, respectively.

Prepaid expenses include prepayments for freight and insurance.

Miscellaneous deposits mainly represent the Group's refundable rental, utilities and guarantee deposits on various machineries and equipment. The Group's provision for doubtful accounts on miscellaneous deposit amounted to nil in 2014 and 2013, respectively. As at December 31, 2014 and 2013, the Group's allowance for impairment on its miscellaneous deposits accounts amounted to P3.7 million.

Restricted cash investment represents the Group's time deposits used as security for the payment of the Group's obligations and liabilities.



## 12. Available-for-Sale Financial Assets

This account consists of:

	2014	2013
Quoted shares - at fair value	<b>₽83,894,869</b>	₽70,015,419
Unquoted shares - at cost	400,344,649	451,460,152
	₽484,239,518	₽521,475,571

Movements in the net accumulated unrealized gain on AFS financial assets are as follows:

	2014	2013
Attributable to equity holders of the parent:		
Balance at beginning of year	₽93,233,426	₽94,703,117
Gain (loss) recognized in equity	12,414,841	(1,469,691)
Balance at end of year	105,648,267	93,233,426
Noncontrolling interest:		
Balance at beginning of year	5,585,156	5,806,977
Gain (loss) recognized in equity	1,475,600	(221,821)
Balance at end of year	7,060,756	5,585,156
	<b>₽</b> 112,709,023	₽98,818,582

The unquoted shares consist of shares of the following nonlisted companies:

	2014	2013
RCBC Realty Corporation (RRC)	₽260,387,781	₽287,253,380
Hermosa Ecozone Development Corporation	100,000,000	100,000,000
Brightnote Assets Corporation	25,000,000	25,000,000
Sta. Elena Properties	7,680,033	7,680,033
Heritage Park	5,088,785	9,331,285
Subic Power Corporation	37,500	37,500
Philippine Hybrid Energy Systems, Inc. (PHESI)	_	20,000,000
Others	2,150,550	2,157,954
	₽400,344,649	₽451,460,152

Fair value information has not been disclosed for the Group's investments in equity instruments that are carried at cost, because fair value cannot be measured reliably. These equity instruments represent ordinary shares in private companies that are not quoted on any market and do not have any comparable industry peer that is listed. The Group does not intend to dispose of these investments in the foreseeable future. Investments in AFS financial assets amounting P31.11 million and P62.4 million were sold in 2014 and 2013, respectively, which resulted to gains amounting P28.4 million and P37.3 million, respectively (Note 23).

On September 17, 2013, the Parent Company purchased 1.4 million preferred A shares and 0.7 million preferred B shares of RRC for P235.1 million and P117.5 million, respectively. In the same year, the Parent Company sold 370,000 preferred A shares in RRC amounting to P62.2 million for P262.50 per share. The sale resulted to a gain of P35.0 million (Note 20).

In 2014, EEI reclassified its investment in Philippine Hybrid Energy Systems, Inc. (PHESI) amounting ₱20.0 million to other receivables (Note 8).



In 2013, EEI acquired 20 million shares of PHESI at ₱1 par for an aggregate amount of ₱20.0 million. Also in 2013, the EEI acquired 150,000 shares of Hermosa Ecozone Development Corporation shares from Seafront Resources Corporation amounting ₱15.0 million.

As of December 31, 2014 and 2013, AFS investments pledged as security to obligations amounted to P260.4 million and P287.3 million, respectively (Note 20).

## 13. Investments in Associates and Joint Venture

The account consists of investments in the following:

	Percentage of ownership	
—	2014	2013
Associates:		
Hi-Eisai Pharmaceutical, Inc.	50.00%	50.00%
Al Rushaid Construction Company (ARCC)		
(operations in Saudi Arabia)	49.00	49.00
La Funeraria Paz Sucat, Inc. (LFPSI)	30.00	30.00
T'boli Agro-Industrial Development, Inc.	28.47	28.47
Manila Memorial Park Cemetery, Inc. (MMPC)	25.98	25.98
Lo-oc Limestone Development Corporation		
(LLDC)	25.00	25.00
Petroenergy Resources Corporation (PERC)	22.41	20.00
RCBC Realty Corporation (RRC)	10.00	10.00
Joint venture:		
ECW Joint Venture Inc.	50.00	50.00

The details of investments accounted for under the equity method are as follows:

	2014	2013
Acquisition cost		
Balances at beginning	₽1,833,886,394	₽540,493,013
Additions	158,485,100	1,445,319,791
Disposals	_	(151,926,410)
Balance at end of year	1,992,371,494	1,833,886,394
Accumulated impairment loss		
Balance at beginning of year	74,536,609	226,463,019
Disposals	_	(48,082,767)
Recovery of impairment loss (Note 28)	-	(103,843,643)
Balance at end of year	74,536,609	74,536,609
Accumulated equity in net earnings		
Balance at beginning of year	1,622,025,355	1,224,136,102
Equity in net earnings	659,772,494	610,307,799
Dividends received	(256,443,120)	(212,418,546)
Balance at end of year	2,025,354,729	1,622,025,355
Equity in cumulative translation adjustment	(44,905,259)	(58,478,229)
	₽3,898,284,355	₽3,322,896,911

The recovery of investment amounting ₱103.8 million in 2013 pertains to the Group's investment in SWCC as discussed in Note 5.



			2014		
	PERC	RRC	MMPC	ARCC	ECW
Current assets	₽437,405,470	₽717,424,630	₽963,035,100	₽3,919,600,754	₽11,813,456
Noncurrent assets	5,913,170,198	6,743,119,894	713,150,598	892,810,896	-
Total assets	₽6,350,575,668	₽7,460,544,524	₽1,676,185,698	₽4,812,411,650	₽11,813,456
Current liabilities	₽975,861,192	₽1,444,054,411	₽794,629,115	₽2,737,989,500	₽21,199
Noncurrent liabilities	2,748,201,459	3,549,199,513	252,760,125	419,844,350	_
Total liabilities	₽3,724,062,651	₽4,993,253,924	₽1,047,389,240	₽3,157,833,850	₽21,199
Revenues	₽1,618,295,864	₽2,237,909,634	₽912,420,115	₽7,045,340,805	₽-
Cost and expenses	(1,182,024,044)	(1,500,743,549)	(727,523,161)	(6,603,210,166)	-
Net income	₽436,271,820	₽737,166,085	₽184,896,954	₽442,130,639	₽-
			2013		
			2013		
	PERC	RRC	MMPC	ARCC	ECW
Current assets	₽1,038,080,471	₽1,163,780,365	₽844,928,870	₽2,970,497,638	₽11,813,456
Noncurrent assets	4,090,369,596	6,994,019,623	674,065,863	1,021,282,593	-
Total assets	₽5,128,450,067	₽8,157,799,988	₽1,518,994,733	₽3,991,780,231	₽11,813,456
Current liabilities	₽306,559,728	₽1,421,352,279	₽756,616,398	₽2,164,368,801	₽21,199
Current liabilities Noncurrent liabilities	₽306,559,728 2,559,776,677	₽1,421,352,279 4,268,864,903	₽756,616,398 232,623,482	₽2,164,368,801 343,322,526	₽21,199
	, ,	, , ,	, ,	, , ,	₽21,199 - ₽21,199
Noncurrent liabilities	2,559,776,677	4,268,864,903	232,623,482	343,322,526	
Noncurrent liabilities Total liabilities	2,559,776,677 ₽2,866,336,405	4,268,864,903 ₱5,690,217,182	232,623,482 ₱989,239,880	343,322,526 ₽2,507,691,327	₽21,199

Summarized financial information of the Group's share in significant associates and joint venture are as follows:

The Group's share in the net income of ARCC is subject to 20% Saudi Arabia income taxes.

In 2014, the Parent Company purchased additional 6.6 million shares of PERC for  $\clubsuit$ 5.50 per share which increased its ownership interest from 20.00% to 22.41%.

On September 17, 2013, the Parent Company purchased 0.7 million common shares of RRC amounting to ₱985.9 million (Note 4).

On February 21, 2013, the Parent Company purchased additional 11.1 million shares of PERC at P 6.00 per share amounting to P367.9 million which increased its ownership interest from 13.00% to 20.00% (Note 4). The unrealized gain related to the investment in PERC previously held as AFS securities amounting P57.1 million is retained in other comprehensive income until disposal of the investment.

The reconciliation of the net assets of the associates to the carrying amounts of the investments in associates recognized in the consolidated financial statements is as follow:

	2014	2013
Net assets of associate attributable to common		
shareholders	₽11,306,456,422	₽9,115,260,909
Proportionate ownership in the associates	28%	28%
Share in net identifiable assets	3,126,499,991	2,551,333,727
Notional goodwill	771,784,364	771,563,184
	₽3,898,284,355	₽3,322,896,911

Investments in associates and joint venture held as collateral to obligations amounted to #958.7 million as of December 31, 2014 and 2013 (Note 19).



### - 51 -

## 14. Property and Equipment

The rollforward analysis of this account follows:

_			201	4		
		Machinery,		Furniture,		
	Land,	Tools and	Transportation	Fixtures,	Construction	
	Buildings and	Construction	and Service	and Office	in Progress	
	Improvements	Equipment	Equipment	Equipment	(Note 19)	Total
Cost						
At beginning of year	₽2,547,493,801	₽3,250,465,488	₽512,379,074	₽1,550,636,290	₽115,471,643	₽7,976,446,296
Additions	164,444,110	243,510,253	216,786,601	255,733,377	378,096,627	1,258,570,968
Disposals/retirements	(231,272)	(156,494,790)	(22,292,170)	(26,743,670)	-	(205,761,902)
Reclassifications/adjustments	(14,362,731)	33,441,607	7,456,731	10,989,857	-	37,525,464
Transfers	43,433,510	1,944,128	-	-	(45,377,638)	-
At end of year	2,740,777,418	3,372,866,686	714,330,236	1,790,615,854	448,190,632	9,066,780,826
Accumulated Depreciation and						
Amortization						
At beginning of year	1,126,218,554	996,423,511	324,270,404	1,114,463,470	-	3,561,375,939
Depreciation and amortization						
(Note 29)	85,011,003	215,038,627	88,284,055	195,904,795	-	584,238,480
Disposals/retirements	(231,272)	(153,102,929)	(19,719,836)	(25,786,920)	-	(198,840,957)
Reclassifications/adjustments	233,034	(14,819,786)	5,096,730	1,460,775	-	(8,029,247)
At end of year	1,211,231,319	1,043,539,423	397,931,353	1,286,042,120	-	3,938,744,215
Net Book Value at Cost	₽1,529,546,099	₽2,329,327,263	₽316,398,883	₽504,573,734	₽448,190,632	₽5,128,036,611
Land at Revalued Amounts						₽2,836,565,819

			201	3		
		Machinery,		Furniture,		
	Land,	Tools and	Transportation	Fixtures,	Construction	
	Buildings and	Construction	and Service	and Office	in Progress	
	Improvements	Equipment	Equipment	Equipment	(Note 19)	Total
Cost						
At beginning of year	₽2,464,282,390	₽2,524,453,964	₽461,711,692	₽1,426,016,855	₽354,549,801	₽7,231,014,702
Additions	52,889,931	141,850,385	71,401,465	172,718,697	461,206,751	900,067,229
Disposals/retirements	(2,352,510)	(37,197,797)	(20,335,994)	(13,315,585)	-	(73,201,886)
Reclassifications/adjustments	11,650,975	621,358,936	(100,422)	(32,622,245)	(671,316,468)	(71,029,224)
Transfers	28,968,441	-	-	_	(28,968,441)	_
Derecognition	(7,945,426)	-	(297,667)	(2,161,432)	-	(10,404,525)
At end of year	2,547,493,801	3,250,465,488	512,379,074	1,550,636,290	115,471,643	7,976,446,296
Accumulated Depreciation and						
Amortization						
At beginning of year	1,025,963,654	855,707,553	286,858,642	968,873,691	-	3,137,403,540
Depreciation and amortization						
(Note 29)	102,607,772	176,493,230	52,881,326	192,656,424	-	524,638,752
Disposals/retirements	(1,476,239)	(35,859,852)	(15,482,730)	(12,464,186)	-	(65,283,007)
Reclassifications/adjustments	260,803	82,580	13,166	(33,918,470)	-	(33,561,921)
Derecognition	(1,137,436)	-	_	(683,989)	-	(1,821,425)
At end of year	1,126,218,554	996,423,511	324,270,404	1,114,463,470	-	3,561,375,939
Net Book Value at Cost	₽1,421,275,247	₽2,254,041,977	₽188,108,670	₽436,172,820	₽115,471,643	₽4,415,070,357
Land at Revalued Amounts						₽2,727,358,837

Depreciation and amortization expense charged to cost of goods sold and services amounted to  $\mathbb{P}444.6$  million,  $\mathbb{P}363.6$  million, and  $\mathbb{P}329.0$  million in 2014, 2013 and 2012, respectively (Note 29). Depreciation charged to general and administrative expenses amounted to  $\mathbb{P}160.4$  million and  $\mathbb{P}178.7$  million, and  $\mathbb{P}146.0$  million in 2014, 2013 and 2012, respectively (Notes 28 and 29).

In 2012, EEI received compensation on the damaged properties amounting P79.9 million. The amount of recovery on damaged properties is recorded under general and administrative expenses account (Note 28).



In 2013, the Group entered into a contract for the construction of new school facilities in a bid to attract more students. This construction has two major phases. The first phase is the renovation and update of the existing gym amounting P44.1 million which was completed in 2014. The second phase is the construction of the new Research and Administration facility amounting P238.7 million. This started in May 2014 and is expected to be completed by the first quarter of 2015.

On July 8, 2014, the Group also started the construction of the new engineering building in Laguna amounting P171.9 million which is expected to be completed in 2015. The building will be equipped with state-of-the-art facilities and interactive learning environment to aid the students in their advanced engineering studies.

As at December 31, 2014, the gym was transferred from construction in progress account to buildings and improvements account. The research and administration facilities and the engineering building remain under construction.

The carrying value of the 15MW generator sets and auxiliary equipment and spare parts amounting ₱108.8 million were held as collateral on EEI Power's long-term loan (Note 20).

The Group has capitalized borrowing costs amounting to nil and P27.41 million in 2014 and 2013, respectively. Borrowing costs were capitalized at the rate of 6.50% per annum in 2013 (Note 20).

₽2,727,358,837	₽2,605,448,126
	12,000,770,120
-	25,306,837
108,223,602	96,603,874
983,380	—
₽2,836,565,819	₽2,727,358,837
-	983,380

Movements in the revalued land are as follow:

Land at cost amounted to ₱1.8 billion as at December 31, 2014 and 2013. Land includes the land leased from RCBC accounted for as finance lease in 2009 (Note 34).

The revalued amounts in 2014 and 2013 are based on the latest appraisal reports by an independent appraiser dated January 2015 and January 2014. Fair value is determined using Market Data Approach based on latest records of sales and offerings of similar parcels of land with similar location, size, shape, characteristics of the lots and present and prospective use. Management believes that the fair values derived as of January 2015 and January 2014 approximate the fair values as at December 31, 2014 and 2013.

As of December 31, 2014 and 2013, fully depreciated assets that are still in use amounted to P1,715.2 million and P1,233.5 million, respectively.

There are no temporary idle property and equipment as of December 31, 2014 and 2013.

Property and equipment pledged as security to obligations amounted to P1.35 billion and P1.50 billion as of December 31, 2014 and 2013 (Note 20).



## 15. Goodwill

Goodwill arose from acquisitions of EEI, iPeople and Honda Cars Group.

In 2013, the Group recognized impairment losses on goodwill pertaining to Honda Cars Group amounting P41.4 million (Notes 5 and 28). There are no additional impairment loss on goodwill in 2014.

The Group performed its annual impairment test on its goodwill with indefinite useful lives as of December 31, 2014. The recoverable amount of goodwill was determined based on value in use calculations using cash flow projections based on financial budgets approved by management covering a five-year period. The cash flow projections considered the impact of the Enhanced K+12 Basic Education Program on MCI's financial performance effective in 2016. Cash flows beyond the five-year period are assumed to be without growth.

## 16. Investment Properties

The rollforward analysis of this account follows:

		2014	
	Land Held	Condominium	
	for Capital	Units and	
	Appreciation	<b>Parking Slots</b>	Total
Cost	**	8	
Balances at beginning of year	₽210,629,459	₽55,491,974	₽266,121,433
Additions	_	12,953,880	12,953,880
Disposals	(200,000)	_	(200,000)
Balances at end of year	210,429,459	68,445,854	278,875,313
Accumulated Depreciation and			
Amortization			
Balances at beginning of year	-	15,804,488	15,804,488
Depreciation and amortization	-	2,774,718	2,774,718
Balances at end of year	-	18,579,206	18,579,206
Net Book Value	₽210,429,459	₽49,866,648	₽260,296,107
		2013	
	Land Held	Condominium	
	for Capital	Units and	
	Appreciation	Parking Slots	Total
Cost			
Balances at beginning of year	₽221,550,013	₽84,574,516	₽306,124,529
Transfers to inventories (Note 10)	(10,408,096)	(11,629,214)	(22,037,310)
Disposals	(512,458)	(13,538,191)	(14,050,649)
Adjustments	_	(3,915,137)	(3,915,137)
Balances at end of year	210,629,459	55,491,974	266,121,433
Accumulated Depreciation and			
Amortization			
Balances at beginning of year	-	18,856,541	18,856,541
Depreciation and amortization	-	(936,528)	(936,528)
Disposals	_	(2,115,525)	(2,115,525)
Balances at end of year	_	15,804,488	15,804,488
Net Book Value	₽210,629,459	₽39,687,486	₽250,316,945



Investment properties represent various parcels of land, condominium units and parking slots held for capital appreciation and rental, respectively.

In 2012, EEI Realty transferred inventories to investment properties pertaining to the leased properties consisting of land held for capital appreciation and residential units amounting  $\mathbb{P}10.4$  million and  $\mathbb{P}11.6$  million, respectively. In 2013, these were transferred to inventory since the intention of the Group's management for the property is to sell and not for capital appreciation or rental (Note 10).

The total rental income derived from the investment properties amounted to  $\mathbb{P}6.0$  million,  $\mathbb{P}7.1$  million, and  $\mathbb{P}4.3$  million in 2014, 2013 and 2012, respectively. Total direct operating expenses incurred in relation to these investment properties amounted to  $\mathbb{P}0.1$  million and  $\mathbb{P}0.2$  million, and nil in 2014, 2013 and 2012, respectively (Note 28).

In 2012, the Group recognized impairment loss amounting ₱16.2 million, relating to the Group's land held for capital appreciation located in Lemery, Batangas. No additional impairment loss was recognized in 2014 and 2013 (Note 28).

As at December 31, 2014 and 2013, the fair value of investment properties amounted to P310.0 million and P330.3 million, respectively.

The fair value of the land and condominium units and parking slots was arrived at using the Market Data Approach. In this approach, the value of the land and condominium units and parking slots are based on sales and listings of comparable properties registered within the vicinity.

None of the investment properties were pledged as a security to obligations as of December 31, 2014 and 2013.

## 17. Other Noncurrent Assets

This account consists of:

	2014	2013
Receivable from EEI Retirement Fund, Inc.		
(EEI-RFI) (Notes 11 and 22)	₽270,531,792	₽368,094,020
Retirement asset (Note 31)	47,110,578	30,705,576
Computer software	28,505,569	39,844,284
Others	90,039,401	24,718,403
	₽436,187,340	₽463,362,283

The receivable from EEI-RFI resulted from the sale of land held for sale by EEI to EEI-RFI. The amount is to be paid by EEI-RFI within seven years from 2006 with interest rate based on bank's internal average lending rate (Note 22).

In 2013, the receivable from EEI-RFI amounting to  $\textcircledarrow3390.0$  million was restructured with payment terms longer than previously agreed. Receivable from EEI-RFI presented in this account pertains to principal payments due for more than one year in accordance with the restructured payment terms (Note 11).



Computer software is amortized over a period of three years. Amortization of computer software charged to operations in 2014, 2013 and 2012 amounted to  $\neq$ 20.8 million,  $\neq$ 17.7 million and  $\neq$ 19.2 million, respectively (Notes 28 and 29). The capitalized software is carried net of accumulated amortization. There were no impairment recognized for computer software during the year and in prior periods.

Rollforward of computer software is as follows:

	2014	2013
Cost		
Balance at the beginning of the year	₽79,467,780	₽70,691,654
Additions	9,428,207	8,776,126
Balance at the end of the year	88,895,987	79,467,780
Accumulated Amortization		
Balance at the beginning of the year	39,623,496	21,964,966
Amortization (Note 29)	20,766,922	17,658,530
Balance at the end of the year	60,390,418	39,623,496
Net Book Value	₽28,505,569	₽39,844,284

Other noncurrent assets include noncurrent deferred charges, deposit on contracts, refund from Meralco and others.

## 18. Accounts Payable and Accrued Expenses

This account consists of:

	2014	2013
Accounts payable	₽4,545,031,586	₽2,772,364,172
Accrued expenses	536,493,121	475,208,720
Deferred output taxes	516,120,678	284,666,733
Output tax payable	131,577,440	120,229,023
Subscriptions payable	58,007,218	58,007,218
Dividends payable	43,169,759	24,231,737
Accrued interest payable	12,253,244	11,412,996
Others	4,711,612	35,446,127
	₽5,847,364,658	₽3,781,566,726

The normal trade credit terms of accounts payable and accrued expenses of the Group are expected to be settled within the next twelve (12) months.

Deferred output taxes are expected to be remitted to the government (net of input VAT) immediately upon collection of related receivables which is expected to be settled within the next twelve months.

Subscriptions payable represents unpaid subscriptions on equity securities.



Accrued expenses consist of:

	2014	2013
Accrued salaries and wages	₽165,901,989	₽148,902,978
Accrued rent	119,110,569	122,172,353
Withholding taxes and others	63,276,789	88,083,447
Accrued insurance	32,198,546	4,534,644
SSS and other contributions	20,079,421	20,543,195
Payable to security guards	10,438,737	9,643,027
Deferred income	6,128,396	3,674,104
Chattel mortgage payable	2,952,116	7,007,065
Payable to Land Transportation Office	1,917,301	5,514,032
Rust proofing payable	19,763	4,027
Accrued professional fee	_	3,206,579
Accrued commission	-	9,083
Others	114,469,494	61,914,186
	₽536,493,121	₽475,208,720

Accrued salaries and wages include the Group's recognized payable associated with the Faculty Association of Mapua Institute of Technology (FAMIT) reranking case. This case involves the faculty ranking and evaluation that was part of the 2001 Collective Bargaining Agreement negotiations by MCI with the FAMIT. The Supreme Court reversed an earlier Court of Appeals decision in favor of management. An entry of judgment dated March 13, 2008 was made in the Supreme Court Book of Entries of Judgments, making the decision final and executory. A Memorandum of Agreement was entered into by management with FAMIT before the Voluntary Arbitrators wherein the parties agreed to continue the process of faculty ranking. The evaluation process was completed in December 2008.

As at December 31, 2014 and 2013, total accumulated payments to the permanent faculty members amounted to P228.9 million and P213.9 million, respectively. Related accrual as at December 31, 2014 and 2013 amounted to P65.9 million and P66.0 million, respectively.

Other accrued expenses pertain to due to bookstore, unearned seminar fees, unearned interest income, deferred commission income, deferred credits and liabilities other than those owed to suppliers and contractors and those arising from ordinary accruals.

### 19. Loans Payable

This account consists of:

2014	2013
₽3,225,000,000	₽1,459,000,000
295,000,000	1,770,000,000
400,000	400,000
₽3,520,400,000	₽3,229,400,000
	₽3,225,000,000 295,000,000 400,000



### Unsecured

Unsecured bank loans are obtained from local banks and related party financial institutions with annual interest rates ranging from 2.00% to 4.00% and 3.25% to 4.50% in 2014 and 2013, respectively.

### Secured

Certain loans from local banks are secured by the Group's investment in a subsidiary. The carrying value of the investment in subsidiary (at cost) held as collateral amounted to P112.1 million and P255.2 million as of December 31, 2014 and 2013, respectively.

The secured bank loans in 2014 and 2013 are collateralized by an assignment of the Group's construction contract with certain customers with a total contract value of  $\mathbb{P}2.6$  billion (Note 13).

#### **Bills** Payable

Bills payable pertains to unsecured short-term borrowings from private firms, related companies and individuals with annual interest rate of 10% in 2014 and 2013.

The Group has no externally imposed capital requirements on its bank loans as at December 31, 2014 and 2013.

Interest on loans payable amounted to P93.3 million, P138.3 million and P83.8 million in 2014, 2013 and 2012, respectively (Note 30).

## 20. Long-term Debt

This pertains to the long-term debt of the following companies:

	2014	2013
Parent CompanyPeso-denominated syndicated bank loan payable within ten (10) years which shall commence after three (3) years from the date of issue with a floating rate per annum based on the higher of (i) the 3 - month Philippine Dealing System Treasury Reference Rates - Fixing (PDST-F) plus a spread of two percent (2.0%) per annum or (ii) the BSP overnight rate plus a spread of 1.5% Peso-denominated syndicated bank loan payable within 10 years which shall commence after 3 years from the date of issue with a fixed rate per annum based on the highest of (i) five (5)-year PDST-F, plus a spread of 2.0% per annum or (ii) floating rate per annum based on the higher of (i) the 3 - month Philippine Dealing System Treasury Reference Rates - Fixing (PDST-F) plus a spread of 2.0% per annum or (ii) the BSP overnight rate	₽642,783,251	₽641,562,869
plus a spread of 1.5% or (iii) 5.5% per annum	642,783,250	641,562,868
Peso-denominated 5 year term loan, payable quarterly starting March 2014 with interest of 5.00% per annum	398,411,854	497,539,130

(Forward)



	2014	2013
MCI		
Peso-denominated syndicated bank loan payable after 10		
years since November 2010 without grace period on		
principal payment, subject to floating rate equal to the 3-		
month Philippine Dealing System Treasury Reference		
Rates-Fixing (PDST-F) plus a per annum spread of 1.75%		
payable in accelerating amounts up to November 22,		
2020.	₽516,000,000	₽602,000,000
EEI Power		
Peso-denominated seven (7) year term loan, payable		
quarterly starting June 2014 with interest of 6.50% per		
annum inclusive of two (2) year grace period on principal		
amortization	517,912,200	575,458,000
EEI		
Fixed-rate corporate promissory notes with effective		
interest rates of 5.1667% and 5.1875% per annum	446,428,571	_
MCLI		
Payable to PTC	10,250,715	9,127,118
	3,174,569,841	2,967,249,985
Less current portion of long-term debt	379,233,744	191,813,630
	₽2,795,336,097	₽2,775,436,355

### Parent Company

On September 17, 2013, the Parent Company obtained interest-bearing loans from various local commercial banks (Eastwest Bank, Robinsons Bank and Philippine Bank of Communications) which were executed through individual loan agreements with chattel mortgage. Each interest-bearing loan has a term of ten years. Fifty percent (50%) of the total loan will be paid on the 10th year, while the remaining 50% of the loan, inclusive of a three (3) year grace period on principal payment, will be paid in 28 quarterly instalments commencing on the 13th quarter.

The proceeds of the loan were used for the purchase of the 10% ownership from RCBC Realty Corporation (RRC). A portion of each loan bears a fixed annual effective interest rate of 5.5%, subject to repricing on the fifth (5) year while the remaining portion bears a floating effective interest rate of 5%, subject to quarterly repricing.

Loans financed by Eastwest Bank are secured by the Parent Company's investment in an associate. The carrying value of the investment held as collateral amounted to ₱817.6 million as of December 31, 2014 and 2013.

Loans financed by Robinsons Bank are secured by the Parent Company's investment in an associate and investment in subsidiary with carrying values amounting P522.9 million and P435.0 million, respectively, as of December 31, 2014 and 2013.

Loans financed by Philippine Bank of Communications are secured by the Parent Company's investment in subsidiary. The carrying value of the investment held as collateral amounted to P958.2 million as of December 31, 2014 and 2013.

On December 16, 2013, the Parent Company acquired from RCBC loan amounting  $\clubsuit500.0$  million, payable within five (5) years. The proceeds of the loan were used for general financing requirements. This loan is pledged by the all the shares of the Parent Company to a subsidiary. The carrying value of the shares amounted to  $\clubsuit1,080.0$  million as of December 31, 2014 and 2013.



### - 59 -

### MCI

MCI acquired a loan from RCBC amounting  $\clubsuit$ 860.0 million, payable within ten (10) years. This loan is backed up by land properties in Manila and Makati owned by the Group. The unpaid principal amount is subject to floating rate equivalent to 3-month PDST-F plus a per annum spread of 1.75%. The carrying value of the collateral amounted to  $\clubsuit$ 1,400.0 million in 2014 and 2013.

### <u>EEI</u>

On February 7, 2014 and February 18, 2014, EEI entered into fixed-rate corporate promissory notes amounting P50.0 million and P450.0 million with Land Bank of the Philippines with effective interest of 5.1667% and 5.1875% per annum, respectively. The loans mature within seven (7) years from the date of issue. The proceeds of the loan were used for general corporate and project financing requirements.

### EEI Power

On June 13, 2012, EEI Power entered into a 6.5% fixed-rate term loan in the aggregate principal amount of ₱385.0 million with Rizal Commercial Banking Corporation (RCBC) to finance the acquisition, design, construction, operation of the 15MW diesel generator set to be installed in Tagum, Davao del Norte (Notes 14 and 22).

The loan shall have a term of seven (7) years inclusive of two (2) years grace period on the principal amortization reckoned from the initial drawdown date. The loan shall be payable on equal quarterly amortization to commence at the end of the 8th quarter.

The loan shall be available in staggered drawdowns within the following conditions:

- i. Initial loan release shall be lesser than or equivalent to the loan value of existing collateral and/or additional collateral;
- ii. Subsequent loan releases shall depend on the value of submitted collateral.

As at December 31, 2014 the carrying value of collateral held on the loan amounted to  $\mathbb{P}1.4$  billion consisting of certain machinery and construction equipment items of EEI amounting  $\mathbb{P}1.3$  billion and certain merchandise stocks and fixed assets of EE (Equipment Engineers, Inc.) amounting  $\mathbb{P}0.1$  billion (Note 14).

The loan is subject to loan covenants wherein EEI Power must not allow its total debt to equity ratio and current ratio, computed in accordance with generally accepted accounting principles consistently applied, to exceed 3:1 and 1:1, respectively.

### MCLI

On January 22, 2008, the Group entered into a memorandum of agreement with Philippine Transmarine Carriers, Inc. (PTC) to jointly establish the Mapua-PTC Center for Maritime Education and Training (CMET).

The parties agree that the operation and management of Mapua-PTC CMET shall be under the auspices of the Company and that the parties shall execute both an Operations and Management Agreement to operate the educational activities and general administrative functions of the Mapua-PTC CMET. The agreement was accounted for as jointly controlled operations.

The Company shall be responsible for establishing academic, faculty, student and academic services policies and the enforcement thereof, as well as provide overall administrative control and supervision of all school personnel, faculty and engaged service providers.



All properties acquired under the project shall be equally owned by the PTC and the Group unless otherwise borrowed or leased by the Group for the Mapua-PTC CMET or donated with preconditions imposed by third parties on Mapua-PTC CMET.

All net income or losses which results from the operation of the Mapua-PTC CMET shall be shared and distributed equally on a 50%-50% basis between the Group and PTC.

As at December 31, 2014 and 2013, payable to PTC amounted to ₱10.3 million and ₱9.1 million, respectively, for its share in the income of tuition and other matriculation fees of students of the Malayan-PTC CMET. The outstanding balance of ₱10.3 million and ₱9.1 million are payable in 2015 and 2014, respectively, and is recorded under current liabilities.

Interest on loans payable amounted to ₱166.5 million and ₱23.5 million in 2014 and 2013, respectively (Note 30).

The Group has complied with all loan covenants for the years ended December 31, 2014 and 2013.

## 21. EEI's Stock Option Plan

EEI's stock option plan, as amended (Amended Plan), had set aside 35 million common shares for stock options available to regular employees, officers and directors of EEI.

Under the Amended Plan, the option or subscription price must be equal to the book value of the Group's common stock but not less than 80% of the average market price quoted in PSE for five trading days immediately preceding the grant, but in no case less than the par value. The option or subscription price should be paid over a period of five years in 120 equal semi-monthly installments. Shares acquired under the Amended Plan are subject to a holding period of one year.

A summary of the plan availments is shown below.

	Number of
	Shares
Shares allocated under the Original Stock Option Plan	19,262,500
Shares allocated under the Amended Stock Option Plan	15,737,500
Total shares allocated	35,000,000
Shares subscribed under the Original Stock Option Plan	19,365,815
Shares subscribed under the Amended Stock Option Plan	10,886,188
Total shares subscribed	30,252,003
Shares allocated at end of year	4,747,997

EEI opted to avail the exemption in PFRS 1 from applying PFRS 2 upon adoption on January 1, 2005 as it allows non-adoption of PFRS 2 for equity instruments that were granted on or before November 7, 2002. Since 2000, there were no shares under the stock option plan that were granted, forfeited, exercised and expired.

No benefit expense is recognized relative to the shares issued under the stock option plan. When options are exercised, these are treated as capital stock issuances. The stock option plan is exempt from PFRS 2.



## 22. Related Party Transactions

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or the party is an associate or a joint venture. Related parties may be individuals or corporate entities. Related parties include entities under common control, which pertains to other subsidiaries of PMMIC, which is the Group's ultimate parent company.

The year-end balances and transactions with respect to related parties included in the consolidated financial statements are as follows (amounts in thousands):

			2014	
Catagowy	Amount/ Volume	Outstanding Balance	Terms	Conditions
Category	volume	Balance	Terms	Conditions
Parent Company - PMMIC				
a. Accounts payable	₽1,696	(₽1,699)	Non-interest bearing	Unsecured
Miscellaneous	F1,070	(F1,077)	Non-Interest bearing	Unsecureu
expense	177	_	_	_
b. Dividends payable		(992)	Non-interest bearing	Unsecured
Associates		())2)	Hon-Interest bearing	Oliseeuree
Associates				Unsecured, no
c. Dividends receivable	58,116	_	Non-interest bearing	impairment
d. Due from related	50,110		Ton-interest bearing	mpanmen
parties	_	10,558	Non-interest bearing	Unsecured
Management and		10,000	fin merest searing	Chistean et
audit fee income	13,290	_	_	_
e. Subscriptions payable		(9,375)	Non-interest bearing	Unsecured
Other affiliates		(-))		
f. Receivable from				
EEI Retirement			Interest bearing, 5%	Secured, no
Fund, Inc.	_	387,532	per annum	impairmen
Rental expense	47,250	_		
Interest income	17,253	_	_	-
Entities under common	,			
control				
			Interest bearing at	
g. Cash and cash			prevailing bank deposit	
equivalents	1,190,079	2,023,707	rates	Unrestricted
Interest income	10,790	_	_	-
				Unsecured, no
h. Accounts receivable	519,166	63,429	Non-interest bearing	impairmen
Vehicle sales	39,721	-	_	-
Agency fee income	30,590	-	_	-
i. Dividends receivable				Unsecured, no
	34,918	-	Non-interest bearing	impairment
Dividends income	34,918	-	_	-
j. Commission				Unsecured, no
receivable	424	424	Non-interest bearing	impairment
Commission income	424	-	-	-
k. Due from related				Unsecured, no
parties	-	22,703	Non-interest bearing	impairment
Service revenue	160,146	-	-	-
Other income	436	-	-	-
Rental income	24,425	-	-	-
Audit fee income	2,473			

(Forward)



				2014	
<b>a</b> .	_	Amount/	Outstanding		<b>a b</b>
Cate	egory	Volume	Balance	Terms	Conditions
1.	Management fee receivable Management fee	₽103,725	₽13,707	Non-interest bearing	Unsecured, no impairment
	income	103,725	_	-	_
m.	Accounts payable and				
	accrued expenses	673	(257)	Non-interest bearing	Unsecured
	Rental expense	5,156	-	_	-
n.	Due to related				
	parties	_	(16,464)	Non-interest bearing	Unsecured
	Rental expense	887	_	_	-
	Insurance expense	_	_	_	-
0.	Lease liability			Interest bearing, 2.03% - 2.45% per annum (EEI); non-interest	
		_	(281)	bearing (iPeople)	Secured
	Interest expense -				
	finance lease	89	_	_	-
p.	Loans payable			Interest bearing; 5.5%	
		500,000	500,000	to 6.5% per annum	Secured
	Interest expense	27,194	_		
q.	Long-term debt (including current			Interest bearing, 6.25% - 6.50% per annum	
	portion of long- term debt)			(EEI); 10-year, interest at 3-mo. PDST-F plus	
		58,260	(87,912)	spread per quarter (iPeople)	Secured
	Interest expense	69,066	-	(ii copic) -	-

			2013	
	Amount/	Outstanding		
Category	Volume	Balance	Terms	Conditions
Parent Company -				
PMMIC				
a. Accounts payable	₽_	₽2,188	Non-interest bearing	Unsecured
Miscellaneous				
expense	225	-	—	-
b. Dividends payable	_	(732)	Non-interest bearing	Unsecured
Associates				
c. Dividends				Unsecured, no
receivable	34,940	11,321	Non-interest bearing	impairment
d. Due from related				
parties	-	9,348	Non-interest bearing	Unsecured
Management and				
audit fee income	3,389	-	_	-
e. Subscriptions payabl	e –	(9,375)	Non-interest bearing	Unsecured
Other affiliates				
f. Receivable from				
EEI Retirement			Interest bearing, 5% per	Secured, no
Fund, Inc.	-	368,094	annum	impairment
Rental expense	45,000	-	_	_
Interest income	18,928	-	_	_
Entities under common				
control				
			Interest bearing at	
g. Cash and cash			prevailing bank deposit	
equivalents	1,716,249	1,716,249	rates	Unrestricted
Interest income	31,741	_	_	_

<sup>(</sup>Forward)



	_			2013	
		Amount/	Outstanding		~
Cate	egory	Volume	Balance	Terms	Conditions
	11	D410 (17	D40.070		Unsecured, n
h.	Accounts receivable	₽419,617	₽40,872	Non-interest bearing	impairmen
	Vehicle sales	16,888	-	_	-
	Agency fee income	30,786	-	_	
i.	Dividends receivable	220 170		NT 14 41	Unsecured, n
	D' 1 1 '	320,170	-	Non-interest bearing	impairmer
	Dividends income	320,170	-	—	
j.	Commission	1 000	1 500		
	receivable	1,222	1,700	—	
1	Commission income	1,222	-	_	
k.	Due from related		50 1 10		Unsecured, n
	parties	-	52,148	Non-interest bearing	impairmer
	Service revenue	156,693	-	—	
	Other income	381	-	—	
	Rental income	23,283	-	—	
	Audit fee income	10,319	-	—	
1.	Management fee				Unsecured, n
	receivable	86,334	12,705	Non-interest bearing	impairmer
	Management fee				
	income	86,334	-	—	
m.	Accounts payable				
	and accrued				
	expenses	1,181	(5,099)	Non-interest bearing	Unsecure
	Rental expense	5,209	-	—	
n.	Due to related				
	parties	-	(41,030)	Non-interest bearing	Unsecure
	Rental expense	4,175	-	—	
	Insurance expense	5,665	-	-	
0.	Lease liability			Interest bearing, 2.03% -	
				2.45% per annum (EEI);	
				non-interest bearing	
		1,567	(1,567)	(iPeople)	Secure
	Interest expense -				
	finance lease	1,281	-	—	
p.	Loans payable			Interest bearing; 5.5% to	
		612,000	612,000	6.5% per annum	Secure
	Interest expense	34,512	-		
q.	Long-term debt			Interest bearing, 6.25% -	
	(including current			6.50% per annum (EEI);	
	portion of long-			10-year, interest at 3-mo.	
	term debt)			PDST-F plus spread per	
		575,458	(1,091,458)	quarter (iPeople)	Secure
	Interest expense	40,482	-	_	-

Parent Company -	- PMMIC
------------------	---------

- a. Accounts payable to PMMIC pertains to unpaid expenses on shared costs such as legal expenses which are included under "Miscellaneous expense". Accounts payable to PMMIC as at December 31, 2014 and 2013 amounted to ₱1.7 million and ₱2.2 million, respectively.
- b. Dividends declared in 2014 and 2013 by the Parent Company amounted to ₱67.9 million and ₱62.7 million, respectively (Note 38). Out of the total declared dividends, dividends payable to PMMIC as at December 31, 2014 and 2013 amounted to ₱1.0 million and ₱0.7 million, respectively.

Associates

c. Outstanding dividends receivable from associates as at December 31, 2014 and 2013 amounted to nil and ₱11.3 million, respectively.



- d. Due from related parties arises from services rendered by the Parent Company to its associates. These services include management consultancy and internal audit fees. As at December 31, 2014 and 2013, the Group has an outstanding receivable from its associates amounting ₱10.6 million and ₱9.3 million, respectively. Management fee income charged to associates is fixed per month while audit fee income depends on the audit engagement letter agreed by both parties.
- e. Outstanding subscription payable to an associate amounted to ₱9.4 million as at December 31, 2014 and 2013.

### Other affiliates

f. In 2006, the EEI sold parcels of land to EEI Retirement Fund, Inc. (EEI-RFI), a trustee of the EEI employees retirement fund. EEI RFI is managed by RCBC Trust and Investment Division. The parcels of land sold are located in Manggahan, Quezon City and Bauan, Batangas (Note 14). Interest income recognized from the receivables from EEI RFI is disclosed in Note 23. The receivables are interest bearing with rates ranging from 5% to 6% per annum in 2014 and 2013.

Starting January 2007, EEI and EEI-RFI entered into operating lease agreements for the said land and improvements. The terms are for one year and renewable at the option of EEI provided that for each and every renewal, the monthly rentals shall be increased upon mutual agreement of both parties. Annual rental for the property located in Manggahan, Quezon City amounted to P47.3 million, P45.0 million, and P56.7 million in December 31, 2014, 2013 and 2012, respectively which is charged to rental expense in the consolidated statements of income (Note 28). Annual rental for the property located in Bauan, Batangas amounted to P46.0 million which is charged to cost of construction contracts in the consolidated statements of income in December 31, and 2012 (Note 24).

#### Entities under common control of PMMIC

- g. The Group maintains cash and cash equivalents with RCBC, an entity under common control. As at December 31, 2014 and 2013, cash and cash equivalents with RCBC amounted to ₱2.0 billion and ₱1.7 billion, respectively. The related deposits earn interest at the prevailing bank deposit rates. Interest income earned from cash and cash equivalents amounted to ₱10.8 million and ₱31.7 million in 2014 and 2013, respectively.
- h. The Group generates income by providing security services at a 15% mark-up to entities under common control. In 2014 and 2013, the Group's agency fee income is attributable to security services provided to majority of RCBC branches in the country. As at December 31, 2014 and 2013, the Group's accounts receivable from RCBC amounted to ₱30.6 million and ₱33.3 million, respectively.

The Group sold vehicle units to various entities under common control of PMMIC with terms ranging from 30-60 days. The outstanding receivable from the sale amounted to P32.3 million and P7.5 million as at December 31, 2014 and 2013, respectively.

i. Dividend income earned in 2014, 2013 and 2012 from entities under common control of PMMIC amounted to ₱35.0 million, ₱320.2 million and ₱9.0 million, respectively. There are no unpaid dividends as at December 31, 2014 and 2013.



- j. The Group earns commission income in 2014, 2013 and 2012 from affiliates through referrals to the Company's customers of insurance offered by an affiliate. As at December 31, 2014, 2013 and 2012, commission receivables amounted to ₱0.4 million, ₱1.7 million, and ₱0.9 million, respectively.
- k. Due from entities under common control of PMMIC arises from RCBC's rental of the Group's office spaces in its Makati and Intramuros properties. The term of the lease is for three years and future minimum rental payments receivable under the aforementioned lease agreement follows (Note 34):

	2014	2013
Within one (1) year	₽13,485,674	₽23,862,590
More than 1 year but not more than 5 years	67,428,372	11,640,288
	₽80,914,046	₽35,502,878

Another receivable from related parties arises from janitorial services rendered by EEI (GAMSI) to the Group's affiliates. The service revenue earned from janitorial serviced rendered in 2014, 2013 and 2012 amounted to P223.9 million, P204.7 million, and P198.8 million, respectively.

- 1. One of the subsidiaries enters into various agreements with entities under common control to perform property and project management services. Receivable from this transaction is accounted under "Management fee receivable". The Group's outstanding receivable from property and project management fees amount to ₱13.7 million and ₱12.7 million as at December 31, 2014 and 2013, respectively.
- m. Payable to an entity under common control pertains to rental of office space and share in the utilities expense of the Group amounting ₱0.3 million and ₱5.1 million as at December 31, 2014 and 2013, respectively.
- n. As at December 31, 2014 and 2013, the outstanding intercompany payables presented under "Due to related parties" account in the consolidated statements of financial position amounted to ₱16.5 million and ₱41.0 million, respectively.

iPeople maintains property and personnel insurance with its affiliated insurance company, Malayan Insurance Company, Inc. (MICO). Insurance contract coverage pertains to the Group's fire, accident, group and other insurance policies. Insurance contracts with related parties amounted to P1,286.0 million, P1,246.0 million and P47.3 million in 2014, 2013 and 2012, respectively.

EEI's insurance contract with MICO is entered into for EEI Caledonia workers amounting nil and ₱14.1 million in 2014 and 2013, respectively.

o. EEI Group entered into various lease agreements with MRC and FMLFC, entities under common control. The terms shall be for 4 to 5 years and payable monthly based on the due dates set forth in the contracts without the necessity of any formal demand. Rent expense charged to operations amounted to ₱0.9 million, ₱1.6 million and ₱11.7 million in 2014, 2013 and 2012, respectively (Notes 28 and 34). As at December 31, 2014 and 2013, the outstanding lease liability amounted to ₱0.3 million and ₱1.6 million, respectively and the interest expense on finance lease presented in the consolidated statements of income in 2014, 2013 and 2012 amounted to ₱0.1 million, ₱1.3 million and ₱4.0 million, respectively.



- p. The Group entered into various loan agreements with entities under common control of PMMIC. The loan agreement bears an annual interest ranging 3.25%-5.50% and 4.50%-5.50% in 2014 and 2013, respectively. Outstanding loan balance as at December 31, 2014 and 2013 amounted to ₱500.0 million and ₱612.0 million, respectively (Note 19).
- q. On June 13, 2012, EEI Power entered into a 6.5% fixed-rate term loan in the aggregate principal amount of ₱385.0 million with Rizal Commercial Banking Corporation (RCBC) to finance the acquisition, design, construction, operation of the 15MW diesel generator set to be installed in Tagum, Davao del Norte (Note 20). Interest expense on this loan in 2014, 2013 and 2012 amounted to ₱34.4 million, ₱24.2 million, and ₱3.5 million, respectively. Interest was capitalized and recorded under "Machinery, tools and construction equipment" account in property and equipment in 2013 and 2012 (Note 14). No interest expense was capitalized in 2014.

iPeople's long term debt pertains to the Group's P860.0 million long-term loan to refinance its previous loans with RCBC collateralized by the Company's Makati and Manila properties. In 2014 and 2013, payments made in relation to the principal amount totaled P86.0 million (Note 20). Corresponding interest expense for the loan amounted to P19.6 million, P19.9 million and P26.1 million in 2014, 2013 and 2012, respectively.

The Group maintains its retirement fund with RCBC trust division. As at December 31, 2014 and 2013, the fair values of the plan assets of the retirement fund amounted to P1,070.0 million and P990.2 million, respectively (Note 31). Trust fees amounting P6.1 million, P5.3 million and P5.0 million were recognized by the retirement plan arising from its transactions with RCBC for the years ended December 31, 2014, 2013 and 2012, respectively.

#### Terms and conditions of transactions with related parties

Outstanding balances at year-end are unsecured, interest-free and settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables. These mainly consist of advances and reimbursement of expenses. The Group has not recognized any impairment on amounts due from affiliated companies for the years ended December 31, 2014 and 2013. This assessment is undertaken each financial year through a review of the financial position of the related party and the market in which the related party operates.

#### Remuneration of key management personnel

The remuneration of directors and other members of key management of the Group are as follows:

	2014	2013	2012
Compensation and short-term			
benefits	₽228,429,730	₽189,177,679	₽185,031,212
Post-employment benefits	7,147,768	20,052,712	15,031,896
	₽235,577,498	₽209,230,391	₽200,063,108



## 23. Other Income - Net

This account consists of:

	2014	2013	2012
Finance income	₽87,264,090	₽31,689,057	₽38,503,311
Commission income	72,423,189	125,911,434	74,784,800
Interest income (Note 6)	45,322,974	77,096,099	71,301,381
Gain on sale of assets	30,116,257	54,273,673	59,303,702
Income from reversal of payables	14,605,004	24,614,339	—
Space and car rental	13,769,816	7,151,765	10,909,942
Recoveries from previously written-			
off receivables	11,724,583	_	-
Income from reversal of provision			
for impairment of CWT	8,320,670	_	_
Insurance income	8,302,138	8,807,685	8,959,200
Tax reimbursement	7,406,912	_	34,080,387
Rental income	6,030,018	15,882,714	10,082,816
Reversal of provision for losses	6,000,000	157,046,816	4,632,235
Income from sale of pre-owned car	935,371	943,142	5,212,165
Income from defaults	10,000	10,000	8,931,619
Foreign exchange loss	(752,293)	(24,930,685)	(19,851,924)
Miscellaneous	26,198,229	111,995,079	26,477,715
	₽337,676,958	₽590,491,118	₽333,327,349

Interest income consists of income from:

	2014	2013	2012
Savings deposit and short-term investments (Note 6) Receivable from EEI Retirement	₽27,670,444	₽45,102,387	₽50,340,474
Fund, Inc. (Note 22)	17,652,530	31,993,712	20,960,907
	₽45,322,974	₽77,096,099	₽71,301,381

Gain on sale of assets consists of income from:

	2014	2013	2012
AFS securities (Note 12)	₽28,368,239	₽37,258,378	₽12,537,522
Property and equipment (Note 14)	1,748,018	921,522	1,330,148
Loss of control on a subsidiary			
(Note 2)	-	11,072,373	43,975,648
Investment properties (Note 16)	_	5,021,400	1,460,384
	₽30,116,257	₽54,273,673	₽59,303,702

The gain on loss of control of a subsidiary pertains to the sale of the Group's shares in FMLFC to RCBC in 2012 and sale of shares in SWCC in 2013 (Note 2).

Reversal of provision for losses amounted to P6.0 million, P157.0 million and P4.6 million in 2014, 2013 and 2012, respectively. The reversal in 2012 pertains to EEI NC's reversal of provisions for potential reworks and medical claims.

Miscellaneous include income from sale of sludge and used oil, rebate from purchase of fuel, proceeds from insurance companies and share in savings from utility companies.



### - 68 -

# 24. Costs of Sales and Services

This account consists of:

	2014	2013	2012
Cost of services (Note 26)			
Cost of construction contracts	₽14,261,798,939	₽8,452,691,358	₽9,498,460,556
Cost of manpower and other			
services	1,496,355,389	1,153,505,200	2,804,407,209
	15,758,154,328	9,606,196,558	12,302,867,765
Cost of goods sold			
Cost of merchandise sold			
(Note 25)	4,514,818,400	4,104,520,279	4,304,433,244
Cost of real estate sold	14,647,753	66,629,164	51,267,530
	4,529,466,153	4,171,149,443	4,355,700,774
Cost of school and related operations	1,057,421,020	961,978,397	877,831,564
	₽21,345,041,501	₽14,739,324,398	₽17,536,400,103

## 25. Cost of Merchandise Sold

This account consists of (Notes 10 and 24):

	2014	2013	2012
Inventory, beginning (Note 10)	₽544,702,787	₽583,928,136	₽247,930,232
Purchases	4,657,576,901	4,053,030,083	4,628,873,685
Total goods available for sale	5,202,279,688	4,636,958,219	4,876,803,917
Less inventory end (Note 10)	700,949,453	544,702,787	583,928,136
Cost of inventories sold	4,501,330,235	4,092,255,432	4,292,875,781
Personnel expenses	8,304,361	7,976,860	8,350,235
Others	5,183,804	4,287,987	3,207,228
	₽4,514,818,400	₽4,104,520,279	₽4,304,433,244

## 26. Cost of Services

	2014	2013	2012
Cost of construction contracts			
Equipment costs and others	₽4,852,094,411	₽2,718,291,108	₽3,217,339,226
Labor	4,664,108,039	2,757,793,750	3,377,795,607
Materials	4,466,633,143	2,715,301,194	2,707,819,084
Depreciation and amortization			
(Note 29)	278,963,346	261,305,306	195,506,639
· · · · · · · · · · · · · · · · · · ·	14,261,798,939	8,452,691,358	9,498,460,556
Cost of manpower and other services			
Personnel expenses	545,599,126	937,351,835	2,389,381,509
Parts and accessories	381,589,383	96,759,734	262,710,861
Materials	313,102,582	24,553,884	72,382,199
Depreciation and amortization	, ,		
(Note 29)	43,710,394	4,955,473	4,098,828
Others	212,353,904	89,884,274	75,833,812
	1,496,355,389	1,153,505,200	2,804,407,209
	₽15,758,154,328	₽9,606,196,558	₽12,302,867,765



# 27. Cost of School and Related Operations

This amount consists of (Note 24):

	2014	2013	2012
Personnel expenses	₽533,876,708	₽509,882,745	₽462,104,336
Student-related expenses	133,660,473	105,620,122	83,566,759
Depreciation and amortization			
(Note 29)	121,322,468	96,794,226	128,972,148
Utilities	83,158,970	81,957,954	71,254,794
Management and other professional	· · ·		
fees	65,070,778	77,754,398	36,231,735
Tools and library books	28,298,469	11,453,742	10,192,833
Seminars	13,823,755	16,294,387	12,342,439
Repairs and maintenance	13,818,194	10,132,197	11,577,964
Advertising	11,647,069	9,012,368	19,222,390
Periodicals	11,178,975	7,477,266	5,879,741
Research and development fund	7,463,924	6,182,896	2,688,032
Laboratory supplies	6,027,458	5,571,977	4,909,899
Office supplies	5,521,043	6,287,212	5,960,859
Accreditation costs	4,735,036	2,812,803	1,603,161
Insurance	3,700,581	4,983,208	3,368,317
Transportation and travel	2,378,168	2,384,600	1,945,754
Rent	2,081,895	1,217,284	1,095,952
Taxes and licenses	1,701,100	1,173,844	1,056,687
Entertainment, amusement and	, ,	, ,	, ,
recreation	874,285	1,051,090	1,192,290
Provision for impairment (Note 28)		-	8,824,573
Miscellaneous	7,081,671	3,934,078	3,840,901
	₽1,057,421,020	₽961,978,397	₽877,831,564

# 28. General and Administrative Expenses

This account consists of:

	2014	2013	2012
Personnel expenses (Note 31)	₽719,925,651	₽662,858,533	₽721,316,972
Rent, light and water (Note 22)	181,094,792	182,802,944	158,310,128
Depreciation and amortization			
(Note 29)	160,381,361	178,721,639	146,018,938
Taxes and licenses	95,702,907	102,079,416	93,182,585
Transportation and travel	66,400,137	64,458,496	79,173,987
Entertainment, amusement and			
recreation	57,907,699	52,967,944	45,245,460
Professional fees	54,415,257	75,845,203	90,706,191
Advertising and promotions	45,982,577	53,445,247	16,613,880
Management and other fees	34,302,364	58,798,334	18,532,997
Securities and utilities	31,135,590	38,407,681	28,320,725
Direct expenses	30,983,283	31,156,337	35,774,459

(Forward)

- 69 -



	2014	2013	2012
Repairs and maintenance	₽20,773,347	₽33,473,907	₽24,301,531
Office expenses	19,923,631	19,439,250	17,786,168
Commissions	16,353,158	18,776,722	24,785,217
Insurance	12,378,667	8,433,731	8,940,862
Donations and contributions	7,024,959	6,567,031	5,576,574
Seminars	1,549,920	715,795	835,615
Provision (recovery) for inventory			
obsolescence (Note 10)	893,944	(29,384,710)	5,613,854
Accreditation cost	444,825	214,506	_
Impairment loss on investment			
properties (Note 16)	-	-	16,152,771
Provision for impairment			
(Notes 7, 8, 15 and 22)	-	139,338,325	67,234,916
Recovery on investments in			
associates (Note 13)	-	(103,843,643)	(1,205,357)
Loss (recovery) on damaged			
properties (Note 14)	(81,829)	8,225,220	(79,929,982)
Provision for (recovery of) probable			
losses (Notes 8 and 22)	(16,756,789)	73,194,466	27,500,000
Miscellaneous	106,892,713	70,943,328	88,906,129
	₽1,647,628,164	₽1,747,635,702	₽1,639,694,620

Miscellaneous expense includes dues and subscriptions, periodicals training and seminar, bank charges, legal and notarial fees and other contracted services.

Below are the details of net provision for (recovery of) probable losses:

	2014	2013	2012
Accounts receivable			
Provision (Note 8)	₽15,928,804	₽45,855,717	₽33,210,686
Recoveries (Note 8)	(43,595,377)	(37,668,897)	(29,093,881)
Direct write-off	10,909,784	42,007,646	21,236,937
Due from related parties (Note 22)			
Provision	_	23,000,000	_
Direct write-off	_	_	656,684
Others	-	-	1,489,574
	(₽16,756,789)	₽73,194,466	₽27,500,000

Provision for impairment that was charged to cost of school and related operations amounted to P8.8 million in 2012.

No provision for impairment was charged to cost of school and related operations in 2014 and 2013 (Note 27).



## 29. Depreciation and Amortization

This account consists of depreciation and amortization included in (Notes 14 and 17):

	2014	2013	2012
Cost of construction contracts			
(Note 26)	₽278,963,346	₽261,305,306	₽195,506,639
General and administrative expenses			
(Note 28)	160,381,361	178,721,639	146,018,938
Cost of school and related operations			
(Note 27)	121,322,468	96,794,226	128,972,148
Cost of manpower and other services			
(Note 26)	43,710,394	4,955,473	4,098,828
Cost of merchandise sold (Note 25)	627,833	520,638	430,636
	₽605,005,402	₽542,297,282	₽475,027,189

#### 30. Interest and Finance Charges

The Group's interest and finance charges consist of interest on the following:

	2014	2013	2012
Long-term debt (Note 20)	₽166,424,261	₽23,519,211	₽54,351,940
Loans payable (short-term) (Note 19)	93,116,926	138,293,242	83,827,551
Advances to affiliates and other			
finance charges (Note 22)	882,296	5,975,169	10,348,660
	₽260,423,483	₽167,787,622	₽148,528,151

### 31. Retirement Plan

The Group has a funded, noncontributory retirement plans (the Plans) for all of its regular employees. The Plans provide for normal, early retirement, death and disability benefits.

The most recent actuarial valuation was carried out on February 9, 2015 for the retirement plan of the Group as of December 31, 2014.

The following tables summarize the components of the benefit expense recognized in the Group statements of comprehensive income and amounts recognized in the Group statements of financial position for the retirement plan.

Based on the actuarial valuation as of December 31, 2014 and 2013 computed using the PUC method, the Group's retirement liabilities, retirement assets and expenses are summarized as follows:

	2014	2013
Retirement liabilities	₽154,257,671	₽372,891,089
Retirement assets (Note 17)	47,110,578	30,705,576
Net retirement expenses	126,535,081	128,546,577



The amounts recognized in the consolidated statements of financial position follow:

Net retirement liabilities	2014	2013
Present value of defined benefit obligation	₽1,077,012,009	₽1,207,128,993
Fair value of plan assets	(922,754,338)	(834,237,904)
	₽154,257,671	₽372,891,089
Net retirement assets	2014	2013
Present value of defined benefit obligation	₽106,031,298	₽125,281,033
Fair value of plan assets	(153,141,876)	(155,986,609)
	(₽47,110,578)	(₽30,705,576)

The retirement asset is included in "Other Noncurrent Assets - net" account in the consolidated statements of financial position.

The movements in the net retirement liability follow:

	2014	2013
At beginning of year	₽342,185,513	₽296,040,415
Contributions paid during the year	(120,396,491)	(143,677,581)
Net retirement expense	126,535,081	128,546,577
Transfer to affiliate	(566,994)	-
Amount recognized in OCI	(240,610,016)	61,276,102
At end of the year	₽107,147,093	₽342,185,513

Remeasurement effect recognized in OCI:

	2014	2013
Additional actuarial (gains) losses:		
From plan obligation	₽242,153,043	(₱61,276,102)
From plan asset	(1,543,027)	(177,140)
Total remeasurements recognized in OCI	₽240,610,016	(₽61,453,242)

Movement of cumulative remeasurement effect recognized in OCI:

	2014	2013
Balance at beginning of year	(₽249,405,661)	(₱187,952,419)
Actuarial gains (losses)	240,610,016	(61,453,242)
Total amounts recognized in OCI	(₽8,795,645)	(₽249,405,661)

The movements in the present value of defined obligation follow:

	2014	2013
Balance at beginning of year	₽1,332,410,026	₽1,132,580,494
Current service cost	110,645,762	111,603,063
Interest cost on obligation	60,829,917	64,041,102
Actuarial gains (losses)	(242,153,043)	65,870,743
Transfer from affiliate	_	(1,724,590)
Benefits paid	(78,689,355)	(39,960,786)
Balance at end of year	₽1,183,043,307	₽1,332,410,026



The movements in the fair value of plan assets follow:

	2014	2013
Balance at beginning of year	₽990,224,513	₽836,540,079
Contributions	120,963,485	143,677,581
Actuarial (gains) loss	(1,543,027)	(177,140)
Asset return in net interest cost	44,940,597	50,144,779
Benefits paid	(78,689,355)	(39,960,786)
Balance at end of year	₽1,075,896,213	₽990,224,513

The major categories of plan assets and its fair value are as follows:

	2014	%	2013	%
Cash	₽345,508,382	32.11%	₽246,849,478	24.93%
Investment in government securities	467,452,274	43.45%	497,949,729	50.29%
Investments in shares of stock	232,351,209	21.60%	181,804,171	18.36%
Investments in other securities and debt instruments	25,558,658	2.38%	59,143,725	5.97%
Interest receivables and other receivables	7,053,662	0.65%	6,019,354	0.61%
Accrued trust fees and other payables	(2,027,971)	(0.19%)	(1,541,944)	(0.16%)
	₽1,075,896,214	100.00%	₽990,224,513	100.00%

The Group expects to contribute ₱109.3 million to its defined benefit pension plans in 2015.

The Retirement fund (Fund) of the Group is being maintained and managed, in trust, by RCBC Trust and Investment Group (TIG), an affiliate financial institution.

Trust fees paid in 2014, 2013 and 2012 amounted to ₱6.1 million, ₱5.3 million and ₱5.0 million, respectively.

The composition of the fair value of the trust fund includes:

- *Investment in government securities* include investment in Philippine Retail Treasury Bonds (RTBs) and Fixed Rate Treasury Notes (FXTNs).
- *Cash* include savings and time deposit with affiliated bank and special deposit account with Bangko Sentral ng Pilipinas (BSP SDA).
- *Investment in equity securities* include investment in common and preferred shares traded in the Philippine Stock Exchange.
- *Investment in debt and other securities* include investment in long-term debt notes and retail bonds.
- *Interest and other receivables* pertain to interest and dividends receivable on the investments in the fund.

The carrying values of the fund as at December 31, 2014 and 2013 amounted to P1,075.9 million and P1,015.6 million, respectively.



In 2014, the fund has investment in securities of related parties as follows:

	201	14	201	3
		Accumulated		Accumulated
Type of investment in securities	Fair values	gain	Fair values	gain
Equity securities	₽58,112,144	₽77,187,217	₽39,695,907	₽80,788,812
Debt securities	-	-	19,717,667	942,667
	₽58,112,144	₽77,187,217	₽59,413,574	₽81,731,479

The voting rights of the above equity securities were assigned to RCBC TIG, being the investment manager who manages and administers the investments and reinvestments of the fund.

The net retirement expenses recognized by the Group (included in personnel expense in the consolidated statements of income) are as follows:

	2014	2013	2012
Current service cost	₽110,645,762	₽111,603,063	₽103,924,189
Interest cost on obligation	15,889,319	14,435,316	16,919,694
Recognized actuarial losses	_	70,223	(162,773)
Past service cost	-	-	684,365
	₽126,535,081	₽126,108,602	₽121,365,475

The actual return on the plan assets amounted to P45.0 million, P49.8 million and P49.6 million in 2014, 2013 and 2012, respectively.

The principal actuarial assumptions used in determining retirement expense are as follows:

	2014	2013
Discount rate		
Beginning	4.39%-6.00%	5.12%-12.00%
End	3.92%-5.00%	4.41%-6.00%
Future salary increases		
Beginning	4.48%-8.00%	2.50%-12.00%
End	3.24%-6.00%	6.00%-8.00%

The sensitivity analysis that follows has been determined based on reasonably possible changes of each significant assumptions on the retirement benefit obligation as of the end of financial reporting date, assuming all other assumptions were held constant.

		Effect on defined
		benefit obligation
Discount rate	+50bps to +100bps	(₱34,885,586)
	-50bps to -100bps	103,867,101
Salary rate	+50bps to +100bps	150,172,860
-	-50bps to -100bps	(68,509,236)

Each year, an Asset-Liability Matching Study (ALM) is performed with the result being analyzed in terms of risk-and-return profiles. It is the policy of the Trustee that immediate and near-term retirement liabilities of the Group's Retirement Fund are adequately covered by its assets. As such, due considerations are given that portfolio maturities are matched in accordance with due benefit payments. The Retirement Fund's expected benefits payments are determined through the latest actuarial reports.



# 32. Income Taxes

Provision for income tax consists of:

	2014	2013	2012
Current	₽499,096,170	₽435,220,049	₽539,918,060
Deferred	7,453,190	20,249,488	8,332,036
	₽506,549,360	₽455,469,537	₽548,250,096

The reconciliation of the income tax computed at the statutory tax rate to the provision for income tax shown in the consolidated statements of income follows:

	2014	2013	2012
Income before income tax	30.00%	30.00%	30.00%
Add (deduct) reconciling items:			
Equity in net earnings of			
associates and joint venture	(16.22)	(6.38)	(6.13)
Movement of deferred income			
tax assets not recognized	0.40	(4.58)	1.02
Income subject to lower tax rate			
and others	6.38	0.87	1.12
	20.56%	19.91%	26.01%

All companies in the Group are subject to the RCIT rate of 30%, except for MCI, MITC, MHSSI and MCLI, which are subject to a lower tax rate of 10%.

The significant components of deferred tax assets and liabilities are as follows:

	2014	2013
Net deferred income tax assets on a per subsidiary		
level:		
Accrued retirement expense	₽48,679,288	₽127,675,263
Allowance for doubtful accounts, inventory,		
obsolescence and other expenses	44,216,752	48,897,749
Accrued rent	13,376,171	14,787,632
NOLCO	13,144,819	10,911,288
MCIT	11,219,118	7,613,674
Unrealized foreign exchange loss	954,658	5,735,967
Others	4,213,411	4,799,435
	₽135,804,217	₽220,421,008
Net deferred income tax liabilities on a per		
subsidiary level:		
Revaluation increment on land	₽154,210,655	₽131,842,795
Capitalized interest	-	1,842,102
Accrued retirement expense	(2,653,819)	(2,036,683)
Allowance for doubtful accounts, inventory		,
obsolescence and other expenses	(4,637,965)	(4,880,816)
Accrued expenses	(8,551,005)	(6,602,031)
Others	(16,445,072)	(4,785,251)
	₽121,922,794	₽115,380,116



The Group did not recognize deferred tax assets on the following temporary differences because the Group believes that it may not be probable that sufficient taxable income will be available in the near foreseeable future against which the tax benefit can be realized.

	2014	2013
NOLCO	₽59,558,701	₽80,688,128
Impairment loss	53,301,481	52,036,275
Allowance for doubtful accounts, inventory		
obsolescence and other expenses	37,283,622	106,239,008
MCIT	32,445,389	31,392,690
Accrued retirement expense	8,330,040	6,963,639
Others	1,327,342	7,507,792
	₽192,246,575	₽284,827,532

The Group did not recognize deferred tax liabilities on cumulative translation adjustment and equity in net earnings of foreign subsidiaries, since the reversal of these cumulative translation adjustments can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future. The Group did not recognize any deferred tax liabilities on unremitted earnings of the Group's investments in associates and joint venture amounting to P685.3 million and P611.5 million as at December 31, 2014 and 2013, respectively.

As of December 31, 2014, the amount of NOLCO still available for offset against future tax payable over a period of three (3) years from the year of inception are as follows:

Taxable Period	Amount	Applied/Expired	Balance	Expiry Year
December 31, 2014	₽17,972,098	₽_	₽17,972,098	2017
December 31, 2013	41,589,786	_	41,589,786	2016
December 31, 2012	72,846,184	_	72,846,184	2015
December 31, 2011	26,080,781	26,080,781	-	2014
	₽158,488,849	₽26,080,781	₽132,408,068	

As of December 31, 2014, the amounts of MCIT still allowable as tax credit consist of:

Taxable Period	Amount	Applied	Expired	Balance	Expiry Year
December 31, 2014	₽15,708,861	₽_	₽-	₽15,708,861	2017
December 31, 2013	14,069,006	42,198	_	14,026,808	2016
December 31, 2012	11,659,806	211,274	_	11,448,532	2015
December 31, 2011	13,412,371	35,209	13,377,162	_	2014
	₽54,850,044	₽288,681	₽13,377,162	₽41,184,201	

The details of NOLCO and MCIT as at December 31, 2014 are as follows:

Taxable Year Incurred	NOLCO	MCIT	Expiry Year
2014	₽17,972,098	₽15,708,861	2017
2013	41,589,786	14,069,006	2016
2012	72,846,184	11,659,806	2015
	₽132,408,068	₽41,437,673	



# 33. Earnings Per Share

Basic and diluted earnings per share amounts attributable to equity holders of the Group are computed as follows:

#### Basic earnings per share

	2014	2013	2012
Net income attributable to equity holders of parent company Less dividends attributable to	₽1,268,099,877	₽1,189,694,820	₽882,999,685
preferred shares (Note 38)	27,866,688	25,710,494	32,460,615
Net income applicable to common shares	1,240,233,189	1,163,984,326	850,539,070
Divided by the weighted average number of common shares	615,896,757	615,919,075	616,071,469
Basic earnings per share	₽2.0137	₽1.8898	₽1.3806

#### Diluted earnings per share

	2014	2013	2012
Net income applicable to common			
shares	₽1,240,223,189	₽1,163,984,326	₽850,539,070
Add dividends attributable to			
preferred shares	27,866,688	25,710,494	32,460,615
Net income applicable to common			
shares for diluted earnings per			
share	1,268,089,877	1,189,694,820	882,999,685
Weighted average number of			
common shares	615,896,757	615,919,075	616,071,469
Dilutive shares arising from			
convertible preference shares	229,338,162	253,780,276	280,856,034
Weighted average number of			
common shares for diluted			
earnings per share	845,234,919	869,699,351	896,927,503
Diluted earnings per share	₽1.5003	₽1.3679	₽0.9845

# 34. Contingencies and Commitments

#### **Contingencies**

a. Surety Arrangement and Guarantees

The Group is contingently liable for guarantees arising in the ordinary course of business, including performance, surety and warranty bonds for various construction projects amounting P5.1 billion and P5.8 billion as at December 31, 2014 and 2013, respectively.

b. Standby Letters of Credit

The Group has outstanding irrevocable domestic standby letters of credit amounting to  $\mathbb{P}4.1$  billion and  $\mathbb{P}2.4$  billion in 2014 and 2013, respectively, from local banks which are used for bidding and as a guarantee for the down payments received from its ongoing construction



projects. The Group also has outstanding irrevocable foreign standby letters of credit amounting to JPY13.4 million in 2014 and USD1.9 million and JPY13.4 in 2013.

c. Contingencies

There are pending legal cases against the Group that are being contested by the Group and its legal counsels. The information required by PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, is not disclosed until final settlement, on the ground that it might prejudice the Group's position. Management and its legal counsels believe that the final resolutions of these cases will not have a material effect on the consolidated financial position and operating results of the Group (Note 28).

#### Lease Commitments

The Group leases parcels of land where their respective sales office, administrative and warehouse buildings were constructed and are currently located. The lease terms cover lease periods between 10 to 20 years with escalation rates ranging from 5.0% to 12.5%.

Future minimum rental payments under the aforementioned lease agreements follow:

	2014	2013
Within one year	₽62,097,331	₽62,041,332
After one year but not more than five years	198,662,860	232,222,219
More than five years	62,420,017	96,362,398
	₽323,180,208	₽390,625,949

The Group entered into finance lease transactions with FMLFC and a third party lessor for the lease of its various construction machinery, equipment and company vehicles (Note 14).

Future minimum lease payments under finance lease with the present value of minimum lease payments are as follows:

	2014	2013
Within one year	₽281,259	₽1,286,279
After one year but not more than five years	_	280,800
Total minimum lease payment	281,259	1,567,079
Less amounts representing interest	4,913	89,060
Present value of minimum lease payments	₽276,346	₽1,478,019

A portion of the land currently being used by the Group in its operations is leased out under an operating lease to RCBC. The lease terms range from one (1) to three (3) years.

Future minimum rental receivable under the aforementioned lease agreement follows:

	2014	2013
Within one year	₽13,485,674	₽23,862,590
More than one year but not more than 5 years	67,428,372	11,640,288
	₽80,914,046	₽35,502,878



# 35. Operating Segment Information

For management purposes, the Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

Segment financial information is reported on the basis that it is used internally for evaluating segment performance and allocating resources to segments.

The Group derives its revenues from the following reportable segments:

<u>Construction and Infrastructure</u> - mainly consists of revenues from EEI Corporation and subsidiaries as a general contractor and trader of construction equipment and parts. The subsidiaries of EEI are mainly involved in the provision for manpower services, construction, trading of equipment, power generation, steel fabrication, real estate and others.

<u>Consumer Finance</u> - represents the general financing and investment business of FMLFC and ZIFC.

<u>Education and Information Technology</u> - primarily consists of revenues from iPeople and subsidiaries (including MCI) in education, consulting, development, installation and maintenance of information technology systems.

Car Dealership - represents automotive dealerships of the Group.

<u>Other Services</u> - represent support services which cannot be directly identified with any of the reportable segments mentioned above. These include sale of pharmaceutical products, trading of consumer goods and rendering various services to the consumers.

Segment assets and liabilities exclude deferred income tax assets and liabilities. Inter-segment income arise from transactions that were made on terms equivalent to those that prevail in an arms-length transactions.

Management monitors construction revenue and segment net income for the purpose of making decisions about resource allocation. Segment performance is evaluated based on net income and construction revenue.

Segment reporting is consistent in all periods presented as there are no changes in the structure of the Group's internal organization that will cause the composition of its reportable segment to change.

Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

The Group has no significant customer who contributes 10.0% or more to the revenues of the Group in 2014 and 2013, and one customer in 2012 amounting P1.7 billion.



(Amounts in Millions)	Col	Construction and Infrastructure	pu	Consur	Consumer Finance		Education Te	Education and Information Technology	nation	Car	Car Dealershin		Othe	Other Services		Elin	Elimination		Con	Consolidation	
	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012	2014	2013	2012
Revenues	000 214	102 01 G	107 C14	1 I G	114	4	000 000	210 CH	P0016	101 JU	CFF 14	CC0 14	0070	1004	0014		(00140)				
Foreign		F10,524	170,014 -	-	- I -	ĻI		F2,040 -	F1,00/	±0,124	r4,///	F4,732 -			- 1 -	- -	(76 <b>4</b> 7)	(1220) F	F24,/20 1	F1/,/42 -	-20,022
Intersegment sales	I	I	I	I	I	I	I	I	I	I	I	I	1	3	I	(1)	(3)	I	I	I	I
	₽17,080	₽10,524	₽13,691	₽11	₽11	- <del>4</del>	₽2,309	₽2,045	₽1,887	₽5,124	₽4,773	₽4,932	₽439	₽824	₽438	( <b>P</b> 243)	( <del>P</del> 435)	( <del>1</del> 9326) <b>1</b>	<b>P24,720</b>	P17,742	₽20,622
Net Income attributable to share of parent	₽918	₽916	<del>1</del> 975	₽3	₽3	₽2	₽693	₽585	₽550	( <del>P</del> 65)	( <del>P</del> 67)	( <del>P</del> 31)	₽36	₽577	₽217	( <del>P</del> 317)	( <del>P</del> 824)	( <del>]</del> 830)	₽1,268	₽1,190	₽883
Other Information Segment assets	₽18.	₽13,601	₽12,372	₽30	₽26	₽27	₽5,336	P4,659	₽4,202	P2,156	₽1,782	₽1,839	₽4,387	₽4,361	₽3,959 (		(₱1,555) ()				P19,958
Net segment assets	P18,258	P13,427	P12,253	(1)	(1) ₽25	(1) ₱26	P5,326	(o) ₽4,651	P4,200	P2,082	P1,747	₽1,809	₽4.387	(c) ₽4,358	-	43 (₽1,403) (	P1,554) (	(10) (₱2,457) ₱	₽28,679 ∄	P22,723	P19,740
Segment liabilities	P11,693	₽7,818	₽7,388	₽4	₽5	₽Ţ	₽1,423	₽1,324	₽1,396	₽719	₽653	₽812	₽2,410	₽2,410	₽2,199	( <b>P182</b> )	( <del>]</del> 146)	<b>∉</b> (1984)		₽12,133	P10,905
Income tax payable	(112)	(151)	(247)	(1)	I	(]	(21)	(24)	(20)	I	I	I	1	I	(])	(2)	Ì	È I		(175)	(269)
Deterred income tax liabilities	I	(1)	(3)	I	I	I	(84)	(74)	(67)	(36)	(33)	I	(1)	7	I	(1)	(15)	I	(122)	(116)	(20)
Net segment liabilities	P11,581	₽7,666	₽7,138	₽3	₽S	₽6	₽1,318	₽1,226	₽1,309	₽683	₽620	₽812	₽2,410	₽2,417	₽2,198	( <b>P185</b> )	(₽161)	<b>₽</b> (7684)		P11,842	₽10,566
Investments in associates and joint ventures	₽1,939	₽1,612	₽1,040	- <del>4</del>	₽	₽-	-d-	₽	₽_	- <del>4</del>	₽.	<del>.</del> –4	₽3,523	₽3462	₽2,150 (	( <b>P</b> 1,564) (	(₱1,751) (j	(₱1,809)	₽3,898	₽3,323	₽1,381
Equity in net earnings of associates	₽424	₽529	₽431	- <del>4</del>	₽.	- <del>4</del>	đ	4	₽.	- <del>4</del>	- <del>Ч</del>	-đ	4	<del>4</del>	- <del>4</del>	( <del>P</del> 236)	( <del>P</del> 594)	( <del>P</del> 526)	₽660	₽610	₽476
Cash flows arising from: Operating activities	( <del>P</del> 245)	(₱1,191)	₽2,305	₽1	6 <del>4</del>	Ιđ	₽958	₽877	₽607	( <del>P</del> 370)	₽249	(₱193) (	( <b>P</b> 1,146)	₽31	₽458	₽1,526	₽383	( <del>1</del> 946)	₽724	₽50	₽2,232
Investing activities	(415)	(1,426)	(1,399)	I	I	(]	(242)	(551)	(175)	(168)	(17)		(2,185)	681	356	2,126	(1,970)	(564)	(884)	(2, 480)	(1, 800)
Financing activities	331	2,467	(712)	(2)	5	-	(299)	(324)	(263)	557	(221)	188	(1,901)	(349)	131	1,525	1,384	202	211	2,383	(453)
Capital expenditures	547	1,313 48	1,799	I	1	- 5	593	196	165	164	38	- 14	<b>w</b> 4	~ ~	38	(50)	(655)	(30)	1,259	-006	1,986
Interest expense	124	\$ 4	40	1 1		1	20	20	27	37	48	37	108	73	F E	(2)	(17)	(20)	260	168	149
Provision for income tax	400	373	467	1	1	I	83	66	61	I	Ι	9	22	16	16	1	(1)	Ì	507	455	550
Noncash items:																					
increment on land	al.	- <del>4</del>	- <del>4</del>	al.	- <del>4</del>	đ	<del>1</del> 89	₽64	₽19	<b>P85</b>	₽78	₽59	- di	đ	₽5	( <b>P</b> 106)	( <del>1</del> 61)	( <del>P</del> 65)	₽68	₽81	₽18
Depreciation and																~					
amortization Immerizant loss of	408	335	267	I	I	I	143	152	153	29	42	48	L	×	6	18	(42)	(48)	605	495	429
property and																					
equipment Receipt of investment	I	I	14	I	I	I	I	I	I	I	2	2	I	I	22	I	-	(2)	I	1	36
property	I	I	Ι	I	I	I	I	I	I	I	Ι	T	I	I	L	L	I	Ι	L	I	L

- 80 -

# 

# 36. Financial Instruments and Capital Management

#### Financial Risk Management Objectives and Policies

The main purpose of the Group's financial instruments is to raise finances for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are liquidity risk, market risk, and credit risk. The BOD reviews and agrees on the policies for managing these risks, as well as approving and authorizing risk limits set by management, summarized below. There were no changes in the policies for managing these risks.

#### a. Liquidity risk

Liquidity risk is the risk that the Group will be unable to meet its payment obligations as they fall due. The Group seeks to manage its liquidity risk to be able to meet its operating cash flow requirements, finance capital expenditures and service maturing debts. As an inherent part of its liquidity risk management, the Group regularly evaluates its projected and actual cash flows. To cover its short-term and long-term funding requirements, the Group intends to use internally generated funds and available short-term and long-term credit facilities. As at December 31, 2014 and 2013, the Group has available credit facilities with banks aggregating to \$5,370.0 million \$5,100.0 million, respectively.

The tables below summarize the maturity profile of the Group's financial assets and financial liabilities as at December 31 based on contractual undiscounted cash flows.

			201	4		
			More than 1	More than 2		
		Less than	year up to	years up to	More than	
	On demand	1 year	2 years	3 years	3 years	Total
Financial Assets						
Loans and receivables:						
Cash and cash equivalents	₽2,161,107,813	₽-	₽-	₽-	₽-	₽2,161,107,813
Accounts receivable	3,836,927,089	2,873,689,427	83,068,148	36,607,167		6,830,291,831
Loans receivable	-	11,973,267	4,626,258	-	-	16,599,525
Receivables from related			-	-	-	
parties	30,775,343	2,485,905				33,261,248
Other assets:						
Miscellaneous deposits	4,857,277	717,400	40,917,676	-	-	46,492,353
Receivable from EEI						
Retirement Fund, Inc.						
(including future						
interest receivable)	-	117,000,000	270,531,792	-	-	387,531,792
AFS securities:						
Quoted	44,087,405	16,998,800	-	22,808,664	-	83,894,869
Unquoted	273,464,786	-	15,000,000	111,879,863	-	400,344,649
	₽6,351,219,713	₽3,022,864,799	₽414,143,874	₽171,295,694	₽-	₽9,959,524,080
Financial Liabilities						
Loans payable (including future						
interest payable)	₽2,904,755,560	₽395,000,000	₽_	₽-	₽-	₽3,299,755,560
Accounts payable and accrued						
expenses						
Accounts payable	2,797,920,907	1,747,110,679	-	-	-	4,545,031,586
Accrued expenses	536,493,121		-	-	-	536,493,121
Accrued interest payable	11,342,241	911,003	-	-	-	12,253,244
Subscriptions payable	40,375,713	-	17,631,505	-	-	58,007,218
Dividends payable	11,150,232	32,019,527	_	-	-	43,169,759
Others	4,711,612	-	-	-	-	4,711,612
Lease liability	-	281,259	-	-	-	281,259
Due to related parties	8,935,068	7,528,912	-	-	-	16,463,980
Long-term debt (including future						
interest payable)	-	402,042,010	1,969,720,560	807,284,916	-	3,179,047,486
	₽6,315,684,454	₽2,584,893,390	₽1,987,352,065	₽807,284,916	₽-	₽11,695,214,825

- 81 -

			201	13		
			More than 1 year	More than 2		
		Less than	up to	years up to	More than	
	On demand	1 year	2 years	3 years	3 years	Total
Financial Assets						
Loans and receivables:						
Cash and cash equivalents	₽2,111,510,291	₽-	₽	₽-	₽-	₽2,111,510,291
Accounts receivable	2,181,693,477	2,308,597,687	57,410,017	55,598,731	-	4,603,299,912
Loans receivable	-	10,253,050	4,554,796	-	-	14,807,846
Receivables from related			-	-	-	
parties	55,522,836	5,972,732				61,495,568
Other assets:						
Miscellaneous deposits	5,973,679	41,385,272	-	-	-	47,358,951
Receivable from EEI						
Retirement Fund, Inc.						
(including future						
interest receivable)	-	-	18,928,483	368,094,020	-	387,022,503
AFS securities:						
Quoted	33,908,786	36,106,633	-	-	-	70,015,419
Unquoted	304,572,886	146,887,266	—	-	-	451,460,152
	₽4,693,181,955	₽2,549,202,640	₽80,893,296	₽423,692,751	₽-	₽7,746,970,642
Financial Liabilities						
Loans payable (including future						
interest payable)	₽400,000	₽3,313,549,332	₽	₽-	₽-	₽3,313,949,332
Accounts payable and accrued						
expenses						
Accounts payable	1,065,334,786	2,050,348,623	-	-	-	3,115,683,409
Accrued expenses	615,242,984	_	-	-	-	615,242,984
Accrued interest payable	7,200,219	4,212,777	-	-	-	11,412,996
Subscriptions payable	40,375,713	-	17,631,505	-	-	58,007,218
Dividends payable	-	24,231,737	-	-	-	24,231,737
Others	35,446,127	_	-	-	-	35,446,127
Lease liability	_	432,858	3,366,881	-	-	3,799,739
Due to related parties	22,267,271	18,762,959	-	-	-	41,030,230
Long-term debt (including future						
interest payable)	-	353,842,776	1,999,943,560	620,804,490	93,452,255	3,068,043,081
	₽1,786,267,100	₽5,765,381,062	₽2,020,941,946	₽620,804,490	₽93,452,255	₽10,286,846,853

# b. Market risk

Market risk is the risk of loss to future earnings, to fair values or to future cash flows that may result from changes in the price of a financial instrument. The value of a financial instrument may change as a result of changes in equity prices, foreign currency exchange rates and interest rates.

#### Equity price risk

The Group's equity price risk exposure at year-end relates to financial assets whose values will fluctuate as a result of changes in market prices, principally, equity securities classified as AFS securities.

Quoted AFS securities assets are subject to price risk due to changes in market values of instruments arising either from factors specific to individual instruments or their issuers or factors affecting all instruments traded in the market. The Group's market risk policy requires it to manage such risks by setting and monitoring objectives and constraints on investments; diversification plan; and limits on investment in each industry or sector.

The analysis below is performed for reasonably possible movements in the market index with all other variables held constant, showing the impact on equity.



	2	014	20	13
	Change in	Effect on	Change in	Effect on
Market Index	variable	Equity	variable	Equity
PSE	+20.83%	₽11,610,950	+1.33%	₽2,070,489
	-20.83%	(11,610,950)	-1.33%	(2,070,489)
Others	+5.00%	837,250	+4.58%	140,000
	-5.00%	(837,250)	-4.58%	(140,000)

The percentage of increase and decrease in market price is based on the movement in the Philippine Stock Exchange Index (PSEI) and other market index pertaining to golf and country club shares from beginning to end of the year. The sensitivity analyses shown above are based on the assumption that the movement in PSE composite index and other quoted equity securities will be most likely be limited to an upward or downward fluctuation of 21% and 5% in 2014, respectively, and 1% and 5% in 2013, respectively.

The impact of sensitivity of equity prices on the Group's equity already excludes the impact on transactions affecting the consolidated statements of income.

#### Foreign currency risk

Currency risk is the potential decline in the value of the financial instruments due to exchange rate fluctuations. Exposure to currency risk arises mainly when receivables and payables are denominated in a currency other than the Group's functional currency or will be denominated in such currency in the planned course of business.

Foreign currency risk is monitored and analyzed systematically and is managed centrally by the central finance department. The Group's policy is to maintain foreign currency exposure within existing internal regulations, and within acceptable risk limits as approved by the BOD.

EEI incurred a gain of  $\mathbb{P}3.9$  million,  $\mathbb{P}4.5$  million and  $\mathbb{P}2.3$  million in 2014, 2013 and 2012, respectively, arising from its foreign exchange agreements with certain financial institutions. The gain (loss) is included in the "other income" account in the consolidated statements of income. This gain (loss) were offset with the foreign exchange gains (losses) arising from the Group's foreign exchange receipts (payments).

The following table demonstrates the sensitivity to a reasonably possible change in the US dollar (USD, US\$), Singaporean dollar (SGD, S\$), Euro (EUR,  $\in$ ) and Japanese yen (JPY,  $\cong$ ) currency rates, with all variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets and liabilities).

	2	014	20	013
	Percentage		Percentage	
	increase/		increase/	
	decrease in	Effect on profit	decrease in	Effect on profit
	foreign currency	before tax	foreign currency	before tax
USD	+0.5%	₽1,291,243	+0.6%	₽3,121,974
SGD	+4.8%	431,142	+5.8%	506,315
EUR	+1.3%	11,871	+2.0%	6,933
JPY	+0.3%	180	+16.5%	11,860
USD	-0.5%	(1,291,243)	-0.6%	(3,121,974)
SGD	-4.8%	(431,142)	-5.8%	(506,315)
EUR	-1.3%	(11,871)	-2.0%	(6,933)
JPY	-0.3%	(180)	-16.5%	(11,860)



The sensitivity analyses shown above are based on the assumption that the movements in US dollars, Singapore dollars, Euro and Japanese yen will more likely be limited to the upward or downward fluctuation of 0.5%, 4.8% and 1.3%, 0.3% respectively, in 2014 and 0.6%, 5.8%, 2.0% and 16.5%, respectively, in 2013.

The forecasted movements in percentages used were sourced by management from an affiliated bank. These are forecasted movements in the next twelve months.

The effect on the Group's income before tax is computed on the carrying value of the Group's foreign currency denominated financial assets and financial liabilities as at December 31, 2014 and 2013.

There are no other effects of the foreign currency sensitivity on the Group's equity other than those already affecting the consolidated statements of income. The Group's exposure to foreign currency changes for all other currencies is not material.

As at December 31, the foreign currency-denominated financial assets and financial liabilities in original currencies and equivalents to the functional and presentation currency are as follows:

			2014		
					Equivalents
	USD	SGD	EUR	JPY	in PHP
Financial assets					
Cash	US\$2,852,042	S\$267,840	€16,720	¥169,196	₽146,714,941
Receivables	3,187,709	-	_	-	141,566,157
	6,039,751	S\$267,840	€16,720	¥169,196	288,281,098
Financial liabilities					
Accounts payable and					
accrued expenses	119,250	_	-	_	5,274,575
	US\$5,920,501	S\$267,840	€16,720	¥169,196	₽283,006,523
			2013		
					Equivalents
	USD	SGD	EUR	JPY	in PHP
Financial assets					
Cash	US\$20,141,767	SG\$250,676	€5,306	¥169,188	₽903,660,796
Receivables	4,751,383	-	530	_	211,041,154
	24,893,150	250,676	5,836	169,188	1,114,701,950
Financial liabilities Accounts payable and		,	,	,	
accrued expenses					
accided expenses	LICE24 202 150	- 5C\$250.676	-		
	US\$24,893,150	SG\$250,676	€5,836	¥169,188	₽1,114,701,950

The Group converted the foreign currency-denominated financial assets and financial liabilities from the original currencies to the equivalent functional and presentation currency using Bangko Sentral ng Pilipinas (BSP) foreign exchange rates for USD, SGD, EUR and JPY amounting P44.72, P33.70, P54.34 and P0.37, respectively in 2014 and to P44.41, P34.99, P60.82 and P0.42, respectively in 2013.

There are no other effects of the foreign currency sensitivity on the Group's equity other than those already affecting the consolidated statements of income.



#### Interest rate risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Group's short-term and long-term obligations.

The following table sets out the carrying amount, by maturity, of the Group's financial liabilities that are exposed to interest rate risk:

				2014			
	Below					Over	TOTAL
	1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	5 Years	In Php
Long-term debt							
Peso floating	_						
Philippine Peso	₽-	₽21,519,994	₽54,366,300	₽54,366,300	₽54,366,300	₽467,881,106	₽652,500,000
	BSP Overnight plus						
Floating rate	1.50% spread						
Peso fixed		47.570.513	54 266 200	FA 266 200	E4 266 200	044 505 162	1 155 466 556
Philippine Peso Interest rate	- Floating rate plus	4/,5/0,515	54,366,300	54,366,300	54,366,300	944,797,163	1,155,466,576
Interest rate	0.50% spread						
Philippine Peso	₽86,000,000	86,000,000	86,000,000	86,000,000	₽86,000,000	_	₽430,000,000
Interest rate	3-month PDST-	80,000,000	80,000,000	80,000,000	F00,000,000		<b>F430,000,000</b>
Interest Fate	F rate plus						
	1.75%						
				2012			
				2013			TOTAL
	Below	1.0.17	2.2.17	2.437	4 6 37	Over	TOTAL
T ( 11)	1 Year	1-2 Years	2-3 Years	3-4 Years	4-5 Years	5 Years	In Php
Long-term debt							
Peso floating Philippine Peso	₽	₽	DO1 510 004	DE4.244.200	D54 266 200	D500 047 40C	D( 52 500 000
Philippine Peso	BSP Overnight plus	<u>r</u> –	₽21,519,994	₽54,366,300	₽54,366,300	₽522,247,406	₽652,500,000
Floating rate	1.50% spread						
Floating	1.5070 spicau						
receivable	₽368,094,024	_	_	_	_	_	368,094,024
Peso fixed	1 500,05 1,02 1						500,071,021
Philippine Peso	_	_	47,570,513	54,366,300	54,366,300	999,163,463	1,155,466,576
Interest rate	Floating rate plus		,	,,- 00	,,	, ,	,,,.,.,.
	0.50% spread						
Philippine Peso	₽86,000,000	86,000,000	86,000,000	86,000,000	86,000,000	86,000,000	516,000,000
Interest rate	3-month PDST-F						
	rate plus 1.75%						

In order to effectively manage its interest rate risk and its financing costs, the Group closely monitors the movements of interest rates, as well as, economic factors affecting the trends of these movements. In certain cases, depending on its assessment of future movements of interest rates, the Group would pre-terminate its debt and obtain a new loan facility which provides for either floating or fixed interest rates. This is intended to minimize its financing costs.

The Group is exposed to receivables and borrowings with floating interest rates. The receivable from EEI Retirement Fund, Inc. is earning interest based on bank's internal average lending rate. The outstanding principal amounted to P387.5 million and P368.1 million as at December 31, 2014 and 2013, respectively with last floating rate of 5.0% (Notes 10 and 16).





The table below demonstrates the sensitivity to a reasonably possible change in interest rates, with all other variables held constant, of the Group's profit before tax (through the impact on floating rate borrowings):

	20	014	20	013
	Increase/decrease	Effect on profit	Increase/decrease	Effect on profit
	in basis points	before tax	in basis points	before tax
Peso floating rate receivables	+50	₽1,937,659	+50	₽1,840,470
	-50	(1,937,659)	-50	(1,840,470)
Peso floating rate borrowing	+23	(₽811,213)	+11	(₽595,860)
	-23	811,213	-11	595,860

The sensitivity analyses shown above for peso floating receivables and borrowings are based on the assumption that interest rate movements will be more likely be limited to a fifty (50) basis points and twenty-three (23) basis points upward or downward fluctuation, respectively in 2014 and fifty (50) basis point and eleven (11) basis point upward or downward fluctuation, respectively in 2013. The forecasted movements in percentages of interest rates used were sourced by management from an affiliated bank. These are forecasted movements in the next twelve months. The effect on the Group's income statement before tax is computed on the carrying value of the Group's floating rate receivables and payables as at December 31, 2014 and 2013.

There is no other impact on the Group's equity other than those already affecting the consolidated statements of income.

c. Credit risk

The Group's exposure to credit risk on its receivables relates primarily to the inability of the debtors to pay and fully settle the unpaid balance of receivables owed to the Group. The Group manages its credit risk in accordance with its credit risk policies which requires the evaluation of the creditworthiness of the debtors. The Group's exposure to credit risk on its other receivables from debtors and related parties is managed through close account monitoring and setting limits.

There can be some credit exposures on project commitments and contingencies as of December 31, 2014 and 2013 represented by work accomplishments on backlog of projects which are not yet invoiced. These exposures are however limited to a few months' work accomplishment as work are frozen as soon as the Group is able to determine that the risk of non-collection materializes. This risk is, however, mitigated by the Group's contractor's lien on the project. A contractor's lien is the legal right of a contractor (the Group) to takeover the project in-progress and has priority in the settlement of contractor's receivables and claims on the project in the event of insolvency of the project owner. The Group assesses that the value of projects in-progress is usually higher than receivables from and future commitments with the project owners.

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions.

Except for ZIFC which is involved in financing activities and for the cash and cash equivalents deposited to RCBC, the Group does not have any significant exposure to any individual customer or counterparty. ZIFC monitors concentrations of credit risk by sector.



An analysis of concentrations of credit risk all pertains to ZIFC, as of December 31 is shown below:

	2014	2013
Loans receivable at gross	₽30,264,723	₽25,496,988
Less: Allowance for probable loss	3,687,378	3,763,369
Unearned discount and interest	9,977,820	6,925,773
	₽16,599,525	₽14,807,846

The Group's maximum credit risk exposure for its secured loans receivables is equal to its carrying value amounting  $\neq$ 30.0 million and  $\neq$ 25.0 million in 2014 and 2013, respectively. The Group holds collateral against these loans receivables in the form of mortgage interests over property. The fair values of the collateral amounts to  $\neq$ 2.1 billion in 2014 and 2013. This resulted to a nil net exposure as at December 31, 2014 and 2013.

With respect to credit risk arising from cash and cash equivalents, unsecured loans receivables, accounts receivable, due from related parties, AFS securities and receivables from EEI Retirement Fund, Inc., the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

As at December 31, the analysis of financial assets that were past due but not impaired follows:

				2014			
		Neither		Past due but n	ot impaired		
		past due					Impaired
	Total	nor impaired	< 30 days	30 - 60 days	60 - 90 days	> 90 days	Assets
Loans receivable	₽16,599,525	₽16,599,525	₽-	₽-	₽-	₽-	₽-
Receivables from:							
Construction and							
infrastructure	4,943,645,519	3,915,114,196	713,402,654	27,947,691	32,598,254	178,224,324	76,358,400
Car dealership	540,444,959	337,423,128	103,065,492	31,580,541	12,399,550	42,381,617	13,594,631
Education and							
information							
technology	209,159,431	137,653,545	12,050,438	4,088,267	6,287,291	-	49,079,890
Other services	21,713,190	11,030,916	1,678,799	1,088,774	-	7,156,596	758,105
Other receivables:							
Consultancy fee	313,156,649	18,621,925	21,677,873	17,862,299	21,018,704	233,975,848	-
Others	1,061,233,795	861,943,267	40,920,066	10,564,690	4,864,675	92,908,049	50,033,048
Due from related parties	33,261,248	32,985,023	-	-	-	276,225	-
Receivable from EEI							
Retirement Fund,							
Inc.	387,531,792	387,531,792	-	-	-	-	-
Miscellaneous deposits	46,492,353	932,900	1,367,196	174,000	543,400	41,068,274	2,406,583
	₽7,573,238,461	₽5,719,836,217	₽894,162,518	₽93,306,262	₽77,711,874	₽595,990,933	₽192,230,657



				2013			
		Neither		Past due but 1	not impaired		
	Total	past due nor impaired	< 30 days	30 - 60 days	60 - 90 days	> 90 days	Impaired Assets
Loans receivable	₽14,807,846	₽14,807,846	₽	₽-	₽	₽-	₽-
Receivables from:							
Construction and							
infrastructure	3,005,420,684	2,059,711,031	449,653,715	161,408,563	60,876,414	202,749,140	71,021,821
Car dealership	467,944,318	278,633,984	76,111,316	21,328,148	15,476,014	61,860,733	14,534,123
Education and information							
technology	159,263,925	80,422,524	-	11,245,820	4,249,549	12,109,662	51,236,370
Other services	26,905,474	14,542,187	5,000,000	-	_	7,132,196	231,091
Other receivables:							
Consultancy fee	235,775,538	27,376,612	18,697,367	15,454,572	19,308,996	154,937,991	-
Others	1,066,605,956	807,930,604	49,426,129	35,487,144	25,169,520	111,209,873	37,382,686
Due from related parties Receivable from EEI Retirement Fund,	112,058,841	104,777,650	-	6,507,824	-	486,142	286,869
Inc.	368,094,020	368,094,020	-	-	-	-	-
Miscellaneous deposits	47,358,951	3,743,459	139,000	141,500	1,940,420	37,632,145	3,762,427
	₽5,504,235,553	₽3,760,039,917	₽599,027,527	₽251,573,571	₽127,020,913	₽588,117,882	₽178,455,387

There are no past due financial assets other than those stated above.

The following table provides information regarding the credit quality by class of financial assets (amounts gross of allowance for credit losses) based on the Group's credit rating system.

		20	14	
	Neither past du	e nor impaired	Past due or Individually	
	High Grade	Standard	Impaired	Total
Cash and cash equivalents (excluding cash				
on hand)	₽2,156,548,307	₽-	₽-	₽2,156,548,307
Loans receivable	16,599,525	-	-	16,599,525
Accounts receivable				
Receivables from:				
Construction and infrastructure	1,781,028,169	2,134,086,027	1,028,531,323	4,943,645,519
Car dealership	230,501,638	106,921,490	203,021,831	540,444,959
Education and information technology	124,119,465	13,534,080	71,505,886	209,159,431
Other services	11,030,916	-	10,682,274	21,713,190
Other receivables:				
Consultancy fee	18,621,925	-	294,534,724	313,156,649
Rent receivable	111,365	-	73,343	184,708
Others	858,862,621	2,969,281	199,217,185	1,061,049,087
Due from related parties	32,985,023	-	276,225	33,261,248
Other assets:				
Miscellaneous deposits	858,268	74,632	45,559,453	46,492,353
Receivables from EEI Retirement Fund, Inc.	387,531,792	-	-	387,531,792
AFS securities				
Quoted	83,894,869	-	-	83,894,869
Unquoted	400,344,649	-	-	400,344,649
	₽6,103,038,532	₽2,257,585,510	₽1,853,402,244	₽10,214,026,286



		20	13	
	Neither past du	e nor impaired	Past due or Individually	
	High Grade	Standard	Impaired	Total
Cash and cash equivalents (excluding cash				
on hand)	₽2,101,764,745	₽-	₽-	₽2,101,764,745
Loans receivable	14,807,846	-	-	14,807,846
Accounts receivable				
Receivables from:				
Construction and infrastructure	653,019,141	1,406,691,890	945,709,653	3,005,420,684
Car dealership	276,889,305	1,744,679	189,310,334	467,944,318
Education and information technology	76,656,432	3,766,092	78,841,401	159,263,925
Other services	14,505,920	36,267	12,363,287	26,905,474
Other receivables:				
Consultancy fee	27,376,612	-	208,398,926	235,775,538
Rent receivable	-	-	-	-
Others	773,007,284	34,923,320	258,675,352	1,066,605,956
Due from related parties	104,777,650	-	7,270,191	112,047,841
Other assets:				
Miscellaneous deposits	3,636,743	106,716	43,615,492	47,358,951
Receivables from EEI Retirement Fund, Inc.	368,094,020	-	-	368,094,020
AFS securities				
Quoted	70,015,419	-	-	70,015,419
Unquoted	451,460,152	-	_	451,460,152
	₽4,936,011,269	₽1,447,268,964	₽1,744,184,636	₽8,127,464,869

The credit quality of the financial assets was determined as follows:

Cash and cash equivalents - are composed of bank deposits and money market placements made with reputable financial institutions duly approved by the BOD and hence, graded as "high grade".

Loans receivable - high grade applies to borrowers with a very low probability of going into default in the coming year. The borrower has a high degree of stability, substance and diversity. Standard grade applies to borrowers characterized by some probability of default, evidenced by weakness in the financial conditions or credit worthiness and other factors.

#### Trade receivables:

*Construction and infrastructure* - high grade pertains to receivables that have outstanding credit history and are unsusceptible to adverse effects of changes in economic conditions. On the other hand, standard grade pertains to receivables assessed by the Group to be vulnerable to impairment due to history of counterparties' default and speculative nature of transactions.

*Car dealership* - high grade pertains to receivables from fleet customers and financing companies and standard grade pertains to receivables from individuals and other small and medium-sized entities.

*Education and information technology* - The Group categorizes their neither past due nor impaired receivables as follows:

High-grade - high grade pertains to receivables with no default in payment. Standard-grade - pertains to receivables with up to three (3) defaults in payment.

*Other receivables* - these mainly pertain to the construction and infrastructure class. The determination of the credit quality of these financial assets as to high grade and standard grade is the same as that of trade receivables from construction and infrastructure.

*Due from related parties* - pertains to receivables from profitable related parties with good payment record with the Group and hence, graded as "high grade".



Miscellaneous deposits - these mainly pertain to security deposits for car rental, utilities and borrowed equipments. The determination of the credit quality of these financial assets as to high grade and standard grade is the same as that of trade receivables from construction and infrastructure.

#### Capital Management

The primary objective of the Group's capital management is to ensure that it maintains a strong credit rating and healthy capital ratios in order to support its business and maximize shareholder value.

The Group which is composed of diversified operations (i.e. construction and infrastructure operations, education and information technology and finance and leasing activities) manages its capital on a per entity basis. Each entity manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended December 31, 2014 and 2013.

As at December 31, 2014 and 2013, the Group is not subject to externally imposed capital requirements other than the monitoring of the Group's debt to equity ratio and current ratio as a result of availment of long term debt with RCBC. Debt to equity ratio should not exceed 2:1, 5:1 and 2:1 for the Parent Company, EEI Group and iPeople Group, respectively; and current ratio should not be less than 1:1 for iPeople Group and EEI Group.

The Group considers total equity as its capital.

#### Parent Company, EEI and iPeople

The Parent Company, EEI (construction and infrastructure operations) and iPeople (education and information technology) monitor capital using gearing ratio. The Parent Company, EEI and iPeople's policies are to keep the gearing ratio up to a maximum of 2:1, 5:1 and 2:1, respectively, to comply with some of the Group's loan agreements with banks which provides for a maximum debt-to-equity ratio.

2014	2013
₽395,000,000	₽282,000,000
17,631,505	17,631,505
1,683,978,355	1,780,664,867
2,096,609,860	2,080,296,372
299,551,191	354,327,583
1,797,058,669	1,725,968,789
₽3,155,670,292	₽2,867,111,790
0.66:1	0.73:1
0.57:1	0.60:1
	₱395,000,000         17,631,505         1,683,978,355         2,096,609,860         299,551,191         1,797,058,669         ₱3,155,670,292         0.66:1

Parent Company

The Parent Company monitors capital using a gearing ratio of debt to equity and net debt to equity. Debt consists of loans payable, long-term debt and other noncurrent liabilities. Net debt includes loans payable, long-term debt and other noncurrent liabilities less cash and cash equivalents. The Parent Company's policy is to keep the gearing ratio at 2:1.



	2014	2013
Current liabilities	₽10,822,079,407	₽6,935,078,019
Noncurrent liabilities	870,836,272	882,762,182
Total liabilities	11,692,915,679	7,817,840,201
Total equity	₽6,659,458,057	₽5,783,115,347
Debt to equity ratio	1.76:1	1.35:1

EEI monitors capital using a debt-to-equity ratio, which is total liabilities divided by total equity. Although some of the EEI's loan agreements with banks provide for a maximum debt-to-equity ratio of 5:1, the EEI's policy is to maintain it at a lower ratio.

#### iPeople

	2014	2013
Current liabilities	₽849,812,833	₽667,129,191
Noncurrent liabilities	572,007,279	656,375,229
Total liabilities	1,421,820,112	1,323,504,420
Equity excluding minority interest	₽3,672,663,548	₽3,134,693,014
Debt to equity ratio	0.39:1	0.42:1

iPeople's policy is to keep the debt to equity ratio not to exceed 2:1.

#### Fair values

The table below presents a comparison by category of carrying amounts and estimated fair values of all of the Group's financial instruments as at December 31, 2014 and 2013:

	20	2014		13
	Carrying values Fair values		Carrying values	Fair values
Financial Liabilities				
Other financial liabilities				
Long-term debt	₽2,648,319,126	₽2,987,058,111	₽2,356,122,867	₽2,629,276,555

#### Long-term debt

For variable rate loans that reprice every three months, the carrying value approximates the fair value because of recent and regular repricing based on current market rates.

#### Fair Value Hierarchy

The Group uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities.

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.





	Quoted Prices in Active Markets (Level 1)	Significant Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Assets for which fair value is				
disclosed:				
AFS Securities				
Quoted equity instruments	₽83,894,869	₽-	₽-	₽83,894,869
Investment properties	-	_	262,855,019	262,855,019
Property and equipment -				
revalued	-	-	2,836,565,819	2,836,565,819
	₽83,894,869	₽-	₽3,099,420,838	₽3,183,315,707
Liabilities for which fair value is				
disclosed				
Long-term debt	₽-	₽-	₽526,250,715	₽526,250,715

There were no transfers between levels of fair value measurements in 2014 and 2013. No transfers between any levels of the fair value hierarchy took place in the equivalent comparative period.

Description of significant unobservable inputs to valuation:

Account	Valuation Technique	Significant Unobservable Inputs
Investment properties	Market Data Approach	Sales and listings of
		comparable properties
Property and equipment -	Market Data Approach	Sales and listings of
revalued		comparable properties
Long-term debt	Discounted Cash Flow	Discount rate

For investment properties and property and equipment, significant increases (decreases) in similar or substitute properties and related market data would result in a significantly higher or (lower) fair value of the properties.

For long-term debt, significant increases (decreases) in discount rate would result in significantly higher (lower) fair value.

# Significant Unobservable Inputs

Sales and listings of comparable properties	This approach considers the sale of similar or substitute properties and related market data, and establishes a value estimate by processes involving comparison. Generally, a property (subject property) being valued is compared with sales of similar properties that have been transacted in the market. Listings and offerings are also considered.
Discount rate	The rate at which cash flows are discounted back to the value at measurement date.



# 37. Capital Stock

The authorized preferred stock is 2,500,000,000 shares at P0.40 par value. A reconciliation of the number of preferred shares outstanding as at December 31, 2014, 2013 and 2012 follows:

	2014		2013		2012	
	Amount	Shares	Amount	Shares	Amount	Shares
Beginning of the year	₽380,670,413	951,676,035	₽421,284,050	1,053,210,126	₽466,478,729	1,166,196,823
Redemption of preferred stock	(36,663,170)	(91,657,929)	(40,570,612)	(101,426,529)	(44,908,110)	(112,270,275)
Conversion of preferred stock to						
common stock (Note 39)	-	-	(43,025)	(107,562)	(286,569)	(716,422)
	₽344,007,243	860,018,106	₽380,670,413	951,676,035	₽421,284,050	1,053,210,126

The authorized common stock is 1,250,000,000 shares at P1.50 par value. A reconciliation of the number of common shares outstanding as at December 31, 2014, 2013 and 2012 follows:

	2014		2013		2012	
	Amount	Shares	Amount	Shares	Amount	Shares
Beginning of the year Conversion of preferred stock to	₽924,295,136	616,196,757	₽924,252,111	616,168,074	₽923,965,542	615,977,028
common stock	-	_	43,025	28,683	286,569	191,046
	924,295,136	616,196,757	924,295,136	616,196,757	924,252,111	616,168,074
Treasury stock	(2,607,600)	(300,000)	(2,607,600)	(300,000)	-	
	₽921,687,536	615,896,757	₽921,687,536	615,896,757	₽924,252,111	616,168,074

On May 24, 2013, the Parent Company repurchase 300,000 shares held as treasury stock at P8.69 per share for P2.61 million.

Details of capital stock conversion and redemption follow:

Conversion:	2014	2013	2012
March 22, 2013, converted 107,562 shares of preferred stock into 28,683 of common stock December 3, 2012, converted 75,716 shares	₽-	₽43,025	<del>P</del>
of preferred stock into 20,191 of common stock June 15, 2012, converted 640,706 shares of	-	_	30,286
preferred stock into 170,855 of common			256 202
stock	-	- D42.025	256,283
	₽_	₽43,025	₽286,569
Redemption: December 4, 2014, redeemed 22,051,746	2014	2013	20120
preferred shares at 0.40 per share October 2, 2014, redeemed 22,617,176	₽8,820,699	₽	₽
preferred shares at 0.40 per share July 17, 2014, redeemed 23,197,103	9,046,870	_	-
preferred shares at 0.40 per share March 31, 2014, redeemed 23,791,901	9,278,841	_	_
preferred shares at 0.40 per share December 5, 2013, redeemed 24,401,950	9,516,760	_	_
preferred shares at ₱0.40 per share	_	9,760,780	_

(Forward)



Redemption:	2014	2013	20120
September 26, 2013, redeemed 25,027,640			
preferred shares at ₱0.40 per share	₽-	₽10,011,056	₽-
July 19, 2013, redeemed 25,669,375			
preferred shares at ₱0.40 per share	-	10,267,750	_
March 22, 2013, redeemed 26,327,566			
preferred shares at ₱0.40 per share	_	10,531,026	_
December 6, 2012, redeemed 27,005,388			
preferred shares at ₱0.40 per share	_	_	10,802,155
September 26, 2012, redeemed 27,699,775			
preferred shares at ₱0.40 per share	-	-	11,079,910
July 20, 2012, redeemed 28,410,026			
preferred shares at ₱0.40 per share	_	_	11,364,010
March 21, 2012, redeemed 29,155,086			
preferred shares at ₱0.40 per share	_	_	11,662,035
	₽36,663,170	₽40,570,612	₽44,908,110

The Parent Company's preferred shares have the following features:

- a) Entitled to dividends at the rate of average 91-day T-Bill plus two percent;
- b) Fully participating as to distribution of dividends;
- c) Convertible into common shares at the option of the holders thereof from the date of issue at the conversion rate of 3 and 3/4 preferred shares to 1 common share for a price of ₱1.50 per common share subject to adjustments;
- d) Redeemable at any one time or from time to time, at the option of the BOD of the Parent Company, subject to availability of funds; and
- e) With voting rights and preferences as to assets upon dissolution of the Parent Company over common shareholders.

Below is the summary of the outstanding number of shares and holders of security as at December 31, 2014:

Year	Number of shares registered	Issue/offer price	Date of approval	Number of holders of securities as of year end
Preferred shares:				
January 1, 2013	1,053,210,126	₽0.40		50
Movement:	(26,327,564)	0.40	March 22, 2013	
	(107,562)	0.40	March 22, 2013	
	(25,669,375)	0.40	July 19, 2013	
	(25,027,640)	0.40	September 26, 2013	
	(24,401,950)	0.40	December 5, 2013	
December 31, 2013	951,676,035			49
Movement:	(23,791,901)	0.40	March 31, 2014	
	(23,197,104)	0.40	July 17, 2014	
	(22,617,177)	0.40	October 2, 2014	
	(22,051,747)	0.40	December 4, 2014	
December 31, 2014	860,018,106			49



Year	Number of shares registered	Issue/offer price	Date of approval	Number of holders of securities as of year end
Common Shares:	0		<u>^</u>	
January 1, 2013	616,168,074			424
Movement:	28,683	₽1.50	March 22, 2013	
December 31, 2013	616,196,757			406
No movement	_	_		
December 31, 2014	616,196,757			406

SEC approved the registration of the Group's authorized capital stock before its listing date with the Philippine Stock Exchange, which was on July 2, 1962. The actual numbers of shares initially listed were 584,085 at an offer price of P10.0 per share. Total number of preferred and common shareholders was 49 and 406 respectively, as of December 31, 2014 and 49 and 414 respectively, as of December 31, 2013.

# 38. Retained Earnings

Cash Dividends

The BOD declared cash dividends as follows:

	2014	2013	2012
December 4, 2014, 0.003 per share cash dividend to stockholders of preferred shares as of December 29, 2014 payable on or before January 23, 2015. The cash dividend covered			
the fourth quarter of 2014. October 2, 2014, 0.003 per share cash dividend to stockholders of preferred shares as of	₽2,898,482	₽_	₽
October 30, 2014 payable on or before November 20, 2014. The cash dividend	<b>2</b> 0 <b>4 5 1 1 0</b>		
covered the third quarter of 2014. July 17, 2014, 0.017 per share cash dividend to stockholders of preferred shares and 0.065 per share cash dividend to stockholders of common shares as of August 14, 2014	2,947,470	_	_
payable on or before September 5, 2014. July 17, 2014, 0.003 per share cash dividend to stockholders of preferred shares as of August 14, 2013 and payable on or before September 3, 2013. The cash dividend covered the	56,133,021	_	_
second quarter of 2014. March 31, 2014, 0.003 per share cash dividend to stockholders of preferred shares as of April 25, 2014 payable on or before May 20, 2014. The cash dividend covered the first quarter of	3,037,893	_	_
2014.	2,902,612	-	_

(Forward)



	2014	2013	2012
December 5, 2013, ₱0.002 per share cash			
dividend to stockholders of preferred shares			
as of January 2, 2014 payable on or before			
January 23, 2014. The cash dividend			
covered the fourth quarter of 2013.	<del>P</del> -	₽1,952,911	₽
September 26, 2013, ₱0.003 per share cash			
dividend to stockholders of preferred shares			
as of October 24, 2013 payable on or before			
November 15, 2013. The cash dividend			
covered the third quarter of 2013.	_	2,709,993	_
July 19, 2013, ₱0.016 per share cash dividend to			
stockholders of preferred shares and ₱0.06			
per share cash dividend to stockholders of			
common shares as of August 16, 2013			
payable on or before September 5, 2013.	_	53,400,205	_
July 19, 2013, ₱0.002 per share cash dividend to			
stockholders of preferred shares as of August			
16, 2013 and payable on or before September			
4, 2013. The cash dividend covered the			
second quarter of 2012.	_	2,449,577	_
March 22, 2013, ₱0.002 per share cash dividend			
to stockholders of preferred shares as of			
April 19, 2013 payable on or before May 15,			
2013.	_	2,169,612	—
December 6, 2012, ₱0.002 per share cash			
dividend to stockholders of preferred shares			
as of December 31, 2012 payable on or			
before January 24, 2013. The cash dividend			
covered the fourth quarter of 2012.	_	_	2,638,071
September 26, 2012, ₱0.004 per share cash			
dividend to stockholders of preferred shares			
as of October 24, 2012 payable on or before			
November 15, 2012. The cash dividend			
covered the third quarter of 2012.	_	_	3,989,876
July 20, 2012, ₱0.029 per share cash dividend to			, ,
stockholders of common and preferred shares			
as of August 17, 2012 payable on or before			
September 10, 2012	_	_	49,999,997
July 20, 2012, ₱0.004 per share cash dividend to			- , ,
stockholders of preferred shares as of			
August 17, 2012 and payable on or before			
September 7, 2012. The cash dividend			
covered the second quarter of 2012.	_	_	4,925,162
March 21, 2012, $P0.004$ per share cash dividend			1,720,102
to stockholders of preferred shares as of			
April 18, 2012 payable on or before May 11,			
2012.	_	_	4,423,384
£012.	 ₽67,919,478	₽62,682,298	₽65,976,490
	ru/,717,4/ð	1-02,002,290	103,770,490



After reconciling items, the retained earnings of the Parent Company that are available for dividend declaration amounted to P1,509.3 million and P1,263.6 million as of December 31, 2014 and 2013, respectively. Dividend distribution is approved by the BOD.

Under the Tax Code, publicly-held corporations are allowed to accumulate retained earnings in excess of capital stock and are exempt from improperly accumulated earnings tax.

#### Restrictions

The Group's retained earnings include accumulated earnings of subsidiaries amounting P4,725.4 million and P3,813.8 million in 2014 and 2013, respectively, not declared as dividends to the Group. Accordingly, these are not available for dividend declaration.

The Group's retained earnings is restricted to payment of dividends to the extent of the cost of shares held in treasury amounting  $\neq 2.6$  million.

#### 39. Notes on Consolidated Statements of Cash Flows

Noncash investing and financing activities are as follows:

- a. Reclassification of available-for-sale securities amounting ₱20.0 million to other receivables in 2014 (Note 12).
- b. Revaluation of parcel of land resulting to revaluation increment amounting ₱95.5 million and ₱92.7 million in 2014 and 2013, respectively (Noted 14).
- c. Conversion of preferred stock to common stock amounting ₱43,025 in 2013 (Note 37).
- d. Transfer of inventories to investment properties amounting to ₱22.0 million in 2012. In 2013, the Group transferred these investment properties to inventories since the intention of the Group's management for the property is to sell and not for capital appreciation or rental (Note 16).

# 40. Cumulative Translation Adjustment

Cumulative translation adjustment represents exchange differences arising from the translation of financial statements of the foreign subsidiary, EEI BVI, whose functional currency is the United States dollar and foreign associate, ARCC with functional currency of Saudi Arabia Riyal.

#### 41. Events after the Financial Reporting Date

#### Cash Dividends

On March 20, 2015, the BOD approved the declaration of cash dividend of P0.0035 per share with a total amount of P3.0 million to the stockholders of the Group's preferred shares as of April 17, 2015 covering the first quarter of 2015 and payable on or before May 12, 2015.



Capital Stock Redemption

On March 20, 2015, the BOD approved the redemption of 21,500,452 preferred shares at P0.40 per share amounting P8.6 million to the stockholders of the Group's preferred shares as of April 17, 2015 covering the first quarter of 2015 and payable on or before May 13, 2015.

#### 42. Other Matters

a. Electric Power Industry Reform Act (EPIRA)

Republic Act 9136, the EPIRA, and the covering Implementing Rules and Regulation (IRR) provide for significant changes in the power sector, which include among others:

- i. The unbundling of the generation, transmission, distribution and supply and other disposable assets of a company, including its contracts with independent power producers and electricity rates;
- ii. Creation of a wholesale electricity spot market; and
- iii. Open and nondiscriminatory access to transmission and distribution systems.

The ERC issued a resolution reiterating the statutory mandate under the EPIRA law for the generation and distribution companies, which are not publicly listed, to make an initial public offering (IPO) of at least 15% of their common shares. Provided, however, that generation companies, distribution utilities or their respective holding companies that are already listed in the Philippine Stock Exchange (PSE) are deemed in compliance.

The Group is complying with the applicable provisions of the EPIRA and its law.

b. Power Supply Agreement with Davao Del Norte Electric Cooperative, Inc. (DANECO)

On January 28, 2012, a Power Supply Agreement (PSA) was entered by EEI Power and Davao del Norte Electric Cooperative (DANECO), an electric cooperative, to construct, own, operate, maintain and manage power generation facilities, including a 15 MW bunker/dieselfired power plant to be constructed in Davao Del Norte, to generate electricity for sale to distribution utilities. EEI Power desires to sell and DANECO intends to take power generated by the power plant for distribution to end users in DANECO's franchise area under mutually beneficial terms. Period of commercial operations is ten years commencing on the date stipulated in the agreement.

PSA term commences on the date of execution and expires on the last day of the tenth (10<sup>th</sup>) year of the commercial operation period, unless renewed or earlier terminated. The commercial operations period shall commence not later than fifteen (15) months from effective date.

Based on the term of the PSA, EEI Power shall allocate and deliver contract energy for DANECO's peaking requirement equivalent to 2,637,500 kWh per month, with an allowable maximum demand of 13,000 kW. The contract energy shall be delivered at the tapping point between the National Grid Corporation of the Philippines (NGCP) 69 kV Tagum-Maco sub-transmission line and EEI Power's sub-transmission line located along Maharlika Highway, Barangay Magdum, Tagum City.



On July 17, 2012, DANECO filed an application for the approval of the PSA, with a prayer for a provisional authority, docketed as ERC Case No. 2012-090 RC. In the said application, DANECO alleged and presented on the following: a.) the salient provisions of the PSA; b.) payment structure under the PSA; c.) the impact of the approval of the proposed generation rates on DANECO's customers; and d.) the relevance and urgent need for the implementation of the PSA.

On November 4, 2013, ERC issued a decision approving the application.

# 43. Approval of Consolidated Financial Statements

The accompanying consolidated financial statements were approved and authorized for issue by the Board of Directors (BOD) on March 20, 2015.







1226 Makati City Philippines

SyCip Gorres Velayo & Co. Tel: (632) 891 0307 6760 Ayala Avenue Fax: (632) 819 0872 ey.com/ph

BOA/PRC Reg. No. 0001, December 28, 2012, valid until December 31, 2015 SEC Accreditation No. 0012-FR-3 (Group A), November 15, 2012, valid until November 16, 2015

#### **INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY SCHEDULES**

The Stockholders and the Board of Directors House of Investments, Inc. 3rd Floor Grepalife Building 219 Sen. Gil J. Puyat Avenue Makati City

We have audited in accordance with Philippine Standards on Auditing the consolidated financial statements of House of Investments, Inc. and its subsidiaries (the Group) as at December 31, 2014 and 2013, and for each of the three years in the period ended December 31, 2014 included in this Form 17-A, and have issued our report thereon dated March 20, 2015. Our audits were made for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The schedules listed in the Index to the Consolidated Financial Statements and Supplementary Schedules are the responsibility of the Group's management. These schedules are presented for the purpose of complying with the Securities Regulation Code Rule No. 68, As Amended (2011) and are not part of the basic consolidated financial statements. These schedules have been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, fairly state, in all material respects, the financial data required to be set forth therein in relation to the basic consolidated financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.

Dichad C. Sabato

Michael C. Sabado Partner CPA Certificate No. 89336 SEC Accreditation No. 0664-AR-2 (Group A), March 26, 2014, valid until March 25, 2017 Tax Identification No. 160-302-865 BIR Accreditation No. 08-001998-73-2015, February 27, 2015, valid until February 26, 2018 PTR No. 4751320, January 5, 2015, Makati City

March 20, 2015



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES SUPPLEMENTARY INFORMATION AND DISCLOSURES REQUIRED ON SRC RULE 68 AS AMENDED DECEMBER 31, 2014

Philippine Securities and Exchange Commission (SEC) issued the amended Securities Regulation Code Rule SRC Rule 68 which consolidates the two separate rules and labeled in the amendment as "Part I" and "Part II", respectively. It also prescribed the additional information and schedule requirements for issuers of securities to the public.

Below are the additional information and schedules required by SRC Rule 68, as Amended (2011), that are relevant to the Group. This information is presented for purposes of filing with the SEC and is not required part of the basic financial statements.

Schedule A. Financial Assets in Equity Securities

The Group is not required to disclose the financial assets in equity securities as the total available-forsale securities amounting P484.2 million do not constitute 5% or more of the total current assets of the Group as at December 31, 2014.

#### <u>Schedule B. Amounts Receivable from Directors, Officers, Employees, Related Parties</u> and Principal Stockholders (other than related parties)

Below is the schedule of advances to employees of the Group with balances above ₱100,000 as of December 31, 2014:

Name	Balance at beginning of year	Additions	Collections/ Liquidations	Balance at end of year
		(In Thousands)	•	
EEI				
Macapagal, Norman K.	₽1,532	₽1	₽_	₽1,533
Mercado, Oscar D.	1,442	4	(4)	1,442
Apolonio, Ferdinand D.	1,120	2,000	(60)	3,060
San Miguel, Simon Elmer D.	489	11	(11)	489
Cabrera, Lovette O.	591	19	(436)	174
Villarin, Pantaleon T. Jr.	150	19	(19)	150
Castro, Romeo E.	122	-	_	122
Alonzo, Antonina J.	121	40	(40)	121
Canero, Raul C.	117	-	_	117
Burgos, Manuel B.	108	-	_	108
Zulueta, Reynaldo S.	_	400	(80)	320
Albarda, John Christian L.	_	348	(98)	250
Largosta, Christopher M.	_	320	(75)	245
Matibag, Jun E.	_	256	(31)	225
De Guzman, Justino B.	_	251	(103)	148
Contantino, Edwin P.	_	233	_	233
Undag, Oriel T.	_	205	(78)	127
Lamio, Amor C.	_	160	(37)	123
Sunga, Renato Z.	_	147	(25)	122
Edorot, Rico C.	_	131	_	131
Royeras, Fenton V.	_	100	_	100
	₽5,792	₽4,645	(₽1,097)	₽9,340
iPeople				
Arenillo, Denise Jordan	₽420	₽-	(₽149)	₽271
Uy, Francis Aldrine	417	-	(137)	280
Macayan, Jonathan	387	_	(123)	264
Sabio, Maurice	381	-	(84)	297
Hofilena, Joy	372	-	(84)	288
Kikuchi, Khristian	340	_	(78)	262





Name	Balance at beginning of year	Additions	Collections/ Liquidations	Balance at end of year
Ivanie	beginning of year	(In Thousands)	Liquidations	end of year
Teodoro, Gloria	₽282	$(1n \ 1nousunus)$	(₱83)	₽199
Bitor, Rolando	252	1-	(1-85) (82)	170
Caluvo, Felicito	232	-	(52)	170
Tablante, Dennis	234	—	(80)	173
,	213	-		147
Sabino, Lilibeth		-	(76)	
Salvacio, Jonathan	207	-	(80)	127
Songson, Maribel	209	-	(84)	125
Geguiento, Edgardo	—	406	(11)	395
Apsay, Christopher	—	387	(7)	380
Balan, Ariel Kelly	—	367	3	370
Papase, Aileen Kate	_	383	(22)	361
Cinco, Arnold	_	366	(18)	348
Cabanilla, Angela Celine	_	366	(18)	348
Camus, Rosette Eira	_	388	(46)	342
	₽3,941	₽2,663	(₱1,318)	₽5,286
HI-Parent				
Gan, Ma. Eloisa	₽269	₽	(₽45)	₽224
Bautista, Ma. Teresa	268	-	(48)	220
Eugenio, Rolando	225	-	_	225
Villegas, Raoul A	162	_	(162)	_
Tanjanco, Jose	159	_	(51)	108
Ramirez, Rosalia	155	_	_	155
De Lara, Ma. Elisa	151	_	(84)	67
Maglaya, Elsie	146	_	(47)	99
Bagsik, Carlo	_	311	(38)	273
G- 1 - ·· -	₽1,535	₽311	(₽475)	₽1,371
Total	₽11,268	₽7,619	(₽2,887)	₽13,258

iPeople and HI-Parent's advances mainly pertain to the officers and employees car plan agreements. Such advances are interest-bearing and shall be liquidated on a monthly basis.

There were no amounts written off during the year. All receivables are expected to be collected within the next twelve months.

# Schedule C. Amounts Receivable from/Payable to Related Parties which are eliminated during the Consolidation of Financial Statements Below is the schedule of receivables (payables) with subsidiaries, which are eliminated in the

consolidated financial statements as at December 31, 2014:

	Balance at				
Name and designation of	beginning of			Amounts written	Balance at end of
debtor	period	Additions	Amounts collected	off	period
Landev Corporation					
Due from affiliates	₽537,797	₽3,512,905	(₽2,971,899)	₽-	₽1,078,803
Dividends receivable	14,500,000	22,500,000	(14,500,000)	-	22,500,000
	15,037,797	26,012,905	(17,471,899)	-	23,578,803
Greyhounds Security and Invest	igation Agency Corpo	ration			
Due from affiliates	1,446,723	1,573,665	(2,672,721)	-	347,667
Investment Managers, Inc.					
Due from affiliates	619,559	6,563,206	(7,045,779)	-	136,986
Dividends receivable	549,945	1,450,125	(999,900)	-	1,000,170
	1,169,504	8,013,331	(8,045,679)	-	1,137,156
iPeople, inc. and subsidiaries					
Due from affiliates	9,529,185	48,074,323	(52,635,030)	-	4,968,478
Dividends receivable	30,116,450	165,391,039	(105,852,691)	-	89,654,798
	39,645,635	213,465,362	(158,487,721)	-	94,623,276



Name and designation of debtor	Balance at beginning of period	Additions	Amounts collected	Amounts written off	Balance at end of period
EEI Corporation and subsidiar	ries				
Due from affiliates	₽1,756,639	₽3,204,333	(₽4,201,428)	₽-	₽759,544
Zamboanga Industrial Finance	Corporation				
Dividends receivable	-	1,000,000	(1,000,000)	-	-
<i>Hexagon Lounge, Inc.</i> Due from affiliates	149,818	_	(149,689)	_	129
Xamdu Motors, Inc.					
Due from affiliates	800	1,500	(2,407)		107
	₽59,206,916	₽253,271,096	(₱192,031,544)	₽-	₽120,446,682

These receivables are non-interest bearing and are expected to be settled within the next twelve months.

Schedule D. Intangible Asset - Other Noncurrent Assets

As at December 31, 2014, the Group's intangible assets consist of goodwill and computer software. Goodwill in the Group's consolidated statements of financial position arose from the acquisition of EEI, iPeople, and Honda Cars Group. Details of the Group's intangible assets are as follows:

Description	Beginning balance	Additions at cost	Charged to cost and expenses	Charged to other accounts	Other changes additions (deductions)	Ending balance
Goodwill	₽471,357,459	₽_	₽-	₽-	₽-	₽471,357,459
Computer						
Software	79,467,780	9,428,207	(60,390,418)	-	-	28,505,569
	₽550,825,239	₽9,428,207	(₽60,390,418)	₽-	₽-	₽499,863,028

Schedule E. Long-term Debt

Below is the schedule of long-term debt of the Group:

Type of Obligation	Amount	Current	Noncurrent
Parent Company			
Peso-denominated syndicated bank loan			
payable within 10 years which shall			
commence after 3 years from the date of			
issue with a floating rate per annum based			
on the higher of (i) the three $(3)$ - month			
Philippine Dealing System Treasury			
Reference Rates - Fixing (PDST-F) plus a			
spread of two (2.0%) per annum or (ii)			
the BSP overnight rate plus a spread of			
1.5%.	₽642,783,251	₽	₽642,783,251

(Forward)



Type of Obligation	Amount	Current	Noncurrent
Peso-denominated syndicated bank loan			
payable within 10 years which shall			
commence after 3 years from the date of			
issue with a fixed rate per annum based			
on the highest of (i) 5-year PDST-F, plus			
a spread of two (2.0%) per annum or (ii)			
floating rate per annum based on the			
higher of (i) the three $(3)$ - month			
Philippine Dealing System Treasury			
Reference Rates - Fixing (PDST-F) plus a			
spread of two (2.0%) per annum or (ii)			
the BSP overnight rate plus a spread of			
1.5% or (iii) 5.5% per annum.	₽642,783,250	₽-	₽642,783,250
Peso-denominated five (5) year term loan,			
payable quarterly starting March 2014			
with interest of 5.00% per annum	398,411,854	96,462,858	301,948,996
MCI			
Peso-denominated syndicated bank loan			
payable after 10 years since November			
2010 without grace period on principal			
payment, subject to floating rate equal to			
the 3-month Philippine Dealing System			
Treasury Reference Rates-Fixing (PDST-			
F) plus a per annum spread of 1.75%			
payable in accelerating amounts up to			
November 22, 2020.	516,000,000	86,000,000	430,000,000
EEI			
Fixed-rate corporate promissory notes with			
effective interest of 5.1667% and			
5.1875% per annum	446,428,571	71,428,571	375,000,000
EEI Power			
Peso-denominated seven (7) year term loan,			
payable quarterly starting June 2014 with			
interest of 6.50% per annum inclusive of			
two (2) year grace period on principal			
amortization	517,912,200	115,091,600	402,820,600
	₽3,164,319,126	₽368,983,029	₽2,795,336,097

Schedule F. Indebtedness to Related Parties (Long-term Loans from Related Companies) The Group is not required to disclose the long term indebtedness to related parties amounting ₱917.4 million as this do not constitute 5% or more of the total assets of the Group as at December 31, 2014.

<u>Schedule G. Guarantees of Securities of Other Issuers</u> There are no guarantees of securities of other issuing entities by the Group as at December 31, 2014.

- 4 -



# Schedule H. Capital Stock

	Number of shares	Number of shares issued and outstanding as shown under related statement of financial	Number of shares held by	Directors, Officers and	
Title of issue	authorized	position caption	related parties	Employees	Others
Common shares	1,250,000,000	615,896,757	344,701,851	3,249,080	267,945,826
Preferred shares	2,500,000,000	860,018,106	365,059,393	469,685,399	25,273,314



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION

Items	Amount
Unappropriated retained earnings, beginning	₽1,263,566,548
Adjustments:	_
Less: Movement in unrecognized deferred tax assets	(23,873,392)
Unappropriated retained earnings, as adjusted, beginning	1,239,693,156
Net income based on the face of AFS	359,452,864
Less: Non-actual/unrealized income - net of tax	_
Equity in net income of associate/joint venture	_
Unrealized foreign exchange gain - net (except those attributable to cash and cash equivalents)	_
Unrealized actuarial gain	_
Fair value adjustment (M2M gains)	(10,178,618)
Effect of change in accounting policy - PAS 19R	_
Fair value adjustment of investment property resulting to gain adjustment due to deviation from PFRS/GAAP - gain	_
Movement in deferred tax liability	(9,141,321)
Other unrealized gains or adjustments to the retained earnings as result of certain transactions accounted for under PFRS	_
Add: Non-actual losses	_
Depreciation on revaluation increment (after tax)	_
Adjustments due to deviation from PFRS/GAAP - loss	
Net income actual/realized	340,132,925
Dividends declaration during the year	(67,919,478)
Treasury stock	(2,607,600)
Unappropriated retained earnings, as adjusted, ending	₽1,509,299,003



# HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS AS OF DECEMBER 31, 2014 AND 2013

# Financial Soundness Indicator

Below are the financial ratios that are relevant to the Group for the year ended December 31, 2014 and 2013:

Financial ratios		2014	2013
Current ratio	Current assets	1.17:1	1.19:1
	Current liabilities		
	Net income plus		
Solvency ratio	depreciation	0.16:1	0.20:1
	Total liabilities		
Debt to equity ratio	Total liabilities	1.26:1	1.12:1
	Total equity		
Asset-to-equity ratio	Total assets	2.26:1	2.12:1
	Total equity		
Interest rate coverage	EBIT*	10.29:1	14.18:1
-	Interest expense		
Return on assets	Net income	7.58%	8.56%
	Average total assets		
Return on equity	Net income	16.62%	18.46%
····· · ······························	Average total equity		
	i i eiuge total equity		

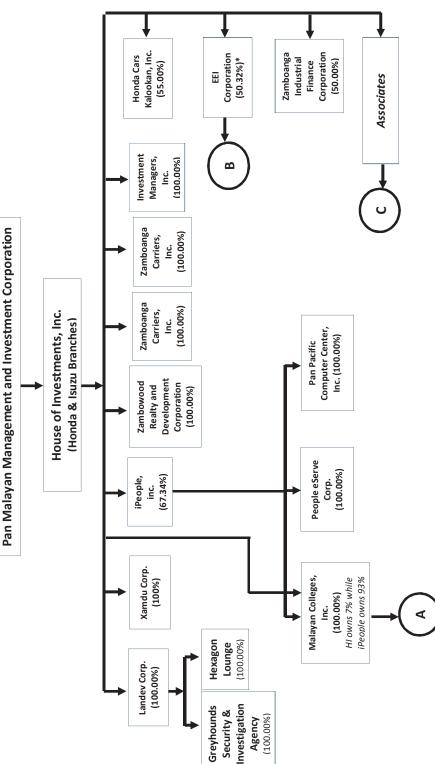
\*Earnings before interest and taxes (EBIT)



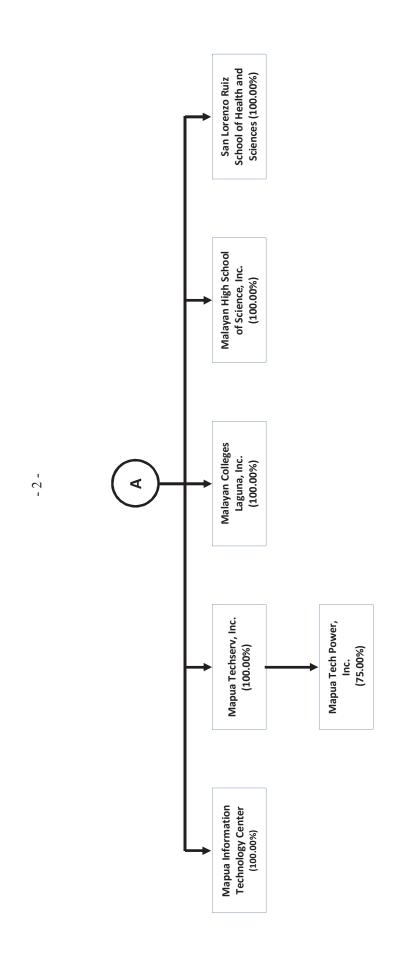
MAP OF RELATIONSHIPS OF THE COMPANIES WITHIN THE GROUP HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES

Group Structure

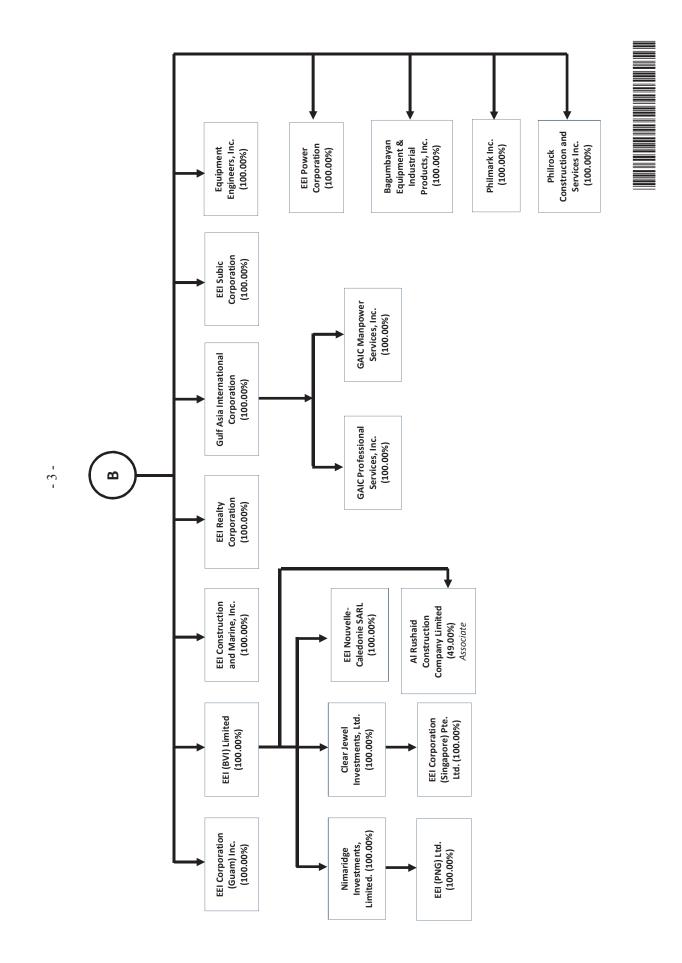
Below is a map showing the relationship between and among the Group and its ultimate parent company, subsidiaries, and associates as of December 31, 2014:

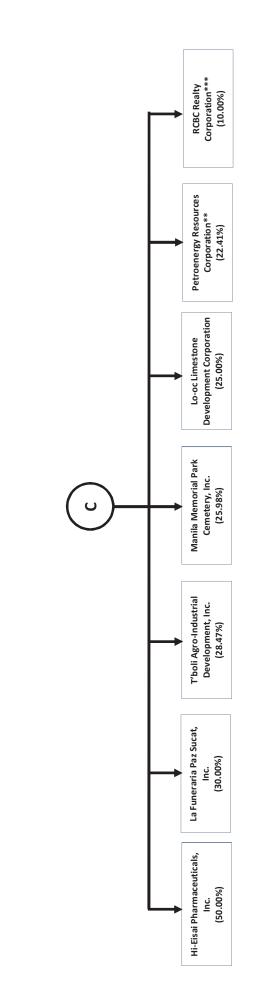












- 4 -

\* In 2014, the Group purchased additional 2.4 million shares resulting to an increased ownership interest from 50.08% to 50.32%.

\*\* On February 21, 2013, significant influence was obtained through piecemeal acquisition. In 2014, the Group purchased additional 6.6 million shares of PERC increased ownership interest from 20.00% to 22.41%.

\*\*\* On September 17, 2013, the Group acquired 10.00% ownership in RRC. The Group was able to exercise significant influence since it has the capacity to participate in the financial and operating decisions of RRC through common key management and representation to the Board of Directors



## HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES SCHEDULE OF ALL THE EFFECTIVE STANDARDS AND INTERPRETATIONS UNDER PFRS AS OF DECEMBER 31, 2014

Below is the list of all effective PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretations of International Financial Reporting Interpretations Committee (IFRIC) as of December 31, 2014:

INTERPRI	NE FINANCIAL REPORTING STANDARDS AND ETATIONS 5 of December 31, 2014	Adopted	Not Adopted	Not Applicable
Statements	<b>x for the Preparation and Presentation of Financial</b> Framework Phase A: Objectives and qualitative	$\checkmark$		
PFRSs Pra	ctice Statement Management Commentary			$\checkmark$
Philippine	Financial Reporting Standards			
PFRS 1 (Revised)	First-time Adoption of Philippine Financial Reporting Standards			$\checkmark$
	Amendments to PFRS 1 and PAS 27: Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate			$\checkmark$
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters			$\checkmark$
	Amendment to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters			$\checkmark$
	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters			$\checkmark$
	Amendments to PFRS 1: Government Loans			$\checkmark$
PFRS 2	Share-based Payment			$\checkmark$
	Amendments to PFRS 2: Vesting Conditions and Cancellations			$\checkmark$
	Amendments to PFRS 2: Group Cash-settled Share- based Payment Transactions			$\checkmark$
PFRS 3 (Revised)	Business Combinations			$\checkmark$
PFRS 4	Insurance Contracts			$\checkmark$
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			$\checkmark$
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			$\checkmark$
PFRS 6	Exploration for and Evaluation of Mineral Resources			$\checkmark$
PFRS 7	Financial Instruments: Disclosures	$\checkmark$		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	$\checkmark$		
	I	1	1	



INTERPRE	NE FINANCIAL REPORTING STANDARDS AND CTATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
Effective as	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	√		
	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	$\checkmark$		
	Amendments to PFRS 7: Disclosures - Transfers of Financial Assets	√		
	Amendments to PFRS 7: Disclosures – Offsetting Financial Assets and Financial Liabilities	√		
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures	√		
PFRS 8	Operating Segments	$\checkmark$		
PFRS 9	Financial Instruments			
	Amendments to PFRS 9: Mandatory Effective Date of PFRS 9 and Transition Disclosures		$\checkmark$	
	New Hedge Accounting Requirements			
PFRS 10	Consolidated Financial Statements	$\checkmark$		
	Amendments to PFRS 10: Investment Entities			$\checkmark$
PFRS 11	Joint Arrangements	$\checkmark$		
PFRS 12	Disclosure of Interests in Other Entities	$\checkmark$		
	Amendments to PFRS 12: Investment Entities			$\checkmark$
PFRS 13	Fair Value Measurement	$\checkmark$		
Philippine A	Accounting Standards			
PAS 1	Presentation of Financial Statements	$\checkmark$		
(Revised)	Amendment to PAS 1: Capital Disclosures	$\checkmark$		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			$\checkmark$
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	√		
PAS 2	Inventories	$\checkmark$		
PAS 7	Statement of Cash Flows	$\checkmark$		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	$\checkmark$		
PAS 10	Events after the Reporting Date	$\checkmark$		
PAS 11	Construction Contracts	$\checkmark$		
PAS 12	Income Taxes	$\checkmark$		
	Amendment to PAS 12 - Deferred Tax: Recovery of Underlying Assets			$\checkmark$
PAS 16	Property, Plant and Equipment	$\checkmark$		
PAS 17	Leases			



INTERPRE	E FINANCIAL REPORTING STANDARDS AND TATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
PAS 18	Revenue	√		
PAS 19	Employee Benefits	$\checkmark$		
(Amended)	Amendments to PAS 19: Actuarial Gains and Losses, Group Plans and Disclosures	$\checkmark$		
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			√
PAS 21	The Effects of Changes in Foreign Exchange Rates	$\checkmark$		
	Amendment: Net Investment in a Foreign Operation			
PAS 23 (Revised)	Borrowing Costs	$\checkmark$		
PAS 24 (Revised)	Related Party Disclosures	$\checkmark$		
PAS 26	Accounting and Reporting by Retirement Benefit Plans			
PAS 27	Consolidated and Separate Financial Statements	$\checkmark$		
PAS 27	Separate Financial Statements			$\checkmark$
(Amended)	Amendments to PAS 27: Investment Entities			
PAS 28 (Amended)	Investments in Associates and Joint Ventures			
PAS 29	Financial Reporting in Hyperinflationary Economies			
PAS 32	Financial Instruments: Disclosure and Presentation	$\checkmark$		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			√
	Amendment to PAS 32: Classification of Rights Issues			$\checkmark$
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities		$\checkmark$	
PAS 33	Earnings per Share	$\checkmark$		
PAS 34	Interim Financial Reporting	$\checkmark$		
PAS 36	Impairment of Assets	$\checkmark$		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	$\checkmark$		
PAS 38	Intangible Assets	$\checkmark$		
	Amendments to PAS 36: Impairment of Assets - Recoverable Amount Disclosures for Non-Financial Assets			$\checkmark$
PAS 39	Financial Instruments: Recognition and Measurement	$\checkmark$		
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities	$\checkmark$		
	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions			~



INTERPRE		Adopted	Not Adopted	Not Applicable
Effective as	of December 31, 2014			
	Amendments to PAS 39: The Fair Value Option			V
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets			$\checkmark$
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets – Effective Date and Transition			$\checkmark$
	Amendments to Philippine Interpretation IFRIC–9 and PAS 39: Embedded Derivatives			$\checkmark$
	Amendment to PAS 39: Eligible Hedged Items			$\checkmark$
	Amendments to PAS 39: Financial Instruments: Recognition and Measurement - Novation of Derivatives and Continuation of Hedge Accounting			1
PAS 40	Investment Property	$\checkmark$		
PAS 41	Agriculture			
Philippine l	Interpretations			
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities			$\checkmark$
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			$\checkmark$
IFRIC 4	Determining Whether an Arrangement Contains a Lease	$\checkmark$		
IFRIC 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds			$\checkmark$
IFRIC 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			$\checkmark$
IFRIC 7	Applying the Restatement Approach under PAS 29 Financial Reporting in Hyperinflationary Economies			$\checkmark$
IFRIC 8	Scope of PFRS 2			
IFRIC 9	Reassessment of Embedded Derivatives			
	Amendments to Philippine Interpretation IFRIC–9 and PAS 39: Embedded Derivatives			$\checkmark$
IFRIC 10	Interim Financial Reporting and Impairment			
IFRIC 11	PFRS 2- Group and Treasury Share Transactions			
IFRIC 12	Service Concession Arrangements			
IFRIC 13	Customer Loyalty Programmes			
IFRIC 14	The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction			√
	Amendments to Philippine Interpretations IFRIC- 14, Prepayments of a Minimum Funding Requirement			√
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			



INTERPRE	TE FINANCIAL REPORTING STANDARDS AND CTATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
IFRIC 17	Distributions of Non-cash Assets to Owners			$\checkmark$
IFRIC 18	Transfers of Assets from Customers			$\checkmark$
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments			$\checkmark$
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine			$\checkmark$
IFRIC 21	Levies			$\checkmark$
SIC-7	Introduction of the Euro			$\checkmark$
SIC-10	Government Assistance - No Specific Relation to Operating Activities			$\checkmark$
SIC-12	Consolidation - Special Purpose Entities			$\checkmark$
	Amendment to SIC - 12: Scope of SIC 12			
SIC-13	Jointly Controlled Entities - Non-Monetary Contributions by Venturers			$\checkmark$
SIC-15	Operating Leases - Incentives			$\checkmark$
SIC-21	Income Taxes – Recovery of Revalued Non-Depreciable Assets			$\checkmark$
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders			$\checkmark$
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease			$\checkmark$
SIC-29	Service Concession Arrangements: Disclosures.			$\checkmark$
SIC-31	Revenue - Barter Transactions Involving Advertising Services			√
SIC-32	Intangible Assets - Web Site Costs			$\checkmark$

Standards tagged as "Not applicable" have been adopted by the Group but have no significant covered transactions for the year ended December 31, 2014.

Standards tagged as "Not adopted" are standards issued but not yet effective as of December 31, 2014. The Group will adopt the Standards and Interpretations when these become effective.





Annex "B"

# CONSOLIDATED FINANCIAL STATEMENTS OF MARCH 31, 2015 AND DECEMBER 31, 2014 AND THREE MONTHS ENDED MARCH 31, 2015, 2014, AND 2013

# **COVER SHEET**

			SEC	Regi	stratio	on Nu	mber				
0	0	0	0	0	0	0	1	5	3	9	3

	Company Name																												
Н	0	U	S	E		0	F		Ι	N	V	E	S	Т	Μ	E	Ν	Т	S	,		Ι	N	С	•		A	N	D
	S	U	B	S	Ι	D	Ι	A	R	Ι	E	S																	
	Principal Office (No./Street/Barangay/City/Town/Province)																												
3	r	d		F	l	0	0	r	,		G	r	e	р	a	l	i	f	e		B	u	i	1	d	i	n	g	,
	2	1	9		S	e	n	•		G	i	1		J	•		Р	u	у	a	t		A	v	e	n	u	e	,
	M	a	k	a	t	i		С	i	t	у	,		M	e	t	r	0		M	a	n	i	1	a				
	Form Type Department requiring the report Secondary License Type, If Applicable																												
		1	7	-	Q																								
		AN	<b>AE</b>	ND	ED	1								1	1	1	1								1	1	1	I	
						-:						OMP			-								Mahi	I. N.					
			Com		s Ema		aress	6				Comp		-963				s	]				Mobi	N/A		-			
				1									15	-70.		0.50	0						-		<u> </u>				
			N	o. of \$	Stock	holde	ers							inual Monti										cal Y onth/[					
					407	,						3re	d F	rida	ay o	f J	uly						Ma	rcł	n 31				
	CONTACT PERSON INFORMATION The designated contact person <u>MUST</u> be an Officer of the Corporation																												
		Nam	ne of (	Conta	ict Pe	erson		rne	uesi	Jug	u cor			n <u>INU</u> Addre		e an (	JIICE	n oi ti		eleph		Numb	er/s			Mobi	le Nu	mber	
N	lar	ia 1	ſer	esa	<b>T.</b> ]	Bau	itist	ta		m	tba	utis	ta(	yho	oi.co	<b>)</b> m.]	ph			81	5-9	636	6			]	N/A		
												Cont	fact	Dere	on'e	Δde	Irees		<b></b>						<b></b>				
												5011		. 013	5113	, .uc		·											

3rd Floor, Grepalife Building, 219 Sen. Gil J. Puyat Avenue, Makati City, Metro Manila

Note: In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact

#### SECURITIES AND EXCHANGE COMMISSION

#### AMENDED SEC FORM 17 – Q QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES REGULATION CODE AND SRC RULE 17(2)-(B) THEREUNDER

- 1. For the quarterly period ended March 31, 2015
- 2. SEC Identification Number 15393
- 3. BIR Tax Identification No. 000-463-069
- 4. Exact name of registrant as specified in its charter: HOUSE OF INVESTMENTS, INC.
- 5. <u>Makati City, Philippines</u> Province, Country or other jurisdiction of incorporation or organization

6. /\_\_\_/ (SEC Use Only) Industry Classification Code:

7. <u>3rd Floor, Grepalife Building, 219 Sen. Gil J. Puyat Avenue, Makati City</u> Address of principal office <u>1200</u> Postal Code

<u>+63 (2) 8940320; +63 (2) 8134537</u> Issuer's telephone number, including area code

- 9. <u>Not Applicable</u> Former name, or former address, if changed.
- 10. Securities registered pursuant to Sections 8 and 12 of the Code, or Section 4 and 8

	Number of Shares of Common Stock
Title of Each Class	Outstanding and Amount of Debt Outstanding
Common Stock, P1.50 par value	615,896,757 shares of common stock
Preferred Stock, P0.40 par value	838,517,653 shares of preferred stock

Amount of debt as of March 31, 2015 P16.14 Billion

11. Are any or all of these securities listed on the Stock Exchange.

Yes (X) No ( ) Only the common stock is listed in the Philippine Stock Exchange

- 12. Check whether the registrant:
  - (a) has filled all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Section 11 of the RSA and RSA 11(a)-1 thereunder, and Sections 26 and 141 of the Corporation Code of the Philippines during the preceding 12 months (or for such shorter period that the registrant was required to file such reports):

Yes (X) No ( )

(b) has been subject to such filing requirements for the past 90 days. Yes (X) No ( )

## **TABLE OF CONTENTS**

	Page No.
PART 1 – FINANCIAL STATEMENTS	
<ul> <li>Item 1. Financial Statements</li> <li>Consolidated Statements of Financial Position as of March 31, 2015(Unaudited) and December 31, 2014(Audited)</li> <li>Unaudited Consolidated Statements of Income for Three Months Ended March 31, 2015, 2014 and 2013</li> <li>Unaudited Consolidated Statements of Comprehensive Income for Three Months Ended March 31, 2015, 2014 and 2013</li> <li>Unaudited Consolidated Statements of Changes in Stockholders' Equity for Three Months Ended March 31, 2015, 2014 and 2013</li> <li>Unaudited Consolidated Statements of Cash Flows for Three Months Ended March 31, 2015 and 2014</li> <li>Notes to Consolidated Financial Statements</li> <li>Aging of receivables</li> <li>Compliance with SEC Memorandum Circular No. 3</li> </ul>	1-2 3 4 5-7 8-9 10-52 44 20
PART II – OTHER INFORMATION	
Item 2. Q1 2015 Developments	53-54
Item 3. Management's Discussion and Analysis of Financial Condition and Results of Operations; and Material Events and Uncertainties Known to Management	54-58
Item 4. Supplementary Information and Disclosures Required on SRC Rule 68 and 68.1	59-68
Item 5. Key Performance Indicators	69-71
Effective Standards and Interpretations Under PFRS	72-76
Financial Risk Management Objectives and Policies	77-78
Signature	79

## HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

	Unaudited	Audited
	March 31, 2015	December 31, 2014
ASSETS		
Current Assets		
Cash and cash equivalents (Note 5)	₽2,447,009,413	₽2,161,107,813
Accounts receivable (Notes 6)	7,000,729,334	6,830,291,831
Current portion of loans receivable	11,667,755	11,973,267
Costs and estimated earnings in excess of billings on uncompleted	, ,	
contracts	3,666,844,000	4,119,775,819
Inventories (Note 7)	1,013,440,424	1,049,522,172
Receivables from related parties	67,314,814	33,261,248
Prepaid expenses and other current assets (Note 8)	1,067,001,106	943,531,851
Financial asset at FVPL	8,021,630	8,021,630
Total Current Assets	15,282,028,476	15,157,485,631
Noncurrent Assets		
Investments in associates and joint venture (Note 9)	3,970,861,302	3,898,284,355
Available-for-sale (AFS) financial assets	481,851,417	484,239,518
Investment properties	257,911,427	260,296,107
Property and equipment (Note 10)		, , , ,
At cost	5,372,921,673	5,128,036,611
At revalued amount	2,836,565,819	2,836,565,819
Loans receivable - net of current portion	5,119,966	4,626,258
Deferred tax assets - net	135,823,457	135,804,217
Goodwill	471,357,459	471,357,459
Other noncurrent assets - net	365,161,409	436,187,340
Total Noncurrent Assets	13,897,573,929	13,655,397,684
Total Assets	₽29,179,602,405	₽28,812,883,315
LIABILITIES AND EQUITY		
Current Liabilities		
Loans payable	₽3,335,000,000	₽3,520,400,000
Accounts payable and accrued expenses (Note 11)	5,938,399,315	5,847,364,658
Current portion of long-term debt	333,792,596	379,233,744
Current portion of lease liability	-	-
Billings in excess of costs and estimated earnings on uncompleted		
contracts	3,246,472,000	3,040,698,597
Unearned tuition fees	2,441,265	10,157,488
Income tax payable	214,299,546	133,470,587
Due to related parties	14,125,850	16,463,980
Customers' deposits	53,294,000	45,597,223
Total Current Liabilities	13,137,824,572	12,993,386,277

(Forward)

	Unaudited	Audited
	March 31, 2015	December 31, 2014
Noncurrent Liabilities		
Long-term debt - net of current portion	₽2,725,057,690	₽2,795,336,097
Lease liability - net of current portion	49,000	281,259
Retirement liability	154,195,675	154,257,671
Deferred tax liabilities - net	121,648,879	121,922,794
Total Noncurrent Liabilities	3,000,951,244	3,071,797,821
Total Liabilities	16,138,775,816	16,065,184,098
Equity		
Capital stock		
Preferred stock	335,407,062	344,007,243
Common stock	921,687,536	921,687,536
Additional paid-in capital	154,578,328	154,578,328
Equity reserve on acquisition of noncontrolling interest	(16,174,186)	(9,700,617)
Revaluation increment on land - net	420,309,754	420,309,754
Unrealized gain on available-for-sale financial assets	104,011,028	105,648,267
Remeasurement gain on net retirement liability	30,499,466	31,298,374
Cumulative translation adjustment	18,593,625	11,902,110
Retained earnings	6,533,536,252	6,234,678,662
	8,502,448,865	8,214,409,657
Noncontrolling interest	4,538,377,724	4,533,289,560
Total Equity	13,040,826,589	12,747,699,217
<u>k</u>	₽29,179,602,405	₽28,812,883,315

## HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES UNAUDITED CONSOLIDATED STATEMENTS OF INCOME

	Periods Ended March 31							
	2015	2014	2013					
REVENUES								
Sales of services - net	₽4,940,261,001	₽3,018,533,346	₽3,051,113,390					
Sales of goods - net	1,524,779,874	1,103,559,278	1,140,097,897					
School and related operations	549,219,076	494,292,744	450,415,661					
Interest and discounts	3,116,484	2,612,883	3,786,010					
Dividends	9,000	869	4,326					
	7,017,385,435	4,618,999,120	4,645,417,284					
COSTS OF SALES AND SERVICES (Note 12)								
Cost of services	4,452,625,721	2,616,785,112	2,499,164,799					
Cost of goods sold	1,423,273,836	1,035,819,656	1,066,529,622					
Cost of school and related operations	275,151,132	245,336,237	226,781,380					
	6,151,050,689	3,897,941,005	3,792,475,801					
GROSS PROFIT	866,334,746	721,058,115	852,941,483					
GENERAL AND ADMINISTRATIVE EXPENSES								
(Note 13)	(423,163,000)	(415,605,157)	(419,291,312)					
OTHER INCOME - Net (Note 14)	83,387,084	65,266,135	73,576,911					
EQUITY IN NET EARNINGS OF ASSOCIATES								
AND JOINT VENTURE	74,772,809	105,035,359	67,632,425					
INTEREST AND FINANCE CHARGES	(69,900,331)	(59,103,094)	(35,709,092)					
INCOME BEFORE INCOME TAX	531,431,308	416,651,358	539,150,415					
PROVISION FOR INCOME TAX	87,233,060	72,870,831	123,088,365					
NET INCOME	₽444,198,248	₽343,780,527	₽416,062,050					
Net income attributable to:								
Equity holders of the Parent Company	₽301,840,993	₽221,939,796	₽241,371,550					
Noncontrolling interest in consolidated subsidiaries	142,357,255	121,840,731	174,690,500					
	₽444,198,248	₽343,780,527	₽416,062,050					
EARNINGS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT								
COMPANY (Note 15)								
BASIC	₽0.4852	₽0.3556	₽0.3882					
DILUTED	0.3631	₽0.2585	₽0.2470					

## HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Perio	ods Ended March	31
	2015	2014	2013
NET INCOME	₽444,198,248	₽343,780,527	₽416,062,050
OTHER COMPREHENSIVE INCOME			
Cumulative translation adjustments	13,170,686	18,491,107	-
Net unrealized gain (loss) on available-for-sale securities	(15,374,782)	(4,963,176)	(2,580,103)
Remeasurement gains (losses) on net retirement liability	(798,908)	-	_
TOTAL COMPREHENSIVE INCOME	₽441,994,152	₽357,308,458	₽413,481,947
Total comprehensive income attributable to:			
Equity holders of the Parent Company	₽306,146,589	₽226,751,059	₽110,892,947
Noncontrolling interest in consolidated subsidiaries	135,048,655	140,483,751	302,589,000
	₽441,195,244	₽367,234,810	₽413,481,947

House of Investments Inc and Subsidiaries Unaudited Consolidated Statements of Changes in Equity For the Quarter Ended March 31, 2015, 2014 and 2013

				Equity			Unrealized					
	Preferred Stock	Common Stock	Additional paid-in capital	Reserve on Revaluation Acquisition of Increment in Noncontrolling Property	Revaluation Increment in Pronerty	Cumulative Translation Adiustment	gain/(loss) on Available for sale Financial	Remeasurement gains on net	Retained Earnings	Total	Non-controlling Interest	Total
				Interest	freedow .		Assets	former warmed				
Balances at January 1, 2015	344,007,243	921,687,536 154,578,328	154,578,328	(9,700,617)	(9,700,617) 420,309,754	11,902,110	105,648,267	31,298,374	31,298,374 6,234,678,662	8,214,409,657	4,533,289,560	12,747,699,217
Redemption of preferred shares	(8,600,181)									(8,600,181)		(8,600,181)
Conversion to common stock												
Purchase of treasury shares												
Purchase of non-controlling interest				(6,473,569)		29,618	15,932	(95,778)		(6,523,797)	(11, 336, 094)	(17,859,891)
Net Income									301,840,993	301,840,993	142,357,255	444,198,248
Other Comprehensive Income						6,661,897	(1,653,171)	(703, 130)		4,305,596	(7, 308, 600)	(3,003,004)
Total Comprehensive Income						6,661,897	(1,653,171)	(703, 130)	301,840,993	306,146,589	135,048,655	441,195,244
Dividends declared by Parent Company									(2,983,403)	(2,983,403)		(2,983,403)
Dividends declared by subsidiaries											(118,624,396)	(118,624,396)
Balances as at March 31, 2015	335,407,062	335,407,062 921,687,536 154,578,329 (16,174,186) 420,309,754	154,578,329	(16, 174, 186)	420,309,754	18,593,625	104,011,028	30,499,466	30,499,466 6,533,536,252	8,502,448,866 4,538,377,724	4,538,377,724	13,040,826,589

House of Investments Inc and Subsidiaries Unaudited Consolidated Statements of Changes in Equity For the Quarter Ended March 31, 2015, 2014 and 2013

	Preferred Stock	Common Stock	Additional paid-in capital	Revaluation Increment in Property	Cumulative Translation Adjustment	Cumulative Unrealized Translation Gain on Adjustment Available-for- Sale Securities	Remeasurement losses on Net Retirement Liability	Retained Earnings	Total	Non-controlling Interest	Total
Balances at January 1, 2014	380,670,413	921,687,536	921,687,536 154,578,328	352,767,062	5,584,596	93,233,426	(61, 731, 769)	5,034,498,263	6,881,287,855	(61,731,769) 5,034,498,263 6,881,287,855 3,929,252,063 10,810,539,918	10,810,539,918
Redemption of preferred shares	(9,516,760)								(9,516,760)		(9,516,760)
Conversion to common stock											
Cost of shares held in treasury											
Effects of change in accounting for employee benefits	enefits										
Net Income								221,939,796	221,939,796	121,840,731	343,780,527
Other Comprehensive Income				'	18,491,107	4,963,176			23,454,283	18,643,020	42,097,303
Total Comprehensive Income					18,491,107	4,963,176		221,939,796	245,394,079	140,483,751	385,877,830
Dividends declared by Parent Company								(2,902,612)	(2,902,612)		(2,902,612)
Dividends declared by subsidiaries								•		(117,721,745)	(117,721,745)
Balances as at March 31, 2014	371,153,653	921,687,536	921,687,536 154,578,328	352,767,062	24,075,703	98,196,602	(61, 731, 769)	(61,731,769) 5,253,535,447	7,114,262,562	3,952,014,068 11,066,276,631	11,066,276,631

House of Investments Inc and Subsidiaries Unaudited Consolidated Statements of Changes in Equity For the Quarter Ended March 31, 2015, 2014 and 2013

						Unrealized				
	Preferred	Common Stock	Additional	Revaluation Increment on	Cumulative Translation	gain/(loss) on Available for	Retained	Total	Non-controlling	Total
	Stock		paid-in capital	Land - net	Adjustment	sale Financial	Earnings		Interest	
						Assets				
Balances at January 1, 2013	421,284,050	924,252,111	154,578,328	291,703,332	291,703,332 (72,974,883)	94,703,117	3,905,379,248	5,718,925,303 3,453,293,822	3,453,293,822	9,172,219,125
Redemption of preferred shares	(10,532,101)							(10,532,101)		(10,532,101)
Conversion to common stock										ı
Purchase of non-controlling interest										
Net Income							241,371,551	241,371,551	174,690,500	416,062,050
Other Comprehensive Income					(94,400,117)	(94,400,117) $(2,580,103)$		(96,980,220)		(96,980,220)
Total Comprehensive Income		-	-		(94,400,117)	(2,580,103)	241,371,551	144,391,330	174,690,500	319,081,829
Dividends declared by Parent Company							(2,169,613)	(2, 169, 613)		(2, 169, 613)
Dividends declared by subsidiaries									(118,629,667)	(118,629,667)
Balances as at March 31, 2013	410,751,949	410,751,949 924,252,111	154,578,328	291,703,332	(167, 375, 000)	92,123,014	4,144,581,186	5,850,614,919	1 154,578,328 291,703,332 (167,375,000) 92,123,014 4,144,581,186 5,850,614,919 3,509,354,654 9,359,969,573	9,359,969,573

### House of Investments Inc and Subsidiaries Unaudited Consolidated Statements of Cash Flows For the periods ended March 31, 2015 and 2014

	March 31, 2015	March 31, 2014
CASH FLOWS FROM OPERATING ACTIVITIES		
Income before income tax	531,431,308	416,651,358
Depreciation and amortization	127,380,658	38,672,609
Interest and finance charges	69,900,331	59,103,094
Movement in accrued retirement liability	(860,904)	(9,352,205)
Dividend Income	(9,000)	(869)
Interest income	(10,350,098)	(12,622,331)
Equity earnings in associates	(74,772,809)	(105,035,359)
Operating income before working capital changes	642,719,486	387,416,297
Decrease (Increase) in		
Accounts receivable	(170,437,503)	(116,817,635)
Loans receivable	(188,196)	705,703
Costs and estimated earnings in excess of billings on		
uncompleted contracts	452,931,819	8,602,533
Inventories	36,081,748	63,367,358
Prepaid Expenses and other current assets	(123,469,255)	(192,130,462)
Financial asset at FVPL	-	(882,984)
Increase (decrease) in		
Accounts payable and accrued expenses	91,034,657	353,487,992
Customers' deposits	7,696,777	50,469,286
Billings in excess of costs and estmated earnings on		
uncompleted contracts	205,773,403	(113,910,704)
Unearned tuition fees	(7,716,223)	(6,590,695)
Net cash generated from operations	1,134,426,713	433,716,689
Interest received	10,350,098	12,622,331
Interest and finance charges paid	(69,900,331)	(59,103,094)
Income tax paid	(6,697,256)	8,008,048
Net cash flows provided by operating activities	1,068,179,224	395,243,974

## Unaudited Consolidated Statements of Cash Flows For the periods ended March 31, 2015 and 2014

	March 31, 2015	March 31, 2014
CASH FLOWS FROM INVESTING ACTIVITIES		
Payments received from (advances to) related parties	(36,391,696)	12,788,586
Investments in associates and joint ventures	8,887,377	(13,494,692)
Increase (decrease) in other noncurrent assets	73,410,611	5,845,603
Proceeds from disposals (acquisitions) of available-for-sale securities	750,862	3,527,049
Acquisitions of property and equipment	(372,265,720)	-
Property, plant and equipment, net	-	(202,446,160)
Dividends received	9,000	869
Net Addition ( deduction) to minority interst	(143,742,660)	(99,078,726)
Net cash flows used in investing activities	(469,342,226)	(292,857,472)
CASH FLOWS FROM FINANCING ACTIVITIES		
Loans payable	(185,400,000)	(596,000,000)
Long-term debt	(115,719,555)	539,119,460
Lease liability	(232,259)	(2,607,739)
Advances from related parties	-	-
Redemption of preferred shares	(8,600,181)	(9,516,760)
Cash dividends paid	(2,983,403)	(2,902,612)
Net cash flows provided by (used in) financing activities	(312,935,398)	(71,907,650)
Net INCREASE (DECREASE)IN CASH AND CASH EQUIV	285,901,600	30,478,853
CASH AND CASH EQUIVALENTS AT BEGINNING OF		
YEAR	2,161,107,813	2,111,510,291
CASH AND CASH EQUIVALENTS AT END OF YEAR	2,447,009,413	2,141,989,144

#### HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES Notes to Consolidated Financial Statements

#### 1. Corporate Information

House of Investments, Inc. (the Parent Company) is a stock corporation incorporated under the laws of the Republic of the Philippines on May 21, 1959. The principal activities of the Parent Company and its subsidiaries (collectively known as the Group) are described in Note 35.

The Parent Company is the holding company of the House of Investments Group (collectively referred to herein as the Group), which is primarily engaged in car dealership, construction, education and information technology, afterlife services, consumer finance, property management, project management, security and pharmaceuticals.

The Parent Company's common stock was listed with the Philippine Stock Exchange (PSE) on July 2, 1962, the Parent Company's initial public offering (IPO).

The registered office address of the Parent Company is at 3rd Floor Grepalife Building, 219 Sen. Gil J. Puyat Avenue, Makati City.

The Parent Company's shares of stock are listed and are currently traded at the Philippine Stock Exchange (PSE). The ultimate parent company of the Group is Pan Malayan Management and Investment Corporation (PMMIC).

#### 2. Summary of Significant Accounting Policies

#### **Basis of Preparation**

The accompanying consolidated financial statements of the Group have been prepared under the historical cost basis, except for land, which is carried at revalued amount and available-for-sale (AFS) financial assets which are measured at fair value. The accompanying consolidated financial statements are presented in Philippine Peso (Php), which is also the Group's functional currency. Except as indicated, all amounts are rounded off to the nearest peso.

#### Statement of Compliance

The consolidated financial statements provide comparative information in respect of the previous period and are presented in compliance with Philippine Financial Reporting Standards (PFRS).

#### Basis of Consolidation

The consolidated financial statements include the accounts of the Parent Company and its subsidiaries. All subsidiaries are incorporated and operating in the Philippines.

	Percentage	of ownership	
Subsidiaries	March 2015	2014	2012
Landev Corporation and subsidiaries	100.00	100.00	100.00
Xamdu Motors, Inc. (Xamdu)	100.00	100.00	100.00
Investment Managers, Inc.	100.00	100.00	100.00
Zambowood Realty and Development Corporation	100.00	100.00	100.00
Zamboanga Carriers, Inc.	100.00	100.00	100.00
iPeople, inc. (iPeople) and subsidiaries	67.34	67.34	67.34
Honda Cars Kalookan, Inc. (HCKI)	55.00	55.00	55.00
EEI Corporation (EEI) and subsidiaries	50.49	50.32	50.09
Zamboanga Industrial Finance Corporation (ZIFC)	50.00	50.00	50.00

<sup>3</sup> During the quarter, the Parent Company acquired additional 0.17% ownership in EEI Corp. totaling to 1,820,000 shares.

The financial statements of the subsidiaries are prepared for the same reporting year as the Parent Company, using consistent accounting policies.

Control is achieved when the Group is exposed, or has rights to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee if and only if the Group has:

- power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- exposure, or rights, to variable returns from its involvement with the investee; and
- the ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- the contractual arrangement with the other vote holders of the investee;
- rights arising from other contractual arrangements; and
- the Group's voting rights and potential voting rights.

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date when such control ceases. The Group controls an entity when it is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. All intragroup balances, transactions, unrealized gains and losses resulting from intragroup transactions and dividends are eliminated in full.

Losses within a subsidiary are attributed to the noncontrolling interest until the balance is reduced to nil. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- Derecognizes the assets (including goodwill) and liabilities of the subsidiary
- Recognizes the fair value of the consideration received
- Recognizes the fair value of any investment retained
- Recognizes any surplus or deficit in profit or loss
- Reclassifies the Group's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate.

Where ownership on certain subsidiaries is 50% or below but the Group has demonstrated that it has the power to govern the financial and operating policies (i.e., through representation by the majority members of the BOD) and the other stockholders have not organized their interest in such a way that they exercise more votes than the Group, these subsidiaries are also consolidated.

Noncontrolling interest represents the portion of profit or loss and net assets not held by the Group and are presented separately in the consolidated statement of income and within the equity in the consolidated statement of financial position, separately from the equity holders of the Parent Company.

### 3. Changes in Accounting Policies and Disclosures

The accounting policies adopted in the preparation of the Group's consolidated financial statements are consistent with those of the previous financial year except for the following new and amended PFRSs, Philippine Accounting Standards (PAS) and Philippine Interpretations which became effective beginning January 1, 2014. Except as otherwise indicated, the adoption of these new and amended standards and Philippine Interpretations will not have any impact on the consolidated financial statements:

- Investment Entities (Amendments to PFRS 10, *Consolidated Financial Statements*, PFRS 12, *Disclosure of Interests in Other Entities*, and PAS 27, *Separate Financial Statements*) These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under PFRS 10. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. The amendments must be applied retrospectively, subject to certain transition relief. These amendments had no financial impact on the Group's consolidated financial statements.
- PAS 32, *Financial Instruments: Presentation Offsetting Financial Assets and Financial Liabilities* These amendments to PAS 32 clarify the meaning of "currently has a legally enforceable right

to set-off" and also clarify the application of the PAS 32 offsetting criteria to settlement systems (such as central clearing house systems) which apply gross settlement mechanisms that are not simultaneous. These amendments had no impact on the Group as it has no offsetting arrangements.

• PAS 36, Impairment of Assets - Recoverable Amount Disclosures for Non-Financial Assets (Amendments)

These amendments remove the unintended consequences of PFRS 13 on the disclosures required under PAS 36. In addition, these amendments require disclosure of the recoverable amounts for the assets or cash-generating units (CGUs) for which impairment loss has been recognized or reversed during the period. These amendments are effective retrospectively for annual periods beginning on or after January 1, 2014 with earlier application permitted, provided PFRS 13 is also applied. The amendments affect disclosures only and had no impact on the Group's financial position or performance.

- PAS 39, *Financial Instruments: Recognition and Measurement Novation of Derivatives and Continuation of Hedge Accounting* (Amendments) These amendments provide relief from discontinuing hedge accounting when novation of a derivative designated as a hedging instrument meets certain criteria. These amendments had no financial impact in the Group's consolidated financial statement.
- Amendments to PFRS 10, PFRS 12 and PAS 27, *Investment Entities* These amendments provide an exception to the consolidation requirement for entities that meet the definition of an investment entity under PFRS 10. The exception to consolidation requires investment entities to account for subsidiaries at fair value through profit or loss. The amendments affect disclosures only and had no impact on the Group's financial position or performance.

- 13 -
- Philippine Interpretation IFRIC 21, Levies
  - IFRIC 21 clarifies that an entity recognizes a liability for a levy when the activity that triggers payment, as identified by the relevant legislation, occurs. For a levy that is triggered upon reaching a minimum threshold, the interpretation clarifies that no liability should be anticipated before the specified minimum threshold is reached. This interpretation has no impact on the Group as it has applied the recognition principles under PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, consistent with the requirements of IFRIC 21 in prior years.

#### Annual Improvements to PFRSs (2010-2012 cycle)

In the 2010 - 2012 annual improvements cycle, seven amendments to six standards were issued, which included an amendment to PFRS 13, *Fair Value Measurement*. The amendment to PFRS 13 is effective immediately and it clarifies that short-term receivables and payables with no stated interest rates can be measured at invoice amounts when the effect of discounting is immaterial. This amendment has no impact on the Group.

#### Annual Improvements to PFRSs (2011-2013 cycle)

In the 2011 - 2013 annual improvements cycle, four amendments to four standards were issued, which included an amendment to PFRS 1, *First-time Adoption of Philippine Financial Reporting Standards–First-time Adoption of PFRS*. The amendment to PFRS 1 is effective immediately. It clarifies that an entity may choose to apply either a current standard or a new standard that is not yet mandatory, but permits early application, provided either standard is applied consistently throughout the periods presented in the entity's first PFRS financial statements. This amendment has no impact on the Group as it is not a first-time PFRS adopter.

#### Standards Issued but not yet Effective

The Group has not applied the following PFRS and Philippine Interpretations which are not yet effective as of December 31, 2014. This list consists of standards and interpretations issued, which the Group reasonably expects to be applicable at a future date. The Group intends to adopt those standards when they become effective. The Group does not expect the adoption of these standards to have a significant impact in the consolidated financial statements, unless otherwise stated.

PFRS 9, *Financial Instruments* - Classification and Measurement (2010 version)
 PFRS 9 (2010 version) reflects the first phase on the replacement of PAS 39 and applies to the classification and measurement of financial assets and liabilities as defined in PAS 39, *Financial Instruments: Recognition and Measurement*. PFRS 9 requires all financial assets to be measured at fair value at initial recognition. A debt financial asset may, if the fair value option (FVO) is not invoked, be subsequently measured at amortized cost if it is held within a business model that has the objective to hold the assets to collect the contractual cash flows and its contractual terms give rise, on specified dates, to cash flows that are solely payments of principal and interest on the principal outstanding. All other debt instruments are subsequently measured at fair value through profit or loss. All equity financial assets are measured at fair value either through other comprehensive income (OCI) or profit or loss.

For FVO liabilities, the amount of change in the fair value of a liability that is attributable to changes in credit risk must be presented in OCI. The remainder of the change in fair value is presented in profit or loss, unless presentation of the fair value change in respect of the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. All other PAS 39 classification and measurement requirements for financial liabilities have been carried forward into PFRS 9, including the embedded derivative separation rules and the criteria for using the FVO. The adoption of the first phase of PFRS 9 will have an effect on the classification and measurement of financial assets, but will potentially have no impact on the classification and measurement of financial liabilities.

PFRS 9 (2010 version) is effective for annual periods beginning on or after January 1, 2015. This mandatory adoption date was moved to January 1, 2018 when the final version of PFRS 9 was adopted by the Philippine Financial Reporting Standards Council (FRSC). Such adoption, however, is still for approval by the Board of Accountancy (BOA).

Philippine Interpretation IFRIC 15, Agreement for Construction of Real Estate
 This Philippine Interpretation, which may be early applied, covers accounting for revenue and
 associated expenses by entities that undertake the construction of real estate directly or
 through subcontractors. This Philippine Interpretation requires that revenue on construction
 of real estate be recognized only upon completion, except when such contract qualifies as
 construction contract to be accounted for under PAS 11, Construction Contracts, or involves
 rendering of services in which case revenue is recognized based on stage of completion.
 Contracts involving provision of services with the construction materials and where the risks
 and reward of ownership are transferred to the buyer on a continuous basis will also be
 accounted for based on stage of completion. The SEC and the FRSC have deferred the
 effectivity of this interpretation until the final Revenue standard is issued by the International
 Accounting Standards Board (IASB) and an evaluation of the requirements of the final
 Revenue standard against the practices of the Philippine real estate industry is completed.
 The adoption of the interpretation will have no impact on the Group's financial position or
 performance as the Group is not engaged in real estate business.

Effective in January 1, 2015

• PAS 19, *Employee Benefits - Defined Benefit Plans: Employee Contributions* PAS 19 requires an entity to consider contributions from employees or third parties when accounting for defined benefit plans. Where the contributions are linked to service, they should be attributed to periods of service as a negative benefit. These amendments clarify that, if the amount of the contributions is independent of the number of years of service, an entity is permitted to recognize such contributions as a reduction in the service cost in the period in which the service is rendered, instead of allocating the contributions to the periods of service. The amendments will have no impact on the Group's consolidated financial statements.

#### Annual Improvements to PFRSs (2010-2012 cycle)

The Annual Improvements to PFRSs (2010-2012 cycle) are effective for annual periods beginning on or after January 1, 2015 and are not expected to have a material impact on the Group.

• PFRS 2, Share-based Payment - Definition of Vesting Condition

This improvement is applied prospectively and clarifies various issues relating to the definitions of performance and service conditions which are vesting conditions, including:

- A performance condition must contain a service condition
- A performance target must be met while the counterparty is rendering service
- A performance target may relate to the operations or activities of an entity, or to those of another entity in the same group
- A performance condition may be a market or non-market condition
- If the counterparty, regardless of the reason, ceases to provide service during the vesting period, the service condition is not satisfied.

This amendment does not apply to the Group as it has no share-based payments.

• PFRS 3, Business Combinations - Accounting for Contingent Consideration in a Business Combination

The amendment is applied prospectively for business combinations for which the acquisition date is on or after July 1, 2014. It clarifies that a contingent consideration that is not classified as equity is subsequently measured at fair value through profit or loss whether or not it falls within the scope of PAS 39, *Financial Instruments: Recognition and Measurement* 

(or PFRS 9, *Financial Instruments*, if early adopted). The Group shall consider this amendment for future business combinations.

- PFRS 8, Operating Segments Aggregation of Operating Segments and Reconciliation of the Total of the Reportable Segments' Assets to the Entity's Assets The amendments are applied retrospectively and clarify that:
  - An entity must disclose the judgments made by management in applying the aggregation criteria in the standard, including a brief description of operating segments that have been aggregated and the economic characteristics (e.g., sales and gross margins) used to assess whether the segments are 'similar'.
  - The reconciliation of segment assets to total assets is only required to be disclosed if the reconciliation is reported to the chief operating decision maker, similar to the required disclosure for segment liabilities.

The amendments affect disclosures only and have no impact on the Group's financial position or performance.

• PAS 16, Property, Plant and Equipment - Revaluation Method - Proportionate Restatement of Accumulated Depreciation

The amendment is applied retrospectively and clarifies in PAS 16 and PAS 38 that the asset may be revalued by reference to the observable data on either the gross or the net carrying amount. In addition, the accumulated depreciation or amortization is the difference between the gross and carrying amounts of the asset. The amendment will have no impact on the Group's financial position or performance.

- PAS 24, Related Party Disclosures Key Management Personnel
  - The amendment is applied retrospectively and clarifies that a management entity, which is an entity that provides key management personnel services, is a related party subject to the related party disclosures. In addition, an entity that uses a management entity is required to disclose the expenses incurred for management services. The amendments affect disclosures only and will have no impact on the Group's financial position or performance.

#### Annual Improvements to PFRSs (2011-2013 cycle)

The Annual Improvements to PFRSs (2010-2012 cycle) are effective for annual periods beginning on or after January 1, 2015 and are not expected to have a material impact on the Group.

- PFRS 3, *Business Combinations Scope Exceptions for Joint Arrangements* The amendment is applied prospectively and clarifies the following regarding the scope exceptions within PFRS 3:
  - Joint arrangements, not just joint ventures, are outside the scope of PFRS 3.
  - This scope exception applies only to the accounting in the financial statements of the joint

arrangement itself.

The amendment will have no impact on the Group's financial position or performance.

• PFRS 13, Fair Value Measurement - Portfolio Exception

The amendment is applied prospectively and clarifies that the portfolio exception in PFRS 13 can be applied not only to financial assets and financial liabilities, but also to other contracts within the scope of PAS 39. The amendment will have no significant impact on the Group's financial position or performance.

• PAS 40, Investment Property

The amendment is applied prospectively and clarifies that PFRS 3, and not the description of ancillary services in PAS 40, is used to determine if the transaction is the purchase of an asset or business combination. The description of ancillary services in PAS 40 only differentiates between investment property and owner-occupied property (i.e., property, plant and equipment). The amendment will have no significant impact on the Group's financial position or performance.

#### Effective January 1, 2016

• PAS 16, *Property, Plant and Equipment*, and PAS 38, *Intangible Assets - Clarification of Acceptable Methods of Depreciation and Amortization* (Amendments) The amendments clarify the principle in PAS 16 and PAS 38 that revenue reflects a pattern of economic benefits that are generated from operating a business (of which the asset is part) rather than the economic benefits that are consumed through use of the asset. As a result, a revenue-based method cannot be used to depreciate property, plant and equipment and may only be used in very limited circumstances to amortize intangible assets. The amendments are effective prospectively for annual periods beginning on or after January 1, 2016, with early adoption permitted. These amendments will have no significant impact on the Group given that the Group has not used a revenue-based methods to depreciate its non-current assets.

• PAS 16, *Property, Plant and Equipment*, and PAS 41, *Agriculture - Bearer Plants* (Amendments)

The amendments change the accounting requirements for biological assets that meet the definition of bearer plants. Under the amendments, biological assets that meet the definition of bearer plants will no longer be within the scope of PAS 41. Instead, PAS 16 will apply. After initial recognition, bearer plants will be measured under PAS 16 at accumulated cost (before maturity) and using either the cost model or revaluation model (after maturity). The amendments also require that produce that grows on bearer plants will remain in the scope of PAS 41 measured at fair value less costs to sell. For government grants related to bearer plants, PAS 20, *Accounting for Government Grants and Disclosure of Government Assistance*, will apply. The amendments are retrospectively effective for annual periods beginning on or after January 1, 2016, with early adoption permitted. These amendments will have no significant impact on the Group's financial position or performance.

• PAS 27, Separate Financial Statements - Equity Method in Separate Financial Statements (Amendments)

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements. Entities already applying PFRS and electing to change to the equity method in its separate financial statements will have to apply that change retrospectively. For first-time adopters of PFRS electing to use the equity method in its separate financial statements, they will be required to apply this method from the date of transition to PFRS. These amendments are not expected to have any impact to the Group.

• PFRS 10, Consolidated Financial Statements and PAS 28, Investments in Associates and Joint Ventures - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

These amendments address an acknowledged inconsistency between the requirements in PFRS 10 and those in PAS 28 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require that a full gain or loss is recognized when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognized when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognized when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary. These amendments are effective from annual periods beginning on or after January 1, 2016. The amendment will have no significant impact on the Group's financial position or performance.

• PFRS 11, Joint Arrangements - Accounting for Acquisitions of Interests in Joint Operations (Amendments)

The amendments to PFRS 11 require that a joint operator accounting for the acquisition of an interest in a joint operation, in which the activity of the joint operation constitutes a business must apply the relevant PFRS 3 principles for business combinations accounting. The amendments also clarify that a previously held interest in a joint operation is not remeasured on the acquisition of an additional interest in the same joint operation while joint control is retained. In addition, a scope exclusion has been added to PFRS 11 to specify that the

amendments do not apply when the parties sharing joint control, including the reporting entity, are under common control of the same ultimate controlling party.

The amendments apply to both the acquisition of the initial interest in a joint operation and the acquisition of any additional interests in the same joint operation and are prospectively effective for annual periods beginning on or after January 1, 2016, with early adoption permitted. These amendments are not expected to have any impact to the Group.

#### • PFRS 14, Regulatory Deferral Accounts

PFRS 14 is an optional standard that allows an entity, whose activities are subject to rateregulation, to continue applying most of its existing accounting policies for regulatory deferral account balances upon its first-time adoption of PFRS. Entities that adopt PFRS 14 must present the regulatory deferral accounts as separate line items on the statement of consolidated financial position and present movements in these account balances as separate line items in the statement of profit or loss and other comprehensive income. The standard requires disclosures on the nature of, and risks associated with, the entity's rate-regulation and the effects of that rate-regulation on its financial statements. PFRS 14 is effective for annual periods beginning on or after January 1, 2016. Since the Group is an existing PFRS preparer, this standard would not apply.

#### Annual Improvements to PFRSs (2012-2014 cycle)

The Annual Improvements to PFRSs (2012-2014 cycle) are effective for annual periods beginning on or after January 1, 2016 and are not expected to have a material impact on the Group.

• PFRS 5, Non-current Assets Held for Sale and Discontinued Operations - Changes in Methods of Disposal

The amendment is applied prospectively and clarifies that changing from a disposal through sale to a disposal through distribution to owners and vice-versa should not be considered to be a new plan of disposal, rather it is a continuation of the original plan. There is, therefore, no interruption of the application of the requirements in PFRS 5. The amendment also clarifies that changing the disposal method does not change the date of classification. The amendment will have no significant impact on the Group's financial position or performance.

#### • PFRS 7, Financial Instruments: Disclosures - Servicing Contracts

PFRS 7 requires an entity to provide disclosures for any continuing involvement in a transferred asset that is derecognized in its entirety. The amendment clarifies that a servicing contract that includes a fee can constitute continuing involvement in a financial asset. An entity must assess the nature of the fee and arrangement against the guidance in PFRS 7 in order to assess whether the disclosures are required. The amendment is to be applied such that the assessment of which servicing contracts constitute continuing involvement will need to be done retrospectively. However, comparative disclosures are not required to be provided for any period beginning before the annual period in which the entity first applies the amendments. The amendment will have no significant impact on the Group's financial position or performance.

• PFRS 7 - Applicability of the Amendments to PFRS 7 to Condensed Interim Financial Statements

This amendment is applied retrospectively and clarifies that the disclosures on offsetting of financial assets and financial liabilities are not required in the condensed interim financial report unless they provide a significant update to the information reported in the most recent annual report. The amendment will have no significant impact on the Group's financial position or performance.

- PAS 19, *Employee Benefits regional market issue regarding discount rate* This amendment is applied prospectively and clarifies that market depth of high quality corporate bonds is assessed based on the currency in which the obligation is denominated, rather than the country where the obligation is located. When there is no deep market for high quality corporate bonds in that currency, government bond rates must be used. The amendment will have no significant impact on the Group's financial position or performance.
- PAS 34, Interim Financial Reporting disclosure of information 'elsewhere in the interim financial report'

The amendment is applied retrospectively and clarifies that the required interim disclosures must either be in the interim financial statements or incorporated by cross-reference between the interim financial statements and wherever they are included within the greater interim financial report. The amendment will have no significant impact on the Group's financial position or performance.

#### Effective January 1, 2018

• PFRS 9, *Financial Instruments* - Hedge Accounting and amendments to PFRS 9, PFRS 7 and PAS 39 (2013 version)

PFRS 9 (2013 version) already includes the third phase of the project to replace PAS 39 which pertains to hedge accounting. This version of PFRS 9 replaces the rules-based hedge accounting model of PAS 39 with a more principles-based approach. Changes include replacing the rules-based hedge effectiveness test with an objectives-based test that focuses on the economic relationship between the hedged item and the hedging instrument, and the effect of credit risk on that economic relationship; allowing risk components to be designated as the hedged item, not only for financial items but also for non-financial items, provided that the risk component is separately identifiable and reliably measurable; and allowing the time value of an option, the forward element of a forward contract and any foreign currency basis spread to be excluded from the designation of a derivative instrument as the hedging instrument and accounted for as costs of hedging. PFRS 9 also requires more extensive disclosures for hedge accounting.

PFRS 9 (2013 version) has no mandatory effective date. The mandatory effective date of January 1, 2018 was eventually set when the final version of PFRS 9 was adopted by the FRSC. The adoption of the final version of PFRS 9, however, is still for approval by BOA. The adoption of PFRS 9 is not expected to have any significant impact on the Group's financial statements.

• PFRS 9, *Financial Instruments* (2014 or final version)

In July 2014, the final version of PFRS 9, *Financial Instruments*, was issued. PFRS 9 reflects all phases of the financial instruments project and replaces PAS 39, *Financial Instruments: Recognition and Measurement*, and all previous versions of PFRS 9. The standard introduces

new requirements for classification and measurement, impairment, and hedge accounting. PFRS 9 is effective for annual periods beginning on or after January 1, 2018, with early application permitted. Retrospective application is required, but comparative information is not compulsory. Early application of previous versions of PFRS 9 is permitted if the date of initial application is before February 1, 2015.

The adoption of PFRS 9 will have an effect on the classification and measurement of the Group's financial assets and impairment methodology for financial assets, but will have no impact on the classification and measurement of the Group's financial liabilities.

#### The following new standard issued by the IASB has not yet been adopted by the FRSC

#### IFRS 15, Revenue from Contracts with Customers

IFRS 15 was issued in May 2014 and establishes a new five-step model that will apply to revenue arising from contracts with customers. Under IFRS 15 revenue is recognized at an amount that reflects the consideration to which an entity expects to be entitled in exchange for transferring goods or services to a customer. The principles in IFRS 15 provide a more structured approach to measuring and recognizing revenue. The new revenue standard is applicable to all entities and will supersede all current revenue recognition requirements under IFRS. Either a full or modified retrospective application is required for annual periods beginning on or after January 1, 2017 with early adoption permitted. The Group is currently assessing the impact of IFRS 15 and plans to adopt the new standard on the required effective date once adopted locally.

#### **COMPLIANCE WITH SEC MEMORANDUM CIRCULAR NO. 3**

As of March 31, 2015, the Group has yet to conduct an evaluation on the possible financial impact of the adoption of PFRS 9. The Group's financial instruments are composed of Loans and Receivables and Available for Sale Investments in quoted common shares. The management believes that these financial instruments do not have material effect to the Group's financial position.

• PAS 34, Interim Financial Reporting - Interim Financial Reporting and Segment Information for Total Assets and Liabilities

The amendment clarifies that the total assets and liabilities for a particular reportable segment need to be disclosed only when the amounts are regularly provided to the chief operating decision maker and there has been a material change from the amount disclosed in the entity's previous annual financial statements for that reportable segment. The amendment affects disclosures only and has no impact on the Group's financial position or performance.

#### 4. Significant Accounting Policies

#### Cash and Cash Equivalents

Cash includes cash on hand and in banks. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash with original maturities of three (3) months or less from date of placement and that are subject to an insignificant risk of changes in value.

#### Financial Assets

Financial assets within the scope of PAS 39, *Financial Instruments: Recognition and Measurement*, are classified as financial assets at fair value through profit or loss (FVPL), loans and receivables, held-to-maturity (HTM) investments, AFS financial assets or as derivatives designated as hedging instruments in an effective hedge, as appropriate. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every financial reporting date.

Financial assets are recognized initially at fair value plus transaction costs directly attributable to their acquisition, in the case of all financial assets not carried at FVPL.

All regular way purchases and sales of financial assets are recognized on the trade date, which is the date that the Group commits to purchase the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace.

Assets under this category are classified as current assets if maturity is within twelve (12) months from the financial reporting date and as noncurrent assets if maturity date is more than a year from the financial reporting date.

a. *Financial assets at FVPL*. This includes financial assets held for trading and financial assets designated upon initial recognition as at FVPL.

Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term. Changes in fair value relating to the held for trading positions are recognized in "Other income (loss)" account in the consolidated statement of comprehensive income. Interest earned or incurred is recorded in interest income or expense, respectively, while dividend income is recorded when the right to receive payment has been established. Derivatives, including separated embedded derivatives are also classified as FVPL unless they are designated as effective hedging instruments or a financial guarantee contract.

Financial assets may be designated at initial recognition as at FVPL if any of the following criteria are met:

- The designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or liabilities or recognizing gains or losses on them on a different basis; or
- The assets are part of a group of financial assets which are managed and their performance evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- The financial instrument contains an embedded derivative that would need to be separately recorded.

The Group's financial assets at FVPL amounted to ₱8.0 million as of March 31, 2015 and December 31, 2014, respectively. This consists of peso-denominated investments in unit investment trust funds (UITFs) in Rizal Commercial Banking Corporation (RCBC).

b. *Loans and receivables.* Loans and receivables are nonderivative financial assets with fixed or determinable payments that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not classified as financial assets held for trading, designated as AFS or as financial assets at FVPL. After initial measurement, loans and receivables are carried at amortized cost using the effective interest rate method less any allowance for impairment. Gains and losses are recognized in the consolidated statement of comprehensive income when the loans and receivables are derecognized or impaired, as well as through the amortization process.

This category includes the Group's cash and cash equivalents, accounts receivable - trade and other receivables, loans receivable, receivables from related parties, miscellaneous deposits (included in the prepaid expenses and other current assets) and receivables from EEI Retirement Fund, Inc. and long-term receivables (included in the noncurrent assets) in the consolidated statement of financial position.

c. *HTM investments*. HTM investments are quoted nonderivative financial assets with fixed or determinable payments and fixed maturities for which the Group's management has the positive intention and ability to hold to maturity. Where the Group sells or reclassifies other than an insignificant amount of HTM investments, the entire category would be tainted and reclassified at fair values as AFS financial assets. After initial measurement, HTM investments are measured at amortized cost using the effective interest method (EIR). Gains and losses are recognized in the consolidated statement of comprehensive income when the investments are derecognized or impaired, as well as through the amortization process.

The Group has no HTM investments as at March 31, 2015 and December 31, 2014.

d. *AFS financial assets*. AFS financial assets are those nonderivative financial assets that are designated as AFS or are not classified in any of the three preceding categories. These are purchased and held indefinitely, and may be sold in response to liquidity requirements or changes in market conditions. These include government securities, equity investments and other debt instruments.

After initial measurement, AFS financial assets are measured at fair value with unrealized gains or losses recognized directly in equity until the investment is derecognized or determined to be impaired at which time the cumulative gain or loss previously recorded in equity is recognized in the consolidated statement of comprehensive income. The unrealized gains and losses arising from the fair valuation of AFS financial assets are excluded from reported earnings and are reported in other comprehensive income. When the investment is disposed of, the cumulative gain or loss previously recognized in equity is recognized in "Other income (loss)" account in the consolidated statement of comprehensive income. Where the Group holds more than one investment in the same security, these are deemed to be disposed of on a first-in first-out basis. Interest earned on holding AFS debt investments are recognized in the consolidated statement of comprehensive income as "Other income" account when the right to receive payment has been established. The losses arising from impairment of such investments are recognized as "Provisions on impairment losses" under operating expenses in the consolidated statement of comprehensive income as "Other income" account when the right to receive payment has been established. The losses arising from impairment of such investments are recognized as "Provisions on impairment losses" under operating expenses in the consolidated statement of comprehensive income.

If the fair market value of the unquoted equity instruments under AFS cannot be reliably measured, the financial asset is carried at cost less allowance for impairment loss, if any.

AFS financial assets are classified as current assets when it is expected to be sold or realized within twelve (12) months after the reporting date or within the normal operating cycle, whichever is longer.

The Group's AFS financial assets include investments in quoted and unquoted golf club and equity shares.

e. *Derivative financial instruments*. Derivatives are recorded at fair value and carried as assets when their fair value is positive and as liabilities when their fair value is negative. Changes in the fair value of derivatives are included in the consolidated statement of comprehensive income.

Derivatives embedded in other financial instruments are treated as separate derivatives and recorded at fair value if their economic characteristics and risks are not closely related to those of the host contract, and the host contract is not itself held for trading or designated at FVPL.

The Group has no derivative financial instruments as at March 31, 2015 and December 31, 2014.

#### **Financial Liabilities**

Financial liabilities within the scope of PAS 39 are classified as financial liabilities at FVPL and other financial liabilities, as appropriate. The Group determines the classification of its financial liabilities at initial recognition.

a. *Financial liabilities at FVPL* - Financial liabilities at FVPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVPL. Derivatives, including separated embedded derivatives, are also classified as FVPL, unless they are designated as effective hedging instruments.

Financial liabilities are classified as held for trading if they are acquired for the purpose of selling in the near term. Gains or losses on liabilities held for trading are recognized in the consolidated statement of comprehensive income.

The Group has no financial liabilities at FVPL as at March 31, 2015 and December 31, 2014.

b. *Other financial liabilities* - Other financial liabilities are nonderivative financial liabilities with fixed or determinable payments that are not quoted in an active market. These liabilities are carried at amortized cost in the consolidated statement of financial position. Amortization is determined using the effective interest method. Gains and losses are recognized in the consolidated statement of comprehensive income, when the liabilities are derecognized as well as through the amortization process.

Other financial liabilities are classified as current liabilities when it is expected to be settled within twelve (12) months from the financial reporting date or the Group does not have an unconditional right to defer settlement for at least 12 months from financial reporting date. Otherwise, these are classified as noncurrent liabilities. Gains and losses are recognized in the consolidated statement of income when the liabilities are derecognized.

This accounting policy relates to the consolidated statement of financial position captions loans payable, accounts payable and accrued expenses, lease liability, due to related parties and long-term debt.

#### Financial Assets and Financial Liabilities

Financial assets and financial liabilities are recognized initially at fair value. Transaction costs are included in the initial measurement of all financial assets and liabilities, except for financial instruments measured at fair value through profit or loss (FVPL).

The Group recognizes a financial asset or a financial liability in the consolidated statement of financial position when it becomes a party to the contractual provisions of the instrument. Purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace are recognized on the settlement date.

The Group follows the settlement date accounting where an asset to be received and liability to be paid are recognized on the settlement date and derecognition of an asset that is sold and the recognition of a receivable from the buyer are recognized on the settlement date.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity, net of any related income tax benefits.

Financial assets are further classified as either financial asset at FVPL, loans and receivables, held-to-maturity (HTM) investments and, AFS financial securities as appropriate. Financial liabilities are classified at FVPL and other financial liabilities. The Group determines the classification of its financial assets after initial recognition and, where allowed and appropriate, re-evaluates this designation at each financial year-end.

The Group's financial assets consist of FVPL, loans and receivables and AFS financial securities. There have been no HTM investments and financial liability at FVPL.

The Group assesses whether embedded derivatives are required to be separated from host contracts when the Group first becomes party to the contract. An embedded derivative is separated from the host contract and accounted for as a derivative if all of the following conditions are met: a) the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics of the host contract; b) a separate instrument with the same

terms as the embedded derivative would meet the definition of a derivative; and c) the hybrid or combined instrument is not recognized at FVPL. Reassessment of embedded derivatives is only done when there are changes in the contract that significantly modifies contractual cash flows.

#### Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their

economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 quoted (unadjusted) market prices in active markets for identical assets or liabilities.
- Level 2 valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- Level 3 valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

#### 'Day 1' profit or loss

Where the transaction price in a non-active market is different from the fair value based on other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and fair value (a Day 1 profit or loss) in the consolidated statement of income unless it qualifies for recognition as some other type of asset or liability. In cases where use is made of data which is not observable, the difference between the transaction price and model value is only recognized in the consolidated statement of income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' profit or loss amount.

#### AFS financial assets

AFS financial assets are those nonderivative financial assets that are designated as AFS or are not classified in any of the other categories. After initial recognition, AFS financial assets are measured at fair value with gains and losses being recognized as other comprehensive income until the investment is derecognized or until the investment is determined to be impaired at which time the cumulative gain or loss previously reported in other comprehensive income is included in the consolidated statement of comprehensive income. If the fair market value of the unquoted equity instruments under AFS cannot be reliably measured, the financial asset is carried at cost less allowance for impairment loss, if any.

AFS financial assets are classified as current assets when it is expected to be sold or realized within twelve (12) months after the reporting date or within the normal operating cycle,

whichever is longer.

The Group's AFS financial assets include investments in quoted and unquoted golf club and equity shares (Note 12).

#### Derecognition of Financial Assets and Financial Liabilities

#### Financial asset

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a pass-through arrangement and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Group has transferred its rights to receive cash flows from an asset and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognized to the extent of the Group's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### Financial liability

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or has expired.

Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognized in the consolidated statement of income.

#### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the asset and settle the liability simultaneously.

This accounting policy relates to the net payable to PTC amounting 11.84 million and 10.25 million as of March 31, 2015 and December 31, 2014, respectively, and included under "Current portion of long-term debt" in the consolidated statements of financial position The memorandum of agreement of the joint operation has a provision to settle the amounts due from and due to on a net basis.

#### Impairment of Financial Assets

The Group assesses at each financial reporting date whether a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that has occurred after the initial recognition of the asset (an incurred 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or the group of

financial assets that can be reliably estimated. Evidence of impairment may include indications that a borrower or a group of borrowers are experiencing significant financial difficulty, default or delinquency in interest or principal payments, the probability that they will enter bankruptcy or other financial reorganization and where observable data indicate that there is measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults.

#### Financial assets carried at amortized cost

The Group first assesses whether an objective evidence of impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for individually assessed financial asset, whether significant or not, the asset is included in a group of financial assets with similar credit risk characteristics and collectively assesses for impairment. Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated.

Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognized, are not included in a collective assessment for impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the assets' carrying amount and the present value of the estimated future cash flows (excluding future credit losses that have not been incurred).

The carrying amount of the asset is reduced through use of an allowance account and the amount of loss is charged to the consolidated statement of income. Loans, together with the associated allowance accounts, are written off when there is no realistic prospect of future recovery and all collateral has been realized. If, in a subsequent year, the amount of the estimated impairment loss decreases because of an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the consolidated statement of income, to the extent that the carrying value of the asset does not exceed its amortized cost at the reversal date.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of such credit risk characteristics as year-level of students for information technology and education segment, customer profile and mode of payment for car dealership segment.

Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of historical loss experience for assets with credit risk characteristics similar to those in the group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not exist currently. The methodology and assumptions used for estimating future cash flows are reviewed regularly by the Group to reduce any differences between loss estimates and actual loss experience.

#### AFS financial assets carried at cost

If there is an objective evidence that an impairment loss has been incurred on an unquoted equity instrument that is not carried at fair value because its fair value cannot be reliably measured, or on derivative asset that is linked to and must be settled by delivery of such an unquoted equity instrument, the amount of the loss is measured as the difference between the carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset.

## AFS financial assets carried at fair value

In case of equity instruments classified as AFS, impairment would include a significant or prolonged decline in the fair value of investments below its cost. If an AFS security is impaired, an amount comprising the difference between its cost (net of any principal payment and amortization) and its current fair value, less any impairment loss previously recognized in the consolidated statement of income, is transferred from other comprehensive income to the consolidated statement of income. Reversals in respect of equity instruments classified as AFS are not recognized in the consolidated statement of income. Reversals of impairment losses on debt instruments classified as AFS are reversed to operations if the increase in fair value of the instrument can be objectively related to an event occurring after the impairment loss was recognized in the consolidated statement of income.

## Inventories

Inventories are valued at the lower of cost and net realizable value (NRV). NRV is the selling price in the ordinary course of business, less the estimated costs of completion of inventories and the estimated costs necessary to sell.

Cost of inventories is generally determined primarily using the moving-average method, except for automotive units of the car dealerships and land inventory of EEI Realty, which are accounted for using the specific identification method and full accrual method, respectively.

Cost includes purchase price and other costs directly attributable to its acquisition such as non-refundable taxes, handling and transportation cost.

The cost of automotive units for new and pre-owned automotive units is determined using the specific identification method.

The cost of real estate inventories includes (a) land cost; (b) freehold and leasehold rights for land; (c) amounts paid to contractors for construction; (d) borrowing costs, planning and design cost, cost of site preparation, professional fees, property taxes, construction overheads and other related costs.

Non refundable commissions paid to sales or marketing agents on the sale of real estate units are expensed when paid.

## Value-Added Tax (VAT)

The input value-added tax pertains to the 12% indirect tax paid by the Group in the course of the Group's trade or business on local purchase of goods or services.

Output VAT pertains to the 12% tax due on the local sale of goods or services by the Group. If at the end of any taxable month, the output VAT exceeds the input VAT, the outstanding balance is included under "Accounts payables and accrued expenses" account. If the input VAT exceeds the output VAT, the excess shall be carried over to the succeeding months and included under "Prepaid expenses and other current assets" account.

## Prepaid Expenses

Prepaid expenses are carried at cost less the amortized portion. These typically comprise prepayments of insurance premiums, rents and others. It is included as part of other current assets in the consolidated statement of financial position.

## Other Current Assets

Other current assets pertain to other resources controlled by the Group as a result of past events and from which future economic benefits are expected to flow to the Group within the reporting period.

#### Investments in Associates and Joint Venture

An associate is an entity in which the Group has significant influence and which is neither a subsidiary nor a joint venture. A joint venture is a contractual arrangement whereby two or more parties undertake an economic activity that is subject to joint control, and a jointly controlled entity is a joint venture that involves the establishment of a separate entity in which each venturer has an interest.

Investments in associates and joint venture, which are jointly controlled entities are accounted for under the equity method of accounting.

Under the equity method, the investment in the investee company is carried in the consolidated statement of financial position at cost plus post-acquisition changes in the Group's share in the net assets of the investee company, less any impairment in value. The profit or loss reflects the share of the results of the operations of the investee company reflected as "Equity in net earnings of associates and joint venture" in the consolidated statement of comprehensive income. Goodwill relating to associate is included in the carrying amount of the investment and is not amortized. The Group's share in the investee's post acquisition movements in the investee's equity reserves is recognized directly in equity. Profit and losses resulting from transactions between the Group and the investee company are eliminated to the extent of the interest in the investee company and for unrealized losses to the extent that there is no evidence of impairment of the assets transferred. Dividends received are treated as a reduction of the carrying value of the investment.

The Group discontinues applying the equity method when their investment in investee company is reduced to zero. Accordingly, additional losses are not recognized unless the Group has guaranteed certain obligations of the investee company. When the investee company subsequently reports net income, the Group will resume applying the equity method but only after its share of that net income equals the share of net losses not recognized during the period the equity method was suspended.

The reporting dates of the investee company and the Group are identical and the investee companies' accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

After application of the equity method, the Group determines whether it is necessary to recognize an additional impairment loss on the Group's investment in its associate. The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognizes the amount under "Other expenses" in the consolidated statement of income.

Upon loss of significant influence over the associate, the Group measures and recognizes any retaining investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retaining investment and proceeds from disposal is recognized in the consolidated statement of income.

Investments in associates and joint venture accounted for under the equity method are as follows:

	Percentage of ownership	
-	2015	2014
Associates:		
Hi-Eisai Pharmaceutical, Inc.	50.00%	50.00%
Al Rushaid Construction Company (ARCC)		
(operations in Saudi Arabia)	49.00	49.00
La Funeraria Paz Sucat, Inc. (LFPSI)	30.00	30.00
T'boli Agro-Industrial Development, Inc.	28.47	28.47
Manila Memorial Park Cemetery, Inc.		
(MMPC)	25.98	25.98
Lo-oc Limestone Development Corporation		
(LLDC)	25.00	25.00
Petroenergy Resources Corporation		
$(PERC)^1$	22.41	22.41
RCBC Realty Corporation $(RRC)^2$	10.00	10.00
Joint venture:		
ECW Joint Venture Inc.	50.00	50.00

<sup>1</sup> On February 21, 2013, significant influence was obtained through piecemeal acquisition. In 2014, the Parent Company purchased additional 6.6 million shares of PERC which increased its ownership interest from 20.00% to 22.41%.

<sup>2</sup> On September 17, 2013, the Parent Company acquired 10.00% ownership in RRC as investment in associate. The Parent Company was able to exercise significant influence since it has the capacity to participate in the financial and operating decisions of RRC through block voting consultation with Parent Company on Board Matters and representation to the Board of Directors.

The reporting dates of the associates and joint venture and the Group are identical except for Hi-Eisai Pharmaceutical, Inc., the financial reporting date of which is March 31 of each year. Hi-Eisai Pharmaceutical, Inc. is controlled by a Japanese company and therefore follows its fiscal year. This associate prepares its financial statements following the financial reporting date of the Group for the application of equity method. Except for ARCC and Hi-Eisai, all associates are operating in the Philippines.

The associates' and joint venture's accounting policies conform to those used by the Group for like transactions and events in similar circumstances.

#### Property and Equipment

Property and equipment are stated at cost, less accumulated depreciation, amortization and impairment loss, if any, except for land which is carried at revalued amount based on the latest appraisal conducted by an independent firm of appraisers. The appraisal increment resulting from the revaluation is treated as a separate component in the Group's equity.

The initial cost of property and equipment consists of its purchase price, including import duties, taxes and any directly attributable costs of bringing the asset to its working condition and location for its intended use. Expenditures incurred after the assets have been put into operation, such as repairs and maintenance, are normally charged to operations in the period in which the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditures

are capitalized as an additional cost of property and equipment. When assets are retired or otherwise disposed of, the cost and the related accumulated depreciation are removed from the accounts and any resulting gain or loss is reflected as part of current operations.

Depreciation is computed using the straight-line method over the following average estimated useful lives (EUL):

	Years
Buildings and improvements	10-20
Machinery, tools and construction equipment	5-10
Transportation and service equipment	4-5
Furniture, fixtures and office equipment	2-10

Amortization of leasehold improvements is computed over the EUL of the improvement or term of the lease, whichever is shorter.

The useful lives and depreciation method are reviewed periodically to ensure that the period and method of depreciation are consistent with the expected pattern of economic benefits from items of property and equipment.

Minor repairs and maintenance costs are charged to consolidated statement of income as incurred; significant renewals and betterments are capitalized. When assets are retired or otherwise disposed of, the cost or revalued amount, appraisal increase and related accumulated depreciation and amortization are removed from the accounts and any resulting gains or losses are reflected in the consolidated statement of income.

Construction in progress represents property and equipment under construction and is stated at cost. This includes cost of construction, plant and equipment and other direct costs. Construction in progress is not depreciated until such time that the relevant assets are completed and put into operational use.

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the consolidated statement of comprehensive income in the year the asset is derecognized.

The asset's residual values, useful lives and methods of depreciation and amortization are reviewed, and adjusted if appropriate, at each financial year-end.

#### **Investment Properties**

\_\_\_\_

Investment properties are measured at cost less accumulated depreciation and impairment loss, if any, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met.

Investment properties are derecognized when they either have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognized in the consolidated statement of income in the year of retirement or disposal.

Transfers are made to investment property when there is a change in use, evidenced by ending of

owner-occupation, commencement of an operating lease to another party or ending of construction or development. Transfers are made from investment property when there is a change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sale.

Transfers between investment property, owner-occupied property and inventories do not change the carrying amount of the property transferred and they do not change the cost of that property for measurement or disclosure purposes.

Depreciation is computed using the straight-line method over the EUL of 15 to 20 years.

#### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. The useful lives of intangible assets are assessed as either finite or indefinite. Following initial recognition, intangible assets are carried at cost less any accumulated amortization and accumulated impairment losses.

Intangible assets with finite lives are amortized over the useful economic life and assessed for impairment whenever there is an indication that the intangible assets maybe impaired. The amortization period and the amortization method for an intangible asset with a finite useful life is reviewed at least at the end of each financial reporting date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset is accounted for by changing the amortization period or method, as appropriate and are treated as changes in accounting estimates. The amortization expense on intangible assets with finite lives is recognized in consolidated statement of income in the expense category consistent with the function of the intangible assets.

## Impairment of Property and Equipment, Computer Software, Investments in Associates and Joint Venture and Investment Properties

For property and equipment, computer software, investments in associates and joint venture and investment properties, the Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An assets' recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using pre-tax discount rate that reflects current market assessment of the time value of money and the risks specific to the asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the consolidated statement of income.

Impairment losses are recognized in the consolidated statement of income in those expense categories consistent with the function of the impaired asset, except for property previously revalued where the revaluation was taken to equity. In this case, the impairment is also

recognized in equity up to the amount of any previous revaluation.

#### Borrowing Costs

Interest and other related financing charges on borrowed funds used to finance property development are capitalized as part of development costs (included under "Inventories" account) and the acquisition and construction of a qualifying asset (included under "Construction in progress" account in property and equipment) are capitalized to the appropriate asset accounts. Capitalization of borrowing costs commences when the expenditures and borrowing costs are being incurred during the construction and related activities necessary to prepare the asset for its intended use are in progress. It is suspended during extended periods in which active development is interrupted and ceases when substantially all the activities necessary to prepare the asset for its intended use are complete. The capitalization for inventories account is based on the weighted average borrowing cost and specific borrowing for property, plant and equipment.

The borrowing costs capitalized as part of property and equipment are amortized using the straight-line method over the estimated useful lives of the assets. If after capitalization of the borrowing costs, the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded in the consolidated statement of income.

Interest expense on loans and borrowings is recognized using the EIR method over the term of the loans and borrowings.

#### **Business Combination and Goodwill**

PFRS 3 provides that if the initial accounting for a business combination can be determined only provisionally by the end of the period in which the combination is effected because either the fair values to be assigned to the acquiree's identifiable assets, liabilities or contingent liabilities or the cost of the combination can be determined only provisionally, the acquirer shall account for the combination using those provisional values. The acquirer shall recognize any adjustments to those provisional values as a result of completing the initial accounting within twelve months of the acquisition date as follows: (i) the carrying amount of the identifiable asset, liability or contingent liability that is recognized or adjusted as a result of completing the initial accounting shall be calculated as if its fair value at the acquisition date had been recognized from that date; (ii) goodwill or any gain recognized shall be adjusted by an amount equal to the adjustment to the fair value at the acquisition date of the identifiable asset, liability being recognized or adjusted; and (iii) comparative information presented for the periods before the initial accounting for the combination is complete shall be presented as if the initial accounting has been completed from the acquisition date.

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value and the amount of any non-controlling interest in the acquiree. For each business combination, the acquirer measures the non-controlling interest in the acquiree either at fair value or at the proportionate share of the acquiree's identifiable net assets.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

Any contingent consideration to be transferred by the acquirer will be recognized at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognized in accordance with PAS 39 either in profit or loss or as a change to OCI. If the contingent consideration is classified as equity, it should not

be remeasured until it is finally settled within equity.

Goodwill is initially measured at cost being the excess of the aggregate of the consideration transferred and the amount recognized for non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognized in profit or loss. Before recognizing a gain on a bargain purchase, the Group assesses whether it has correctly identified all of the assets acquired an all of the liabilities assumed, and recognize any additional assets or liabilities that are identified in that review.

Following initial recognition, goodwill is measured at cost less any accumulated impairment loss. Goodwill is reviewed for impairment, annually or more frequently if events or changes in circumstances indicate that the carrying value may be impaired. For purposes of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's CGUs, or groups of CGUs, that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the Group are assigned to those units or groups of units.

Each unit or group of units to which the goodwill is allocated should:

□ represent the lowest level within the Group at which the goodwill is monitored for internal management purposes; and

□ not be larger than an operating segment determined in accordance with PFRS 8, *Operating Segments* 

Impairment is determined by assessing the recoverable amount of the CGU (or group of CGUs), to which the goodwill relates. Where the recoverable amount of the CGU (or group of CGUs) is less than the carrying amount, an impairment loss is recognized. Where goodwill forms part of a CGU (or group of CGUs) and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of and the portion of the CGU retained. If the acquirer's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities exceeds the cost of the business combination, the acquirer shall recognize immediately in the consolidated statement of income any excess remaining after reassessment.

#### **Revenue Recognition**

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received, excluding discounts, rebates and other sales taxes or duty. The Group assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent. When the Group is acting as a principal in an arrangement, revenue is recorded at gross. When the Group is acting as an agent, the revenue recorded is only the commission.

Except for Greyhounds and certain arrangements of Equipment Engineers, Inc. (EE), the Group has concluded that it is acting as principal in all of its arrangements. The following specific recognition criteria must also be met before revenue is recognized:

#### Sale of services:

#### Construction contracts

Revenue from construction contracts are recognized using the percentage of completion method of accounting. Under this method, revenues are generally measured on the basis of estimated

Contract costs include direct materials, labor costs and indirect costs related to contract performance. Provisions for estimated losses on uncompleted contracts are recognized immediately when it is probable that the total contract costs will exceed the total contract revenues. The amount of such loss is determined irrespective of: (a) whether or not work has commenced on the contract; (b) the stage of completion of contract work; or (c) the amount of profits expected to arise on other contracts. Changes in contract performance, contract conditions and estimated profitability, including those arising from penalty provisions and final contract settlements which may result in revisions to estimated costs and gross margins, are recognized in the year in which the changes are determined.

The asset "Costs and estimated earnings in excess of billings on uncompleted contracts" represents total contract costs incurred and estimated earnings recognized in excess of amounts billed. The liability "Billings in excess of costs and estimated earnings on uncompleted contracts" represents billings in excess of total contract costs incurred and estimated earnings recognized. Retention receivables are included in the trade receivable account, which is shown as part of the receivables account in the consolidated statement of financial position.

Service and commission income are recognized as the related services are rendered.

Management, service and consultancy fees are recognized as services are rendered.

*Equipment rental* arises from the Group equipment's that are being held for rentals. Revenues derived shall be measured on straight-line basis over the term of the agreement.

#### Sale of goods:

#### Merchandise sales

Revenue from merchandise sales is normally recognized when the buyer accepts delivery and when installation and inspection are complete. However, revenue is recognized immediately upon the buyer's acceptance of delivery when the installation process is simple in nature.

## Real estate sales

Revenue on sale of raw parcels of land with no future obligation to develop the property is recognized using the full accrual method.

Sale of developed lots and residential units is accounted for using the full accrual method of accounting. Under this method, the revenue is recognized when: (a) the collectibility of the sales price is reasonably assured; (b) the earnings process is virtually complete; and (c) the seller does not have a substantial continuing involvement with the subject properties. The collectibility of the sales price is considered reasonably assured when: (a) the buyers have actually confirmed their acceptance of the related loan applications after the same have been delivered to and approved by either the banks or other financing institutions for externally financed accounts; and (b) the down payment comprising a substantial portion of the contract price is received and the capacity to pay and credit worthiness of buyers have been reasonably established for sales under the deferred cash payment arrangement.

If any of the criteria under the full accrual method is not met, the deposit method is applied until all the conditions for recording a sale are met. Pending recognition of sale, cash received from buyers is recognized as deposit from customers presented under the "Customers' deposits" account in the liabilities section of the consolidated statement of financial position.

## *Cancellation of real estate sales*

Income from cancellation of real estate sales is recognized once the sale has been cancelled and the related refundable portions of paid amortizations have been paid to the buyer. This is included in the "Other income" account under the statement of comprehensive income. Such is also recognized, subject to the provisions of Republic Act 6552, Realty Installment Buyer Act, upon prescription of the period for the payment of required amortizations from defaulting buyers.

## School and related operations:

*Revenues from school operations* are recognized as income over the corresponding school term. Unearned revenues are shown as unearned tuition fees in the consolidated statement of financial position and will be recognized as revenues when the educational service has been fulfilled in the applicable school term.

*Admission, examination and other fees* are recognized as income when examination has been granted by the school and related services have been provided to the students.

## Others:

*Interest income and discounts* is recognized as revenue as interest accrues (using EIR method that is the rate that exactly discounts estimated future cash receipts through the expected life of the financial instrument to the net carrying amount of the financial asset).

Rent income is accounted on a straight-line basis over the lease term.

Dividend income is recognized when the Group's right to receive the payment is established.

## Cost of Sales and Services

For construction contracts, contract costs include all direct materials, labor costs and indirect costs related to contract performance. Provisions for estimated losses on uncompleted contracts are recognized immediately when it is probable that the total contract costs will exceed the total contract revenues. The amount of such loss is determined irrespective of: (a) whether or not work has commenced on the contract, (b) the stage-of-completion of contract work; or (c) the amount of profits expected to arise on other contracts. Changes in contract performance, contract conditions and estimated profitability, including those arising from penalty provisions and final contract settlements, which may result in revisions to estimated costs and gross margins, are recognized in the year in which the changes are determined.

For cost of real estate sales, cost is recognized consistent with the revenue recognition method applied. Cost of subdivision land and residential units sold before the completion of the development is determined on the basis of the acquisition cost of the land plus its full development costs, which include estimated costs for future development works, as determined by the Group's in-house technical staff.

The cost of real estate sales recognized in profit or loss on disposal is determined with reference to the specific costs incurred on the property and an allocation of any non-specific cost based on the relative size of the property sold.

For cost of school and related operations, cost constitute expenses directly related to the Group's school and related operations which include expenses for salaries and wages of teaching and academic support personnel, student welfare activities, advertising, and all other student-related costs and expenses. Cost of school and related operations are recognized as expense when school and related services have been provided to the students.

For cost of goods sold, cost includes all expenses associated with the specific sale of goods. Cost

of goods sold include all materials and supplies used, direct labor, depreciation of production equipment, royalty, power and water and other expenses related to production. Such costs are recognized when the related sales have been recognized.

For cost of services, cost includes all expenses associated with sale of services. Cost of services include all materials and supplies used, direct labor, depreciation of production equipment, power and water and other expenses related to services rendered. Such costs are recognized when the related services have been rendered.

Other cost of sales and services arise in the ordinary activities of the Group and are recognized as incurred.

#### General and Administrative Expenses

The Group's general and administrative expenses constitute costs of administering the business. General and administrative expenses are recognized as incurred.

#### Foreign Currency-denominated Transaction and Translation

The consolidated financial statements are presented in Philippine Peso. Each entity in the Group determines its own functional currency and items included in the consolidated financial statements of each entity are measured using that functional currency.

Transactions in foreign currencies are initially recorded in the functional currency rate at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency closing rate at the reporting date. All differences are taken to consolidated statement of income. Non-monetary items that are measured in terms of historical cost in foreign currency are translated using the exchange rates as at the dates of initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

The functional currency of the Group's subsidiary, EEI-BVI and subsidiaries, and its associate, ARCC, are United States Dollar and Saudi Arabia Riyal, respectively. As at reporting date, the assets and liabilities of foreign subsidiaries are translated into the presentation currency of the Parent Company (the Philippine Peso) at the closing rate as at the reporting date, and the consolidated statement of income accounts are translated at monthly weighted average exchange rate. The exchange differences arising on the translation are taken directly to a separate component of equity under "Cumulative translation adjustment" account.

Upon disposal of a foreign subsidiary, the deferred cumulative amount recognized in other comprehensive income relating to that particular foreign operation is recognized in the consolidated statement of income.

#### Retirement Cost

#### *Defined benefit plan*

The defined benefit liability is the aggregate of the present value of the defined benefit obligation and actuarial gains and losses not recognized reduced by past service cost not yet recognized and the fair value of plan assets out of which the obligations are to be settled directly. If such aggregate is negative, the asset is measured at the lower of such aggregate and the aggregate of unrecognized net actuarial losses and past service cost and the present value of any economic benefits available in the form of refunds from the plan or reductions in the future contributions to the plan.

Defined benefit costs on the Group's defined benefit retirement plan are actuarially computed using the projected unit credit (PUC) valuation method. Under this method, the current service

cost is the present value of retirement benefits payable in the future with respect to the services rendered in the current period.

Defined benefit costs comprise the following:

- (a) service cost;
- (b) net interest on the net defined benefit liability or asset; and
- (c) remeasurements of net defined benefit liability or asset.

Service costs which include current service costs, past service costs and gains or losses on nonroutine settlements are recognized as expense in profit or loss. Past service costs are recognized when plan amendment or curtailment occurs.

Net interest on the net defined benefit liability or asset is the change during the period in the net defined benefit liability or asset that arises from the passage of time which is determined by applying the discount rate based on high quality corporate bonds to the net defined benefit liability or asset. Net interest on the net defined benefit liability or asset is recognized as expense or income in profit or loss.

Remeasurements comprising actuarial gains and losses, return on plan assets and any change in the effect of the asset ceiling (excluding net interest on defined benefit liability) are recognized immediately in OCI in the period in which they arise. Remeasurements are not reclassified to profit or loss in subsequent periods.

Plan assets are assets that are held by a long-term employee benefit fund or qualifying insurance policies. Plan assets are not available to the creditors of the Group, nor can they be paid directly to the Group. Fair value of plan assets is based on market price information.

When no market price is available, the fair value of plan assets is estimated by discounting expected future cash flows using a discount rate that reflects both the risk associated with the plan assets and the maturity or expected disposal date of those assets (or, if they have no maturity, the expected period until the settlement of the related obligations).

The Group's right to be reimbursed of some or all of the expenditure required to settle a defined benefit obligation is recognized as a separate asset at fair value when and only when reimbursement is virtually certain.

#### Termination benefit

Termination benefits are employee benefits provided in exchange for the termination of an employee's employment as a result of either an entity's decision to terminate an employee's employment before the normal retirement date or an employee's decision to accept an offer of benefits in exchange for the termination of employment.

A liability and expense for a termination benefit is recognized at the earlier of when the entity can no longer withdraw the offer of those benefits and when the entity recognizes related restructuring costs. Initial recognition and subsequent changes to termination benefits are measured in accordance with the nature of the employee benefit, as either post-employment benefits, shortterm employee benefits, or other long-term employee benefits.

#### *Employee leave entitlement*

Employee entitlements to annual leave are recognized as a liability when they are accrued to the employees. The undiscounted liability for leave expected to be settled wholly before twelve months after the end of the annual reporting period is recognized for services rendered by employees up to the end of the reporting period.

## Income Tax

## *Current tax*

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and the tax laws used to compute the amount are those that are enacted or substantially enacted by the end of the financial reporting date.

#### Deferred tax

Deferred tax is provided using the liability method on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, including asset revaluations. Deferred income tax assets are recognized for all deductible temporary differences, carryforward of unused tax credits from excess minimum corporate income tax (MCIT) over regular corporate income tax (RCIT), net operating loss carryover (NOLCO), to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and carryforward of unused MCIT and NOLCO can be utilized.

Deferred tax liabilities are not provided on non-taxable temporary differences associated with investments in domestic subsidiaries, associates, and interests in joint ventures. With respect to investments in foreign subsidiaries, associates and interest in joint ventures, deferred tax liabilities are recognized except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will reverse in the foreseeable future.

The carrying amount of deferred tax assets is reviewed by the end of each financial reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be used. Unrecognized deferred tax assets are reassessed at the end of each financial reporting date and are recognized to the extent that it has become probable that future taxable profit will be available to allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantially enacted by the end of the financial reporting date.

Deferred tax relating to items directly recorded in the equity or other comprehensive income is recognized in other comprehensive income and not in the consolidated statement of income.

Deferred tax relating to items recognized outside profit or loss do not affect the statement of income. These deferred tax items are recognized in correlation to the underlying transactions either in other comprehensive income or directly in equity.

Deferred income tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current income tax assets against current income tax liabilities and deferred income taxes relate to the same entity and the same taxation authority.

#### Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, whether fulfillment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

A reassessment is made after inception of the lease only if one of the following applies:

- (a) There is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) A renewal option is exercised or extension granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) There is a change in the determination of whether fulfillment is dependent on a specified asset; or
- (d) There is substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gave rise to the reassessment for scenarios (a), (c), or (d) and at the date of renewal or extension period for scenario (b).

#### *Group as a lessee*

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged directly against income.

Leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

Operating lease of the Group represents those under which substantially all the risks and benefits of ownership of the assets remain with the lessor.

Operating lease payments are recognized as an expense in the consolidated statement of income on a straight-line basis over the lease term.

#### *Group as a lessor*

Leases in which the Group does not transfer substantially all the risks and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized over the leased term on the same bases as rental income. Contingent rents are recognized as revenue in the period in which they are earned.

#### Basic and Diluted Earnings Per Share (EPS)

Basic EPS attributable to equity holders of the Group is computed based on weighted average number of issued and outstanding common shares after giving retroactive effect for any stock dividends. Diluted EPS, if applicable, is computed by dividing net income applicable to common shares by the weighted average number of common shares issued and outstanding during the year after giving effect to assumed exercise of stock options and retroactive effect of stock dividends declared.

Where the effect of the assumed conversion of the preferred shares and the exercise of all outstanding options have anti-dilutive effect, basic and diluted EPS are stated at the same amount.

## Provisions

Provisions are recognized when (a) the Group has a present obligation (legal or constructive) as a result of a past event, (b) it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and (c) a reliable estimate can be made of the amount of the obligation. If the effect of the time value of money is material, provisions are discounted

using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as a finance cost.

#### **Contingencies**

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but disclosed when an inflow of economic benefits is probable.

#### Stock Option Plan

No benefit expense is recognized relative to the shares issued under the stock options plan. When the shares related to the stock option plans are subscribed, these are treated as capital stock issuances. The stock option plan is exempt from PFRS 2, *Share-based Payment* (Note 21).

#### Events After the Financial Reporting Date

Post year-end events that provide additional information about the Group's position at the end of the financial reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to consolidated financial statements when material.

#### Segment Reporting

The Group's operating business are organized and managed separately according to the nature of services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on business segments is presented in Note 25.

#### Equity

The Group records common stocks at par value and additional paid-in capital in excess of the total contributions received over the aggregate par values of the equity shares. Incremental costs incurred directly attributable to the issuance of new shares are shown in equity as a deduction from proceeds, net of tax. When the Group purchases the Group's capital stock (treasury shares), the consideration paid, including any attributable incremental costs, is deducted from equity attributable to the Group's equity holders until the shares are cancelled, reissued or disposed of. Where such shares are subsequently sold or reissued, any consideration received, net of any directly attributable incremental transaction costs and the related tax effects is included in equity.

Retained earnings represent accumulated earnings of the Group and any adjustment arising from application of new accounting standards, policies or corrections of errors applied retroactively less dividends declared. The individual accumulated retained earnings of the subsidiaries are available for dividends when they are declared by the subsidiaries as approved by their respective BOD. Retained earnings are further restricted for the payment of dividends to the extent of the cost of treasury shares.

#### Cost of Common Stock Held in Treasury

Own equity investments which are reacquired are carried at cost and are deducted from equity. No gain or loss is recognized in profit or loss on the purchase, sale issue or cancellation of the Parent Company's own equity investments. When the shares are retired, the capital stock account is reduced by its par value and excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

## Other Comprehensive Income

OCI are items of income and expense that are not recognized in the profit or loss for the year in accordance with PFRS. The Group's OCI in 2015 and 2014 pertains to remeasurement gains and loss on net retirement liability and revaluation increment on land which cannot be reclassified to profit or loss and unrealized gain and loss on AFS financial assets and cumulative translation adjustments which can be reclassified to profit or loss in subsequent periods.

## 5. Cash and Cash Equivalents

This account consists of:

	Unaudited	Audited
	<b>March 2015</b>	December 2014
Cash on hand and in banks	₽1,303,479,489	₽1,019,458,316
Short-term investments	1,143,529,924	1,141,107,813
	₽2,447,009,413	₽2,160,566,129

Cash in banks earn interest at the respective bank deposit rates. Short-term investments are made for varying periods of up to three months depending on the immediate cash requirements of the Group and earn annual interest at the respective short-term investment rates.

## 6. Accounts Receivable

This account consists of:

	Unaudited	Audited
	March 2015	December 2014
Trade		
Construction and infrastructure (including		
retention receivable of ₱2.5 billion and		
₽2.3 billion in 2015 and 2014, respectively)	₽4,867,235,000	₽4,943,645,519
Car dealership	532,799,550	540,444,959
Education and information technology	202,994,503	209,159,431
Other services	32,113,940	21,713,190
Other receivables		
Advances to suppliers and contractors	788,409,482	753,911,577
Consultancy fee	329,821,000	313,156,649
Advances to officers and employees	51,587,830	37,554,310
Receivables from plant	994,649	3,745,828
Rent receivable	-	184,708
Others	452,652,372	265,837,372
	7,258,608,326	7,089,353,543
Less allowance for impairment	257,878,992	259,061,712
	₽7,000,729,334	₽6,830,291,831

## Trade receivables

The trade receivables at amortized cost are noninterest-bearing and collectible within one (1) year.

This consists of the following:

## Receivable from construction and infrastructure

Receivables from construction and infrastructure represent amounts arising from domestic and foreign construction contracts. These receivables are based on the monthly progress billings provided to customers over the period of the construction and collectible over a period of thirty (30) to ninety (90)-day period. Retention receivables are recouped upon completion of the construction contract.

## Receivables from car dealership

Receivables from car dealership represent amounts arising from the sale of car, parts and accessories and services collectible within 30 days.

## Receivables from education and information technology

Receivables from education and information technology represent amounts arising from tuition and other fees generally collectible within 90 days and from computer and service sales collectible within 30 days.

## Receivables from other services

Receivables from other services represent amounts arising from management and consultancy services provided by the Group generally collectible within 30 days.

No trade receivables are used as collaterals to secure obligations in 2015 and 2014.

## Other receivables

Advances to suppliers and subcontractors represent down payment to subcontractors for the contract work to be performed and advance payment for the purchase of various construction materials and machineries and equipment items.

Consultancy fees pertain to receivables arising from contract negotiations, administration of commercial issues and claims, sales leads and application of computerization programs.

Advances to officers and employees mainly pertain to interest-bearing advances and loans made by officers and employees. Annual interest of 8.0% shall be liquidated on a monthly basis through salary deduction and therefore collectible within a year.

Receivables from plant pertain to non-interest bearing receivables from Honda Cars Philippines, Inc. and Isuzu Philippines Corporation, for promotional subsidy and fleet discounts. Receivables from plant are collectible within a year in the normal course of Group's business.

Receivables classified as "Others" consist of interest, dividends, commission, rebates, insurance and various receivables.

## Aging of Trade Receivables as of March 31, 2015

No. of days due				
	0-30	31-60	Over 61 days	Total
Education	₽4,489,449,000	₽ 80,028,000	₽297,758,000	₽4,867,235,000
Information technology	347,181,567	91,288,973	94,329,011	532,799,550
Parent and others	119,472,059	41,147,093	42,375,351	202,994,503
Total	974,388,283	335,586,790	345,604,200	1,655,579,273
	₽5,930,490,909	₽548,050,856	₽548,050,856	₽7,258,608,326

There was no change in amount reported in prior financial year that have material effect in the current interim period.

## 7. Inventories

This account consists of:

	Unaudited March 2015	Audited December 2014
At cost	111111112010	2011
Land and land development	₽219,256,480	₽219,256,480
Subdivision lots and contracted units for sale	88,679,417	84,400,136
Raw lands	44,916,103	44,916,103
	352,852,000	348,572,719
At NRV	· ·	
Merchandise	632,744,424	662,363,764
Construction materials	21,257,000	15,425,375
Spare parts and supplies	6,587,000	23,160,314
	660,588,424	700,949,453
	₽1,013,440,424	₽1,049,522,172

Land included in inventories relates to real estate development projects being undertaken by EEI Realty, either on its own or with other parties.

There were no capitalized borrowing costs as at March 2015 and December 2014.

The Group has no purchase commitments pertaining to its inventories as at March 31, 2015 and December 2014.

No inventories are pledged as security to obligations as of March 31, 2015 and December 2014.

#### 8. Prepaid Expenses and Other Current Assets

This account consists of:

	Unaudited	Audited
	March 2015	December 2013
Input value added tax (VAT)	₽431,827,523	₽471,459,534
Prepaid taxes	304,158,915	187,178,398
Receivable from EEI Retirement Fund, Inc net		
(Notes 17 and 22)	117,126,267	117,000,000
Prepaid expenses	111,058,384	84,534,933
Miscellaneous deposits - net	49,550,583	46,492,353
Restricted cash investment	7,549,818	7,549,817
Unused office supplies	4,310,877	5,557,635
Others	41,418,740	23,759,181
	₽1,067,001,107	₽943,531,851

Input VAT represents taxes imposed to the Group by its suppliers and contractors for the acquisition of goods and services required under Philippine taxation laws and regulations. This will be used against future output VAT liabilities or will be claimed as tax credits. Management has estimated that all input VAT is recoverable at its full amount.

Prepaid taxes pertain mainly to the Group's creditable withholding taxes and tax credit certificates.

Receivable from EEI Retirement Fund, Inc. (EEI-RFI) resulted from the sale of land by EEI to EEI-RFI. In 2013, the receivable from EEI-RFI amounting ₱390.0 million was restructured and reclassified to other noncurrent assets with fixed 5% interest rate per annum.

Prepaid expenses include prepayments for freight and insurance.

Miscellaneous deposits mainly represent the Group's refundable rental, utilities and guarantee deposits on various machineries and equipment.

Restricted cash investment represents the Group's time deposits used as security for the payment of the Group's obligations and liabilities.

## 9. Investment in Associates and Joint Ventures

The details of investments accounted for under the equity method are as follows:

	Unaudited	Audited
	<b>March 2015</b>	December 2014
Acquisition cost		
Balances at beginning	₽1,992,371,494	₽1,833,886,394
Additions	16,020,000	158,485,100
Disposals	-	_
Balance at end of year	2,008,391,494	1,992,371,494
Accumulated impairment loss		
Balance at beginning of year	74,536,609	74,536,609
Disposals	_	_
Recovery of impairment loss (Note 28)	-	_
Balance at end of year	74,536,609	74,536,609
Accumulated equity in net earnings		
Balance at beginning of year	2,025,354,729	1,622,025,355
Equity in net earnings	74,772,809	659,772,494
Dividends received	(4,319,988)	(256,443,120)
Balance at end of year	2,095,807,550	2,025,354,729
Equity in cumulative translation adjustment	(58,801,133)	(44,905,259)
	₽3,970,861,302	₽3,898,284,355

In 2014, the Parent Company purchased additional 6.6 million shares of PERC for  $\Rightarrow$ 5.50 per share which increased its ownership interest from 20.00% to 22.41%.

On September 17, 2013, the Parent Company purchased 0.7 million common shares of RRC amounting to ₱985.9 million.

On February 21, 2013, the Parent Company purchased 11.1 million shares of PERC at P6.00 per share amounting to P367.9 million which increased its ownership interest from 13.00% to 20.00%. The unrealized gain related to the investment in PERC previously held as AFS securities amounting P57.1 million is retained in other comprehensive income until disposal of the investment.

## 10. Property and Equipment

The rollforward analysis of this account follows:

	Unaudited March 2015	Audited December 2014
At Cost		
Land, Buildings and Improvements	2,754,972,925	2,740,777,418
Machinery, Tools and Construction Equipment	3,688,458,710	3,372,866,686
Transportation and Service Equipment	639,907,359	714,330,236
Furniture, Fixtures and Office Equipment	1,822,805,619	1,790,615,854
	8,906,144,613	8,618,590,194
Less: Accumulated Depreciation	4,095,900,466	3,938,744,215
	4,810,244,147	4,679,845,979
Construction in Progress	562,677,526	448,190,632
Net book value at Cost	5,372,921,673	5,128,036,611
Land at revalued amount	2,836,565,819	2,836,565,819
	8,209,487,492	7,964,602,430

## 11. Accounts Payable and Accrued Expenses

This account consists of:

	Unaudited	Audited
	March 2015	December 2014
Accounts payable	₽4,549,738,639	₽4,545,031,586
Accrued expenses	503,391,302	536,493,121
Deferred output taxes	490,982,190	516,120,678
Output tax payable	192,298,486	131,577,440
Subscriptions payable	58,007,505	58,007,218
Dividends payable	130,328,784	43,169,759
Accrued interest payable	9,996,629	12,253,244
Others	3,655,780	4,711,612
	₽5,938,399,315	₽5,847,364,658

The normal trade credit terms of accounts payable and accrued expenses of the Group are expected to be settled within the next twelve (12) months.

Deferred output taxes are expected to be remitted to the government (net of input VAT) immediately upon collection of related receivables which is expected to be settled within the next twelve months.

Subscriptions payable represents unpaid subscriptions on equity securities.

Accrued expenses consist of:

	Unaudited	Audited
	March 2015	December 2014
Accrued salaries and wages	₽179,690,145	₽165,901,989
Withholding taxes and others	92,130,300	63,276,789
Accrued rent	81,308,821	119,110,569
SSS and other contributions	26,727,017	20,079,421
Accrued insurance	24,958,917	32,198,546
Payable to security guards	10,768,009	10,438,737
Deferred income	5,223,844	6,128,396
Chattel mortgage payable	2,158,429	2,952,116
Payable to Land Transportation Office	1,806,961	1,917,301
Rust proofing payable	259,742	19,763
Others	78,359,117	114,469,494
	₽503,391,302	₽536,493,121

Accrued salaries and wages include the Group's recognized payable associated with the Faculty Association of Mapua Institute of Technology (FAMIT) reranking case. This case involves the faculty ranking and evaluation that was part of the 2001 Collective Bargaining Agreement negotiations by MCI with the FAMIT. The Supreme Court reversed an earlier Court of Appeals decision in favor of management. An entry of judgment dated March 13, 2008 was made in the Supreme Court Book of Entries of Judgments, making the decision final and executory. A Memorandum of Agreement was entered into by management with FAMIT before the Voluntary Arbitrators wherein the parties agreed to continue the process of faculty ranking. The evaluation process was completed in December 2008.

The Group is a defendant in a claim seeking remuneration. The amount of the provision recorded under "Other" represents the estimated ability of the Group to cover the claim. The information required by PAS 37, *Provisions, Contingent Liabilities and Contingent Assets*, is not disclosed until final settlement, on the ground that it might prejudice the Group's position

Other accrued expenses pertain to due to bookstore, unearned seminar fees, unearned interest income, deferred commission income, deferred credits and liabilities other than those owed to suppliers and contractors and those arising from ordinary accruals.

## 12. Cost of Sales and Services

This account consists of:

	For the Quarter ending March		
-	2015	2014	2013
Cost of services			
Cost of construction contracts	₽4,136,222,000	₽2,277,734,242	₽2,155,377,000
Cost of manpower and other			
services	316,403,721	339,050,870	343,787,799
	4,452,625,721	2,616,785,112	2,499,164,799
Cost of goods sold			
Cost of merchandise sold	1,423,273,836	1,035,819,656	1,066,529,622
Cost of school and related operations	275,151,132	245,336,237	226,781,380
	₽6,151,050,689	₽3,897,941,005	₽3,792,475,801

#### 13. General and Administrative Expenses

This account consists of:

	For the	Quarter ending M	arch
	2015	2014	2013
Personnel expenses	₽175,328,448	₽172,000,308	₽162,607,894
Rent, light and water	50,156,146	49,384,691	46,837,249
Depreciation and amortization	44,508,782	38,672,609	46,342,839
Taxes and licenses	26,643,524	34,335,719	23,570,198
Advertising and promotions	17,862,405	20,277,398	27,570,722
Entertainment, amusement and recreation	11,654,410	10,356,714	12,504,962
Transportation and travel	11,317,825	15,003,998	15,431,036
Management and other fees	10,798,255	1,752,852	5,251,613
Professional fees	9,609,666	8,594,421	7,335,152
Repairs and maintenance	9,520,675	8,586,278	9,974,446
Securities and utilities	7,488,716	10,182,956	9,097,231
Direct expenses	1,280,435	1,743,918	519,846
Office expenses	6,201,037	6,980,348	5,546,169
Commissions	4,652,688	3,974,696	4,258,318
Insurance	2,324,159	2,103,047	1,814,111
Provision for impairment	1,620,073	-	300,000
Donations and contributions	571,750	-	39,537
Accreditation cost	450,511	-	_
Seminars	401,898	412,813	271,450
Provision for probable losses	81,531	6,187,815	69,223
Provision for inventory obsolescence	-	77,939	300,000
Miscellaneous	30,690,066	24,976,637	39,649,316
	₽423,163,000	₽415,605,157	₽419,291,312

Increase in depreciation is attributed to the purchase of additional machinery, tools and construction equipment of the Group.

Taxes and licenses dropped against last year due to lower local business taxes of EEI Group as taxable revenues for 2014 are lower compared to 2013.

Advertising and promotions dropped mainly because of lower promotional cost of car dealership.

Management and other fees increased in relation to renovation and construction of school buildings under IPO Group.

Securities and utilities pertain to costs of contracting security, maintenance, and casual employees.

Commissions pertain mainly to incentives given by car dealerships to its sales agent. Increase was driven by higher volume of units sold.

Miscellaneous includes notary fees, bank charges, credit card fees, association and subsription dues, transfer and mortgages expenses, manual and training materials and periodicals.

## 14. Other Income

This account consists of:

	For the (	Quarter ending Ma	rch
	2015	2014	2013
Commission income	₽24,405,856	₽21,105,959	₽11,742,747
Finance income	3,062,600	5,347,448	_
Dealers income	3,537,856	10,251,523	11,662,309
Interest income	10,350,098	10,009,448	20,280,382
Other savings	7,983,000	-	-
Insurance income	5,858,646	3,832,723	3,995,770
Rental income	1,079,000	3,128,770	2,076,406
Space and car rental	5,064,097	_	-
Gain on sale from AFS securities	1,255,357	-	-
Gain on sale from property and equipment	535,713	(18,049)	415,020
Gain on sale from investment property	_	1,317,857	_
Foreign exchange loss	(40,067)	499,719	(3,681,333)
Miscellaneous	20,294,928	9,790,737	27,085,610
	₽83,387,084	₽65,266,135	₽73,576,911

## 15. Earnings per Share

Basic and diluted earnings per share amounts attributable to equity holders of the Group are computed as follows:

## Basic earnings per share

Unau	dited as of March 3	1
2015	2014	2013
₽301,840,993	₽221,939,796	₽241,371,551
2,983,403	2,902,612	2,169,613
298,857,590	219,037,184	239,201,938
615,896,757	615,896,757	616,168,074
<b>₽0.4852</b>	₽0.3556	₽0.3882
	2015 ₽301,840,993 2,983,403 298,857,590 615,896,757	₽301,840,993       ₽221,939,796         2,983,403       2,902,612         298,857,590       219,037,184         615,896,757       615,896,757

## Diluted earnings per share

	Unau	dited as of March 3	1
	2015	2014	2013
Net income applicable to common			
shares	₽301,840,993	₽221,939,796	₽241,371,551
Add dividends attributable to			
preferred shares	2,983,403	2,902,612	2,169,613
Net income applicable to common			
shares for diluted earnings per			
share	304,824,396	224,842,408	243,541,164
Weighted average number of			
common shares	615,896,757	615,896,757	616,168,074

Dilutive shares arising from convertible preference shares	223,604,708	253,780,276	369,700,844
*	223,004,700	255,700,270	507,700,044
Weighted average number of			
common shares for diluted			
earnings per share	839,501,465	869,677,033	985,868,918
Diluted earnings per share	₽0.3631	₽0.2585	₽0.2470

## 16. Operating Segment Information

For management purposes, the Group's operating businesses are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

Segment financial information is reported on the basis that it is used internally for evaluating segment performance and allocating resources to segments.

The Group derives its revenues from the following reportable segments:

Construction and Infrastructure - mainly consists of revenues from EEI Corporation and subsidiaries as a general contractor and trader of construction equipment and parts. The subsidiaries of EEI are mainly involved in the provision for manpower services, construction, trading of equipment, power generation, steel fabrication, real estate and others.

Consumer Finance - represents the general financing and investment business of ZIFC.

Education and Information Technology - primarily consists of revenues from iPeople and subsidiaries (including MCI) in education, consulting, development, installation and maintenance of information technology systems.

Car Dealership - represents automotive dealerships of the Company.

Other Services - represent support services which cannot be directly identified with any of the reportable segments mentioned above. These include sale of pharmaceutical products, trading of consumer goods and rendering various services to the consumers.

Segment assets and liabilities exclude deferred income tax assets and liabilities. Inter-segment income arise from transactions that were made on terms equivalent to those that prevail in an arms-length transactions.

Management monitors construction revenue and segment net income for the purpose of making decisions about resource allocation. Segment performance is evaluated based on net income and construction revenue.

Segment reporting is consistent in all periods presented as there are no changes in the structure of the Group's internal organization that will cause the composition of its reportable segment to change.

House of Investments Inc and Subsidiaries Unaudited Operating Segment Attributable to Equity Holders of the Parent Company For the periods ended March 31, 2015 and 2014

	Construction and Infrastructure	Infrastructure	Consumer Finance	finance	Education and Information Technology	ı and ;chnology	Other Services	ices	Eliminations	ons	Consolidated	ated
	2015	2015 2014 2015	2015	2014	2015	2014	2015	2014	2015	2014	2015	2014
Revenues	4,820,303,000	2,899,283,448	3,116,484	2,794,934	577,321,022	543,116,937	1,781,217,030	1,462,639,862	(164,572,101)	(118,422,088)	7,017,385,435	4,789,413,093
Net Income (Loss)	159,551,000	118,747,250	820,197	663,895	194,937,167	190,646,205	174,173,660	134,007,791	(85,283,776)	(222,125,345)	444,198,248	221,939,796
Other Information Segment Assets Segment Liabilities Investments in Associates	18,598,949,429 11,973,360,838 1,972,823,792	13,815,051,831 8,083,294,258 1,703,774,805	27,831,037 3,556,534 -	25,294,848 5,237,725 -	5,484,143,041 1,422,892,662 -	1,506,361,027 1,487,675,747 -	6,571,876,272 3,070,558,079 3,543,632,655	9,740,736,721 3,101,181,564 3,486,568,568	(1,503,197,373) (331,592,297) (1,545,595,145)	(1,585,308,474) (241,529,972) (1,730,425,303)	29,179,602,405 16,138,775,816 3,970,861,302	23,502,135,954 12,435,859,323 3,459,918,071

#### - 53 -

## PART II – OTHER INFORMATION

## Item 2: 1Q 2015 DEVELOPMENTS

## 1. As of March 31, 2015, total loan repayment is P2,336.5 million.

On September 17, 2013, the Parent Company obtained interest-bearing loans from various local commercial banks which were executed through individual loan agreements with chattel mortgage. Each interest-bearing loan has a term of ten years. Fifty percent of the total loan will be paid on the 10<sup>th</sup> year, while the remaining fifty percent of the loan, inclusive of a three-year grace period on principal payment, will be paid in 28 quarterly instalments commencing on the 13<sup>th</sup> quarter. A portion of each loan bears a fixed annual effective interest rate of 5.5%, subject to repricing on the fifth year, while the remaining portion bears a floating effective interest rate of 5%, subject to quarterly repricing.

With respect to the Fixed-Rate Notes, a fixed rate per annum based on the highest of (i) 5-year Philippine Dealing System Treasury Reference Rates – Fixing ("PDST-F"), for Philippine Government Securities as displayed on the Philippine Dealing and Exchange Page of Bloomberg (or such successor page or electronic service provider) on the Interest Rate Setting Date (the "Primary Base Rate"), plus a spread of two percent (2.0%) per annum ("Interest Spread") or (ii) the floating rate per annum determined in accordance with paragraph [ii] below plus a spread of half percent (0.5%) per annum or (iii) the rate of five and a half percent (5.5%) per annum, which rate shall be repriced on the Interest Repricing Date; provided that, if there shall be no Floating-Rate Notes outstanding as of such Interest Repricing Date, the floating rate referred to in (ii) herein shall not be considered in determining the interest rate applicable as of such Interest Repricing Date; and

With respect to Floating-Rate Notes, a floating rate per annum based on the higher of (i) the three (3)month Philippine Dealing System Treasury Reference Rates – Fixing ("PDST-F"), for Philippine Government Securities as displayed on the Philippine Dealing and Exchange Page of Bloomberg (or such successor page or electronic service provider) on the Interest Rate Setting Date (the "Primary Base Rate"), plus a spread of two percent (2.0%) per annum ("Interest Spread") or (ii) the BSP overnight rate plus a spread of one and a half percent (1.5%).

	EastWest Bank	Robinsons Bank	Philippine Bank of Communications
RCBC Realty	1,852,000 shares	909,416 shares	-
EEI	-	52,078,817 shares	95,439,803 shares
Total Fair Market Value of Collateral	P871,595,150	P957,911,946	P958,215,622
Total Value of the Loan	P435,000,000	P435,000,000	P435,000,000

The following shares of stocks are used as collateral for the above interest-bearing loans:

Debt to Equity Ratio	2.5:1
Current Assets* to Current Liabilities	1.5:1
Debt Service** Coverage Ratio	1.25:1

*\*including short-term available-for-sale securities \*\*excluding principal payments of short-term debts.* 

These interest bearing loans has no current portion because of the three-year grace period as mentioned above.

Transactions Costs of the long-term debt amounting to P22.56M were capitalized and recorded as a deduction from LT debt. Such costs are amortized over the term of the LT Debt using the effective interest method.

2. The Board of Directors of the Parent Company declared cash dividends during the first three quarter as follows:

	Declaration Date	Record Date	Payment Date		Amount
_	March 20, 2015	April 17, 2015	May 12, 2015	on Preferred Shares	P 2.98 million

- 3. There was no material event subsequent to the end of the interim financial period that has not been reflected in the interim consolidated financial statements.
- 4. Except for the acquisitions mentioned in Note 9, there was no material change in the composition of the issuer during the interim period, including business combinations, acquisition or disposal of subsidiaries and long term investments, restructuring and discontinuing operations.

# Item 3: Management's Discussion and Analysis of Financial Condition and Results of Operations

*(i)* There was no any known trends, events or uncertainties that will result in or that are reasonably likely to result in the registrant's liquidity increasing or decreasing in any material way.

*(ii)* There was no any known event that will trigger direct or contingent financial obligation that is material to the company, including any default or acceleration of an obligation.

*(iii)* There are no any material off-balance sheet transactions, arrangements, obligations (including contingent obligations), or/and other relationships of the Group with unconsolidated entities or other persons created during the reporting period.

*(iv)* Following are the material commitment for capital expenditures, the general purpose of such commitments and the expected sources of funds for such expenditures:

• EEI Corp., a major subsidiary under the HI Group, continues to have a strong construction pipeline domestically. Major additions to its project pipeline will require additional

investments in new capital equipment in order for EEI to be able to deliver its projects to its customers.

EEI expects to be able to pay for its capital equipment acquisitions through a combination of internally generated funds, and new borrowings.

• One of the Group's major subsidiaries under iPeople, Malayan Colleges Inc. (operating under the Mapua Institute of Technology) recently completed a two-phase is currently pursuing a redevelopment project of its Intramuros campus. The purpose of this redevelopment project is to update the facilities for the benefit of the current and entering students.

This redevelopment project has two major phases. First, was the renovation and update of the existing gym. This was completed and turned over in May 2014. Second, is the construction of the new Research and Administration building that will house additional offices and laboratories, including the Admissions Office, the Placement Office, and the Corporate Communications Office. Construction commenced this May 2014 and completion is on track for the end of the yearwas completed this year.

iPeople, inc. and the Malayan Colleges, Inc. will used internally generated funds for this redevelopment project. The project is expected to finish by the end of 2014.

Construction of the Engineering Building of Malayan Colleges Laguna, Inc. is also ongoing. Expected completion of the project is in mid-Q2 2015.

(v) Following are significant elements, trends, events or uncertainties that are reasonably expected to have a material favorable or unfavourable impact on net sales or revenues or income from continuing operations:

• For EEI Corp., the company continues to monitor the developments in the domestic real estate market very closely. Any sign of a major sustained price reduction in residential real estate (especially in the high-rise market) will impact the high-rise residential construction pipeline negatively.

Consequently, EEI diversifies the portfolio of its project pipeline by balancing its residential high-rise real estate projects with infrastructure, petro-chemical, and electro-mechanical projects, and similar installations while leaning more towards the latter. In this way, it seeks to hedge versus any shocks that may be experienced from the domestic real estate sector.

EEI Corporation recently signed a contract with Citra Central Expressway Corporation for the construction of Sections 3 and 4 of the Metro Manila Skyway Stage 3 Project, adding to its portfolio of infrastructure projects. The elevated expressway project covers 14.82 kilometers from Buendia to Balintawak and will link the South and North Luzon Expressways through eight strategic interchanges.

In 2014, EEI signed a contract with NEPC Power Construction Corp. for the construction of a 3X135MW circulating fluidized bed (CFB) coal thermal power plant in Misamis Oriental. With this new project, EEI's level of workable contracts hit the Php35 billion peso mark, the highest in the history of the company.

EEI also continues to look forward to, and is preparing for, the eventual liberalization of ASEAN trade in 2015. The company will seek to increase its project pipeline in several ASEAN countries because of this.

• While it is not anticipated to have an immediate impact on our schools this year, Malayan Colleges Inc., Malayan Colleges Laguna, and Malayan High School of Science are preparing for the implementation of the Department of Education's K Plus 12 program.

Under the DepEd K Plus 12 program, the government will add two more years of secondary education. Filipino students will now have to complete 12 years of basic education before they enter studies at the university level.

The current implementation plan of the DepEd calls for the two extra years of basic education to be phased in starting in 2016. Therefore starting 2016, there will be two years where there will not be any students moving on to tertiary studies. This will severely impact the profit and cashflow of both for-profit and non-profit tertiary education institutions.

Malayan Colleges, Inc., and Malayan Colleges Laguna, Inc. have submitted their respective applications with the Department of Education (DepEd) to offer Grades 11 and 12 in 2016 and 2017, respectively, to mitigate the expected slowdown in enrollment at the collegiate level due to the K+12 implementation.

iPeople Inc. stresses that the impact of K Plus12 will be felt in the 2016-2017 school year. In the near term, it will not have an effect on the enrolment in our schools.

As a strategic response to the K Plus 12 developments, iPeople is actively seeking acquisition targets that would fit in with its current education portfolio. These targets can include for profit secondary schools, for profit colleges, or for profit universities.

• The Car Divisions benefited from new product introductions by Honda and Isuzu in 2014 and in 2015. Due to the launch of updated variants, plus the introduction of new models this year, HI expects that Honda and Isuzu unit sales at our car dealerships will increase significantly.

(vi) There was no any known significant elements of income or loss that did not arise from the registrant's continuing operations.

(vii) The causes for any material change from period to period which shall include vertical and horizontal analyses of any material item; The term "material" in this section shall refer to changes or items amounting to five percent (5%) of the relevant accounts or such lower amount, which the registrant deems material on the basis of other factors.

## Financial Condition

Total consolidated assets of the Group stood at P29.18 billion as of the quarter ended March 2015 against P28.81 billion as of the year ending December 2014.

Total current assets slightly grew from P15.16 billion to P15.28 billion this year. Primarily due to increase in collections and receivables of EEI, relative to new and on-going domestic project for the quarter.

Cash and cash equivalents significantly increased because of collections of EEI of down payment from newly awarded projects and progress billings on major domestic projects.

Receivable from related parties pertains mainly to advances extended to an affiliate and receivables of EEI for manpower services.

Costs and estimated earnings in excess of billings on uncompleted contracts dropped by 11%, due to completion of major domestic projects.

Prepaid expenses and other current assets increased primarily due to prepaid taxes and unutilized input taxes.

Financial assets at FVPL pertains to investment of iPeople (IPO) in UITF.

Total noncurrent assets increased from P13.66 billion to P13.90 billion. This is attributable to increase in property and equipment as EEI purchased additional machinery, tools and construction equipment. Increase is also attributable to the on-going construction of school buildings.

Investments in associates and joint ventures increased due to additional investment of EEI on Petro Wind Energy Inc. and as a result of Group's equity take up from associates for the quarter.

Other noncurrent assets is relatively lower against last year because of reclassification of EEI from this account to investment in subsidiary.

Total consolidated liabilities was at P16.14 billion against P16.07 billion as of December 2014.

Increase in total current liabilities pertains mainly to higher billings in excess of costs and estimated earnings on uncompleted contracts in relation to on-going domestic projects of EEI.

Loans payable was reduced as the Group religiously pay its maturing loans for the quarter.

Dividends declared by EEI for the quarter has yet to be paid to its minority, hence higher accounts payable and accrued expenses compared to last year.

Current portion of long term debt is lower due to payments of EEI for the quarter.

Unearned tuition fees dropped as the last term for school year 2014-2015 ends in April.

Total noncurrent liabilities slightly dropped to P3.00 billion from P3.07 billion of year ending December 2014.

Lease liability pertains to EEI's obligation to RCBC Leasing and Finance Corporation relative to purchase of various machinery and construction equipment under financial lease. EEI religiously pays down its obligation, hence a reduced amount compared to last year.

Due to related parties was reduced as the Group settled its inter-company obligations for the quarter.

Total consolidated equity rose from P12.75 billion to P13.04 billion, of which P8.50 billion is attributable to Parent Company.

Decrease in preferred stock reflects regular redemption of the Parent Company's preferred shares.

Equity reserve on acquisition of noncontrolling interest represents difference in par value and acquisition cost of additional EEI shares purchased by the Parent Company.

Change in cumulative translation adjustment represents exchange differences arising from the translation of financial statements of the foreign subsidiary, EEI BVI, whose functional currency is the United States dollar and foreign associate, ARCC with functional currency of Saudi Arabia Riyal.

Total consolidated retained earnings increased from P6.23 billion to P6.53 billion.

#### **Results of Operations**

For the quarter ended 30 March 2015, the Group posted a consolidated net income after tax of P444.20 million compared to P343.78 million of the same period last year. Net income attributable to Parent company is P301.84 million.

Total consolidated revenues increased by 52%, from P4.62 billion to P7.02 billion of the comparable quarter last year. This was driven by the significant increase in construction segment.

Revenues from construction segment improved by 64% compared to last year, resulting from several new domestic projects awarded to EEI. Sales of car dealerships grew by 38%, from P1.10 billion of same quarter last year to P1.52 billion this quarter. Likewise, income from school operations increased as the number of enrollees and units taken by students improved.

Interest and discounts, which are attributable to ZIFC, increased from P2.61 million to P3.12 million this quarter.

Dividends represent dividend income from various available-for-sale securities.

Accordingly, total consolidated cost of sales and services also increased. This is primarily attributable to increase in cost of construction contracts of EEI and cost of vehicles sold for the quarter.

Increase in cost of construction contracts came from several on-going and newly awarded domestic projects. Increase in cost of goods sold was volume driven. On the other hand, increase in cost of school and related operations is attributable to higher student-related expenses, personnel expenses, utilities and supplies, brought about by increase in the number of students.

Consolidated general and administrative expenses increased by merely 2% as the Group continued to keep its cost under control.

Other income went up by 28%, from P65.27 million to P83.39 million, primarily because of increase in commission income, lease of office space, car rental and other income of EEI from its foreign subsidiary, EEI BVI Ltd.

Equity in net earnings has significantly dropped because of lower intake of EEI from its foreign affiliate, Al Rushaid Construction Company (ARCC).

Interest and finance charges increased from P59.10 million to P69.90 million due to higher loan level of the Group to finance new projects and investments.

## HOUSE OF INVESTMENTS INC and SUBSIDIARIES Item 4: SUPPLEMENTARY INFORMATION AND DISCLOSURES REQUIRED ON SRC RULE 68 AND 68.1 AS AMENDED FOR THE FIRST QUARTER ENDED MARCH 31, 2014

Philippine Securities and Exchange Commission (SEC) issued the amended Securities Regulation Code Rule SRC Rule 68 and 68.1 which consolidates the two separate rules and labelled in the amendment as "Part I" and "Part II", respectively. It also prescribed the additional information and schedule requirements for issuers of securities to the public.

Below are the additional information and schedules required by SRC Rule 68 and 68.1 as amended that are relevant to the Group. This information is presented for purposes of filing with SEC and is not required part of the basic financial statements.

#### Schedule A. Financial Assets in Equity Securities

The Group is not required to disclose the financial assets in equity securities as the total available-forshare securities amounting to ₱482 million do not constitute 5% or more of the total assets of the Group as at March 31, 2015.

Schedule B. Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (other than related parties)

		Balance at		Collections/	Balance at
	Name	beginning of year	Additions	Liquidation	end of quarter
EI					
	Macapagal, Norman K.	1,533,095		(1,042)	1,532,05
	Mercado, Oscar D.	1,441,523	40,739	(40,739)	1,441,52
	Apolonio, Ferdinand D.	3,060,092		(3,060,092)	-
	Cabrera, Lovette O.	174,561		(16,822)	157,73
	San Miguel, Simon Elmer D.	489,035	300		489,33
	Villarin, Pantaleon T. Jr.	150,000	6,852	(6,852)	150,00
	Castro, Romeo E.	121,512			121,51
	Alonzo, Antonina J.	121,292			121,29
	Canero, Raul C.	117,460			117,46
	Burgos, Manuel B.	108,150	300		108,45
	Zulueta, Reynaldo S.	320,261		(14,370)	305,89
	Albarda, John Christian L.	250,259		(8,200)	242,05
	Largosta, Christopher M.	245,393		(19,500)	225,89
	Matibag, Jun E.	224,786		(9,750)	215,03
	De Guzman, Justino B.	148,044		(30,000)	118,04
	Contantino, Edwin P.	232,655	120,000		352,65
	Undag, Oriel T.	127,601			127,60
	Lamio, Amor C.	123,000		(41,474)	81,52
	Sunga, Renato Z.	122,321		(5,000)	117,32
	Edorot, Rico C.	131,477			131,47
	Royeras, Fenton V.	100,000		(100,000)	-
	Velasquez, Renato R.	-	221,008		221,00
	Mondoy, Roy C.	-	200,000	(11,983)	188,01
	Sumando, Gil T.	-	150,000		150,00
	Bernal, Edgardo A.	-	125,549		125,54
	Del Prado, Ferdinand M.	-	104,859		104,85
		9,342,517	969,607	(3,365,824)	6,946,30

Below is the schedule of advances to officers and employees of the Group with balances above P100,000 as at March 31, 2015:

	Name	Balance at beginning of year	Additions	Collections/ Liquidation	Balance at end of quarter
IPEOPLE	Traine	beginning of year	7 Kultions	Elquitation	end of quarter
	Papas, Aileen Kate A.	360,787	61,268	(22,213)	399,84
	Geguiento, Edgardo P.	395,323		(28,395)	366,92
	Apsay, Christopher	379,504		(16,766)	362,73
	Balan, Ariel Kelly	363,942		(24,467)	339,47
	Cabanilla, Angela Celine	347,226		(21,321)	325,90
	Cinco, Arnold	347,226		(21,321)	325,90
	Camus, Rosette Eira	341,133		(21,321)	319,81
	Sabio, Maurice	297,557		(20,900)	276,65
	Arenillo, Denise Jordan	270,933		5,455	276,38
	Hofilena, Joy	288,830		(20,900)	267,93
	Uy, Francis Aldrine	280,146		(23,071)	257,07
	Kikuchi, Khristian	261,959		(19,417)	242,54
	Macayan, Jonathan	264,365		(22,568)	241,79
	Teodoro, Gloria	199.000		(23,217)	175,78
	Bitor, Rolando	170,270		(20,525)	149,74
	Tablante, Dennis H.	146,850		(19,979)	126,87
	Sabino, Lilibeth	137,063		(21,321)	115,74
	Songsong, Maribel	125,586	3,893	(20,525)	108,95
	Salvacion, Jonathan	127,500	,	(22,313)	105,18
		5,105,200	65,161	(385,085)	4,785,27
II PAREN	Т				
	Villegas, Sonia P	527,506	-	(81,129)	446,37
	Joven, Ma. Esperanza F	458,545	-	(24,944)	433,60
	Gan, Ma. Eloisa	207,396	-	(12,942)	194,45
	Bautista, Ma. Teresa T.	216,802	-	(28,357)	188,44
	Eugenio, Rolando	226,785	-	-	226,78
	Bagsik, Carlo M.	271,182	-	(271,182)	-
	Ramirez, Rosalia	155,000	-	-	155,00
		2,063,216	-	(418,554)	1,644,66
Total		16,510,933	1,034,768	(4,169,463)	13,376,23

Schedule C. Amounts Receivable/Payables from and to Related Parties which are Eliminated During the Consolidation of Financial Statements

Below is the schedule of receivables/payables with related parties, which are eliminated in the consolidated financial statements as at March 31, 2015:

Name and Designation of Debtor	Balance at Beginning Period	Additions	Amounts Collected	Amount Written off	Balance at end of period
Landev Corp					
Due fr Affiliates	1,078,803	1,934,546	(2,638,040)		375,310
Dividends Receivable	22,500,000		(7,500,000)		15,000,000
	23,578,803	1,934,546	(10,138,040)	-	15,375,310
Greyhounds Security and Investigation Agency					
Due fr Affiliates	347,667	180.080	(333,025)		194,722
	347,667	180,080	(333,025)	-	194,722
In a set of Manual Area					
Investment Managers Inc Due fr Affiliates	120.090	1 020 222	((A5, 517))		1 411 001
	136,986	1,920,332	(645,517)		1,411,801
Dividends Receivable	1,000,170	1 020 222	(645 517)	-	1,000,170
	1,137,156	1,920,332	(645,517)	-	2,411,971
Ipeople Inc. and subsidiary					
Due fr Affiliates	4,968,478	14,220,181	(14,271,593)		4,917,065
Dividends Receivable	89,654,798	11,137,555	(70,433,825)		30,358,529
	94,623,276	25,357,736	(84,705,418)	-	35,275,594
EEI Corporation and Subsidiaries					
Due fr Affiliates	759,544	804,142	(383,737)		1,179,949
Dividends Receivable		104,655,672	(		104,655,672
	759,544	105,459,814	(383,737)	-	105,835,621
Zamboanga Industrial Finance Corp					
Dividends Receivable	_	1,250,000			1,250,000
	_	1,250,000	-	-	1,250,000
Houseon Louise					
Hexagon Lounge Due fr Affiliates	129		(129)		-
	129	-	(129)	-	-
Van de Materia Inc					
Xamdu Motors Inc		251			251
Due fr Affiliates	-	351			351
		501			551
Zambowood Realty and Development Corp					
Due from affiliates	-	1,072	-	-	1,072
	-	1,072	-	-	1,072
Zambowood Realty and Development Corp					
Due from affiliates	-	1,051	-	-	1,051
	-	1,051	-	-	1,051
	120,446,575	136,104,983	(96,205,866)	-	160,345,692

## Schedule D. Intangible Asset - Other Noncurrent Assets

As at March 31, 2015, the Group's intangible assets consist of goodwill and computer software. Goodwill in the Group's consolidated statements of financial position arose from the acquisition of EEI, iPeople, and Honda Cars Group. Details of the Group's intangible assets are as follows:

					Other changes	
	Beginning	Additions	Charged to cost	Charged to	additions	Ending
Description	balance	at cost	and expenses	other accounts	(deductions)	balance
Goodwill	₽471,357,459	₽-	₽-	₽-	₽-	₽471,357,459
Computer						
Software	28,505,569	1,272,354	(5,287,285)	-	-	24,490,638
	₽499,863,028	₽1,272,354	(₽(5,287,285))	₽-	₽-	₽495,848,097

## Schedule E. Long-term Debt

Below is the schedule of long-term debt of the Group:

Type of Obligation	Amount	Current	Noncurrent
Parent Company			
Peso-denominated syndicated bank loan			
payable within 10 years which shall			
commence after 3 years from the date of issue with a floating rate per annum based			
on the higher of (i) the three (3) - month			
Philippine Dealing System Treasury			
Reference Rates - Fixing (PDST-F) plus a			
spread of two (2.0%) per annum or (ii)			
the BSP overnight rate plus a spread of			
1.5%.	₽643,098,955	₽	₽643,098,955
Peso-denominated syndicated bank loan	1013,070,755	1	1010,000,000
payable within 10 years which shall			
commence after 3 years from the date of			
issue with a fixed rate per annum based			
on the highest of (i) 5-year PDST-F, plus			
a spread of two (2.0%) per annum or (ii)			
floating rate per annum based on the			
higher of (i) the three $(3)$ - month			
Philippine Dealing System Treasury			
Reference Rates - Fixing (PDST-F) plus a			
spread of two (2.0%) per annum or (ii)			
the BSP overnight rate plus a spread of	(12,000,055		( 12 000 055
1.5% or (iii) 5.5% per annum.	643,098,955	—	643,098,955
Peso-denominated five (5) year term loan,			
payable quarterly starting March 2014	249 507 720	06.059.040	252 529 790
with interest of 5.00% per annum MCI	348,597,720	96,058,940	252,538,780
Peso-denominated syndicated bank loan			
payable after 10 years since November			
2010 without grace period on principal			
payment, subject to floating rate equal to			
the 3-month Philippine Dealing System			
Treasury Reference Rates-Fixing (PDST-			
F) plus a per annum spread of 1.75%			
payable in accelerating amounts up to			
November 22, 2020.	430,000,000	21,500,000	408,500,000

Forward			
EEI			
Fixed-rate corporate promissory notes with			
effective interest of 5.1667% and			
5.1875% per annum	428,571,000	53,571,000	375,000,000
EEI Power			
Peso-denominated seven (7) year term loan,			
payable quarterly starting June 2014 with			
interest of 6.50% per annum inclusive of			
two (2) year grace period on principal			
amortization	489,140,000	86,319,000	402,821,000
	₽2,982,506,630	₽257,448,940	₽2,725,057,690

<u>Schedule F. Indebtedness to Related Parties (Long-term Loans from Related Companies)</u> Below is the schedule of long-term debt of the Group from RCBC as at March 31, 2015:

Type of Obligation	Amount	Outstanding
Parent Company Peso-denominated five (5) year term loan, payable quarterly starting March 2014 with interest of 5.00% per annum MCI	500,000,000	348,597,720
Peso-denominated syndicated bank loan payable after 10 years since November 2010 without grace period on principal payment, subject to floating rate equal to the 3-month Philippine Dealing System Treasury Reference Rates-Fixing (PDST-F) plus a per annum spread of 1.75% payable in accelerating amounts up to November 22, 2020.	860,000,000	430,000,000
	1,360,000,000	778,597,720

<u>Schedule G. Guarantees of Securities of Other Issuers</u> There are no guarantees of securities of other issuing entities by the Group as at March 31, 2015.

### Schedule H. Capital Stock

Title of issue	Number of shares authorized	Number of shares issued and outstanding as shown under related statement of financial position caption	Number of shares reserved for options, warrants, conversion and other rights	Number of shares held by related parties	Directors, Officers and Employees	Others
Common shares	1,250,000,000	615,896,757	0	344,701,851	3,249,075	267,945,831
Preferred shares	2,500,000,000	838,517,653	0	355,932,908	457,943,264	24,641,481

### HOUSE OF INVESTMENTS, INC. and SUBSIDIARIES RECONCILIATION OF RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION

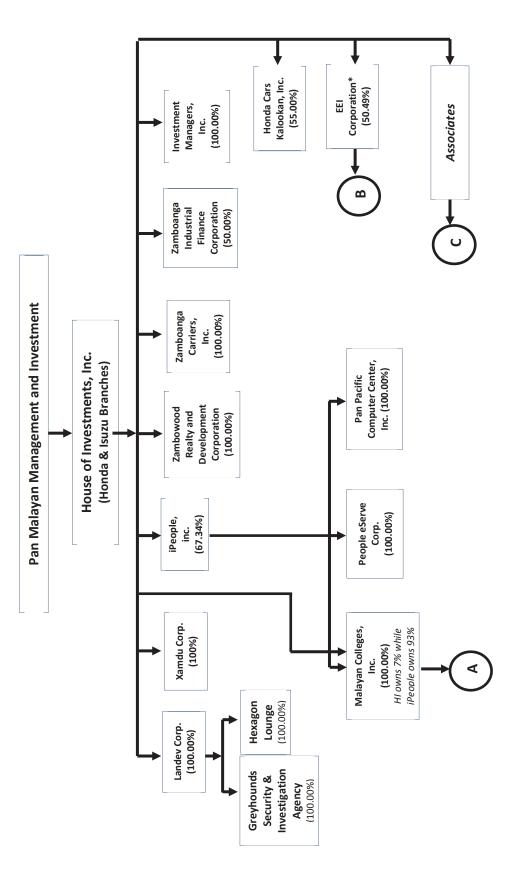
year 162,296,19
-
(2,983,4

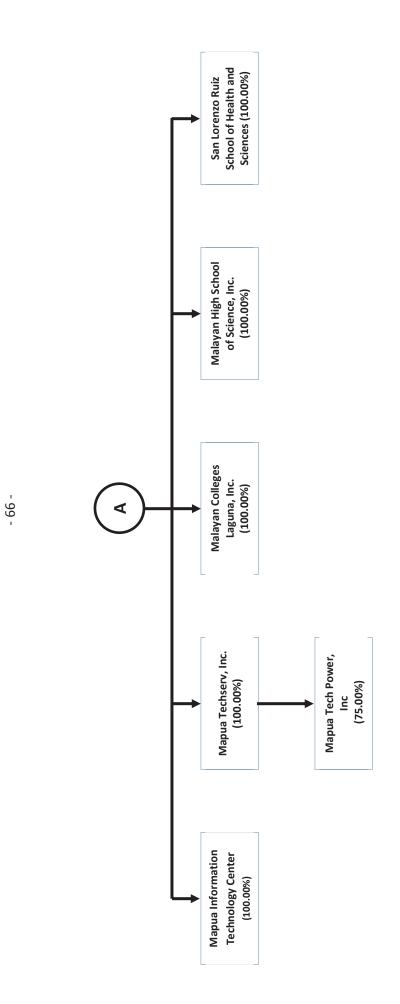
HOUSE OF INVESTMENTS, INC. AND SUBSIDIARIES

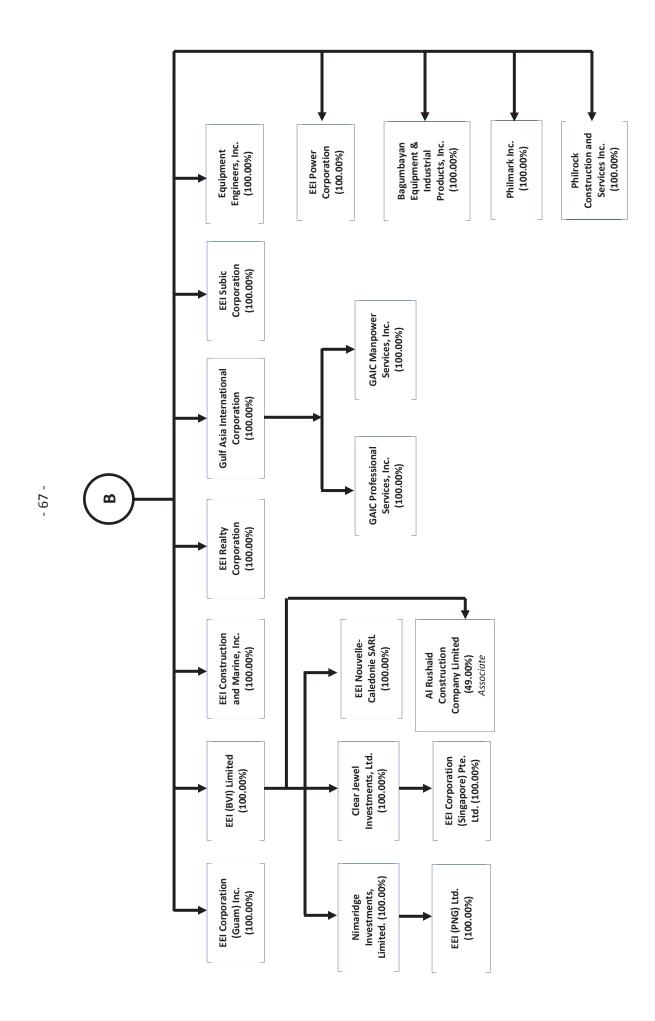
# MAP OF RELATIONSHIPS OF THE COMPANIES WITHIN THE GROUP

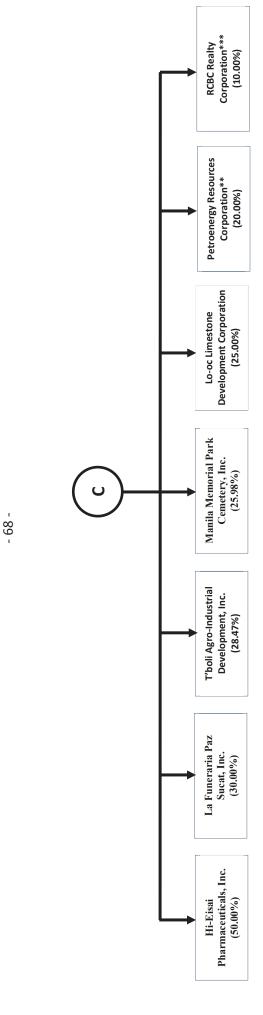
Group Structure

Below is a map showing the relationship between and among the Group and its ultimate parent company, subsidiaries, and associates as of March 31, 2015:









\* In 2015, the Group purchased additional 1.8 million shares resulting to an increased ownership interest from 50.32% to 50.49%.

\*\* On February 21, 2013, significant influence was obtained through piecemeal acquisition. In 2014, the Group purchased additional 6.6 million shares of PERC increased ownership interest from 20.00% to 22.41%. \*\*\* On September 17, 2013, the Group acquired 10.00% ownership in RRC. The Group was able to exercise significant influence since it has the capacity to participate in the financial and operating decisions of RRC through common key management and representation to the Board of Directors

## HOUSE OF INVESTMENTS, INC. and SUBSIDIARIES

### Item 5: SCHEDULE OF FINANCIAL SOUNDNESS INDICATORS AS OF MARCH 31, 2014 AND DECEMBER 31, 2013

### Financial Soundness Indicator

Below are the financial ratios that are relevant to the Group for the period ended March 31, 2015 and December 31, 2014:

Key Indicator	Method of Calculation	31-Mar-15	31-Dec-14
<b>Current ratio:</b> Indicates ability to cover short tem obligations	Current Assets/ Current Liabilities	1.16	1.17
<b>Net Profit Margin:</b> Shows how much profit is made for every peso of revenue	Net Income/ Total Revenues	6%	8%
<b>Asset Turnover:</b> Shows efficiency of asset use in operations	Total Revenues/ Total Assets	0.24	0.86
<b>Leverage Ratio:</b> Shows how much of asset is finance by equity, and how much is financed by debt	Total Assets / Total Equity	2.24	2.26
<b>Return on Equity:</b> Shows how much the business returns to the stockholders for every peso of equity capital invested	Net Income/ Total Revenues x Total Revenues/ Total Assets x Total Assets/ Total Equity	3%	15%

Key Indicator	Method of Calculation	31-Mar-15	31-Dec-14
<b>Solvency Ratio:</b> Shows how likely a company will be able to continue meeting its debt obligations	Net Income + Depreciation / Total Liabilities	0.05	0.16
Interest Rate Coverage: Shows how easily a company can pay interest on outstanding debt	Earnings Before Interests and Taxes / Interest Expense	8.45	10.29
<b>Debt-to-Equity Ratio:</b> <i>Measures the group's leverage</i>	Total Debt / Equity	1.12	1.26
<b>Asset-to-Equity Ratio:</b> Measures the group's leverage and long-term solvency	Total Assets / Equity	2.12	2.26
<b>Return on Average Stockholders'</b> <b>Equity:</b> Reflects how much the group has earned on the funds invested by stockholders	Net Income / Average Total Equity	3.73%	16.62%
<b>Return on Assets:</b> Measures the ability to utilize the group's assets to create profits	Net Income / Average Total Assets	1.70%	7.58%

- Current ratio is at 1.16 as of quarter ended March 2015 compared to 1.17 as of the period ended December 2014. The slight decrease is attributable to lower cost and estimated earnings in excess of billings on uncompleted contracts due to the completion of major domestic projects of EEI.
- Net profit margin is at 6%. It is lower at this period compared to year ended December 2014 because of lower revenues from the education business. Normally, revenues in education stabilize on the second half of the year. The Group is optimistic that the ratio will improve in the next three quarters of the year.
- Asset turnover is 0.24 times compared to 0.86 times as of December 2014. On an average quarter basis, this period is better than last year at 0.22 times.
- Leverage ratio is almost the same as last year.

- Return on equity is at 3% against 15% of the full year of 2014. The Group is optimistic that the return on equity will further increase in the next three quarters of the year..
- Solvency ratio is at 0.05. This shows that the Group has sufficient cash flow to meet its short-term and long-term liabilities
- Interest rate coverage ratio slightly lower at 8.45 times compared to last year because of higher interest cost for the quarter.
- Debt-to-equity ratio improved from 1.26 to 1.12 this quarter as the Group continues to pay down its loans.
- Asset to equity ratio dropped from 2.26 as of December 2014 to 2.12 this quarter due to acquisition of construction and service equipment of the Group.
- Return on average stockholders' equity is at 3.73% this quarter. The Group is confident that this will improve in the next quarters of the year
- Return on assets at 1.70% is expected to improve by second half of the year as the revenues from education business stabilize.

The above-mentioned ratios are applicable to the Group (Parent Company and its majority owned subsidiaries) as a whole.

### HOUSE OF INVESTMENTS, INC. and SUBSIDIARIES

# SCHEDULE OF ALL THE EFFECTIVE STANDARDS AND INTERPRETATIONS UNDER PHILIPPINE FINANCIAL REPORTING STANDARDS

Below is the list of all effective PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretations of International Financial Reporting Interpretations Committee (IFRIC) as of December 31, 2014:

INTERPRI	NE FINANCIAL REPORTING STANDARDS AND ETATIONS 5 of December 31, 2014	Adopted	Not Adopted	Not Applicable
Statements	<b>c for the Preparation and Presentation of Financial</b> Framework Phase A: Objectives and qualitative ics	$\checkmark$		
PFRSs Pra	ctice Statement Management Commentary			$\checkmark$
Philippine	Financial Reporting Standards			
PFRS 1 (Revised)	First-time Adoption of Philippine Financial Reporting Standards			$\checkmark$
	Amendments to PFRS 1 and PAS 27: Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate			$\checkmark$
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters			$\checkmark$
	Amendment to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters			$\checkmark$
	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters			$\checkmark$
	Amendments to PFRS 1: Government Loans			$\checkmark$
PFRS 2	Share-based Payment			$\checkmark$
	Amendments to PFRS 2: Vesting Conditions and Cancellations			$\checkmark$
	Amendments to PFRS 2: Group Cash-settled Share- based Payment Transactions			$\checkmark$
PFRS 3 (Revised)	Business Combinations			$\checkmark$
PFRS 4	Insurance Contracts			$\checkmark$
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			$\checkmark$
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			
PFRS 6	Exploration for and Evaluation of Mineral Resources			$\checkmark$
PFRS 7	Financial Instruments: Disclosures	$\checkmark$		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	$\checkmark$		

INTERPRE	IE FINANCIAL REPORTING STANDARDS AND TTATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
Effective as	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	√		
	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	V		
	Amendments to PFRS 7: Disclosures - Transfers of Financial Assets	$\checkmark$		
	Amendments to PFRS 7: Disclosures – Offsetting Financial Assets and Financial Liabilities	$\checkmark$		
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures	$\checkmark$		
PFRS 8	Operating Segments			
PFRS 9	Financial Instruments			
	Amendments to PFRS 9: Mandatory Effective Date of PFRS 9 and Transition Disclosures		$\checkmark$	
	New Hedge Accounting Requirements			
PFRS 10	Consolidated Financial Statements			
	Amendments to PFRS 10: Investment Entities			$\checkmark$
PFRS 11	Joint Arrangements			
PFRS 12	Disclosure of Interests in Other Entities			
	Amendments to PFRS 12: Investment Entities			
PFRS 13	Fair Value Measurement			
Philippine A	Accounting Standards			
PAS 1	Presentation of Financial Statements			
(Revised)	Amendment to PAS 1: Capital Disclosures			
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	$\checkmark$		
PAS 2	Inventories			
PAS 7	Statement of Cash Flows			
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	V		
PAS 10	Events after the Reporting Date			
PAS 11	Construction Contracts			
PAS 12	Income Taxes			
	Amendment to PAS 12 - Deferred Tax: Recovery of Underlying Assets			$\checkmark$
PAS 16	Property, Plant and Equipment			

INTERPRE	E FINANCIAL REPORTING STANDARDS AND TATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
PAS 17	Leases			
PAS 18	Revenue	$\checkmark$		
PAS 19	Employee Benefits	$\checkmark$		
(Amended)	Amendments to PAS 19: Actuarial Gains and Losses, Group Plans and Disclosures	$\checkmark$		
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			$\checkmark$
PAS 21	The Effects of Changes in Foreign Exchange Rates	$\checkmark$		
	Amendment: Net Investment in a Foreign Operation			
PAS 23 (Revised)	Borrowing Costs	$\checkmark$		
PAS 24 (Revised)	Related Party Disclosures			
PAS 26	Accounting and Reporting by Retirement Benefit Plans			$\checkmark$
PAS 27	Consolidated and Separate Financial Statements	$\checkmark$		
PAS 27 (Amended)	Separate Financial Statements			$\checkmark$
	Amendments to PAS 27: Investment Entities			
PAS 28 (Amended)	Investments in Associates and Joint Ventures	$\checkmark$		
PAS 29	Financial Reporting in Hyperinflationary Economies			$\checkmark$
PAS 32	Financial Instruments: Disclosure and Presentation	$\checkmark$		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			$\checkmark$
	Amendment to PAS 32: Classification of Rights Issues			$\checkmark$
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities		$\checkmark$	
PAS 33	Earnings per Share	$\checkmark$		
PAS 34	Interim Financial Reporting	$\checkmark$		
PAS 36	Impairment of Assets	$\checkmark$		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	$\checkmark$		
PAS 38	Intangible Assets	$\checkmark$		
	Amendments to PAS 36: Impairment of Assets - Recoverable Amount Disclosures for Non-Financial Assets			$\checkmark$
PAS 39	Financial Instruments: Recognition and Measurement	$\checkmark$		
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities	$\checkmark$		

INTERPRE	TE FINANCIAL REPORTING STANDARDS AND CTATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions			√
	Amendments to PAS 39: The Fair Value Option			
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			√
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets			$\checkmark$
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets – Effective Date and Transition			$\checkmark$
	Amendments to Philippine Interpretation IFRIC–9 and PAS 39: Embedded Derivatives			$\checkmark$
	Amendment to PAS 39: Eligible Hedged Items			
	Amendments to PAS 39: Financial Instruments: Recognition and Measurement - Novation of Derivatives and Continuation of Hedge Accounting			√
PAS 40	Investment Property	$\checkmark$		
PAS 41	Agriculture			$\checkmark$
Philippine I	nterpretations			
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities			√
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			V
IFRIC 4	Determining Whether an Arrangement Contains a Lease	$\checkmark$		
IFRIC 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds			√
IFRIC 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			√
IFRIC 7	Applying the Restatement Approach under PAS 29 Financial Reporting in Hyperinflationary Economies			√
IFRIC 8	Scope of PFRS 2			
IFRIC 9	Reassessment of Embedded Derivatives			$\checkmark$
	Amendments to Philippine Interpretation IFRIC–9 and PAS 39: Embedded Derivatives			√
IFRIC 10	Interim Financial Reporting and Impairment			$\checkmark$
IFRIC 11	PFRS 2- Group and Treasury Share Transactions			$\checkmark$
IFRIC 12	Service Concession Arrangements			
IFRIC 13	Customer Loyalty Programmes			
IFRIC 14	The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction			√

INTERPRE	E FINANCIAL REPORTING STANDARDS AND TATIONS of December 31, 2014	Adopted	Not Adopted	Not Applicable
	Amendments to Philippine Interpretations IFRIC- 14, Prepayments of a Minimum Funding Requirement			$\checkmark$
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			$\checkmark$
IFRIC 17	Distributions of Non-cash Assets to Owners			$\checkmark$
IFRIC 18	Transfers of Assets from Customers			$\checkmark$
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments			$\checkmark$
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine			$\checkmark$
IFRIC 21	Levies			$\checkmark$
SIC-7	Introduction of the Euro			$\checkmark$
SIC-10	Government Assistance - No Specific Relation to Operating Activities			$\checkmark$
SIC-12	Consolidation - Special Purpose Entities			$\checkmark$
	Amendment to SIC - 12: Scope of SIC 12			$\checkmark$
SIC-13	Jointly Controlled Entities - Non-Monetary Contributions by Venturers			$\checkmark$
SIC-15	Operating Leases - Incentives			$\checkmark$
SIC-21	Income Taxes – Recovery of Revalued Non-Depreciable Assets			$\checkmark$
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders			$\checkmark$
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease			$\checkmark$
SIC-29	Service Concession Arrangements: Disclosures.			$\checkmark$
SIC-31	Revenue - Barter Transactions Involving Advertising Services			$\checkmark$
SIC-32	Intangible Assets - Web Site Costs			$\checkmark$

Standards tagged as "Not applicable" have been adopted by the Group but have no significant covered transactions for the quarter ended March 31, 2015.

Standards tagged as "Not adopted" are standards issued but not yet effective as of March 31, 2015. The Group will adopt the Standards and Interpretations when these become effective.

### FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The main purpose of the Group's financial instruments is to raise finances for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and trade payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are liquidity risk, market risk, and credit risk. The BOD reviews and agrees on the policies for managing these risks, as well as approving and authorizing risk limits set by management, summarized below. There were no changes in the policies for managing these risks.

### a. Liquidity Risk

Liquidity risk is the risk that the Group will be unable to meet its payment obligations as they fall due. The Group seeks to manage its liquidity risk to be able to meet its operating cash flow requirements, finance capital expenditures and service maturing debts. As an inherent part of its liquidity risk management, the Group regularly evaluates its projected and actual cash flows. To cover its short-term and long-term funding requirements, the Group intends to use internally generated funds and available short-term and long-term credit facilities. As at March 31, 2015 and December 31, 2014, the Group has available credit facilities with banks aggregating to ₱5.4 million.

### b. Market Risk

Market risk is the risk of loss to future earnings, to fair values or to future cash flows that may result from changes in the price of a financial instrument. The value of a financial instrument may change as a result of changes in equity prices, foreign currency exchange rates, and interest rates.

### Equity Price Risk

The Group's equity price risk exposure at year-end relates to financial assets whose values will fluctuate as a result of changes in market prices, principally, equity securities classified as AFS securities.

Quoted AFS securities assets are subject to price risk due to changes in market values of instruments arising either from factors specific to individual instruments or their issuers or factors affecting all instruments traded in the market. The Group's market risk policy requires it to manage such risks by setting and monitoring objectives and constraints on investments; diversification plan; and limits on investment in each industry or sector.

### Foreign Currency Risk

Currency risk is the potential decline in the value of the financial instruments due to exchange rate fluctuations. Exposure to currency risk arises mainly when receivables and payables are denominated in a currency other than the Group's functional currency or will be denominated in such currency in the planned course of business.

Foreign currency risk is monitored and analyzed systematically and is managed centrally by the central finance department. The Group's policy is to maintain foreign currency exposure within existing internal regulations, and within acceptable risk limits as approved by the BOD.

### Interest Rate Risk

The Group's exposure to market risk for changes in interest rates relates primarily to the Group's short-term and long-term obligations.

### c. Credit Risk

The Group's exposure to credit risk on its receivables relates primarily to the inability of the debtors to pay and fully settle the unpaid balance of receivables owed to the Group. The Group manages its credit risk in accordance with its credit risk policies which requires the evaluation of the creditworthiness of the debtors. The Group's exposure to credit risk on its other receivables from debtors and related parties is managed through close account monitoring and setting limits.

There can be some credit exposures on project commitments and contingencies as of March 31, 2014 and December 31, 2013 represented by work accomplishments on backlog of projects which are not yet invoiced. These exposures are however limited to a few months work accomplishment as work are frozen as soon as the Group is able to determine that the risk of non-collection materializes. This risk is, however, mitigated by the Group's contractor's lien on the project. A contractor's lien is the legal right of a contractor (the Group) to takeover the project in-progress and has priority in the settlement of contractor's receivables and claims on the project in the event of insolvency of the project owner. The Group assesses that the value of projects in-progress is usually higher than receivables from and future commitments with the project owners.

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions.

Except for ZIFC which is involved in financing activities, and except for the cash and cash equivalents deposited to RCBC, the Group does not have any significant exposure to any individual customer or counterparty. ZIFC monitors concentrations of credit risk by sector.

### **SIGNATURES**

Pursuant to the requirements of the Securities Regulation code, the issuer has duly caused this report to be signed on behalf of the undersigned thereunto duly authorized

:

1

:

:

Issuer

HOUSE OF INVESTMENTS, INC.

MEDEL T. NERA President & CEO

list MARIA TERESA T. BAUTISTA

AVP - Finance and Corporate Controller

Signature and Title

Signature and Title

Date

May 15, 2015